Formal Agenda
Missoula City Council Meeting

February 3, 2020, 7:00 PM

City Council Chambers

140 W. Pine Street, Missoula , MT

If anyone attending this meeting needs special assistance, please provide 48 hours advance notice by contacting the City Clerk at 406-552-6079 or cityclerk@ci.missoula.mt.us.

Pages

1. CALL TO ORDER AND ROLL CALL

2. APPROVAL OF THE MINUTES

2.1 January 27, 2020 minutes will be available at a later date.

3. SCHEDULE OF COMMITTEE MEETINGS

3.1 Committee schedule for the week of February 3, 2020 — 1

4. PUBLIC COMMENT

(Public comment from citizens on items that are not on the agenda)

5. CONSENT AGENDA

(Items on the consent agenda were approved in City Council committees by a unanimous vote. We save time at Council meetings by voting on these items as a package. The City Clerk will read the list aloud, so citizens watching on MCAT will know what is on the consent agenda. We'll invite community comment on these items before we vote.)

5.1 Claims — 2

Recommended motion:
Approve claims in the amount of $511,907.08 for checks dated February 4, 2020.

5.2 Downtown Business Improvement District Renewal — Marty Rehbein — 438

Recommended motion:
Adopt a resolution to extend the duration of the Missoula Downtown Business Improvement District for a period of 10 years excluding properties from assessment that are primarily zoned residential.

5.3 Resolution adopting the 2019 Service Area Report Impact Fee Study and associated fees and Ordinance amending Impact Fee regulations and procedures — Dale Bickell — 511

Recommended motion:
[First reading and preliminary adoption] Set a public hearing on February 24, 2020 and

preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

5.4 Appointments to the Historic Preservation Commission — Kelly Elam — 689

Recommended motion:
Appoint Kent Watson as an at large member, Cathy Bickenheuser as a professional member, and Paul Fillicetti as a downtown member to the Historic Preservation Committee for terms beginning January 1, 2020, and ending on December 31, 2022.

5.5 Appointments to the Missoula Planning Board — Kelly Elam — 716

Recommended motion:
Appoint Caroline Lauer and Vince Caristo as regular members and Shane Morrissey as an alternate member to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

5.6 Waiver of Missoula Municipal Code Chapter 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott. — Troy Monroe — 737

Recommended motion:
Approve a waiver from Missoula Municipal Code 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott, for the dates of February 4th - 6th, 2020, to provide for delays due to poor weather.

5.7 West Pine Roofing Contract — Matt Lawson — 738

Recommended motion:
Approve and authorize the Mayor to sign a contract for the re-roofing project at 140 West Pine Street to Metalworks of Montana in the amount of $44,909.

5.8 Referral—Parks Deep Tine Aeration Services 2020 — David Selvage — 751

Recommended motion:
Approve a contract with Valley Landscape Inc., for provision of deep tine aeration services at Silver Park, Montana Rail Link Park, Fort Missoula and Jeffrey Park in the amount of $26,270.00

6. COMMENTS FROM CITY STAFF, AGENCIES, BOARDS, COMMISSIONS, AUTHORITIES AND THE COMMUNITY FORUM

7. SPECIAL PRESENTATIONS

8. PUBLIC HEARINGS

(State law and City Council rules set guidelines for inviting community comment in a formal way on certain issues. Following a staff report on each item, the City Council and the Mayor invite community comment. The City Council normally votes on the same night as the public hearing unless one Council member requests that it be returned to a City Council committee for further consideration.)

8.1	Resolution adopting the 2019 Service Area Report Impact Fee Study and associated fees and Ordinance amending Impact Fee regulations and procedures 30 minutes	Dale Bickell	766

Recommended motion:
Adopt a resolution approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A, to partially fund public facility construction, acquisition, or expansion required as a result of new development.

9. COMMUNICATIONS FROM THE MAYOR

10. GENERAL COMMENTS OF CITY COUNCIL

11. COMMITTEE REPORTS

(Items listed under Committee Reports were not approved unanimously in City Council committees. The chairperson of the standing City Council committee will make a motion reflecting the committee's actions. We invite community comment on each item.)

11.1	Administration and Finance committee (AF) report		
	11.1.a January 29, 2020 Administration and Finance report		969
11.2	Budget Committee of the Whole (BCOW) committee report		
11.3	Committee of the Whole (COW) committee report		
	11.3.a January 29, 2020 Committee of the Whole report		973
11.4	Land Use and Planning Appointments (LUPA) Subcommittee report		
	11.4.a January 22, 2020 Land Use and Planning Appointments Subcommittee report		975
	11.4.b January 28, 2020 Land Use and Planning Appointments Subcommittee report		989
11.5	Land Use and Planning (LUP) committee report		
	11.5.a January 29, 2020 Land Use and Planning report		997
11.6	Parks and Conservation (PC) committee report		

11.6.a	January 29, 2020 Parks and Conservation report		1000
11.7	Public Safety and Health (PSH) committee report		
11.8	Public Works (PW) committee report		
11.8.a	January 29, 2020 Public Works report		1002

12. NEW BUSINESS

13. ITEMS TO BE REFERRED

(Items listed here have been proposed by Council members, staff, or the Mayor for consideration in City Council committees. Committee chairs are responsible for scheduling consideration of these items in their respective committee meetings. These items are listed on our agenda for information only. They will not be considered at this meeting. For further information about any item, contact the person listed in italics.)

13.1	Administration and Finance committee referrals		
13.1.a	Relationship Violence Services Agreement	Jim Nugent	1005
13.1.b	Montana Board of Crime Control Victims of Crime Act Grant Award (Victim Witness Assistant Project)	Jim Nugent	1017
13.2	Budget Committee of the Whole referrals		
13.3	Committee of the Whole referrals		
13.4	Land Use and Planning Appointments Subcommittee referrals		
13.5	Land Use and Planning committee referrals		
13.5.a	Informational Item—Change to Development Services Walk-In Hours	Jeremy Keene	1027
13.6	Parks and Conservation committee referrals		
13.7	Public Safety and Health committee referrals		
13.8	Public Works committee referrals		
13.8.a	Bid Award for the 3rd Street Water Main Replacement Project	Ross Mollenhauer	1028

14. MISCELLANEOUS COMMUNICATIONS, PETITIONS, REPORTS AND ANNOUNCEMENTS

14.1 Administratively approved agreement report

15. ADJOURNMENT

Missoula City Council
Committee Schedule

Committee meetings are held in the City Council Chambers at 140 West Pine Street Missoula, Montana, unless otherwise noted.

Wednesday, February 5, 2020 Committee Meetings

Meeting Type	Start Time	End Time	Location
Land Use and Planning Committee	11:15 AM	11:25 AM	City Council Chambers
Public Works Committee	11:30 AM	11:40 AM	City Council Chambers
Administration and Finance Committee	11:45 AM	12:00 PM	City Council Chambers

Wednesday, February 5, 2020 Discussion Items

MeetingType	Start Time	End Time		Item Title	Sponsor
Land Use and Planning Committee	11:15 AM	11:25 AM			
			1	Informational Item: Change to Development Services Walk-In Hours	Jeremy Keene
Public Works Committee	11:30 AM	11:40 AM			
			2	Bid Award for the 3rd Street Water Main Replacement Project	Ross Mollenhauer
Administration and Finance Committee	11:45 AM	12:00 PM			
			3	Relationship Violence Services Agreement	Jim Nugent
			4	Montana Board of Crime Control Victims of Crime Act Grant Award (Victim Witness Assistant Project)	Jim Nugent

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	19683 5TH HOUSE CONSULTING PLLC	133		RESERVE ST COMMUNITY INPUT	
				2955.250.411070.350.000	2,550.00
				Total :	**2,550.00**
2/4/2020	05334 ABATEMENT CONTRACTORS OF MT	19-113		ASBESTOS REMOVAL AT DAM	
				5210.335.430531.930.181	4,870.00
		20-001		ASBESTOS AND LEAD INSPECTION	
				5210.335.430533.930.000	1,295.00
				Total :	**6,165.00**
2/4/2020	00004 ACE	217727464		HARDWARE SUPPLIES	
				1000.300.420420.230.000	0.46
		217727555		HARDWARE SUPPLIES	
				1000.300.420460.230.000	1.99
		217727946		HARDWARE SUPPLIES	
				1000.300.420420.230.000	13.68
		217728734		HARDWARE SUPPLIES	
				5311.330.430650.220.000	193.96
		217730069		HARDWARE SUPPLIES	
				1000.300.420440.220.000	19.99
		219389388		HARDWARE SUPPLIES	
				7370.395.430266.230.000	42.97
				Total :	**273.05**
2/4/2020	00005 ADP	549682809		TIME & ATTENDANCE	
				5311.330.430660.220.000	121.95
				1000.240.410510.350.000	2,217.96
				Total :	**2,339.91**
2/4/2020	00207 ALKO SUPPLY	12751		SH CONVEYOR GUARDS	
				5311.330.430640.230.000	841.50
				Total :	**841.50**
2/4/2020	01489 ALLEGIANCE BENEFIT HEALTH INS	408180		JAN 2020 INSURANCE COVERAGE	
				6050.390.520800.353.000	92,222.74

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account		Amount
	01489 ALLEGIANCE BENEFIT HEALTH INS	(Continued)			**Total :**	**92,222.74**
2/4/2020	00649 AMERICAN PLANNING ASSN	137676-2015		APA MEANS		
				2250.250.411030.330.000		347.00
		142595-2015		APA GRAY		
				2955.250.411070.330.000		237.00
		224816-2015		APA ZAVITZ		
				2250.250.411030.330.000		453.00
		224821-2015		APA GRESS		
				2250.250.411030.330.000		212.00
		239452-2015		APA MCCREA		
				1000.250.411050.330.000		376.00
		262797-2015		APA WILSON		
				2955.250.411070.330.000		478.00
					Total :	**2,103.00**
2/4/2020	04936 ANDERSON ZURMUEHLEN & CO PC	383791		CLIENT # 171830.800~		
				1000.240.410510.350.000		1,270.00
					Total :	**1,270.00**
2/4/2020	19662 BAER, BROOKS	REFUND		PARKING REFUND		
				7370.000.352004.00		20.00
				7370.000.343018.61		41.00
					Total :	**61.00**
2/4/2020	19158 BALCO UNIFORM	56559-5		POLICE GEAR HARRIS		
				1000.290.420110.220.000		47.00
		56578-5		POLICE GEAR ROUSE		
				1000.290.420110.220.000		47.00
		56579-5		POLICE GEAR MATT		
				1000.290.420110.220.000		47.00
		56797-1		POLICE WEAR M HARRIS		
				1000.290.420110.220.000		137.99
					Total :	**278.99**
2/4/2020	04403 BARGREEN ELLINGSON	009378243		CRAZY CREEK SUPPLIES		

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	04403 BARGREEN ELLINGSON	(Continued)			
				5711.370.460477.220.000	47.83
				Total :	**47.83**
2/4/2020	08442 BATTERY SYSTEMS	5227826		DC210-12 BATTERY	
				1000.340.430930.230.000	495.00
				Total :	**495.00**
2/4/2020	00033 BIG BEAR SIGN CO INC	2020-58		SIGNS	
				7370.395.430266.220.000	44.00
		2020-59		SIGNS	
				7370.395.430266.220.000	1,458.00
				Total :	**1,502.00**
2/4/2020	02996 BIG SKY KUBOTA LLC	01-58010		BEARING BALL	
				1000.340.430930.230.000	14.10
				Total :	**14.10**
2/4/2020	15069 BIG WEST EQUIPMENT/POWERSCREEN	941937		VARIOUS SHAFTS AND BEARINGS F	
				5311.330.430660.235.000	1,378.75
				Total :	**1,378.75**
2/4/2020	09988 BLACK KNIGHT SECURITY	6518-3086		PATROL STOPS JAN 2020	
				7370.395.430266.350.702	1,545.48
				Total :	**1,545.48**
2/4/2020	19625 BOEHMLER, SANDRA	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	554.26
				Total :	**554.26**
2/4/2020	00177 BORDER STATES ELECTRIC SUPPLY	919314049		ELECTRICAL PARTS/SUPPLIES	
				5311.330.430630.230.000	839.55
				Total :	**839.55**
2/4/2020	00460 BOYCE LUMBER CO	2001-889080		HARDWARE	
				2513.370.460501.220.000	14.86
				Total :	**14.86**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	01733 BRANDT, JEFF	REIMB		BOY SCOUT FIRE SAFETY REFRESH	
				1000.300.420460.220.000	114.92
		TRAVEL SETTLEMENT		STATE FIRE CHIEF MEETING BOZEM	
				1000.300.420410.370.000	106.76
				Total :	**221.68**
2/4/2020	19661 BROOKE, MONICA	REFUND		PARKING TICKET	
				7370.000.343018.52	12.00
				Total :	**12.00**
2/4/2020	15879 BUCHER MUNICIPAL NORTH AMERICA	39562		SHAFT LIGHT CLAMPS BEARINGS	
				2512.320.430252.230.000	975.47
				Total :	**975.47**
2/4/2020	07327 BUCKAROO PHOTOGRAPHY	2001-001		COUNCIL PHOTOGRAPHS FY2020	
				1000.210.410100.350.000	1,025.00
				Total :	**1,025.00**
2/4/2020	19672 BUTZEL, MARCIA	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	226.48
				Total :	**226.48**
2/4/2020	19680 CAREY, CRAIG	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	24.76
				Total :	**24.76**
2/4/2020	19679 CAREY, STEVE AND ELLEN	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	24.76
				Total :	**24.76**
2/4/2020	02876 CDA METALS	556143		CREDIT FROM 554677	
				2512.320.430230.230.000	-1,025.55
		556147		BUCKETS	
				2512.320.430230.230.000	1,025.55
		557760		METAL	
				2512.320.430251.230.000	99.06

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	02876 CDA METALS	(Continued)		**Total :**	**99.06**
2/4/2020	00372 CDW GOVERNMENT INC	WMQ0863		KEYBOARD ADAPTER	
				5210.335.430510.940.000	686.00
		WNR7538		COMPUTER EQUIPMENT	
				5210.335.430510.940.000	4,000.00
				Total :	**4,686.00**
2/4/2020	12371 CENTURYLINK	5104XLE2S3		PHONE SERVICES	
				1000.224.410580.344.000	9,705.03
				1221.370.460503.344.000	900.00
				2989.290.420186.344.000	600.00
				Total :	**11,205.03**
2/4/2020	16798 CENTURYLINK	4065425291915B		NETWORK SERVICE	
				5210.335.430510.310.000	221.06
				Total :	**221.06**
2/4/2020	16798 CENTURYLINK	4068290475878B		NETWORK SERVICE	
				1000.224.410580.344.000	103.32
				Total :	**103.32**
2/4/2020	16798 CENTURYLINK	4063270910913B		NETWORK SERVICE	
				5711.370.460491.344.000	82.56
				Total :	**82.56**
2/4/2020	16117 CHAHON, MIHA	012420		RESISTANCE BAND CLASS REIMB	
				6050.390.520800.352.000	180.00
				Total :	**180.00**
2/4/2020	11238 CHARTER COMMUNICATIONS	1292643011820		INTERNET SERVICE	
				5210.335.430510.344.000	104.98
		8313200411356406		101 N CATLIN ST INTERNET	
				2989.290.420160.350.000	124.97
				Total :	**229.95**
2/4/2020	19624 CHASE, DOUG	REIMB		GREENOUGH PARK REIMB	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	19624 CHASE, DOUG	(Continued)			
				2513.370.460410.350.000	561.76
				Total :	**561.76**
2/4/2020	00312 CITY OF MISSOULA	2061		FIT CITY 01-02-20	
				6050.390.520800.352.000	43.10
				Total :	**43.10**
2/4/2020	08905 CLARK INDUSTRIAL INC	008 10379		POWDER COAT PICNIC TABLES	
				2513.370.460501.220.000	250.00
				Total :	**250.00**
2/4/2020	06215 COPPER STATE BOLT & NUT CO	I04032222		HARDWARE	
				2513.370.460501.220.000	10.50
		I04042768		BOLTS, ANCHOR, HAMMER CARBIDE	
				1000.340.430930.220.000	52.42
				Total :	**62.92**
2/4/2020	09668 COST CARE	18529		FIRE PHYSICALS	
				1000.300.420460.350.000	2,897.00
				Total :	**2,897.00**
2/4/2020	00059 CUMMINS MISSOULA INC	03-6284		CAB STEP	
				2512.320.430252.230.000	366.73
				Total :	**366.73**
2/4/2020	03770 DAKOTA SUPPLY GROUP	F262807		FACE MASK CARTRIGES	
				5711.370.460490.220.000	64.97
		F297426		BOILER WATER FEED REG AND NAT	
				5311.330.430640.230.000	484.66
		F299954		BELL AND GOSSETT	
				5311.330.430640.230.000	101.43
				Total :	**651.06**
2/4/2020	14660 DANA SAFETY SUPPLY INC	593271		PRINTER	
				4020.390.420291.940.000	488.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	14660 DANA SAFETY SUPPLY INC	(Continued)			
		596285		PRINTERS NEW CARS	
				4020.390.420291.940.000	3,290.00
				Total :	**3,778.00**
2/4/2020	13919 DAVIS, CLINT	TRAVEL ADVANCE		IRRIGATION TRAINING BOISE IDAHC	
				1221.370.460503.370.000	106.50
				Total :	**106.50**
2/4/2020	15029 DELL MARKETING LP	10370982154		MONITOR	
				1000.290.420141.220.000	142.13
				Total :	**142.13**
2/4/2020	15285 DENNIS, SARAH	0008		OULA FITNESS CLASSES	
				6050.390.520800.352.000	150.00
				Total :	**150.00**
2/4/2020	01231 DEPT OF ADMINISTRATION	20191231		POLICE DIRECTORY SERVICES	
				1000.290.420160.310.000	15.30
				Total :	**15.30**
2/4/2020	00124 DEPT OF REVENUE	JAG GRADING		1% GRT	
				7392.385.470230.930.000	162.06
				Total :	**162.06**
2/4/2020	07771 DHM DESIGN	39743		MISSOULA MRI NEIGHBORHOOD PK	
				7393.385.470330.350.000	281.99
				Total :	**281.99**
2/4/2020	08329 DIRECT AUTOMOTIVE	07EH6953		CONNECTORS AND HOSE ASSEMBL	
				2513.370.460501.235.000	86.16
		07EH7256		CREDIT HOSE ASSEMBLY	
				2513.370.460501.235.000	-63.36
		07EH7257		HOSE ASSEMBLY	
				2513.370.460501.235.000	71.58
				Total :	**94.38**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00772 DJ&A PC	18236		7025 E BROADWAY EASEMENT	
				2513.370.460411.350.000	1,650.63
				Total :	**1,650.63**
2/4/2020	10189 DOYLE, DAN	COMMISSION FEES		POLICE COMMISSION FEES	
				1000.290.420110.350.000	10.00
				Total :	**10.00**
2/4/2020	02815 DRS IMAGING	20-183		SELF INKING STAMPS	
				1000.290.420110.220.000	20.02
				Total :	**20.02**
2/4/2020	00719 DUSTBUSTERS INC	61991		FREEZGARD	
				2512.320.430251.220.000	6,363.47
				Total :	**6,363.47**
2/4/2020	00088 ELECTRO CONTROLS INC	30009		NEW ACTUATOR	
				1000.300.420420.360.000	690.50
				Total :	**690.50**
2/4/2020	07227 EXACT IMAGE	38949		UNIFORM JACKETS FOR STAFF	
				2513.370.460470.220.000	399.50
				Total :	**399.50**
2/4/2020	13187 EXPRESS LUBE SOUTH	62345		OIL CHANGE PAT BROOK TRUCK	
				5311.330.430630.235.000	50.09
				Total :	**50.09**
2/4/2020	00874 FASTENAL	MTMSL56396		GALVANIZED ALL THREAD ~	
				5311.330.430630.230.000	37.42
		MTMSL56398		TOOLS	
				1000.250.431400.220.000	85.98
		MTMSL56680		CAP SCREWS FOR ROOT CUTTER M	
				5311.330.430630.230.000	37.15
				Total :	**160.55**
2/4/2020	17952 FCS GROUP	2727-22001001		RATE STUDY	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	17952 FCS GROUP	(Continued)			
				5311.330.430611.930.182	770.00
				5450.334.430235.930.182	2,040.00
				Total :	**2,810.00**
2/4/2020	00108 FINEST OIL COMPANY	113406		DYED DIESEL	
				5311.330.430660.231.000	902.54
				Total :	**902.54**
2/4/2020	07892 FIRESTONE COMPLETE AUTO CARE	285199		ALIGNMENT 2018 DODGE CHARGER	
				1000.290.420150.360.000	65.59
				Total :	**65.59**
2/4/2020	19671 FISHMAN, LILA	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	199.44
				Total :	**199.44**
2/4/2020	15898 FIT	49701		FIT ANNUAL MEMBERSHIP	
				5210.335.430530.330.000	600.00
				Total :	**600.00**
2/4/2020	14860 FUNFLICKS	404		FEB DRIVE INN MOVIE	
				5711.370.460490.220.000	504.56
				Total :	**504.56**
2/4/2020	05350 G W INC	1011604		LIGHT	
				1000.290.420130.220.000	114.35
		1011824		GUNS	
				1000.290.420130.220.000	2,494.00
		1011828		LIGHT	
				1000.290.420130.220.000	696.10
				Total :	**3,304.45**
2/4/2020	14781 GALLAGHER BENEFIT SERVICES INC	192011		12-1-19 THRU 06-30-20 HEALTH AND	
				6050.390.520800.350.000	3,541.67
				Total :	**3,541.67**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	19665 GASHWILER, JANET	REFUND		OWEN ST LEASE REFUND	
				7370.000.343017.22	183.00
				Total :	**183.00**
2/4/2020	14545 GUARDIAN PEST SOLUTIONS	20200011		ANT AND RODENT CONTROL	
				5711.370.460490.350.000	100.00
				Total :	**100.00**
2/4/2020	02430 HAMLIN, MIKE	REIMB		CLOTHING REIMB	
				2512.320.430210.220.000	39.89
				Total :	**39.89**
2/4/2020	14753 HAYES, GEORGE	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	101.99
				Total :	**101.99**
2/4/2020	00626 HOFFMAN, SCOTT	TRAVEL SETTLEMENT		TRAVEL CASH RECONCILLIATIONS	
				1000.290.420130.370.000	489.50
				Total :	**489.50**
2/4/2020	18983 HOLLY TRUITT CONSULTING	012220		CONTRACT WORK	
				1000.255.450500.350.000	1,430.27
				Total :	**1,430.27**
2/4/2020	00123 HOME DEPOT CREDIT SERVICES	4011725		SUPPLIES FOR REMODEL OF IT ROO	
				5311.330.430640.230.000	126.53
				Total :	**126.53**
2/4/2020	03669 HOMEWORD	19-04-02		DRAW REQUEST	
				2940.400.470290.700.000	8,451.00
				Total :	**8,451.00**
2/4/2020	07866 HONKEN, MARK	TRAVEL ADVANCE		IRRIG TRANING BOISE IDAHO	
				1221.370.460503.370.000	106.50
				Total :	**106.50**
2/4/2020	19676 HUNT, JOHN	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	176.05

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	19676 HUNT, JOHN	(Continued)		**Total :**	**176.05**
2/4/2020	18735 INSITE TOWERS DEVELOPMENT LLC	523921		UTILITIES MT SENTINEL	
				5311.330.430630.341.000	9.83
				5311.330.430630.530.000	80.41
		523923		TRANSMITTER RENTAL	
				5210.335.430530.530.000	393.57
		523939		UNTILITIES DEANSTONE MTN	
				5311.330.430630.341.000	15.00
				5311.330.430630.530.000	47.35
				Total :	**546.16**
2/4/2020	05577 ISTATE TRUCK CENTER	C253139543:01		MIRROR	
				2512.320.430251.230.000	58.07
		C253139683:01		RESERVOIR 113	
				2512.320.430252.230.000	188.82
				Total :	**246.89**
2/4/2020	13030 JACOBSON ELECTRICAL CONTRACTIN	REFUND		REFUND 5775 HWY 10 W	
				2394.000.323012.00	1,218.00
				Total :	**1,218.00**
2/4/2020	16750 JAG GRADING AND PAVING LLC	PAY APP 5		BITTERROOT TRAIL PINE STREET LI	
				7392.385.470230.930.000	16,044.39
				Total :	**16,044.39**
2/4/2020	19666 JAY, AMANDA	TRAVEL ADVANCE		MLEA HELENA LEGAL EQUIVALENCY	
				1000.290.420130.370.000	1,417.60
				Total :	**1,417.60**
2/4/2020	12996 KAIN, RICH	TRAVEL ADVANCE		IRRIG TRAINING BOISE, IDAHO	
				1221.370.460503.370.000	106.50
				Total :	**106.50**
2/4/2020	07046 KANE, KAREN	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	239.88

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	07046 KANE, KAREN	(Continued)		**Total :**	**239.88**
2/4/2020	19685 KANSAS DIVISION OF VEHICLES, KANSAS	012920		JOHN CISNEROS TK 620 2019 8694	
				1000.270.411125.350.000	25.00
				Total :	**25.00**
2/4/2020	19579 KENCO SECURITY & TECHNOLOGY	004456		FEB 2020 ALARM MONITORING	
				2989.290.420198.500.000	63.00
				Total :	**63.00**
2/4/2020	12615 KERNS, MATT	REIMB		STATION 4 HOSE	
				1000.300.420420.230.000	59.98
				Total :	**59.98**
2/4/2020	00473 KLS HYDRAULICS	84448		CYLINDER	
				2512.320.430251.230.000	290.84
				Total :	**290.84**
2/4/2020	14489 KMR WATER TECH	MISSOU-0003		BACKFLOW PREVENTION ASS TEST	
				1000.340.430920.360.000	130.00
				Total :	**130.00**
2/4/2020	00322 KONE INC #4156	959451145		MAINTENANCE	
				1000.246.431350.360.000	4,667.52
				7370.395.430266.360.713	3,291.36
				7370.395.430266.360.712	2,609.40
				Total :	**10,568.28**
2/4/2020	19682 KORKALO, CHRIS	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	18.63
				Total :	**18.63**
2/4/2020	16030 LARRY H MILLER CHRYSLER JEEP	2957658		SUBFRAME	
				1000.290.420150.230.000	918.75
				Total :	**918.75**
2/4/2020	00336 LAWSON PRODUCTS INC	9307326646		HARDWARE	
				1000.321.431330.230.000	80.15

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	00336 LAWSON PRODUCTS INC	(Continued)		**Total :**	**80.15**
2/4/2020	00349 LIBERTY ELECTRIC INC	REFUND		REFUND 5785 HWY 10 W	
				2394.000.323012.00	183.20
				Total :	**183.20**
2/4/2020	01611 LITHIA MOTORS SUPPORT SERVICES	253124		PARTS	
				1000.290.420150.230.000	94.50
		253507		PARTS	
				1000.290.420150.230.000	276.94
				Total :	**371.44**
2/4/2020	19674 LUBRECHT, ANTOINETTE	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	25.21
				Total :	**25.21**
2/4/2020	16996 MACHADO, TJ	TRAVEL ADVANCE		IRRIG TRAINING BOISE IDAHO	
				1221.370.460503.370.000	106.50
				Total :	**106.50**
2/4/2020	15642 MAES, BRENDA	REIMBURSEMENT		REIMBURSE PR CONFERENCE REG	
				5210.335.430510.380.000	875.00
				Total :	**875.00**
2/4/2020	09359 MCCAULEY, ROBERT	REIMB		CDL REIMB	
				2512.320.430210.220.000	80.57
				Total :	**80.57**
2/4/2020	00041 MCCHD	5916		WATER TESTING	
				5210.335.430530.350.000	230.00
		5917		WATER TESTING	
				5210.335.430530.350.000	128.00
		5919		WATER TESTING	
				5210.335.430530.350.000	160.00
		5922		WATER TESTING	
				5210.335.430530.350.000	128.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	00041 MCCHD	(Continued)		Total :	**646.00**
2/4/2020	00041 MCCHD	5913		WATER TESTING	
				5210.335.430530.350.000	160.00
				Total :	**160.00**
2/4/2020	10166 MICKELSON PLUMBING & HEATING	MI5684		CONTRACT SERVICES	
				1221.370.460503.350.000	356.51
				Total :	**356.51**
2/4/2020	00843 MISSOULA COUNTY PUBLIC SCHOOLS	9096		LEWIS AND CLARK ELEMENTARY	
				2513.370.460470.530.000	90.00
		9234		PORTER MIDDLE SCHOOL	
				2513.370.460470.530.000	180.00
		9254		RUSSELL ELEMENTARY SCHOOL	
				2513.370.460470.530.000	90.00
				Total :	**360.00**
2/4/2020	00236 MISSOULA COUNTY TREASURER	945		POSTAGE	
				1000.223.410910.310.000	6.80
		948		POSTAGE	
				1000.290.420154.310.000	215.27
		950		POSTAGE FOR CENTRAL SERVICES	
				1000.300.420410.310.000	4.57
				Total :	**226.64**
2/4/2020	05191 MISSOULA DOWNTOWN ASSOCIATION	14900		2020 MDA DUES	
				7393.385.470210.330.000	150.00
		15073		JOINT MARKETS MTG CAMPAIGN JU	
				7370.395.430266.330.000	2,500.00
				Total :	**2,650.00**
2/4/2020	00393 MISSOULA MOTOR PARTS CO	224418		AUTO PARTS SUPPLIES	
				1000.290.420150.230.000	142.26
		225903		AUTO PARTS SUPPLIES	
				1000.290.420150.230.000	53.25

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00393 MISSOULA MOTOR PARTS CO	(Continued)			
		227516		AUTO PARTS SUPPLIES	
				1000.290.420150.230.000	93.46
		228031		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	10.94
		228048		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	11.04
		228164		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	43.56
		229080		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	141.31
		229239		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	50.38
		229422		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	32.69
		229429		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	12.98
		229430		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	28.01
		229617		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	384.16
		229639		AUTO PARTS SUPPLIES	
				1000.290.420110.230.000	45.34
		229643		AUTO PARTS SUPPLIES	
				1000.290.420110.230.000	142.83
		229691		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	352.30
		229749		AUTO PARTS SUPPLIES	
				1000.290.420110.230.000	6.76
		229853		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	203.81
		229873		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	-121.00
		229875		AUTO PARTS SUPPLIES	
				1000.290.420150.230.000	32.30

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00393 MISSOULA MOTOR PARTS CO	(Continued)			
		229907		AUTO PARTS SUPPLIES	
				1000.290.420110.230.000	-6.76
		230071		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	37.37
		230120		AUTO PARTS SUPPLIES	
				2512.320.430230.230.000	46.89
		230236		AUTO PARTS SUPPLIES	
				2512.320.430230.230.000	25.40
		230290		AUTO PARTS SUPPLIES	
				2512.320.430252.230.000	157.79
		230291		AUTO PARTS SUPPLIES	
				2512.320.430230.230.000	65.69
		230298		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	172.20
		230593		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	11.04
		230638		AUTO PARTS SUPPLIES	
				2513.370.460501.235.000	3.00
		230717		AUTO PARTS SUPPLIES	
				1000.300.420440.230.000	-6.50
		231082		AUTO PARTS SUPPLIES	
				1000.321.431330.220.000	30.85
		231573		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	26.68
		231782		AUTO PARTS SUPPLIES	
				2512.320.430252.230.000	116.70
		231886		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	-44.68
		232624		AUTO PARTS SUPPLIES	
				1000.300.420460.230.000	103.32
		232674		AUTO PARTS SUPPLIES	
				1000.300.420460.230.000	93.73
		232681		AUTO PARTS SUPPLIES	
				1000.300.420460.230.000	95.87

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00393 MISSOULA MOTOR PARTS CO	(Continued)			
		232753		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	173.85
		233098		AUTO PARTS SUPPLIES	
				2512.320.430251.230.000	64.02
				1000.321.431330.230.000	266.09
		233110		AUTO PARTS SUPPLIES	
				1000.321.431330.230.000	98.99
		234344		AUTO PARTS SUPPLIES	
				1000.300.420410.230.000	116.82
				Total :	**3,314.74**
2/4/2020	00402 MISSOULA TEXTILE SERVICES	1254736		TEXTILE SERVICES	
				1000.300.420420.360.000	35.75
		1256555		TEXTILE SERVICES	
				7370.395.430266.390.044	32.07
		1256565		TEXTILE SERVICES AND FREIGHT	
				1000.340.430930.350.000	48.14
				1000.340.430910.310.000	2.89
		1256573		TEXTILE SERVICES	
				1000.321.431330.220.000	157.04
		1257965		TEXTILE SERVICES	
				5311.330.430660.350.000	123.65
		1257967		TEXTILE SERVICES	
				5311.330.430640.350.000	114.35
		1257968		TEXTILE SERVICES	
				5311.330.430630.350.000	55.07
				Total :	**568.96**
2/4/2020	15704 MISSOULA VALLEY SERVICES LLC	1155		CONTRACT SERVICES	
				1221.370.460503.350.000	530.00
		1163		CONTRACT SERVICES	
				1221.370.460503.350.000	520.00
				Total :	**1,050.00**
2/4/2020	00423 MISSOULA WATER	068248		625 E PINE ST	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00423 MISSOULA WATER	(Continued)			
				1000.300.420420.343.000	156.17
		069789		128 W MAIN ST FIRE LANE	
				7370.395.430266.343.000	82.13
		069822		140 W PINE ST	
				1000.246.430220.343.000	110.40
		069823		400 RYMAN ST	
				1000.246.430220.343.000	25.28
		069824		412 RYMAN ST	
				1000.246.430220.343.000	21.45
		069827		435 RYMAN ST	
				1000.246.430220.343.000	200.22
		074288		247 MOUNT AND FIRE	
				1000.300.420420.343.000	63.26
		076122		115 BANK ST FIRE LN	
				7370.395.430266.343.000	26.48
		076638		625 E PINE ST FIRE LN	
				1000.300.420420.343.000	26.48
		078302		435 RYMAN ST FIRE LN	
				1000.300.420420.343.000	26.48
		081107		WATER	
				5311.330.430640.341.000	141.38
		109800		WATER	
				5311.330.430630.341.000	88.37
		112615		METER 39100567	
				1000.340.430920.343.000	55.65
		129430		201 E FRONT ST IRR FIRE	
				7370.395.430266.343.000	48.04
		130335		205 E FRONT ST MARKET	
				7370.395.430266.343.717	215.55
		157740		109 N CATLIN ST FIRE	
				1000.246.430220.343.000	181.22
				Total :	**1,468.56**
2/4/2020	00407 MISSOULIAN	20591197		NOTICE PH MRA BUDGET 2019	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00407 MISSOULIAN	(Continued)			
				1000.223.410910.330.000	50.00
		20591198		NOTICE PH MRA BUDGET 2020	
				1000.223.410910.330.000	50.00
				Total :	**100.00**
2/4/2020	19528 MONIS HERNANDEZ, JESSICA	2		YOGA CLASSES JAN 2020	
				6050.390.520800.352.000	200.00
				Total :	**200.00**
2/4/2020	10612 MONTANA BROOM & BRUSH	1405673		JANITORIAL SUPPLIES	
				5311.330.430640.220.000	292.34
				Total :	**292.34**
2/4/2020	17000 MONTANA PHONE	1548		INSTALLATION LINE	
				1000.221.410810.344.000	390.00
				Total :	**390.00**
2/4/2020	16872 MONTANA RURAL WATER SYSTEMS	276		2020 ANNUAL MEMBERSHIP MT RUF	
				5210.335.430510.330.000	204.05
				Total :	**204.05**
2/4/2020	18392 MOTION INDUSTRIES	MT02-059081		PILLOW BLOCKS UNIT 361	
				5311.330.430660.235.000	3,062.61
				Total :	**3,062.61**
2/4/2020	00422 MOUNTAIN SUPPLY COMPANY	9135461		PLUMBING/IRRIGATING SUPPLIES	
				2512.320.430251.230.000	8.10
				Total :	**8.10**
2/4/2020	10124 MOUNTAIN WEST CO OP BULK EAST	SG3640		FUEL	
				1000.300.420460.231.000	1,205.70
				Total :	**1,205.70**
2/4/2020	01537 MSFCA	BRANDT		JEFF BRANDT FIRE CHIEF	
				1000.300.420410.330.000	75.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	01537 MSFCA	(Continued)			
		DAVIS		BRAD DAVIS ASSISTANT CHIEF	
				1000.300.420410.330.000	75.00
		HUGHES		GORDY HUGHES ASSISTANT CHIEF	
				1000.300.420410.330.000	75.00
				Total :	**225.00**
2/4/2020	07373 MT LEIRA	010120		MEMBERSHIPS	
				1000.290.420110.330.000	125.00
				Total :	**125.00**
2/4/2020	19387 MUIS, TIM	TRAVEL ADVANCE		MLEA HELENA LEGAL EQUIVALENCY	
				1000.290.420130.370.000	1,417.60
				Total :	**1,417.60**
2/4/2020	10125 MURDOCHS	20887/5		HANDLES	
				2513.370.460501.235.000	99.90
		20916/5		PROPANE	
				1000.300.420460.220.000	11.48
		20997/5		DOG FOOD	
				2390.290.420142.220.000	150.72
		21010/5		PLIERS	
				2512.320.430210.220.000	27.99
				Total :	**290.09**
2/4/2020	00832 NEELY ELECTRIC INC	INV-525		VFD PANEL	
				5311.330.430640.360.000	588.00
		INV-526		INSTALL WARNING HORN AT OFFICE	
				5311.330.430660.360.000	1,609.18
		INV-528		TELEMETRY REPAIRS AT THE MM #1	
				5311.330.430630.230.000	30.20
				5311.330.430630.360.000	840.00
		INV-530		TROUBLE SHOOT HEATING IN BACK	
				5311.330.430660.360.000	869.62

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00832 NEELY ELECTRIC INC	(Continued)			
		INV-532		HEADWORKS GAS DETECTION SYS	
				5311.330.430640.230.000	54.72
				5311.330.430640.360.000	1,890.00
		INV-534		CONVEYOR GUARDS RELOCATE DI	
				5311.330.430640.230.000	160.48
				5311.330.430640.360.000	462.00
				Total :	**6,504.20**
2/4/2020	00434 NEWMAN TRAFFIC SIGNS	TRFINV018068		GARBAGE CAN PARTS	
				2513.370.460501.220.000	146.84
				Total :	**146.84**
2/4/2020	00436 NORCO	28352293		WATER SANITATION	
				5711.370.460490.360.000	265.70
				Total :	**265.70**
2/4/2020	00725 NORTHWESTERN ENERGY	0100407-6		435 RYMAN ST EMTR	
				1000.246.430220.341.000	6,375.15
		04212866		ELECTRICITY	
				5311.330.430640.341.000	45,603.06
				5311.330.430630.341.000	4,830.55
		0722518-8		435 RYMAN ST GMTR	
				1000.246.430220.341.000	1,969.14
		0722583-2		POLICE PKG LOT 400 WHPS STEEL	
				1000.246.430220.341.000	36.76
		0996360-4		115 BANK ST	
				7370.395.430266.341.000	483.52
		1042072-7		1305 SCOTT ST A	
				1000.246.430220.341.000	498.02
		1239681-8		CARAS PARK	
				7370.395.430266.341.000	71.94
		1299523-9		140 W PINE ST	
				1000.246.430220.341.000	921.62
		2123191-5		201 E FRONT ST MAIN	
				7370.395.430266.341.000	800.53

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00725 NORTHWESTERN ENERGY	(Continued)			
		3380424-6		201 E FRONT ST PDST	
				7370.395.430266.341.000	136.21
		3614748-6		412 RYMAN ST	
				1000.246.430220.341.000	478.78
		3711314-9		MONTHLY GAS/ELECTRICAL CHARG	
				5210.335.430530.341.000	92.54
				Total :	**62,297.82**
2/4/2020	00487 OFFICE CITY	949384-0		OFFICE SUPPLIES	
				7393.385.470210.210.000	37.98
		949937-0		OFFICE SUPPLIES	
				2513.370.460410.210.000	7.95
				5711.370.460490.220.000	99.99
		949937-1		OFFICE SUPPLIES	
				2513.370.460441.210.000	7.89
		950271-0		CHAIRS OFFICE SUPPLIES	
				2513.370.460410.220.000	399.80
		950376-0		OFFICE SUPPLIES	
				2513.370.460410.210.000	140.85
		950376-1		OFFICE SUPPLIES	
				5711.370.460490.210.000	24.63
		950388-0		OFFICE SUPPLIES	
				1000.250.411010.210.000	127.01
				2955.250.411080.210.000	35.97
		950389-1		OFFICE SUPPLIES	
				1000.220.410210.210.000	7.67
				Total :	**889.74**
2/4/2020	00488 OFFICE SOLUTIONS AND SERVICES	365193-2		OFFICE SUPPLIES	
				1000.240.410510.210.000	9.59
		79548		OFFICE SUPPLIES	
				7370.395.430266.320.000	71.58
				Total :	**81.17**
2/4/2020	19684 OGUINE, MICHAEL	012320		GUARANTEED RIDE HOME	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	19684 OGUINE, MICHAEL	(Continued)			
				2955.250.411080.310.000	18.11
				Total :	**18.11**
2/4/2020	00495 OPPORTUNITY RESOURCES INC	66421		CATLIN POLICE JANITORIAL DEC 20	
				1000.246.431350.360.000	1,589.13
		66423		DEC 2019 SCOTT ST JANITORIAL	
				1000.246.431350.360.000	2,599.21
		66424		CITY HALL DEC 2019 JANITORIAL	
				1000.246.430220.360.000	9,749.36
		66431		MRA JANITORIAL DEC 2019	
				7393.385.470210.360.000	450.65
				Total :	**14,388.35**
2/4/2020	00496 ORANGE STREET FOOD FARM	01-1246030		AFTERSCHOOL PROGRAM	
				2513.370.460470.220.000	7.98
		02-1105234		SCHOOLS OUT CAMP SUPPLIES	
				2513.370.460470.390.000	38.90
		05-1357729		AFTERSCHOOL PROGRAM	
				2513.370.460470.220.000	11.96
				Total :	**58.84**
2/4/2020	04887 OREILLY AUTO PARTS	1562-240844		AUTOMOTIVE PARTS & SUPPLIES	
				1000.300.420440.230.000	9.23
		1562-240997		AUTOMOTIVE PARTS & SUPPLIES	
				1000.300.420440.230.000	18.57
		1563-462299		AUTOMOTIVE PARTS & SUPPLIES	
				1000.290.420153.230.000	96.83
		1563-464526		AUTOMOTIVE PARTS & SUPPLIES	
				1000.290.420150.230.000	106.52
				Total :	**231.15**
2/4/2020	04677 PAASCH, SCOTT	REFUND		ALDER ST LEASE REFUND	
				7370.000.343017.19	8.00
				Total :	**8.00**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	08256 PARKS, SEAN	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	331.65
				Total :	**331.65**
2/4/2020	19677 PERRY, SARAH	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	300.07
				Total :	**300.07**
2/4/2020	11513 PETERSON, SUZANNE	012220		1-22-20 MEETING	
				1000.290.420110.350.000	10.00
				Total :	**10.00**
2/4/2020	00342 POVERELLO CENTER	1		EMERGENCY WINTER SHELTER SEI	
				1000.255.450131.700.000	49,070.18
				Total :	**49,070.18**
2/4/2020	00524 PRO TOWING	53579		TOWING	
				2989.290.420186.350.000	70.00
		53587		TOWING	
				1000.290.420154.350.000	15.00
		53597		TOWING	
				2989.290.420186.350.000	50.00
		53598		TOWING	
				1000.290.420182.350.000	50.00
		53599		TOWING	
				1000.290.420182.350.000	50.00
		53629		TOWING	
				1000.290.420182.350.000	50.00
		53639		TOWING	
				1000.290.420154.350.000	40.00
		53642		TOWING	
				1000.290.420182.350.000	50.00
		53649		TOWING	
				1000.290.420182.350.000	70.00
		53650		TOWING	
				1000.290.420154.350.000	15.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00524 PRO TOWING	(Continued)			
		53651		TOWING	
				2989.290.420186.350.000	70.00
		53654		TOWING	
				2989.290.420186.350.000	50.00
		53657		TOWING	
				2989.290.420186.350.000	50.00
		53658		TOWING	
				1000.290.420182.350.000	70.00
		53682		TOWING	
				1000.290.420182.350.000	50.00
		53683		TOWING	
				1000.290.420182.350.000	50.00
		53686		TOWING	
				1000.290.420154.350.000	40.00
		53690		TOWING	
				1000.290.420150.350.000	70.00
		53691		TOWING	
				1000.290.420182.350.000	50.00
		53694		TOWING	
				1000.290.420182.350.000	50.00
		53696		TOWING	
				2989.290.420186.350.000	50.00
		53699		TOWING	
				2989.290.420186.350.000	50.00
		53727		TOWING	
				1000.290.420154.350.000	40.00
		53750		TOWING	
				1000.290.420154.350.000	40.00
		53753		TOWING	
				1000.290.420154.350.000	50.00
		53755		TOWING	
				1000.290.420182.350.000	70.00
		53756		TOWING	
				1000.290.420182.350.000	70.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00524 PRO TOWING	(Continued)			
		53761		TOWING	
				1000.290.420154.350.000	700.00
		53766		TOWING	
				1000.290.420182.350.000	70.00
		53781		TOWING	
				2989.290.420186.350.000	50.00
		53782		TOWING	
				2989.290.420186.350.000	50.00
		53787		TOWING	
				1000.290.420182.350.000	70.00
				Total :	**2,320.00**
2/4/2020	12506 PROVIDENCE HEALTH & SERVICES	567449		BLOOD DRAWS	
				1000.290.420182.350.000	475.00
		600000409		PRE EMPLOYEE PHYSICALS MATT F	
				1000.290.420110.350.000	1,443.00
				Total :	**1,918.00**
2/4/2020	11871 PSYCHOLOGICAL RESOURCES	1912078		CUSTOMER WICMSOU	
				1000.290.420110.350.000	135.00
				Total :	**135.00**
2/4/2020	00533 QUILL	4204312		OFFICE SUPPLIES	
				1000.300.420410.210.000	75.64
		4227153		OFFICE SUPPLIES	
				1000.300.420410.210.000	59.49
				Total :	**135.13**
2/4/2020	17589 RASTGOUFARD, BABAK	012220		01-22-20 MEETING	
				1000.290.420110.350.000	10.00
				Total :	**10.00**
2/4/2020	04811 REPUBLIC SERVICES #889	308890050468		GARBAGE JAN 2020	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	04811 REPUBLIC SERVICES #889	(Continued)			
				1000.246.430220.345.000	753.18
				1000.300.420420.345.000	696.62
				1000.340.430920.345.000	92.13
				2512.280.430265.345.000	15.60
				2513.370.460501.345.000	1,239.91
				5311.330.430640.345.000	2,398.39
				5311.330.430660.345.000	110.00
				Total :	**5,305.83**
2/4/2020	00135 REPUBLIC SERVICES OF MT - LF	450020000006		INV 5002-000039188	
				2512.320.430230.345.000	326.25
				Total :	**326.25**
2/4/2020	19670 RIGHT NOW PLUMBING & HEATING	REFUND		REFUND 2020 MSS PLM 00044	
				2394.000.323013.00	38.40
				Total :	**38.40**
2/4/2020	09888 RIVERA, ROBERT	REIMB		BOOT ALLOWANCE REIMBURSEMEN	
				5311.330.430640.220.000	159.98
				Total :	**159.98**
2/4/2020	18820 RIVERFRONT TRIANGLE PARTNERS	DRAW REQ 12		BROWNFIELDS LOAN	
				2991.400.470725.700.000	9,375.00
				Total :	**9,375.00**
2/4/2020	19669 ROSENTRETER, BRYAN	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	23.62
				Total :	**23.62**
2/4/2020	19675 SABIN, TAWNIE	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	67.69
				Total :	**67.69**
2/4/2020	12367 SAFEWAY SIGN CO	16145		SIGNS	
				2512.280.430265.240.000	11,167.00
				Total :	**11,167.00**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	04109 SEBASTIAN, ADAM	TRAVEL SETTLEMENT		BUILDING CODES CONFERENCE BC	
				1000.300.420440.370.000	117.00
				Total :	**117.00**
2/4/2020	19664 SETTE, DOMENIC R	REFUND		VALUE PASS REFUND	
				7370.000.343018.61	119.00
				Total :	**119.00**
2/4/2020	18333 SHEPARD, STACI	19-00003		BARRE CLASSES OCT-DEC	
				6050.390.520800.352.000	180.00
				Total :	**180.00**
2/4/2020	13431 SOURCE, THE	010120		BANK FEES FOR MEMBER W CURRE	
				5711.370.460490.350.000	16.80
				Total :	**16.80**
2/4/2020	08956 SPLASH CAR WASH	811		DEV SERV CAR WASH	
				2394.310.420500.230.000	5.50
		818		CAR WASHES	
				1000.290.420153.230.000	16.50
				1000.290.420150.230.000	324.50
				1000.290.420141.230.000	5.50
		819		CAR WASH	
				1000.321.431330.230.000	5.50
				Total :	**357.50**
2/4/2020	19655 STERLING COMMERCIAL MGMT	REFUND		O/P REFUND WATER - 3102 W BROA	
				5210.000.343021.00	50.19
				Total :	**50.19**
2/4/2020	00595 STINE ELECTRONICS	24120		SPEAKER MICS	
				1000.290.420150.220.000	593.76
				Total :	**593.76**
2/4/2020	00597 STITCHES EMBROIDERY	22923		EMBROIDERY	
				1000.246.411810.220.000	63.00

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
	00597 STITCHES EMBROIDERY	(Continued)		**Total :**	**63.00**
2/4/2020	18996 TELEFLEX, TELEFLEX	9502108897		MEDICAL SUPPLIES	
				1000.300.420455.220.000	324.44
		9502118427		MEDICAL EQUIPMENT	
				1000.300.420455.220.000	785.98
		9502118430		MEDICAL SUPPLIES	
				1000.300.420455.220.000	562.50
				Total :	**1,672.92**
2/4/2020	00585 TERRITORIAL LANDWORKS INC	15068		19-5499 MRA URD II 2ND AND 3RD S	
				7392.385.470230.350.000	11,244.50
				Total :	**11,244.50**
2/4/2020	06705 TETRA TECH INC	51542175		GEOTECH INVEST UPPER PROSPEC	
				5210.335.430533.930.201	2,170.91
				Total :	**2,170.91**
2/4/2020	00587 THATCHER COMPANY OF MONTANA	350557		CHLORINE	
				5210.335.430530.220.000	2,441.64
		350565		CHLORINE	
				5210.335.430530.220.000	2,332.80
		350589		FLOPAM	
				5311.330.430640.220.000	7,141.50
				Total :	**11,915.94**
2/4/2020	19678 THOMPSON, SALLY	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	49.75
				Total :	**49.75**
2/4/2020	01025 TIFCO INDUSTRIES	71517154		SHOP SUPPLIES	
				1000.300.420460.230.000	157.23
		71524995		SUPPLIES	
				1000.321.431330.230.000	216.35
		C71488998		SHOP SUPPLIES RETURN	
				1000.300.420460.230.000	-49.59

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	01025 TIFCO INDUSTRIES	(Continued)			
		C71491987		ELECTRICAL TERMINAL HOUSING	
				1000.300.420460.230.000	-16.27
				Total :	**307.72**
2/4/2020	00820 TIRE RAMA	7070221849		TIRE TUBES	
				2513.370.460501.235.000	74.88
		7070224105		TIRES	
				1000.290.420110.230.000	403.88
				Total :	**478.76**
2/4/2020	08834 TITAN MACHINERY	1121004 CL		250 HOUR SERVICE	
				5311.330.430660.235.000	746.24
		13484471 GP		VARIOUS PARTS FOR BOOM PIN RE	
				5311.330.430660.235.000	2,678.46
		13494989 GP		DUST SEALS FOR PINS ON LOADER	
				5311.330.430660.235.000	280.00
		13506735 GP		SHIMS	
				5311.330.430660.235.000	208.20
		13520831 GP		TRAN OIL 362 AND 363	
				5311.330.430660.235.000	1,190.00
		13522243 GP		RETURN PARTS FOR 363	
				5311.330.430660.235.000	-407.50
				Total :	**4,695.40**
2/4/2020	00598 TNT TRUCK PARTS	92884		AMBER STROBES	
				2512.320.430251.230.000	139.50
				Total :	**139.50**
2/4/2020	19681 TONNESSEN, KATHY	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	713.95
				Total :	**713.95**
2/4/2020	00601 TOWNE MAILER	144856		SENIOR OLYMPICS	
				1219.000.365011.00	111.87
				Total :	**111.87**

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	04519 UNIVERSITY OF MONTANA	22		TUITION	
				1000.300.420460.380.000	300.00
				Total :	**300.00**
2/4/2020	00651 UPS	0000807A42040		UPS WEEKLY SERVICE CHARGES	
				5210.335.430510.350.000	124.00
				Total :	**124.00**
2/4/2020	01430 USA BLUEBOOK	116129		GLOVES	
				5311.330.430640.220.000	212.30
				Total :	**212.30**
2/4/2020	00665 VERIZON WIRELESS	570631546-01		DEC 14-JAN 13 POLICE CELL SERVI(	
				1000.290.420110.344.000	4,220.11
				Total :	**4,220.11**
2/4/2020	00665 VERIZON WIRELESS	871274241-01		FIRE DEPT DEC 19- JAN 18	
				1000.300.420420.344.000	1,275.78
				Total :	**1,275.78**
2/4/2020	00665 VERIZON WIRELESS	370279881-11		DEC 04-JAN 03 CELL CHARGES	
				2512.280.430270.344.000	108.00
				2512.280.430265.344.000	68.11
				Total :	**176.11**
2/4/2020	00665 VERIZON WIRELESS	942122476-01		RON AND BRETT	
				1000.340.430910.344.000	99.39
				Total :	**99.39**
2/4/2020	19668 WATSON, GEORGE	MISSOULA PD		NEW HIRE EVALUATION	
				1000.290.420110.350.000	150.00
				Total :	**150.00**
2/4/2020	01605 WESTERN EXCAVATING INC	2120600-0001		WATER LINE REPAIR	
				5210.335.430550.360.000	3,485.27
				Total :	**3,485.27**
2/4/2020	00682 WESTERN STATES EQUIPMENT CO	IN001192456		CUTTING EDGES	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	00682 WESTERN STATES EQUIPMENT CO	(Continued)			
				2512.320.430230.230.000	528.02
		IN001196272		BACKHOE TRAINING	
				5311.330.430640.380.000	300.00
				5311.330.430630.380.000	300.00
				Total :	**1,128.02**
2/4/2020	01303 WESTERN STATES FIRE PROTECTION	WSF249122		ART MUSEUM INSPECTION	
				1000.246.460452.700.000	196.00
		WSF257619		FIRE INSPECTION 245 MOUNT AVE	
				1000.300.420420.360.000	330.00
		WSF257620		625 E PINE ST ANNUAL INSPECTION	
				1000.300.420420.360.000	280.00
		WSF257621		FIRE INSPECTION	
				1000.300.420420.360.000	280.00
		WSF257622		FIRE DEPT ANNUAL CHECK	
				1000.300.420420.360.000	330.00
		WSF257624		ANNUAL BACKFLOW INSPECTION	
				1000.300.420420.360.000	150.00
				Total :	**1,566.00**
2/4/2020	00057 WGM GROUP INC	58361		SOUTH AVE RECONSTRUCTION TO	
				4035.280.430232.930.194	12,354.61
		58500		SOUTH AVE RECON TO RESERVE T(	
				4035.280.430232.930.194	12,737.18
		58717		SO AVE RECON-RESERVE TO 36TH	
				4035.280.430232.930.194	11,197.30
		58986		URD III NO SIDEWALK PROJECT	
				7393.385.470230.350.000	6,123.50
				Total :	**42,412.59**
2/4/2020	01374 WINCHELL, CYNTHIA L	REFUND		CLOTHING ALLOWANCE	
				7370.395.430266.220.311	30.93
				Total :	**30.93**
2/4/2020	19663 WINTER, THOMAS A	REFUND		PARKING REFUND	

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
2/4/2020	19663 WINTER, THOMAS A	(Continued)			
				7370.000.352001.00	30.00
				Total :	**30.00**
2/4/2020	19667 WOOD, JOHN	012120		INTERN STIPENED	
				1000.290.420110.700.000	750.00
				Total :	**750.00**
2/4/2020	13098 WS DARLEY & CO	17379548		SEAL AND BEARINGS	
				1000.300.420460.230.000	1,246.93
		17379929		HOUSING	
				1000.300.420460.230.000	1,648.08
				Total :	**2,895.01**
2/4/2020	10582 XEROX CORPORATION	099075517		METER USAGE 11-21-19 THRU 12-30	
				1000.220.410210.360.000	9.73
				Total :	**9.73**
2/4/2020	19673 YEAGER, ELIZABETH	REIMB		GREENOUGH PARK REIMB	
				2513.370.460410.350.000	166.96
				Total :	**166.96**

184 Checks for bank code : apbank **Bank total :** **487,407.08**

Administration and Finance Committee	**Check Date 02/04/20**
Susy Allen, Accounts Payable	
Manual Checks	**$ 24,500.00**
Accounts Payable Claims	**$487,407.08**
Total Claims Payable	**$ 511,907.08**

Vendor	Fund/Dept	Description	Amount
5TH HOUSE CONSULTING PLLC	DEVELOPEMENT SERVICE	RESERVE ST COMMUNITY INPUT	2,550.00
ABATEMENT CONTRACTORS OF MT	WATER	ASBESTOS REMOVAL AT DAM	4,870.00
ABATEMENT CONTRACTORS OF MT	WATER	ASBESTOS AND LEAD INSPECTION WWHILL 3	1,295.00
ADP	WASTEWATER	TIME & ATTENDANCE	2,339.91
ALLEGIANCE BENEFIT HEALTH INS	ALL	JAN 2020 INSURANCE COVERAGE	92,222.74
ANDERSON ZURMUEHLEN & CO PC	FINANCE	CLIENT # 171830.800~	1,270.00
BIG BEAR SIGN CO INC	PARKING	SIGNS	1,458.00
BIG WEST EQUIPMENT/POWERSCREEN	WASTEWATER	VARIOUS SHAFTS AND BEARINGS FOR UNIT 354	1,378.75
BLACK KNIGHT SECURITY	PARKING	PATROL STOPS JAN 2020	1,545.48
BUCKAROO PHOTOGRAPHY	HUMAN RESOURCE	COUNCIL PHOTOGRAPHS FY2020	1,025.00
CDA METALS	ROAD DISTRICT	BUCKETS	1,025.55
CDW GOVERNMENT INC	WATER	COMPUTER EQUIPMENT	4,000.00
CENTURYLINK	ALL	PHONE SERVICES	11,205.03
COST CARE	FIRE	FIRE PHYSICALS	2,897.00
DANA SAFETY SUPPLY INC	CAPITAL IMPROVEMENT	PRINTERS NEW CARS	3,290.00
DJ&A PC	PARK DISTRICT	7025 E BROADWAY EASEMENT	1,650.63
DUSTBUSTERS INC	ROAD DISTRICT	FREEZGARD	6,363.47
FCS GROUP	STORM & WASTEWATER	RATE STUDY	2,810.00

Vendor	Fund/Dept	Description	Amount
G W INC	POLICE	GUNS	2,494.00
GALLAGHER BENEFIT SERVICES INC	ALL	12-1-19 THRU 06-30-20 HEALTH AND	3,541.67
HOLLY TRUITT CONSULTING	HOUSING	CONTRACT WORK	1,430.27
HOMEWORD	COMMUNITY DEVELOPEMENT GRANT	DRAW REQUEST	8,451.00
JACOBSON ELECTRICAL CONTRACTIN	BUILDING	REFUND 5775 HWY 10 W	1,218.00
JAG GRADING AND PAVING LLC	MRA-URD	BITTERROOT TRAIL PINE STREET LINK	16,044.39
KONE INC #4156	PARKING	MAINTENANCE	10,568.28
MISSOULA DOWNTOWN ASSOCIATION	MRA & PARKING	JOINT MARKETS MTG CAMPAIGN JULY	2,500.00
MOTION INDUSTRIES	WASTEWATER	PILLOW BLOCKS UNIT 361	3,062.61
MOUNTAIN WEST CO OP BULK EAST	FIRE	FUEL	1,205.70
NEELY ELECTRIC INC	WASTEWATER	HEADWORKS GAS DETECTION SYSTEM	1,944.72
NEELY ELECTRIC INC	WASTEWATER	INSTALL WARNING HORN AT OFFICE	1,609.18
NORTHWESTERN ENERGY	WASTEWATER	ELECTRICITY	50,433.61
NORTHWESTERN ENERGY	FACILITIES	435 RYMAN ST EMTR	6,375.15
NORTHWESTERN ENERGY	FACILITIES	435 RYMAN ST GMTR	1,969.14
OPPORTUNITY RESOURCES INC	FACILITIES	CITY HALL DEC 2019 JANITORIAL	9,749.36
OPPORTUNITY RESOURCES INC	FACILITIES	DEC 2019 SCOTT ST JANITORIAL	2,599.21
OPPORTUNITY RESOURCES INC	FACILITIES	CATLIN POLICE JANITORIAL DEC 2019	1,589.13
POVERELLO CENTER	HOUSING	EMERGENCY WINTER SHELTER SERVICES	49,070.18
PROVIDENCE HEALTH & SERVICES	POLICE	PRE EMPLOYEE PHYSICALS MATT ROUSE GORR	1,443.00
REPUBLIC SERVICES #889	ALL	GARBAGE JAN 2020	5,305.83
RIVERFRONT TRIANGLE PARTNERS	COMMUNITY DEVELOPEMENT GRANT	BROWNFIELDS LOAN	9,375.00
SAFEWAY SIGN CO	ROAD DISTRICT	SIGNS	11,167.00
TERRITORIAL LANDWORKS INC	MRA	19-5499 MRA URD II 2ND AND 3RD ST	11,244.50
TETRA TECH INC	WATER	GEOTECH INVEST UPPER PROSPECT WATER	2,170.91
THATCHER COMPANY OF MONTANA	WASTEWATER	FLOPAM	7,141.50

Vendor	Fund/Dept	Description	Amount
THATCHER COMPANY OF MONTANA	WATER	CHLORINE	2,441.64
THATCHER COMPANY OF MONTANA	WATER	CHLORINE	2,332.80
TITAN MACHINERY	WASTEWATER	VARIOUS PARTS FOR BOOM PIN REPAIR	2,678.46
TITAN MACHINERY	WASTEWATER	TRAN OIL 362 AND 363	1,190.00
VERIZON WIRELESS	POLICE	DEC 14-JAN 13 POLICE CELL SERVICES	4,220.11
VERIZON WIRELESS	FIRE	FIRE DEPT DEC 19- JAN 18	1,275.78
WESTERN EXCAVATING INC	WATER	WATER LINE REPAIR	3,485.27
WGM GROUP INC	PUBLIC WORKS	SOUTH AVE RECON TO RESERVE TO 36TH	12,737.18
WGM GROUP INC	PUBLIC WORKS	SOUTH AVE RECONSTRUCTION TO RESERVE TO	12,354.61
WGM GROUP INC	PUBLIC WORKS	SO AVE RECON-RESERVE TO 36TH	11,197.30
WGM GROUP INC	MRA	URD III NO SIDEWALK PROJECT	6,123.50
WS DARLEY & CO	FIRE	HOUSING	1,648.08
WS DARLEY & CO	FIRE	SEAL AND BEARINGS	1,246.93
		Total of individual invoices over $1000 se	**$429,831.56**

Manual check(s) issued within this time period

Date	Vendor	Description	Amount
01/29/2020	LITHIA MOTORS SUPPORT SERVICES	HIDTA TRUCK	24,500.00
		Total Manual Checks	**24,500.00**

Account Number	Account Title
2940.400.470291.700.000	FY13 YWCA
4080.390.460400.930.000	PARK MAINTENANCE AND IMPROVEMENTS
7393.385.470330.350.000	1.128M MRL PRIVATE LAND PURCHASE
7395.385.490208.610.000	1.2M MRL TAXABLE 2018A
7395.385.490208.620.000	1.2M MRL TAXABLE 2018A
7395.385.490204.610.000	1.6m Mary Ave W
7395.385.490204.620.000	1.6m Mary Ave W
7395.385.490207.610.000	2.6M MRL TAX EXEMPT 2018B
7395.385.490207.620.000	2.6M MRL TAX EXEMPT 2018B
4060.390.490103.620.000	2010A REFUNDING INTEREST/SERVICE FEE
4060.390.490103.610.000	2010A REFUNDING PRINCIPAL
4060.390.490102.610.000	2010C ENERGY BOND PRINCIPAL
4060.390.490102.620.000	2010C ENERGY BONDS INTEREST/SERVICE FEE
7385.385.470213.920.000	2017 C E. FRONT ST HOUSING
7402.385.490508.610.000	2017c 3.26m Student Housing
7402.385.490508.620.000	2017c 3.26m Student Housing
1000.290.420110.350.048	400 RYMAN/PROFESSIONAL SERVICES
4081.370.460433.930.202	44 RANCH PLAYGROUND
7395.385.490200.620.000	5M SO RESERVE TRAIL CROSSING-INT/FEES
7395.385.490200.610.000	5M SO RESERVE TRAIL CROSSING-PRINCIPAL
7393.385.470280.350.000	5M SOUTH RESERVE TRAIL CROSSING
1000.390.490505.610.000	ACCELA/PRINCIPAL
7370.395.430266.350.700	ACCOUNTING
5210.335.430590.940.000	ACQUISITION//MACHINERY & EQUIPMENT
5210.335.430590.920.000	ACQUISITION/BUILDINGS
5210.335.430590.930.000	ACQUISITION/IMPROVEMENTS
5210.335.430590.910.000	ACQUISITION/LAND
5210.335.430590.390.000	ACQUISITION/OTHER PURCHASED SERVICES
5210.335.430590.350.000	ACQUISITION/PROFESSIONAL SERVICES
1000.250.411010.220.000	ADMIN-OPERATING SUPPLIES
6050.390.520800.353.000	ADMINISTRATION EXPENDITURES
5210.335.430557.930.191	ALDER/ COOPER SERVICE SWAP
1000.270.410360.700.000	ALTERNATIVE DISPUTE RESOLUTION
1000.390.440600.700.000	ANIMAL CONTROL TRANSFER
5711.370.460519.930.000	AQUATICS CAPITAL/IMPROVEMENTS
5711.370.460519.940.000	AQUATICS CAPITAL\MACHINERY & EQUIPMENT
9000.900.510000.900.000	ASSET DISPOSAL EXPENSE
7370.395.430266.350.705	BANK CHARGES
7370.395.430266.360.714	BANK ST/REPAIR & MAINTENANCE
1000.390.510305.845.000	BASELINE CUTS CONTINGENCY
1000.390.510311.850.000	BASELINE CUTS-SALARY SAVINGS
2987.390.430257.930.000	BICYCLE COMMUTER NETWORK/IMPROVEMENTS
2987.390.430255.930.000	Bitterroot Bike Trail Safe Crossings
1000.390.420500.500.000	BLDG DEPT REIMB FOR GENERAL FUND TIME
5210.335.430552.930.181	Broaday/Orange Main Replacement
1000.340.430920.400.000	BUILDING MATERIALS
1000.340.430930.400.000	BUILDING MATERIALS
1000.340.430940.400.000	BUILDING MATERIALS
2512.320.430230.400.000	BUILDING MATERIALS
2512.320.431200.400.000	BUILDING MATERIALS
1000.270.411120.920.000	BUILDINGS

1000.340.430910.920.000	BUILDINGS
1000.340.430920.920.000	BUILDINGS
1000.340.430940.920.000	BUILDINGS
1216.370.460501.920.000	BUILDINGS
1242.340.430920.920.000	BUILDINGS
2919.290.420142.920.000	BUILDINGS
5311.330.430660.920.000	BUILDINGS
5711.370.460490.920.000	BUILDINGS
5711.370.460491.920.000	BUILDINGS
5711.370.460493.920.000	BUILDINGS
7397.385.470220.920.000	BUILDINGS
5711.390.510000.900.000	CAPITAL OUTLAY
2513.370.460506.930.000	CARAS PARK MPROVEMENTS
5450.334.431210.930.000	CARAS PARK OUTFALL
5450.334.431210.930.191	CARAS PARK OUTFALL PHASE II
1000.290.420110.123.000	CELL PHONE OVERTIME
5311.330.430643.930.201	CENTERFUGE REBUILD
1000.223.460451.700.000	CITY BAND CONTRIBUTIONS
4013.390.411240.930.201	CITY HALL REMODEL
5020.395.460000.500.000	CIVIC STADIUM/FIXED CHARGES
7385.385.470270.700.000	CLEARING & DEMO/GRANTS & CONTRIBUTIONS
7370.395.430266.220.311	CLOTHING SUPPLIES
7370.395.430266.350.704	COLLECTION BUREAU EXPENSE
1000.210.410100.310.000	COMMUNICATIONS
1000.220.410210.310.000	COMMUNICATIONS
1000.221.410810.310.000	COMMUNICATIONS
1000.221.410835.310.000	COMMUNICATIONS
1000.221.410850.310.000	COMMUNICATIONS
1000.223.410910.310.000	COMMUNICATIONS
1000.224.410580.310.000	COMMUNICATIONS
1000.224.411060.310.000	COMMUNICATIONS
1000.230.410360.310.000	COMMUNICATIONS
1000.240.410510.310.000	COMMUNICATIONS
1000.245.410810.310.000	COMMUNICATIONS
1000.250.411010.310.000	COMMUNICATIONS
1000.250.411010.310.351	COMMUNICATIONS
1000.250.411030.310.000	COMMUNICATIONS
1000.250.411050.310.000	COMMUNICATIONS
1000.250.411050.310.351	COMMUNICATIONS
1000.250.431400.310.000	COMMUNICATIONS
1000.255.410124.310.000	COMMUNICATIONS
1000.255.410125.310.000	COMMUNICATIONS
1000.255.411231.310.000	COMMUNICATIONS
1000.255.470210.310.000	COMMUNICATIONS
1000.270.411115.310.000	COMMUNICATIONS
1000.270.411120.310.000	COMMUNICATIONS
1000.270.411125.310.000	COMMUNICATIONS
1000.290.420110.310.000	COMMUNICATIONS
1000.290.420141.310.000	COMMUNICATIONS
1000.290.420151.310.000	COMMUNICATIONS
1000.290.420154.310.000	COMMUNICATIONS
1000.290.420160.310.000	COMMUNICATIONS

1000.290.420170.310.000	COMMUNICATIONS
1000.290.420182.310.000	COMMUNICATIONS
1000.300.420410.310.000	COMMUNICATIONS
1000.321.431310.310.000	COMMUNICATIONS
1000.340.430910.310.000	COMMUNICATIONS
1000.340.430920.310.000	COMMUNICATIONS
1216.370.460411.310.000	COMMUNICATIONS
1216.370.460441.310.000	COMMUNICATIONS
1216.370.460470.310.000	COMMUNICATIONS
1216.370.460471.310.000	COMMUNICATIONS
1216.370.460473.310.000	COMMUNICATIONS
1216.370.460476.310.000	COMMUNICATIONS
1216.370.460484.310.000	COMMUNICATIONS
1216.370.460501.310.000	COMMUNICATIONS
1219.370.460441.310.000	COMMUNICATIONS
1221.370.460503.310.000	COMMUNICATIONS
2250.250.411030.310.000	COMMUNICATIONS
2250.250.411030.310.351	COMMUNICATIONS
2250.250.460460.310.000	COMMUNICATIONS
2390.290.420142.310.000	COMMUNICATIONS
2394.310.420500.310.000	COMMUNICATIONS
2512.280.430100.310.000	COMMUNICATIONS
2512.280.430270.310.000	COMMUNICATIONS
2512.320.430210.310.000	COMMUNICATIONS
2512.320.430230.310.000	COMMUNICATIONS
2513.370.460410.310.000	COMMUNICATIONS
2513.370.460411.310.000	COMMUNICATIONS
2513.370.460432.310.000	COMMUNICATIONS
2513.370.460439.310.000	COMMUNICATIONS
2513.370.460441.310.000	COMMUNICATIONS
2513.370.460485.310.000	COMMUNICATIONS
2955.250.411070.310.000	COMMUNICATIONS
2955.250.411080.310.000	COMMUNICATIONS
2955.250.430255.310.000	COMMUNICATIONS
5210.335.430510.310.000	COMMUNICATIONS
5210.335.430530.310.000	COMMUNICATIONS
5210.335.430590.310.000	COMMUNICATIONS
5311.330.430610.310.000	COMMUNICATIONS
5311.330.430630.310.000	COMMUNICATIONS
5311.330.430640.310.000	COMMUNICATIONS
5311.330.430650.310.000	COMMUNICATIONS
5311.330.430660.310.000	COMMUNICATIONS
5450.334.430210.310.000	COMMUNICATIONS
5711.370.460490.310.000	COMMUNICATIONS
5711.370.460491.310.000	COMMUNICATIONS
7370.395.430266.310.000	COMMUNICATIONS
7393.385.470210.310.000	COMMUNICATIONS
1000.255.410124.310.015	COMMUNICATIONS 39TH
1000.255.410124.310.001	COMMUNICATIONS CPT. JOHN MULLAN
1000.255.410124.310.003	COMMUNICATIONS F2F
1000.255.410124.310.002	COMMUNICATIONS FARVIEWS/PATTEE
1000.255.410124.310.004	COMMUNICATIONS GRANT CREEK

1000.255.410124.310.005	COMMUNICATIONS HoM
1000.255.410124.310.007	COMMUNICATIONS L RATTLESNAKE
1000.255.410124.310.006	COMMUNICATIONS L&C
1000.255.410124.310.008	COMMUNICATIONS MARSHALL CANYON
1000.255.410124.310.009	COMMUNICATIONS MILLER CREEK
1000.255.410124.310.010	COMMUNICATIONS MOOSE CAN
1000.255.410124.310.011	COMMUNICATIONS NORTHSIDE
1000.255.410124.310.013	COMMUNICATIONS RIVER RD
1000.255.410124.310.012	COMMUNICATIONS RIVERFRONT
1000.255.410124.310.014	COMMUNICATIONS ROSE PARK
1000.255.410124.310.016	COMMUNICATIONS SOUTHGATE TRIANGLE
1000.255.410124.310.017	COMMUNICATIONS TWO RIVERS
1000.255.410124.310.019	COMMUNICATIONS U RATTLESNAKE
1000.255.410124.310.018	COMMUNICATIONS UNIVERSITY DIST
1000.255.410124.310.020	COMMUNICATIONS WESTSIDE
7911.310.420501.310.000	COMMUNICATIONS-UOFM DONATION
4081.370.460432.930.191	COMMUNITY CENTER
5311.330.430669.930.000	COMPOST MISC. IMPROVEMENTS
1000.390.510330.500.000	COMPREHENSIVE INSURANCE-FIXED
2943.400.470450.700.000	CONSTRUCTION / REHAB
2939.400.470450.700.000	CONSTRUCTION/REHAB
7397.385.470232.820.000	CONSUMER DIRECT/TRANS TO OTHER FUNDS
1000.270.411120.845.000	CONTINGENCY
1000.290.429000.845.000	CONTINGENCY
1000.321.431310.845.000	CONTINGENCY
1000.340.430940.845.000	CONTINGENCY
1000.390.510300.845.000	CONTINGENCY
1216.370.460476.845.000	CONTINGENCY
1241.340.430930.845.000	CONTINGENCY
1242.340.430920.845.000	CONTINGENCY
1243.340.430930.845.000	CONTINGENCY
1265.240.411850.845.000	CONTINGENCY
2250.250.411030.845.000	CONTINGENCY
2310.224.420510.845.000	CONTINGENCY
2389.390.411810.845.000	CONTINGENCY
2390.290.420142.845.000	CONTINGENCY
2395.390.470200.845.000	CONTINGENCY
2395.390.470210.845.000	CONTINGENCY
2399.310.420510.845.000	CONTINGENCY
2512.280.430100.845.000	CONTINGENCY
2512.320.439000.845.000	CONTINGENCY
2522.250.439000.845.000	CONTINGENCY
2955.250.411070.845.000	CONTINGENCY
5020.395.460451.845.000	CONTINGENCY
5210.335.430520.845.000	CONTINGENCY
5315.330.430670.845.000	CONTINGENCY
5450.334.431210.845.000	CONTINGENCY
7370.395.430266.845.000	CONTINGENCY
7375.395.430266.845.000	CONTINGENCY
7383.385.470230.845.000	CONTINGENCY
7383.385.470260.845.000	CONTINGENCY
7383.385.470270.845.000	CONTINGENCY

7385.385.470230.845.000	CONTINGENCY
7385.385.470260.845.000	CONTINGENCY
7385.385.470270.845.000	CONTINGENCY
7392.385.470220.845.000	CONTINGENCY
7392.385.470230.845.000	CONTINGENCY
7392.385.470260.845.000	CONTINGENCY
7392.385.470270.845.000	CONTINGENCY
7393.385.470220.845.000	CONTINGENCY
7393.385.470230.845.000	CONTINGENCY
7393.385.470260.845.000	CONTINGENCY
7393.385.470270.845.000	CONTINGENCY
7397.385.470220.845.000	CONTINGENCY
7397.385.470230.845.000	CONTINGENCY
7397.385.470260.845.000	CONTINGENCY
7397.385.470270.845.000	CONTINGENCY
7398.385.470230.845.000	CONTINGENCY
7903.390.440600.845.000	CONTINGENCY - DOG LICENSES
2989.290.420181.360.013	COPIER MAINTENANCE
4060.390.490504.620.000	CORE FINANCED EQUIP-INTEREST
4060.390.490504.610.000	CORE FINANCED EQUIP-PRINCIPAL
1000.290.420110.122.000	COURT OVERTIME
1000.290.420141.122.000	COURT OVERTIME
1000.290.420142.122.000	COURT OVERTIME
1000.290.420150.122.000	COURT OVERTIME
1000.290.420151.122.000	COURT OVERTIME
1000.290.420152.122.000	COURT OVERTIME
1000.290.420153.122.000	COURT OVERTIME
4013.390.410360.940.000	COURT TECHNOLOGY UPGRADES
4035.280.430232.350.191	CREGG LN ROAD IMPROVEMENTS
4035.280.430232.930.191	CREGG LN ROADWAY IMPROVEMENTS
1000.290.420153.110.000	CRO/SALARIES AND WAGES
1000.255.460300.700.000	CULTURAL COUNCIL/GRANTS & CONTRIBUTIONS
2390.290.420142.344.036	DATA LINES & PHONES
5210.335.430551.930.184	DEFOE MAIN REPLACEMENT
5020.395.510000.830.000	DEPRECIATION
5210.335.510400.830.000	DEPRECIATION
5450.334.510400.830.000	DEPRECIATION
5711.390.510000.830.000	DEPRECIATION
7370.900.510000.830.000	DEPRECIATION
9000.900.510000.830.000	DEPRECIATION
1000.250.411050.231.000	DEV & PERMIT REVIEW-GASOLINE
1000.250.411050.210.000	DEV & PERMIT REVIEW-OFFICE SUPPLIES
1000.250.411050.370.000	DEV & PERMIT REVIEW-TRAVEL
1000.290.420110.392.000	DONATIONS AND SALES
4081.370.460433.930.201	DRAGON'S HOLLOW
5210.335.430551.930.202	E PINE ST MAIN REPLACEMENT
1000.255.411850.700.000	ECONOMIC PARTNERSHIP CONTRIBUTION
1000.290.420110.133.000	EDUCATION COMPENSATION
1000.290.420130.133.000	EDUCATION COMPENSATION
1000.290.420141.133.000	EDUCATION COMPENSATION
1000.290.420141.133.048	EDUCATION COMPENSATION

1000.290.420142.133.000	EDUCATION COMPENSATION
1000.290.420150.133.000	EDUCATION COMPENSATION
1000.290.420151.133.000	EDUCATION COMPENSATION
1000.290.420152.133.000	EDUCATION COMPENSATION
1000.290.420152.133.048	EDUCATION COMPENSATION
1000.290.420153.133.000	EDUCATION COMPENSATION
1000.290.420154.133.000	EDUCATION COMPENSATION
1000.290.420154.133.048	EDUCATION COMPENSATION
1000.290.420160.133.000	EDUCATION COMPENSATION
1000.290.420170.133.000	EDUCATION COMPENSATION
1000.290.420182.133.000	EDUCATION COMPENSATION
1000.290.420185.133.000	EDUCATION COMPENSATION
2989.290.420161.133.000	EDUCATION COMPENSATION
1000.246.411810.341.000	ELECTRICITY & NATURAL GAS
1000.246.430220.341.000	ELECTRICITY & NATURAL GAS
1000.246.431350.341.000	ELECTRICITY & NATURAL GAS
1000.300.420420.341.000	ELECTRICITY & NATURAL GAS
1000.340.430920.341.000	ELECTRICITY & NATURAL GAS
1000.340.430930.341.000	ELECTRICITY & NATURAL GAS
1219.370.460441.341.000	ELECTRICITY & NATURAL GAS
1221.370.460503.341.000	ELECTRICITY & NATURAL GAS
1251.246.430220.341.000	ELECTRICITY & NATURAL GAS
2400.280.430263.341.000	ELECTRICITY & NATURAL GAS
2512.280.430263.341.000	ELECTRICITY & NATURAL GAS
2512.280.430264.341.000	ELECTRICITY & NATURAL GAS
2512.280.430270.341.000	ELECTRICITY & NATURAL GAS
2513.370.460410.341.000	ELECTRICITY & NATURAL GAS
2513.370.460434.341.000	ELECTRICITY & NATURAL GAS
2513.370.460474.341.000	ELECTRICITY & NATURAL GAS
2513.370.460501.341.000	ELECTRICITY & NATURAL GAS
2919.290.420142.341.000	ELECTRICITY & NATURAL GAS
2919.290.420181.341.000	ELECTRICITY & NATURAL GAS
5210.335.430510.341.000	ELECTRICITY & NATURAL GAS
5210.335.430530.341.000	ELECTRICITY & NATURAL GAS
5210.335.430590.341.000	ELECTRICITY & NATURAL GAS
5311.330.430630.341.000	ELECTRICITY & NATURAL GAS
5311.330.430640.341.000	ELECTRICITY & NATURAL GAS
5311.330.430660.341.000	ELECTRICITY & NATURAL GAS
5711.370.460449.341.000	ELECTRICITY & NATURAL GAS
5711.370.460490.341.000	ELECTRICITY & NATURAL GAS
5711.370.460491.341.000	ELECTRICITY & NATURAL GAS
7370.395.430266.341.000	ELECTRICITY & NATURAL GAS
7393.385.470210.341.000	ELECTRICITY & NATURAL GAS
1000.390.510301.845.000	EMERGENCY RESPONSE
1000.210.410100.140.000	EMPLOYER CONTRIBUTIONS
1000.220.410210.140.000	EMPLOYER CONTRIBUTIONS
1000.220.410225.140.000	EMPLOYER CONTRIBUTIONS
1000.220.410250.140.000	EMPLOYER CONTRIBUTIONS
1000.221.410810.140.000	EMPLOYER CONTRIBUTIONS
1000.221.410820.140.000	EMPLOYER CONTRIBUTIONS
1000.221.410835.140.000	EMPLOYER CONTRIBUTIONS
1000.221.410840.140.000	EMPLOYER CONTRIBUTIONS

1000.221.410850.140.000	EMPLOYER CONTRIBUTIONS
1000.221.410860.140.000	EMPLOYER CONTRIBUTIONS
1000.223.410910.140.000	EMPLOYER CONTRIBUTIONS
1000.224.410580.140.000	EMPLOYER CONTRIBUTIONS
1000.224.411060.140.000	EMPLOYER CONTRIBUTIONS
1000.230.410360.140.000	EMPLOYER CONTRIBUTIONS
1000.240.410510.140.000	EMPLOYER CONTRIBUTIONS
1000.245.410810.140.000	EMPLOYER CONTRIBUTIONS
1000.246.411810.140.000	EMPLOYER CONTRIBUTIONS
1000.246.431350.140.000	EMPLOYER CONTRIBUTIONS
1000.250.411010.140.000	EMPLOYER CONTRIBUTIONS
1000.250.411050.140.000	EMPLOYER CONTRIBUTIONS
1000.250.411080.140.000	EMPLOYER CONTRIBUTIONS
1000.250.431400.140.000	EMPLOYER CONTRIBUTIONS
1000.255.410125.140.000	EMPLOYER CONTRIBUTIONS
1000.255.411231.140.000	EMPLOYER CONTRIBUTIONS
1000.255.450131.140.000	EMPLOYER CONTRIBUTIONS
1000.255.470210.140.000	EMPLOYER CONTRIBUTIONS
1000.270.411115.140.000	EMPLOYER CONTRIBUTIONS
1000.270.411120.140.000	EMPLOYER CONTRIBUTIONS
1000.270.411125.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420110.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420130.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420141.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420142.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420150.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420151.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420152.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420153.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420154.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420160.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420170.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420182.140.000	EMPLOYER CONTRIBUTIONS
1000.290.420185.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420410.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420411.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420430.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420440.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420455.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420460.140.000	EMPLOYER CONTRIBUTIONS
1000.300.420490.140.000	EMPLOYER CONTRIBUTIONS
1000.321.411810.140.000	EMPLOYER CONTRIBUTIONS
1000.321.431310.140.000	EMPLOYER CONTRIBUTIONS
1000.321.431330.140.000	EMPLOYER CONTRIBUTIONS
1000.340.430910.140.000	EMPLOYER CONTRIBUTIONS
1000.340.430920.140.000	EMPLOYER CONTRIBUTIONS
1000.340.430930.140.000	EMPLOYER CONTRIBUTIONS
1000.340.430940.140.000	EMPLOYER CONTRIBUTIONS
1000.390.410551.140.000	EMPLOYER CONTRIBUTIONS
1000.390.410554.140.000	EMPLOYER CONTRIBUTIONS
1216.370.460411.140.000	EMPLOYER CONTRIBUTIONS
1216.370.460470.140.000	EMPLOYER CONTRIBUTIONS

1216.370.460471.140.000	EMPLOYER CONTRIBUTIONS
1216.370.460473.140.000	EMPLOYER CONTRIBUTIONS
1216.370.460484.140.000	EMPLOYER CONTRIBUTIONS
1216.370.460501.140.000	EMPLOYER CONTRIBUTIONS
1217.370.460440.140.000	EMPLOYER CONTRIBUTIONS
1219.370.460441.140.000	EMPLOYER CONTRIBUTIONS
1219.370.460473.140.000	EMPLOYER CONTRIBUTIONS
1219.370.460477.140.000	EMPLOYER CONTRIBUTIONS
1219.370.460554.140.000	EMPLOYER CONTRIBUTIONS
1221.370.460503.140.000	EMPLOYER CONTRIBUTIONS
1221.370.460554.140.000	EMPLOYER CONTRIBUTIONS
1225.300.420460.140.000	EMPLOYER CONTRIBUTIONS
2250.250.410554.140.000	EMPLOYER CONTRIBUTIONS
2250.250.411030.140.000	EMPLOYER CONTRIBUTIONS
2250.250.460460.140.000	EMPLOYER CONTRIBUTIONS
2250.250.510306.140.000	EMPLOYER CONTRIBUTIONS
2390.290.420142.140.000	EMPLOYER CONTRIBUTIONS
2394.310.420500.140.000	EMPLOYER CONTRIBUTIONS
2394.310.420554.140.000	EMPLOYER CONTRIBUTIONS
2394.310.510306.140.000	EMPLOYER CONTRIBUTIONS
2512.280.430100.140.000	EMPLOYER CONTRIBUTIONS
2512.280.430264.140.000	EMPLOYER CONTRIBUTIONS
2512.280.430265.140.000	EMPLOYER CONTRIBUTIONS
2512.280.430270.140.000	EMPLOYER CONTRIBUTIONS
2512.280.430554.140.000	EMPLOYER CONTRIBUTIONS
2512.320.430230.140.000	EMPLOYER CONTRIBUTIONS
2512.320.430251.140.000	EMPLOYER CONTRIBUTIONS
2512.320.430252.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460410.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460411.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460434.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460439.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460441.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460470.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460471.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460472.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460474.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460476.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460484.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460501.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460503.140.000	EMPLOYER CONTRIBUTIONS
2513.370.460554.140.000	EMPLOYER CONTRIBUTIONS
2522.250.430100.140.000	EMPLOYER CONTRIBUTIONS
2919.290.420142.140.000	EMPLOYER CONTRIBUTIONS
2955.250.410554.140.000	EMPLOYER CONTRIBUTIONS
2955.250.411070.140.000	EMPLOYER CONTRIBUTIONS
2955.250.411079.140.000	EMPLOYER CONTRIBUTIONS
2955.250.411080.140.000	EMPLOYER CONTRIBUTIONS
2955.250.430255.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420145.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420146.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420160.140.000	EMPLOYER CONTRIBUTIONS

2989.290.420161.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420181.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420184.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420186.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420190.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420190.140.113	EMPLOYER CONTRIBUTIONS
2989.290.420191.140.000	EMPLOYER CONTRIBUTIONS
2989.290.420195.140.000	EMPLOYER CONTRIBUTIONS
5210.335.430510.140.000	EMPLOYER CONTRIBUTIONS
5210.335.430520.140.000	EMPLOYER CONTRIBUTIONS
5210.335.430530.140.000	EMPLOYER CONTRIBUTIONS
5210.335.430550.140.000	EMPLOYER CONTRIBUTIONS
5210.335.430554.140.000	EMPLOYER CONTRIBUTIONS
5310.330.430630.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430554.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430610.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430630.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430640.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430650.140.000	EMPLOYER CONTRIBUTIONS
5311.330.430660.140.000	EMPLOYER CONTRIBUTIONS
5450.334.430210.140.000	EMPLOYER CONTRIBUTIONS
5450.334.430235.140.000	EMPLOYER CONTRIBUTIONS
5450.334.430246.140.000	EMPLOYER CONTRIBUTIONS
5450.334.430554.140.000	EMPLOYER CONTRIBUTIONS
5711.370.460477.140.000	EMPLOYER CONTRIBUTIONS
5711.370.460490.140.000	EMPLOYER CONTRIBUTIONS
5711.370.460491.140.000	EMPLOYER CONTRIBUTIONS
5711.370.460554.140.000	EMPLOYER CONTRIBUTIONS
5711.370.510306.140.000	EMPLOYER CONTRIBUTIONS
7370.395.430266.140.000	EMPLOYER CONTRIBUTIONS
7370.395.430554.140.000	EMPLOYER CONTRIBUTIONS
7393.385.470210.140.000	EMPLOYER CONTRIBUTIONS
7393.385.470551.140.000	EMPLOYER CONTRIBUTIONS
7393.385.470554.140.000	EMPLOYER CONTRIBUTIONS
1000.250.431400.231.000	ENGINEERING-GASOLINE
1000.250.431400.210.000	ENGINEERING-OFFICE SUPPLIES
1000.250.431400.360.000	ENGINEERING-REPAIR & MAINTENANCE
1000.250.431400.370.000	ENGINEERING-TRAVEL
1000.290.420110.850.000	EXPENDITURE SAVINGS
1000.300.420410.850.000	EXPENDITURE SAVINGS
1000.340.430910.850.000	EXPENDITURE SAVINGS
1000.390.419000.850.000	EXPENDITURE SAVINGS
2522.250.439000.850.000	EXPENDITURE SAVINGS
5450.334.430235.930.182	FACILITY RATE STUDY
1000.390.510303.940.000	FAMS VEHICLE TRANSFER
5210.335.430521.930.191	FARVIEW PRV
2919.290.420142.700.003	FEDERAL/GRANTS & CONTRIBUTIONS
4020.390.420305.940.000	FIRE COMMUNICATION & EQUIP REPLACEMENT
2988.390.420432.700.000	FIRE EXPLORERS/GRANTS & CONTRIBUTIONS
4020.390.420302.940.000	FIRE HEAVY CORE EQUIPMENT
4020.390.420301.940.000	FIRE LIGHT CORE EQUIPMENT
1000.223.410910.500.000	FIXED CHARGES

1000.224.410580.500.000	FIXED CHARGES
1000.230.410360.500.000	FIXED CHARGES
1000.240.410510.500.000	FIXED CHARGES
1000.250.411050.500.000	FIXED CHARGES
1000.255.411231.500.000	FIXED CHARGES
1000.255.470210.500.000	FIXED CHARGES
1000.270.411125.500.000	FIXED CHARGES
1000.290.420110.500.000	FIXED CHARGES
1000.290.420170.500.000	FIXED CHARGES
1000.290.420182.500.000	FIXED CHARGES
1000.300.420420.500.000	FIXED CHARGES
1000.340.430930.500.000	FIXED CHARGES
1000.390.410550.500.000	FIXED CHARGES
1000.390.510110.500.000	FIXED CHARGES
1000.390.521001.500.000	FIXED CHARGES
1219.370.460441.500.000	FIXED CHARGES
1241.340.430930.500.000	FIXED CHARGES
1251.246.431350.500.000	FIXED CHARGES
1265.240.411850.500.000	FIXED CHARGES
2250.250.411030.500.000	FIXED CHARGES
2390.290.420142.500.000	FIXED CHARGES
2394.310.420500.500.000	FIXED CHARGES
2394.310.510110.500.000	FIXED CHARGES
2512.280.430100.500.000	FIXED CHARGES
2512.320.430210.500.000	FIXED CHARGES
2512.320.430230.500.000	FIXED CHARGES
2512.320.430251.500.000	FIXED CHARGES
2512.320.430252.500.000	FIXED CHARGES
2512.390.510200.500.000	FIXED CHARGES
2513.370.460432.500.000	FIXED CHARGES
2513.370.460441.500.000	FIXED CHARGES
2513.370.460470.500.000	FIXED CHARGES
2513.370.460471.500.000	FIXED CHARGES
2513.370.460476.500.000	FIXED CHARGES
2522.250.510200.500.000	FIXED CHARGES
2522.390.510200.500.000	FIXED CHARGES
2820.280.430230.500.000	FIXED CHARGES
2919.290.420142.500.000	FIXED CHARGES
2940.400.470290.500.000	FIXED CHARGES
2941.400.470290.500.000	FIXED CHARGES
2955.250.411070.500.000	FIXED CHARGES
2955.250.411080.500.000	FIXED CHARGES
2955.250.430255.500.000	FIXED CHARGES
2989.290.420181.500.000	FIXED CHARGES
2989.290.420186.500.000	FIXED CHARGES
2989.290.420195.500.000	FIXED CHARGES
2989.290.420198.500.000	FIXED CHARGES
2991.400.470710.500.000	FIXED CHARGES
2991.400.470720.500.000	FIXED CHARGES
3097.390.490500.500.000	FIXED CHARGES
3533.390.510100.500.000	FIXED CHARGES
5020.395.460451.500.000	FIXED CHARGES

5210.335.430510.500.000	FIXED CHARGES
5210.335.430550.500.000	FIXED CHARGES
5311.330.430610.500.000	FIXED CHARGES
5311.330.430630.500.000	FIXED CHARGES
5311.330.430640.500.000	FIXED CHARGES
5311.330.430660.500.000	FIXED CHARGES
5311.330.510110.500.000	FIXED CHARGES
5450.334.430210.500.000	FIXED CHARGES
5711.370.460490.500.000	FIXED CHARGES
5711.370.460491.500.000	FIXED CHARGES
7370.395.430266.500.000	FIXED CHARGES
7370.395.430266.500.732	FIXED CHARGES
7370.395.430266.500.733	FIXED CHARGES
7370.395.430266.500.734	FIXED CHARGES
7447.230.410360.500.000	FIXED CHARGES
7458.230.410360.500.000	FIXED CHARGES
7469.230.410360.500.000	FIXED CHARGES
7904.280.430600.500.000	FIXED CHARGES
7905.280.430600.500.000	FIXED CHARGES
1216.370.460473.700.000	FMRP DONATION & SPONSORSHIP PROG
2940.400.470403.700.000	FY12 PARKS & REC/GRANTS & CONTRIB
2940.400.470294.700.000	FY13 WORD
2940.400.470397.700.000	FY13 GARDEN CITY HARVEST
2940.400.470292.700.000	FY13 homeWORD/GRANTS & CONTRIBUTIONS
2940.400.470293.700.000	FY13 MSLA FOOD BANK
2940.400.470315.700.000	FY13 PARKS & REC
2940.400.470318.700.000	FY13 POVERELLO
2940.400.470298.700.000	FY13 RAMP
2940.400.470439.700.000	FY16 HOMEWORD SWEETGRASS
4060.390.490104.620.000	FY16A LIMITED OBLG INTEREST/SERVICE FEE
4060.390.490104.610.000	FY16A LIMITED OBLG PRINCIPAL
1000.246.430220.345.000	GARBAGE
1000.246.431350.345.000	GARBAGE
1000.300.420420.345.000	GARBAGE
1000.340.430910.345.000	GARBAGE
1000.340.430920.345.000	GARBAGE
1000.340.430930.345.000	GARBAGE
1216.370.460501.345.000	GARBAGE
1219.370.460441.345.000	GARBAGE
1219.370.460477.345.000	GARBAGE
1221.370.460503.345.000	GARBAGE
2500.390.521000.345.000	GARBAGE
2512.280.430265.345.000	GARBAGE
2512.320.430230.345.000	GARBAGE
2513.370.460434.345.000	GARBAGE
2513.370.460439.345.000	GARBAGE
2513.370.460441.345.000	GARBAGE
2513.370.460470.345.000	GARBAGE
2513.370.460501.345.000	GARBAGE
2513.370.460503.345.000	GARBAGE
5210.335.430510.345.000	GARBAGE
5210.335.430590.345.000	GARBAGE

5311.330.430640.345.000	GARBAGE
5311.330.430660.345.000	GARBAGE
5450.334.430246.345.000	GARBAGE
5711.370.460490.345.000	GARBAGE
5711.370.460491.345.000	GARBAGE
7370.395.430266.345.000	GARBAGE
7370.395.430266.345.717	GARBAGE
7380.375.471210.345.000	GARBAGE
7393.385.470210.345.000	GARBAGE
1000.220.410210.231.000	GASOLINE
1000.221.410835.231.000	GASOLINE
1000.223.410910.231.000	GASOLINE
1000.224.410580.231.000	GASOLINE
1000.224.411060.231.000	GASOLINE
1000.230.410360.231.000	GASOLINE
1000.240.410510.231.000	GASOLINE
1000.245.410810.231.000	GASOLINE
1000.246.411810.231.000	GASOLINE
1000.246.430220.231.000	GASOLINE
1000.250.411010.231.000	GASOLINE
1000.255.410125.231.000	GASOLINE
1000.255.411231.231.000	GASOLINE
1000.255.470210.231.000	GASOLINE
1000.270.411120.231.000	GASOLINE
1000.270.411125.231.000	GASOLINE
1000.290.420110.231.000	GASOLINE
1000.290.420141.231.000	GASOLINE
1000.290.420142.231.000	GASOLINE
1000.290.420150.231.000	GASOLINE
1000.290.420151.231.000	GASOLINE
1000.290.420152.231.000	GASOLINE
1000.290.420153.231.000	GASOLINE
1000.290.420182.231.000	GASOLINE
1000.290.420185.231.000	GASOLINE
1000.300.420460.231.000	GASOLINE
1000.321.431330.231.000	GASOLINE
1000.340.430910.231.000	GASOLINE
1000.340.430930.231.000	GASOLINE
1000.340.430940.231.000	GASOLINE
1221.370.460503.231.000	GASOLINE
2250.250.411030.231.000	GASOLINE
2250.250.411050.231.000	GASOLINE
2250.250.460460.231.000	GASOLINE
2390.290.420142.231.000	GASOLINE
2394.310.420500.231.000	GASOLINE
2512.280.430100.231.000	GASOLINE
2512.280.430264.231.000	GASOLINE
2512.280.430265.231.000	GASOLINE
2512.280.430270.231.000	GASOLINE
2512.320.430230.231.000	GASOLINE
2512.320.430251.231.000	GASOLINE
2512.320.430252.231.000	GASOLINE

2513.370.460434.231.000	GASOLINE
2513.370.460501.231.000	GASOLINE
2522.250.430100.231.000	GASOLINE
2955.250.411070.231.000	GASOLINE
5210.335.430520.231.000	GASOLINE
5311.330.430610.231.000	GASOLINE
5311.330.430630.231.000	GASOLINE
5311.330.430640.231.000	GASOLINE
5311.330.430660.231.000	GASOLINE
5450.334.430210.231.000	GASOLINE
5450.334.430235.231.000	GASOLINE
5450.334.430246.231.000	GASOLINE
5711.370.460491.231.000	GASOLINE
7370.395.430266.231.000	GASOLINE
7393.385.470210.231.000	GASOLINE
1000.250.411030.390.000	GCP CONTRIBUTION
4010.390.410002.940.000	GENERAL GOV'T HEAVY CORE EQUIPMENT
4010.390.410001.940.000	GENERAL GOV'T LIGHT CORE EQUIP
5311.330.430631.930.182	GERALD AVE SEWER RE-ROUTE PROJECT
5210.335.430551.930.186	GERALD STREET MAIN REPLACEMENT
4011.390.410560.940.201	GPS INSTALLATION PROJECT
5210.335.430551.930.189	GRANT & HARVE MAIN REPLACEMENT
5311.330.430637.930.202	GRANT CREEK LIFT STATION
7392.385.470230.705.000	GRANT/CONTRIBUTION TO PUBLIC ENTITY
1000.223.411802.700.000	GRANTS & CONTRIBUTIONS
1000.223.411854.700.000	GRANTS & CONTRIBUTIONS
1000.230.410360.700.000	GRANTS & CONTRIBUTIONS
1000.230.411853.700.000	GRANTS & CONTRIBUTIONS
1000.245.410810.700.000	GRANTS & CONTRIBUTIONS
1000.246.460452.700.000	GRANTS & CONTRIBUTIONS
1000.250.411071.700.000	GRANTS & CONTRIBUTIONS
1000.255.410120.700.000	GRANTS & CONTRIBUTIONS
1000.255.410121.700.000	GRANTS & CONTRIBUTIONS
1000.255.410124.700.000	GRANTS & CONTRIBUTIONS
1000.255.411231.700.000	GRANTS & CONTRIBUTIONS
1000.255.450000.700.000	GRANTS & CONTRIBUTIONS
1000.255.470210.700.000	GRANTS & CONTRIBUTIONS
1000.290.420110.700.000	GRANTS & CONTRIBUTIONS
1000.300.420410.700.000	GRANTS & CONTRIBUTIONS
1000.340.430930.700.000	GRANTS & CONTRIBUTIONS
1265.240.411850.700.000	GRANTS & CONTRIBUTIONS
1265.240.470343.700.000	GRANTS & CONTRIBUTIONS
1397.390.470200.700.000	GRANTS & CONTRIBUTIONS
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2389.390.411810.700.000	GRANTS & CONTRIBUTIONS
2390.290.420142.700.000	GRANTS & CONTRIBUTIONS
2395.390.470200.700.000	GRANTS & CONTRIBUTIONS
2395.390.470210.700.000	GRANTS & CONTRIBUTIONS
2395.390.470300.700.000	GRANTS & CONTRIBUTIONS
2513.370.460432.700.000	GRANTS & CONTRIBUTIONS
2513.370.460484.700.000	GRANTS & CONTRIBUTIONS
2513.370.460501.700.000	GRANTS & CONTRIBUTIONS

2522.250.430262.700.000	GRANTS & CONTRIBUTIONS
2820.280.430241.700.000	GRANTS & CONTRIBUTIONS
2918.290.420172.700.000	GRANTS & CONTRIBUTIONS
2918.290.420173.700.000	GRANTS & CONTRIBUTIONS
2919.290.420180.700.000	GRANTS & CONTRIBUTIONS
2919.290.420181.700.000	GRANTS & CONTRIBUTIONS
2939.400.470000.700.000	GRANTS & CONTRIBUTIONS
2940.400.470290.700.000	GRANTS & CONTRIBUTIONS
2940.400.470296.700.000	GRANTS & CONTRIBUTIONS
2940.400.470335.700.000	GRANTS & CONTRIBUTIONS
2940.400.470450.700.000	GRANTS & CONTRIBUTIONS
2941.400.470290.700.000	GRANTS & CONTRIBUTIONS
2941.400.470450.700.000	GRANTS & CONTRIBUTIONS
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2955.250.411080.700.000	GRANTS & CONTRIBUTIONS
2988.300.420730.700.000	GRANTS & CONTRIBUTIONS
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2989.290.420000.700.000	GRANTS & CONTRIBUTIONS
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2991.400.470720.700.000	GRANTS & CONTRIBUTIONS
2991.400.470725.700.000	GRANTS & CONTRIBUTIONS
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5311.330.430650.700.000	GRANTS & CONTRIBUTIONS
5325.330.430631.700.000	GRANTS & CONTRIBUTIONS
5325.330.430633.700.000	GRANTS & CONTRIBUTIONS
5325.330.430635.700.000	GRANTS & CONTRIBUTIONS
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7380.375.471210.700.000	GRANTS & CONTRIBUTIONS
7383.385.470260.700.000	GRANTS & CONTRIBUTIONS
7383.385.470320.700.000	GRANTS & CONTRIBUTIONS
7392.385.470210.700.000	GRANTS & CONTRIBUTIONS
7392.385.470230.700.000	GRANTS & CONTRIBUTIONS
7392.385.470240.700.000	GRANTS & CONTRIBUTIONS
7392.385.470260.700.000	GRANTS & CONTRIBUTIONS
7392.385.470270.700.000	GRANTS & CONTRIBUTIONS
7393.385.470210.700.000	GRANTS & CONTRIBUTIONS
7393.385.470230.700.000	GRANTS & CONTRIBUTIONS
7393.385.470240.700.000	GRANTS & CONTRIBUTIONS
7393.385.470260.700.000	GRANTS & CONTRIBUTIONS
7393.385.470270.700.000	GRANTS & CONTRIBUTIONS
7393.385.470275.700.000	GRANTS & CONTRIBUTIONS
7393.385.470280.700.000	GRANTS & CONTRIBUTIONS
7393.385.470330.700.000	GRANTS & CONTRIBUTIONS
7397.385.470210.700.000	GRANTS & CONTRIBUTIONS
7397.385.470220.700.000	GRANTS & CONTRIBUTIONS
7397.385.470230.700.000	GRANTS & CONTRIBUTIONS
7397.385.470232.700.000	GRANTS & CONTRIBUTIONS
7397.385.470260.700.000	GRANTS & CONTRIBUTIONS
7398.385.470210.700.000	GRANTS & CONTRIBUTIONS

7398.385.470260.700.000	GRANTS & CONTRIBUTIONS
1000.255.410124.700.015	GRANTS & CONTRIBUTIONS 39TH
1000.255.410124.700.001	GRANTS & CONTRIBUTIONS CPT. JOHN MULLAN
1000.255.410124.700.003	GRANTS & CONTRIBUTIONS F2F
1000.255.410124.700.002	GRANTS & CONTRIBUTIONS FARVIEWS/PATTEE
1000.255.410124.700.004	GRANTS & CONTRIBUTIONS GRANT CREEK
1000.255.410124.700.005	GRANTS & CONTRIBUTIONS HoM
1000.255.410124.700.007	GRANTS & CONTRIBUTIONS L RATTLESNAKE
1000.255.410124.700.006	GRANTS & CONTRIBUTIONS L&C
1000.255.410124.700.008	GRANTS & CONTRIBUTIONS MARSHALL CANYON
1000.255.410124.700.009	GRANTS & CONTRIBUTIONS MILLER CREEK
1000.255.410124.700.010	GRANTS & CONTRIBUTIONS MOOSE CAN
1000.255.410124.700.011	GRANTS & CONTRIBUTIONS NORTHSIDE
1000.255.410124.700.013	GRANTS & CONTRIBUTIONS RIVER RD
1000.255.410124.700.012	GRANTS & CONTRIBUTIONS RIVERFRONT
1000.255.410124.700.014	GRANTS & CONTRIBUTIONS ROSE PARK
1000.255.410124.700.016	GRANTS & CONTRIBUTIONS SOUTHGATE TRIANGL
1000.255.410124.700.017	GRANTS & CONTRIBUTIONS TWO RIVERS
1000.255.410124.700.019	GRANTS & CONTRIBUTIONS U RATTLESNAKE
1000.255.410124.700.018	GRANTS & CONTRIBUTIONS UNIVERSITY DIST
1000.255.410124.700.020	GRANTS & CONTRIBUTIONS WESTSIDE
2260.390.460434.930.201	GREENOUGH TRAIL RESTORATION
5711.370.490506.610.000	GRILL VAN DEBT-PRINCIPAL
5711.370.460477.341.000	GRILL VAN/ELECTRICITY & NATURAL GAS
5711.370.460477.240.000	GRILL VAN/OTHER SUPPLIES
5711.370.460477.360.000	GRILL VAN/REPAIR & MAINTENANCE
5210.335.430559.930.201	HAZARD MATERIAL MAIN EXTENSION
2939.400.470335.820.000	HCD ADMIN
2943.400.470335.820.000	HCD ADMIN
1000.390.440190.700.000	HEALTH DEPT CONTRIBUTIONS
1000.245.410810.115.000	HEALTH INSURANCE BENEFIT
1000.250.411010.115.000	HEALTH INSURANCE BENEFIT
1000.250.411050.115.000	HEALTH INSURANCE BENEFIT
1000.390.521006.820.000	HEALTH INSURANCE TRANSFER
6050.390.520800.352.000	HEALTH PROGRAMS
4081.370.460433.930.191	HELLGATE PARK
2919.290.420142.700.000	HIDTA STATE FORFEITURE
4035.280.430232.930.197	HIGGINS AVE BRIDGE IMPROVEMENTS
1000.250.460460.820.000	HISTORIC PRESERVATION SUBSIDY
5210.335.430551.930.188	HOWELL MAIN REPLACEMENT
1000.246.419000.930.000	IMPROVEMENTS
1000.250.439000.930.000	IMPROVEMENTS
1000.300.420421.930.000	IMPROVEMENTS
1000.340.430910.930.000	IMPROVEMENTS
1000.340.430920.930.000	IMPROVEMENTS
1000.340.430930.930.000	IMPROVEMENTS
1211.370.460510.930.000	IMPROVEMENTS
1212.370.460511.930.000	IMPROVEMENTS
1216.370.460411.930.000	IMPROVEMENTS
1216.370.460439.930.000	IMPROVEMENTS
1216.370.460441.930.000	IMPROVEMENTS

1216.370.460471.930.000	IMPROVEMENTS
1216.370.460473.930.000	IMPROVEMENTS
1216.370.460476.930.000	IMPROVEMENTS
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1217.370.460440.930.000	IMPROVEMENTS
1218.370.460444.930.000	IMPROVEMENTS
1219.370.460401.930.000	IMPROVEMENTS
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2321.390.430230.930.000	IMPROVEMENTS
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2512.320.430241.930.000	IMPROVEMENTS
2512.320.430270.930.000	IMPROVEMENTS
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7385.385.470230.930.000	IMPROVEMENTS
7392.385.470230.930.000	IMPROVEMENTS
7393.385.470230.930.000	IMPROVEMENTS
7393.385.470276.930.000	IMPROVEMENTS
7393.385.470280.930.000	IMPROVEMENTS
7393.385.470330.930.000	IMPROVEMENTS
7397.385.470230.930.000	IMPROVEMENTS
2987.390.460509.930.076	IMPROVEMENTS-RTP/STATE GRANTS

5311.330.430643.930.202	INFLUENT PUMP UPGRADE
5210.335.430510.510.000	INSURANCE
7370.395.430266.510.000	INSURANCE
6050.390.520800.351.000	INSURANCE CLAIMS
7399.385.490200.620.000	INTEREST
1000.390.490500.620.000	INTEREST / SERVICE FEES
1000.390.490505.620.000	INTEREST / SERVICE FEES
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2394.310.420500.620.000	INTEREST / SERVICE FEES
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2512.320.490504.620.000	INTEREST / SERVICE FEES
2513.370.490504.620.000	INTEREST / SERVICE FEES
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7389.385.490210.620.000	INTEREST / SERVICE FEES
7395.385.490202.620.000	INTEREST / SERVICE FEES
7396.385.490603.620.000	INTEREST / SERVICE FEES
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7402.385.490506.620.000	INTEREST / SERVICE FEES
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1221.370.460503.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
2513.370.460434.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
2513.370.460470.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
2513.370.460484.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
2513.370.460501.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
5711.370.460477.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
5711.370.460490.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
5711.370.460491.143.000	INTERMITTENT EMPLOYER CONTRIBUTIONS
1221.370.460503.111.000	INTERMITTENT SALARY & WAGES
2513.370.460434.111.000	INTERMITTENT SALARY & WAGES
2513.370.460470.111.000	INTERMITTENT SALARY & WAGES
2513.370.460471.111.000	INTERMITTENT SALARY & WAGES
2513.370.460484.111.000	INTERMITTENT SALARY & WAGES
2513.370.460501.111.000	INTERMITTENT SALARY & WAGES
5711.370.460477.111.000	INTERMITTENT SALARY & WAGES
5711.370.460490.111.000	INTERMITTENT SALARY & WAGES
5711.370.460491.111.000	INTERMITTENT SALARY & WAGES
4060.390.411300.610.000	INTERNALLY FINANCED EQUIP/PRINCIPAL
1000.255.460453.700.000	INTL CHORAL FESTIVAL
2918.290.420173.220.000	JAG XIV OPERATING SUPPLIES
7370.395.430266.390.044	JANITORIAL
5711.370.460490.232.000	JANITORIAL SUPPLIES
5711.370.460491.232.000	JANITORIAL SUPPLIES
2987.390.460509.930.000	KIM WILLIAMS EAST
4023.390.420421.910.000	LAND
4080.390.460400.910.000	LAND
4081.390.460400.910.000	LAND
4083.370.480100.910.000	LAND
5311.330.430660.910.000	LAND
7393.385.470220.910.000	LAND
7397.385.470220.910.000	LAND
7370.395.430266.620.000	LEASE INTEREST
1217.370.460440.500.000	LEASE/FIXED CHARGES
7370.395.430266.610.000	LEASE/PRINCIPAL
5311.330.430641.930.202	LIGHTING LED
5210.335.430533.930.192	LOWER LINCOLN HILLS WATER TANK
4035.280.430232.930.195	LOWER MILLER CR RD IMPROVEMENTS
1000.210.410560.940.000	MACHINERY & EQUIPMENT
1000.221.410850.940.000	MACHINERY & EQUIPMENT
1000.224.410001.940.000	MACHINERY & EQUIPMENT
1000.224.410580.940.000	MACHINERY & EQUIPMENT
1000.230.410360.940.000	MACHINERY & EQUIPMENT
1000.246.431350.940.000	MACHINERY & EQUIPMENT
1000.255.470210.940.000	MACHINERY & EQUIPMENT
1000.270.411115.940.000	MACHINERY & EQUIPMENT
1000.270.411120.940.000	MACHINERY & EQUIPMENT
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1000.290.420151.940.000	MACHINERY & EQUIPMENT
1000.290.420153.940.000	MACHINERY & EQUIPMENT
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1000.300.420460.940.000	MACHINERY & EQUIPMENT
1000.300.429000.940.000	MACHINERY & EQUIPMENT
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5210.335.430550.940.000	MACHINERY & EQUIPMENT
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5311.330.430660.940.000	MACHINERY & EQUIPMENT
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5711.370.460491.940.000	MACHINERY & EQUIPMENT
5711.370.460493.940.000	MACHINERY & EQUIPMENT
7370.395.430266.940.000	MACHINERY & EQUIPMENT
7370.900.510000.940.000	MACHINERY & EQUIPMENT-FIXED ASSETS

5325.330.430631.820.000	MAIN REPLACEMENT
4013.390.410560.940.000	MAM HVAC UPGRADE
7370.395.430266.343.717	MARKET ON FRONT WATER CHARGES
1000.230.411853.390.000	MCS-OTHER PURCHASED SERVICES
7385.385.470214.700.000	MERC HOTEL
1000.250.510110.550.000	MERCHANT SERVICE FEES
1000.390.510110.550.000	MERCHANT SERVICE FEES
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1218.370.510110.550.000	MERCHANT SERVICE FEES
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1397.390.510110.550.000	MERCHANT SERVICE FEES
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2310.224.510110.550.000	MERCHANT SERVICE FEES
2371.390.510110.550.000	MERCHANT SERVICE FEES
2372.390.510110.550.000	MERCHANT SERVICE FEES
2384.390.510110.550.000	MERCHANT SERVICE FEES
2389.390.510110.550.000	MERCHANT SERVICE FEES
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2394.310.510110.550.000	MERCHANT SERVICE FEES
2395.390.510110.550.000	MERCHANT SERVICE FEES
2399.310.510110.550.000	MERCHANT SERVICE FEES
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2919.290.510110.550.000	MERCHANT SERVICE FEES
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2940.400.510110.550.000	MERCHANT SERVICE FEES
2941.400.510110.550.000	MERCHANT SERVICE FEES
2955.250.510110.550.000	MERCHANT SERVICE FEES
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1216.370.460470.220.000	MORE/OPERATING SUPPLIES
1216.370.460470.350.000	MORE/PROFESSIONAL SERVICES
1216.370.460470.230.000	MORE/REPAI & MAINTENANCE
5311.330.430619.930.201	MT SENTINEL COMMUNICATION SITE
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4035.280.430232.930.196	MULLAN ROAD IMPROVEMENTS
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1217.370.460440.390.000	OTHER PURCHASED SERVICES
1219.370.460441.390.000	OTHER PURCHASED SERVICES
1219.370.460473.390.000	OTHER PURCHASED SERVICES
1219.370.460477.390.000	OTHER PURCHASED SERVICES
2250.250.411030.390.000	OTHER PURCHASED SERVICES
2365.220.460451.390.000	OTHER PURCHASED SERVICES
2390.290.420142.390.000	OTHER PURCHASED SERVICES
2513.370.460411.390.000	OTHER PURCHASED SERVICES
2513.370.460470.390.000	OTHER PURCHASED SERVICES
2919.290.420142.390.000	OTHER PURCHASED SERVICES
2955.250.411070.390.000	OTHER PURCHASED SERVICES
2955.250.411079.390.000	OTHER PURCHASED SERVICES
2955.250.411080.390.000	OTHER PURCHASED SERVICES
2955.250.430255.390.000	OTHER PURCHASED SERVICES
5215.335.430530.390.000	OTHER PURCHASED SERVICES
5311.330.430640.390.000	OTHER PURCHASED SERVICES
5315.330.430670.390.000	OTHER PURCHASED SERVICES
5711.370.460490.390.000	OTHER PURCHASED SERVICES
5711.370.460491.390.000	OTHER PURCHASED SERVICES
5711.370.460493.390.000	OTHER PURCHASED SERVICES
5711.370.460512.390.000	OTHER PURCHASED SERVICES
7370.395.430266.390.000	OTHER PURCHASED SERVICES
7370.395.430266.390.720	OTHER PURCHASED SERVICES
7381.375.471210.390.000	OTHER PURCHASED SERVICES
7393.385.470210.390.000	OTHER PURCHASED SERVICES
1000.210.410100.240.000	OTHER SUPPLIES
1000.220.410225.240.000	OTHER SUPPLIES
1000.220.410250.240.000	OTHER SUPPLIES
1000.223.410910.240.000	OTHER SUPPLIES
1000.224.410580.240.000	OTHER SUPPLIES
1000.224.411060.240.000	OTHER SUPPLIES

1000.230.410360.240.000	OTHER SUPPLIES
1000.246.411810.240.000	OTHER SUPPLIES
1000.246.430220.240.000	OTHER SUPPLIES
1000.246.431350.240.000	OTHER SUPPLIES
1000.250.411010.240.000	OTHER SUPPLIES
1000.250.411050.240.000	OTHER SUPPLIES
1000.250.431400.240.000	OTHER SUPPLIES
1000.255.410125.240.000	OTHER SUPPLIES
1000.255.470210.240.000	OTHER SUPPLIES
1000.300.420410.240.000	OTHER SUPPLIES
1000.321.431330.240.000	OTHER SUPPLIES
1000.340.430930.240.000	OTHER SUPPLIES
1000.340.430940.240.000	OTHER SUPPLIES
1212.370.460443.240.000	OTHER SUPPLIES
1216.370.460441.240.000	OTHER SUPPLIES
1219.370.460441.240.000	OTHER SUPPLIES
2250.250.411030.240.000	OTHER SUPPLIES
2250.250.411030.240.300	OTHER SUPPLIES
2390.290.420142.240.000	OTHER SUPPLIES
2512.280.430264.240.000	OTHER SUPPLIES
2512.280.430265.240.000	OTHER SUPPLIES
2955.250.411070.240.000	OTHER SUPPLIES
5311.330.430630.240.000	OTHER SUPPLIES
5311.330.430640.240.000	OTHER SUPPLIES
5311.330.430650.240.000	OTHER SUPPLIES
5311.330.430660.240.000	OTHER SUPPLIES
5450.334.430210.240.000	OTHER SUPPLIES
5711.370.460449.240.000	OTHER SUPPLIES
5711.370.460490.240.000	OTHER SUPPLIES
5711.370.460491.240.000	OTHER SUPPLIES
7393.385.470210.240.000	OTHER SUPPLIES
7911.310.420502.240.000	OTHER SUPPLIES - REALTORS ASSON
1000.290.420110.121.000	OUTSIDE HIRE OVERTIME
1000.290.420150.121.000	OUTSIDE HIRE OVERTIME
1000.300.420411.121.000	OUTSIDE HIRE OVERTIME
1000.300.420460.121.000	OUTSIDE HIRE OVERTIME
1225.300.420460.121.000	OUTSIDE HIRE OVERTIME
1000.220.410210.120.000	OVERTIME
1000.220.410225.120.000	OVERTIME
1000.220.410250.120.000	OVERTIME
1000.221.410835.120.000	OVERTIME
1000.223.410910.120.000	OVERTIME
1000.224.410580.120.000	OVERTIME
1000.224.411060.120.000	OVERTIME
1000.230.410360.120.000	OVERTIME
1000.230.419000.120.000	OVERTIME
1000.240.410510.120.000	OVERTIME
1000.246.431350.120.000	OVERTIME
1000.250.411050.120.000	OVERTIME
1000.250.431400.120.000	OVERTIME
1000.255.410125.120.000	OVERTIME
1000.255.411231.120.000	OVERTIME

1000.255.450131.120.000	OVERTIME
1000.255.470210.120.000	OVERTIME
1000.270.411115.120.000	OVERTIME
1000.270.411120.120.000	OVERTIME
1000.270.411125.120.000	OVERTIME
1000.290.420110.120.000	OVERTIME
1000.290.420130.120.000	OVERTIME
1000.290.420141.120.000	OVERTIME
1000.290.420142.120.000	OVERTIME
1000.290.420150.120.000	OVERTIME
1000.290.420151.120.000	OVERTIME
1000.290.420152.120.000	OVERTIME
1000.290.420153.120.000	OVERTIME
1000.290.420154.120.000	OVERTIME
1000.290.420160.120.000	OVERTIME
1000.290.420170.120.000	OVERTIME
1000.290.420182.120.000	OVERTIME
1000.290.420185.120.000	OVERTIME
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1000.300.420440.120.000	OVERTIME
1000.300.420455.120.000	OVERTIME
1000.300.420460.120.000	OVERTIME
1000.300.420490.120.000	OVERTIME
1000.321.411810.120.000	OVERTIME
1000.321.431310.120.000	OVERTIME
1000.321.431330.120.000	OVERTIME
1000.340.430910.120.000	OVERTIME
1000.340.430920.120.000	OVERTIME
1000.340.430930.120.000	OVERTIME
1000.340.430940.120.000	OVERTIME
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1216.370.460441.120.000	OVERTIME
1216.370.460470.120.000	OVERTIME
1216.370.460471.120.000	OVERTIME
1216.370.460473.120.000	OVERTIME
1216.370.460476.120.000	OVERTIME
1216.370.460484.120.000	OVERTIME
1216.370.460501.120.000	OVERTIME
1217.370.460440.120.000	OVERTIME
1219.370.460441.120.000	OVERTIME
1219.370.460473.120.000	OVERTIME
1221.370.460503.120.000	OVERTIME
2250.250.411030.120.000	OVERTIME
2390.290.420142.120.000	OVERTIME
2394.310.420500.120.000	OVERTIME
2512.280.430100.120.000	OVERTIME
2512.280.430264.120.000	OVERTIME
2512.280.430265.120.000	OVERTIME
2512.280.430270.120.000	OVERTIME
2512.320.430230.120.000	OVERTIME
2512.320.430251.120.000	OVERTIME

2512.320.430252.120.000	OVERTIME
2513.370.460410.120.000	OVERTIME
2513.370.460411.120.000	OVERTIME
2513.370.460434.120.000	OVERTIME
2513.370.460439.120.000	OVERTIME
2513.370.460441.120.000	OVERTIME
2513.370.460470.120.000	OVERTIME
2513.370.460471.120.000	OVERTIME
2513.370.460472.120.000	OVERTIME
2513.370.460484.120.000	OVERTIME
2513.370.460501.120.000	OVERTIME
2513.370.460503.120.000	OVERTIME
2919.290.420142.120.000	OVERTIME
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2955.250.411079.120.000	OVERTIME
2955.250.411080.120.000	OVERTIME
2989.290.420145.120.000	OVERTIME
2989.290.420146.120.000	OVERTIME
2989.290.420160.120.000	OVERTIME
2989.290.420161.120.000	OVERTIME
2989.290.420181.120.000	OVERTIME
2989.290.420184.120.000	OVERTIME
2989.290.420186.120.000	OVERTIME
2989.290.420190.120.000	OVERTIME
2989.290.420190.120.113	OVERTIME
2989.290.420191.120.000	OVERTIME
2989.290.420195.120.000	OVERTIME
2989.290.420198.120.000	OVERTIME
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5210.335.430520.120.000	OVERTIME
5210.335.430530.120.000	OVERTIME
5210.335.430550.120.000	OVERTIME
5311.330.430610.120.000	OVERTIME
5311.330.430630.120.000	OVERTIME
5311.330.430640.120.000	OVERTIME
5311.330.430650.120.000	OVERTIME
5311.330.430660.120.000	OVERTIME
5450.334.430210.120.000	OVERTIME
5450.334.430246.120.000	OVERTIME
5711.370.460477.120.000	OVERTIME
5711.370.460490.120.000	OVERTIME
5711.370.460491.120.000	OVERTIME
7370.395.430266.120.000	OVERTIME
7393.385.470210.120.000	OVERTIME
1000.250.411010.120.000	OVERTIME/TERMINATION
5311.330.430631.930.201	OWEN ST MAIN REPLACE/UPGRADE
4081.390.460400.930.000	PARK MAINTENANCE AND IMPROVEMENTS
4080.390.460002.940.000	PARKS HEAVY CORE EQUIPMENT
4081.390.460002.940.000	PARKS HEAVY CORE EQUIPMENT
4080.390.460001.940.000	PARKS LIGHT CORE EQUIPMENT
4081.390.460001.940.000	PARKS LIGHT CORE EQUIPMENT
5711.370.460512.920.000	PARTNERS IN PARK/BUILDINGS

5711.370.460512.940.000	PARTNERS IN PARK/EQUIPMENT
5711.370.460512.930.000	PARTNERS IN PARK/IMPROVEMENTS
5711.370.460512.220.000	PARTNERS IN PARK/OPERATING SUPPLIES
5711.370.460512.350.000	PARTNERS IN PARK/PROFESSIONAL SERVICES
5711.370.460512.360.000	PARTNERS IN PARK/REPAIR & MAINTENANCE
5711.370.460512.230.000	PARTNERS IN PARK/REPAIR/MAINTENANCE
1000.255.440191.700.000	PARTNERSHIP HEALTH CONTRIBUTION
5210.335.430510.590.000	PAYMENT IN LIEU OF TAXES
4020.390.420295.940.000	PD COMMUNICATION & EQUIP REPLACEMENT
4020.390.420292.940.000	PD HEAVY CORE EQUIPMENT
5311.330.430641.930.201	PELS ETHERNET UPGRADE
5311.330.430610.190.000	PENSION EXPENSE
5450.334.430210.190.000	PENSION EXPENSE
5711.370.460490.190.000	PENSION EXPENSE
5711.370.460491.190.000	PENSION EXPENSE
7370.395.430266.190.000	PENSION EXPENSE
7393.385.470210.190.000	PENSION EXPENSE
3541.390.510100.620.000	PINEVIEW PARK/INT
7385.385.470260.700.000	PLANNING & MGMT/GRANTS & CONTRIBUTIONS
1000.250.411031.820.000	PLANNING SUBSIDY
4020.390.420291.940.000	POLICE LIGHT CORE EQUIPMENT
1000.230.410360.610.000	PRINCIPAL
1000.390.490500.610.000	PRINCIPAL
1219.370.490504.610.000	PRINCIPAL
2394.310.420500.610.000	PRINCIPAL
2512.280.490504.610.000	PRINCIPAL
2512.320.490504.610.000	PRINCIPAL
2513.370.460432.610.000	PRINCIPAL
2513.370.490504.610.000	PRINCIPAL
2522.250.430262.610.000	PRINCIPAL
3090.390.490100.610.000	PRINCIPAL
3091.390.490100.610.000	PRINCIPAL
3092.390.490100.610.000	PRINCIPAL
3095.390.490100.610.000	PRINCIPAL
3096.390.490100.610.000	PRINCIPAL
3097.390.490100.610.000	PRINCIPAL
3100.390.490300.610.000	PRINCIPAL
3200.390.510100.610.000	PRINCIPAL
3300.390.510100.610.000	PRINCIPAL
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3512.390.510100.610.000	PRINCIPAL
3513.390.510100.610.000	PRINCIPAL
3514.390.510100.610.000	PRINCIPAL
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3541.390.510100.610.000	PRINCIPAL
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5450.334.430210.610.000	PRINCIPAL
7371.395.490201.610.000	PRINCIPAL
7386.385.490200.610.000	PRINCIPAL
7386.390.490200.610.000	PRINCIPAL
7386.390.490510.610.000	PRINCIPAL
7387.385.490200.610.000	PRINCIPAL
7389.385.490200.610.000	PRINCIPAL
7389.385.490210.610.000	PRINCIPAL
7395.385.490202.610.000	PRINCIPAL
7396.385.490603.610.000	PRINCIPAL
7399.385.490200.610.000	PRINCIPAL
7401.385.490000.610.000	PRINCIPAL
7402.385.490505.610.000	PRINCIPAL
7402.385.490506.610.000	PRINCIPAL

7411.385.490201.610.000	PRINCIPAL
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1000.220.410210.320.000	PRINTING & DUPLICATING
1000.220.410250.320.000	PRINTING & DUPLICATING
1000.221.410810.320.000	PRINTING & DUPLICATING
1000.221.410820.320.000	PRINTING & DUPLICATING
1000.221.410835.320.000	PRINTING & DUPLICATING
1000.221.410840.320.000	PRINTING & DUPLICATING
1000.221.410850.320.000	PRINTING & DUPLICATING
1000.221.410860.320.000	PRINTING & DUPLICATING
1000.223.410910.320.000	PRINTING & DUPLICATING
1000.224.410580.320.000	PRINTING & DUPLICATING
1000.224.411060.320.000	PRINTING & DUPLICATING
1000.230.410360.320.000	PRINTING & DUPLICATING
1000.240.410510.320.000	PRINTING & DUPLICATING
1000.245.410810.320.000	PRINTING & DUPLICATING
1000.250.411010.320.000	PRINTING & DUPLICATING
1000.250.411050.320.000	PRINTING & DUPLICATING
1000.250.431400.320.000	PRINTING & DUPLICATING
1000.255.410120.320.000	PRINTING & DUPLICATING
1000.255.410125.320.000	PRINTING & DUPLICATING
1000.255.411231.320.000	PRINTING & DUPLICATING
1000.255.450131.320.000	PRINTING & DUPLICATING
1000.255.470210.320.000	PRINTING & DUPLICATING
1000.270.411115.320.000	PRINTING & DUPLICATING
1000.270.411120.320.000	PRINTING & DUPLICATING
1000.270.411125.320.000	PRINTING & DUPLICATING
1000.290.420110.320.000	PRINTING & DUPLICATING
1000.290.420130.320.000	PRINTING & DUPLICATING
1000.290.420141.320.000	PRINTING & DUPLICATING
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1000.290.420152.320.000	PRINTING & DUPLICATING
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1000.290.420170.320.000	PRINTING & DUPLICATING
1000.290.420182.320.000	PRINTING & DUPLICATING
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1000.300.420430.320.000	PRINTING & DUPLICATING
1000.300.420440.320.000	PRINTING & DUPLICATING
1000.300.420460.320.000	PRINTING & DUPLICATING
1000.321.431310.320.000	PRINTING & DUPLICATING
1000.321.431330.320.000	PRINTING & DUPLICATING
1000.340.430910.320.000	PRINTING & DUPLICATING
1216.370.460411.320.000	PRINTING & DUPLICATING
1216.370.460441.320.000	PRINTING & DUPLICATING
1216.370.460470.320.000	PRINTING & DUPLICATING
1216.370.460471.320.000	PRINTING & DUPLICATING
1216.370.460473.320.000	PRINTING & DUPLICATING
1216.370.460476.320.000	PRINTING & DUPLICATING

1216.370.460484.320.000	PRINTING & DUPLICATING
1216.370.460501.320.000	PRINTING & DUPLICATING
1217.370.460440.320.000	PRINTING & DUPLICATING
1219.370.460441.320.000	PRINTING & DUPLICATING
1219.370.460473.320.000	PRINTING & DUPLICATING
1219.370.460477.320.000	PRINTING & DUPLICATING
1221.370.460503.320.000	PRINTING & DUPLICATING
2250.250.411030.320.000	PRINTING & DUPLICATING
2250.250.411030.320.300	PRINTING & DUPLICATING
2250.250.430255.320.000	PRINTING & DUPLICATING
2250.250.460460.320.000	PRINTING & DUPLICATING
2365.220.460451.320.000	PRINTING & DUPLICATING
2390.290.420142.320.000	PRINTING & DUPLICATING
2394.310.420500.320.000	PRINTING & DUPLICATING
2512.280.430100.320.000	PRINTING & DUPLICATING
2512.320.430210.320.000	PRINTING & DUPLICATING
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2513.370.460439.320.000	PRINTING & DUPLICATING
2513.370.460441.320.000	PRINTING & DUPLICATING
2513.370.460470.320.000	PRINTING & DUPLICATING
2513.370.460471.320.000	PRINTING & DUPLICATING
2513.370.460472.320.000	PRINTING & DUPLICATING
2513.370.460474.320.000	PRINTING & DUPLICATING
2513.370.460476.320.000	PRINTING & DUPLICATING
2513.370.460485.320.000	PRINTING & DUPLICATING
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2955.250.411079.320.000	PRINTING & DUPLICATING
2955.250.411080.320.000	PRINTING & DUPLICATING
2955.250.430255.320.000	PRINTING & DUPLICATING
5210.335.430590.320.000	PRINTING & DUPLICATING
5311.330.430610.320.000	PRINTING & DUPLICATING
5311.330.430630.320.000	PRINTING & DUPLICATING
5311.330.430640.320.000	PRINTING & DUPLICATING
5311.330.430650.320.000	PRINTING & DUPLICATING
5311.330.430660.320.000	PRINTING & DUPLICATING
5450.334.430210.320.000	PRINTING & DUPLICATING
5711.370.460490.320.000	PRINTING & DUPLICATING
5711.370.460491.320.000	PRINTING & DUPLICATING
7370.395.430266.320.000	PRINTING & DUPLICATING
7393.385.470210.320.000	PRINTING & DUPLICATING
7911.310.420501.320.000	PRINTING & DUPLICATING
5215.335.430550.390.000	PROCESSING FEE REFUNDS
1000.210.410100.350.000	PROFESSIONAL SERVICES
1000.220.410210.350.000	PROFESSIONAL SERVICES
1000.220.410250.350.000	PROFESSIONAL SERVICES
1000.220.419000.350.000	PROFESSIONAL SERVICES
1000.221.410810.350.000	PROFESSIONAL SERVICES
1000.221.410820.350.000	PROFESSIONAL SERVICES
1000.221.410835.350.000	PROFESSIONAL SERVICES

1000.221.410850.350.000	PROFESSIONAL SERVICES
1000.223.410600.350.000	PROFESSIONAL SERVICES
1000.223.410910.350.000	PROFESSIONAL SERVICES
1000.224.410580.350.000	PROFESSIONAL SERVICES
1000.224.411060.350.000	PROFESSIONAL SERVICES
1000.230.410360.350.000	PROFESSIONAL SERVICES
1000.230.419000.350.000	PROFESSIONAL SERVICES
1000.240.410510.350.000	PROFESSIONAL SERVICES
1000.245.410810.350.000	PROFESSIONAL SERVICES
1000.245.419000.350.000	PROFESSIONAL SERVICES
1000.246.411810.350.000	PROFESSIONAL SERVICES
1000.246.419000.350.000	PROFESSIONAL SERVICES
1000.250.411010.350.000	PROFESSIONAL SERVICES
1000.250.411050.350.000	PROFESSIONAL SERVICES
1000.255.410125.350.000	PROFESSIONAL SERVICES
1000.255.411231.350.000	PROFESSIONAL SERVICES
1000.255.450131.350.000	PROFESSIONAL SERVICES
1000.255.450500.350.000	PROFESSIONAL SERVICES
1000.255.470210.350.000	PROFESSIONAL SERVICES
1000.270.411115.350.000	PROFESSIONAL SERVICES
1000.270.411120.350.000	PROFESSIONAL SERVICES
1000.270.411125.350.000	PROFESSIONAL SERVICES
1000.290.420110.350.000	PROFESSIONAL SERVICES
1000.290.420110.350.049	PROFESSIONAL SERVICES
1000.290.420141.350.000	PROFESSIONAL SERVICES
1000.290.420142.350.000	PROFESSIONAL SERVICES
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1216.370.460441.350.000	PROFESSIONAL SERVICES
1216.370.460471.350.000	PROFESSIONAL SERVICES
1216.370.460473.350.000	PROFESSIONAL SERVICES
1216.370.460476.350.000	PROFESSIONAL SERVICES
1216.370.460484.350.000	PROFESSIONAL SERVICES
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1219.370.460473.350.000	PROFESSIONAL SERVICES
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7385.385.470214.350.000	PROFESSIONAL SERVICES
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7393.385.470275.350.000	PROFESSIONAL SERVICES
7397.385.470210.350.000	PROFESSIONAL SERVICES
7397.385.470220.350.000	PROFESSIONAL SERVICES
7397.385.470230.350.000	PROFESSIONAL SERVICES
7398.385.470260.350.000	PROFESSIONAL SERVICES
7380.375.471240.350.000	PROFESSIONAL SERVICES - BID SAFETY
7385.385.470230.700.000	PROJECT EXPENSE-PUBLIC WORKS
1000.300.420420.530.000	PROPANE TANK RENTAL
4020.390.420002.940.000	PS CORE HEAVY EQUIPMENT
4020.390.420001.940.000	PS CORE OPERATING LIGHT VEHICLES
2939.400.470290.700.000	PUBLIC SERVICE PROJECTS
1000.210.410100.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.220.410210.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.220.410225.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.220.410250.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.221.410810.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.221.410820.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.221.410835.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.221.410840.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.221.410860.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.223.410910.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.224.410580.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.224.411060.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.230.410360.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.230.419000.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.240.410510.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.245.410810.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.246.411810.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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1000.250.411050.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.250.431400.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.255.410125.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.255.411231.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.255.450131.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.255.470210.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.270.411115.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.270.411120.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.270.411125.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.270.419000.330.000	PUBLICITY SUBSCRIPTIONS & DUES

1000.290.420110.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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1000.300.420430.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.300.420440.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.300.420455.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.300.420460.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.300.420490.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.321.431310.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.340.430910.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1000.340.430930.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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1217.370.460440.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1219.370.460441.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1219.370.460473.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1219.370.460477.330.000	PUBLICITY SUBSCRIPTIONS & DUES
1221.370.460503.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2250.250.411030.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2250.250.411030.330.300	PUBLICITY SUBSCRIPTIONS & DUES
2250.250.411030.330.377	PUBLICITY SUBSCRIPTIONS & DUES
2250.250.460460.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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2390.290.420142.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2394.310.420500.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2512.280.430100.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2512.280.430270.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2512.320.430210.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460410.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460411.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460432.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460434.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460439.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460441.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460470.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460471.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460472.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460474.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460476.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2513.370.460501.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2522.250.430100.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2955.250.411070.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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2955.250.411080.330.000	PUBLICITY SUBSCRIPTIONS & DUES
2955.250.430255.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5210.335.430510.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5210.335.430530.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5210.335.430590.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5311.330.430610.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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5311.330.430650.330.000	PUBLICITY SUBSCRIPTIONS & DUES
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5711.370.460477.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5711.370.460490.330.000	PUBLICITY SUBSCRIPTIONS & DUES
5711.370.460491.330.000	PUBLICITY SUBSCRIPTIONS & DUES
7370.395.430266.330.000	PUBLICITY SUBSCRIPTIONS & DUES
7370.395.430268.330.000	PUBLICITY SUBSCRIPTIONS & DUES
7393.385.470210.330.000	PUBLICITY SUBSCRIPTIONS & DUES
7911.310.420501.330.000	PUBLICITY SUBSCRIPTIONS & DUES
4030.390.430002.940.000	PW CORE HEAVY EQUIP
4030.390.430001.940.000	PW CORE LIGHT EQUIPMENT
5210.335.430551.930.180	RAILROAD MAIN REPLACEMENT
5210.335.430531.930.181	RATTLESNAKE DAM
1000.255.450131.700.000	REACHING HOME - 10 YR PLAN END HOMLESS
1216.370.460471.220.000	REC ADULT/OPERATING SUPPLIES
1000.290.420143.120.000	REIMBURSABLE SVS/COMPLIANCE CHECKS
1000.290.420143.140.000	REIMBURSABLE SVS/EMPLOYER CONTRIBUTIONS
1000.290.420143.350.000	REIMBURSABLE SVS/PROF SVS
1000.390.510250.230.000	REIMBURSEABLE LOSSES-REPAIR/MAINTENANCE
2513.370.460400.350.000	RENOVATE REPLACE IMPROVE
2513.370.460400.930.000	RENOVATE REPLACE IMPROVE
1000.255.470210.530.000	RENT
1000.290.420110.530.000	RENT
1000.340.430930.530.000	RENT
1000.390.510300.530.000	RENT
1217.370.460440.530.000	RENT
2394.310.420500.530.000	RENT
2513.370.460470.530.000	RENT
2513.370.460471.530.000	RENT
2513.370.460472.530.000	RENT
2513.370.460476.530.000	RENT
5210.335.430510.530.000	RENT
5210.335.430530.530.000	RENT
5311.330.430610.530.000	RENT
5311.330.430630.530.000	RENT
5311.330.430640.530.000	RENT
5311.330.430660.530.000	RENT
1396.390.470200.700.000	RENTAL REHAB GRANTS
1000.210.410100.360.000	REPAIR & MAINTENANCE
1000.220.410210.360.000	REPAIR & MAINTENANCE
1000.221.410810.360.000	REPAIR & MAINTENANCE
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1000.224.410580.360.000	REPAIR & MAINTENANCE
1000.224.411060.360.000	REPAIR & MAINTENANCE
1000.230.410360.360.000	REPAIR & MAINTENANCE
1000.230.419000.360.000	REPAIR & MAINTENANCE

1000.240.410510.360.000	REPAIR & MAINTENANCE
1000.246.411810.360.000	REPAIR & MAINTENANCE
1000.246.430220.360.000	REPAIR & MAINTENANCE
1000.246.431350.360.000	REPAIR & MAINTENANCE
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1000.250.411050.360.000	REPAIR & MAINTENANCE
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2365.220.460459.360.000	REPAIR & MAINTENANCE
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2989.290.420186.360.000	REPAIR & MAINTENANCE
2989.290.420186.360.013	REPAIR & MAINTENANCE
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5311.330.430650.360.000	REPAIR & MAINTENANCE
5311.330.430660.360.000	REPAIR & MAINTENANCE
5311.330.430691.360.000	REPAIR & MAINTENANCE
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7370.395.430266.360.710	REPAIR & MAINTENANCE
7370.395.430266.360.711	REPAIR & MAINTENANCE

7370.395.430266.360.712	REPAIR & MAINTENANCE
7370.395.430266.360.713	REPAIR & MAINTENANCE
7370.395.430266.360.715	REPAIR & MAINTENANCE
7370.395.430266.360.716	REPAIR & MAINTENANCE
7393.385.470210.360.000	REPAIR & MAINTENANCE
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7370.395.430266.230.000	REPAIR/MAINTENANCE
7393.385.470210.230.000	REPAIR/MAINTENANCE
5311.330.430637.930.191	RESERVE ST LIFT STATION
1000.390.510304.500.000	RESERVE-INSURANCE PREMIUM SAVINGS
7410.385.521010.820.000	RIVERFRONT CLEARING
7410.385.521009.820.000	RIVERFRONT TIB CLEARING
4081.370.460444.930.191	ROSE MEMORAIL PARK PLAYGROUND
5210.335.430551.930.181	RUSSELL ST MAIN RE-ROUTE
5311.330.430631.930.181	RUSSELL ST RE-ROUTE
5210.335.430551.930.193	S 3rd WATER MAIN REPLACEMENT
2513.370.460484.110.000	SALARIES & WAGES
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2513.370.460434.115.000	SALARIES/HEALTH INSURANCE BENEFIT
2513.370.460439.115.000	SALARIES/HEALTH INSURANCE BENEFIT
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2513.370.460484.115.000	SALARIES/HEALTH INSURANCE BENEFIT
2513.370.460501.115.000	SALARIES/HEALTH INSURANCE BENEFIT
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5711.370.460491.115.000	SALARIES/HEALTH INSURANCE BENEFIT
7370.395.430266.115.000	SALARIES/HEALTH INSURANCE BENEFIT
7393.385.470210.115.000	SALARIES/HEALTH INSURANCE BENEFIT
5210.335.430538.930.000	SCADA

5210.335.430555.930.181	SCOTT STREET EXTENSION
7396.385.490602.610.000	SCOTT STREET VILLAGE PHASE 2 & 3
7396.385.490602.620.000	SCOTT STREET VILLAGE PHASE 2 & 3
7397.385.470311.700.000	SCOTT STREET VILLAGE PHASE 2 & 3
7397.385.470311.820.000	SCOTT STREET VILLAGE PHASE 2 & 3
7370.395.430266.350.702	SECURITY FOR GARAGES
7372.395.490201.610.000	SERIES 2014 BOND-PRINCIPAL
7402.385.490507.620.000	SERIES 2019 MERC INTEREST
7402.385.490507.610.000	SERIES 2019 MERC PRINCIPAL
2943.400.470290.700.000	SERVICES
1000.270.410371.700.000	SEXUAL ASSUAL PREVENTION CAMPAIGN
5210.335.430538.930.191	SHAVER PRV
3544.555.510100.620.000	SID 544 D INTEREST / SERVICE FEES
3544.550.510100.610.000	SID 544B ARRA/PRINCIPAL
3544.390.510100.610.000	SID 544C/PRINCIPAL
3548.390.510100.610.000	SID 544C/PRINCIPAL
3549.390.510100.610.000	SID 544C/PRINCIPAL
3544.555.510100.610.000	SID 544D LOLOD/PRINCIPAL
1000.390.411860.500.000	SID ASSESSMENTS-FIXED CHARGES
2260.390.460432.930.201	SILVER BOAT RAMP RESTORATION
1212.370.460433.360.000	SILVER SUMMIT PICNIC SITE
1212.370.460433.210.000	SILVERPARK PICNIC SITE
1212.370.460433.220.000	SILVERPARK PICNIC SITE
2512.320.430251.230.000	SNOW/ICE CTRL REPAIR & MAINT
2989.290.420195.350.040	SO OVERTIME
5210.335.430551.930.182	SOUTH 2ND MAIN REPLACEMENT
5210.335.430551.930.185	SOUTH 4TH ST MAIN REPLACEMENT
5210.335.430551.930.192	SOUTH AVE E OF RONALD TO MAURICE
4035.280.430232.930.194	SOUTH AVE IMPROVEMENTS
5210.335.430535.930.181	SOUTH AVE WELL
3305.390.490550.615.000	SOUTH AVE/JUDGMENT LEVY DEBT PAYMENT
3543.390.510100.610.000	SOUTH UNIV TRAFFIC CALMING/PRINCIPAL
3545.390.510100.610.000	SOUTH UNIV TRAFFIC CALMING/PRINCIPAL
3546.390.510100.610.000	SOUTH UNIV TRAFFIC CALMING/PRINCIPAL
1211.370.460510.930.073	SOUTHGATE TRIANGLE IMPROVEMENTS
5311.330.430637.930.201	SOUTHPOINTE STEP DECOMMISSIONING
5210.335.430551.930.191	SPRUCE-NORA TO MAY
5210.335.430521.930.192	ST THOMAS PRV
1397.390.470200.350.000	STATE HOME PROGRAM INCOME/CONTRACT SVS
7370.395.430266.350.703	STATE LICENSE INQUIRY
1000.246.411810.150.000	STATE RETIREMENT
1000.210.410100.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.220.410210.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.220.410225.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.220.410250.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410810.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410820.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410835.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410840.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410850.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.221.410860.141.000	STATE RETIREMENT CONTRIBUTIONS

1000.223.410910.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.224.410580.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.224.411060.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.230.410360.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.240.410510.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.245.410810.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.246.411810.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.246.431350.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.250.411010.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.250.411050.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.250.431400.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.255.410125.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.255.411231.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.255.450131.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.255.470210.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.270.411115.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.270.411120.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.270.411125.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420110.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420130.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420141.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420142.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420150.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420151.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420152.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420153.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420154.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420160.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420170.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420182.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.290.420185.141.000	STATE RETIREMENT CONTRIBUTIONS
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1000.300.420430.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.300.420440.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.300.420455.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.300.420460.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.300.420490.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.321.431310.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.321.431330.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.340.430910.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.340.430920.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.340.430930.141.000	STATE RETIREMENT CONTRIBUTIONS
1000.340.430940.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460411.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460441.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460470.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460471.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460473.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460476.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460484.141.000	STATE RETIREMENT CONTRIBUTIONS
1216.370.460501.141.000	STATE RETIREMENT CONTRIBUTIONS
1217.370.460440.141.000	STATE RETIREMENT CONTRIBUTIONS

1219.370.460401.141.000	STATE RETIREMENT CONTRIBUTIONS
1219.370.460441.141.000	STATE RETIREMENT CONTRIBUTIONS
1219.370.460473.141.000	STATE RETIREMENT CONTRIBUTIONS
1219.370.460477.141.000	STATE RETIREMENT CONTRIBUTIONS
1219.370.460554.141.000	STATE RETIREMENT CONTRIBUTIONS
1221.370.460503.141.000	STATE RETIREMENT CONTRIBUTIONS
2250.250.410554.141.000	STATE RETIREMENT CONTRIBUTIONS
2250.250.411030.141.000	STATE RETIREMENT CONTRIBUTIONS
2250.250.460460.141.000	STATE RETIREMENT CONTRIBUTIONS
2394.310.420500.141.000	STATE RETIREMENT CONTRIBUTIONS
2394.310.420554.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.280.430100.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.280.430264.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.280.430265.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.280.430270.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.280.430554.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.320.430100.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.320.430230.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.320.430251.141.000	STATE RETIREMENT CONTRIBUTIONS
2512.320.430252.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460410.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460411.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460434.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460439.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460441.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460470.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460471.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460472.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460474.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460476.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460484.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460501.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460503.141.000	STATE RETIREMENT CONTRIBUTIONS
2513.370.460554.141.000	STATE RETIREMENT CONTRIBUTIONS
2522.250.430100.141.000	STATE RETIREMENT CONTRIBUTIONS
2919.290.420142.141.000	STATE RETIREMENT CONTRIBUTIONS
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2955.250.411079.141.000	STATE RETIREMENT CONTRIBUTIONS
2955.250.411080.141.000	STATE RETIREMENT CONTRIBUTIONS
2955.250.430255.141.000	STATE RETIREMENT CONTRIBUTIONS
2989.290.420145.141.000	STATE RETIREMENT CONTRIBUTIONS
2989.290.420146.141.000	STATE RETIREMENT CONTRIBUTIONS
2989.290.420160.141.000	STATE RETIREMENT CONTRIBUTIONS
2989.290.420161.141.000	STATE RETIREMENT CONTRIBUTIONS
5210.335.430510.141.000	STATE RETIREMENT CONTRIBUTIONS
5210.335.430520.141.000	STATE RETIREMENT CONTRIBUTIONS
5210.335.430530.141.000	STATE RETIREMENT CONTRIBUTIONS
5210.335.430550.141.000	STATE RETIREMENT CONTRIBUTIONS
5210.335.430554.141.000	STATE RETIREMENT CONTRIBUTIONS
5311.330.430554.141.000	STATE RETIREMENT CONTRIBUTIONS
5311.330.430610.141.000	STATE RETIREMENT CONTRIBUTIONS
5311.330.430630.141.000	STATE RETIREMENT CONTRIBUTIONS

5311.330.430640.141.000	STATE RETIREMENT CONTRIBUTIONS
5311.330.430650.141.000	STATE RETIREMENT CONTRIBUTIONS
5311.330.430660.141.000	STATE RETIREMENT CONTRIBUTIONS
5450.334.430210.141.000	STATE RETIREMENT CONTRIBUTIONS
5450.334.430235.141.000	STATE RETIREMENT CONTRIBUTIONS
5450.334.430246.141.000	STATE RETIREMENT CONTRIBUTIONS
5450.334.430554.141.000	STATE RETIREMENT CONTRIBUTIONS
5711.370.460477.141.000	STATE RETIREMENT CONTRIBUTIONS
5711.370.460490.141.000	STATE RETIREMENT CONTRIBUTIONS
5711.370.460491.141.000	STATE RETIREMENT CONTRIBUTIONS
5711.370.460554.141.000	STATE RETIREMENT CONTRIBUTIONS
7370.395.430266.141.000	STATE RETIREMENT CONTRIBUTIONS
7370.395.430554.141.000	STATE RETIREMENT CONTRIBUTIONS
7393.385.470210.141.000	STATE RETIREMENT CONTRIBUTIONS
2919.290.420142.700.002	STATE/GRANTS & CONTRIBUTIONS
5210.335.430551.930.183	STODDARD STREET MAIN REPLACEMENT
2919.290.420142.350.012	STORAGE PROJECT/PROFESSIONAL SERVICES
1000.246.411810.342.000	STORM WATER
1000.246.430220.342.000	STORM WATER
1000.246.431350.342.000	STORM WATER
1000.300.420410.342.000	STORM WATER
1000.300.420420.342.000	STORM WATER
1219.370.460441.342.000	STORM WATER
1221.370.460503.342.000	STORM WATER
1251.246.430220.342.000	STORM WATER
5210.335.430520.342.000	STORM WATER
5210.335.430590.342.000	STORM WATER
5711.370.460490.342.000	STORM WATER
5711.370.460491.342.000	STORM WATER
7370.395.430266.342.000	STORM WATER
5450.334.430235.930.181	STORMWATER FACILITY PLAN
2512.320.430252.220.000	STREET CLEANING/OPERATING SUPPLIES
2512.320.430252.230.000	STREET CLEANING/REPAIR & MAINT
2512.320.430240.230.000	STREET MAINT/REPAIR & MAINT
2512.320.430230.230.000	STREET RESTORATION/MAINT & REPAIR
1000.340.430930.250.000	SUPPLIES FOR RESALE
1000.340.430940.250.000	SUPPLIES FOR RESALE
1219.370.460441.250.000	SUPPLIES FOR RESALE
2394.310.420500.250.000	SUPPLIES FOR RESALE
5711.370.460490.250.000	SUPPLIES FOR RESALE
5711.370.460491.250.000	SUPPLIES FOR RESALE
1216.370.460411.930.181	SYRINGA PARK
2940.400.470000.700.000	TBD/GRANTS & CONTRIBUTIONS
1000.220.410210.344.000	TELEPHONE SERVICE
1000.220.410250.344.000	TELEPHONE SERVICE
1000.221.410810.344.000	TELEPHONE SERVICE
1000.221.410820.344.000	TELEPHONE SERVICE
1000.221.410835.344.000	TELEPHONE SERVICE
1000.221.410840.344.000	TELEPHONE SERVICE
1000.221.410850.344.000	TELEPHONE SERVICE
1000.221.410860.344.000	TELEPHONE SERVICE
1000.223.410910.344.000	TELEPHONE SERVICE

1000.224.410580.344.000	TELEPHONE SERVICE
1000.224.411060.344.000	TELEPHONE SERVICE
1000.230.410360.344.000	TELEPHONE SERVICE
1000.240.410510.344.000	TELEPHONE SERVICE
1000.245.410810.344.000	TELEPHONE SERVICE
1000.246.411810.344.000	TELEPHONE SERVICE
1000.246.430220.344.000	TELEPHONE SERVICE
1000.250.411010.344.000	TELEPHONE SERVICE
1000.250.411050.344.000	TELEPHONE SERVICE
1000.250.419000.344.000	TELEPHONE SERVICE
1000.250.431400.344.000	TELEPHONE SERVICE
1000.250.439000.344.000	TELEPHONE SERVICE
1000.255.470210.344.000	TELEPHONE SERVICE
1000.270.411115.344.000	TELEPHONE SERVICE
1000.270.411120.344.000	TELEPHONE SERVICE
1000.270.411125.344.000	TELEPHONE SERVICE
1000.290.420110.344.000	TELEPHONE SERVICE
1000.290.420141.344.000	TELEPHONE SERVICE
1000.290.420150.344.000	TELEPHONE SERVICE
1000.290.420170.344.000	TELEPHONE SERVICE
1000.300.420420.344.000	TELEPHONE SERVICE
1000.321.431310.344.000	TELEPHONE SERVICE
1000.340.430910.344.000	TELEPHONE SERVICE
1000.340.430930.344.000	TELEPHONE SERVICE
1219.370.460441.344.000	TELEPHONE SERVICE
1221.370.460503.344.000	TELEPHONE SERVICE
2250.250.411030.344.000	TELEPHONE SERVICE
2250.250.460460.344.000	TELEPHONE SERVICE
2390.290.420142.344.000	TELEPHONE SERVICE
2394.310.420500.344.000	TELEPHONE SERVICE
2512.280.430100.344.000	TELEPHONE SERVICE
2512.280.430265.344.000	TELEPHONE SERVICE
2512.280.430270.344.000	TELEPHONE SERVICE
2512.320.430210.344.000	TELEPHONE SERVICE
2513.370.460410.344.000	TELEPHONE SERVICE
2513.370.460411.344.000	TELEPHONE SERVICE
2513.370.460432.344.000	TELEPHONE SERVICE
2513.370.460434.344.000	TELEPHONE SERVICE
2513.370.460439.344.000	TELEPHONE SERVICE
2513.370.460441.344.000	TELEPHONE SERVICE
2513.370.460470.344.000	TELEPHONE SERVICE
2513.370.460471.344.000	TELEPHONE SERVICE
2513.370.460472.344.000	TELEPHONE SERVICE
2513.370.460501.344.000	TELEPHONE SERVICE
2522.250.430100.344.000	TELEPHONE SERVICE
2919.290.420142.344.000	TELEPHONE SERVICE
2955.250.411070.344.000	TELEPHONE SERVICE
2955.250.411080.344.000	TELEPHONE SERVICE
2955.250.430255.344.000	TELEPHONE SERVICE
2989.290.420181.344.000	TELEPHONE SERVICE
2989.290.420186.344.000	TELEPHONE SERVICE
2989.290.420195.344.000	TELEPHONE SERVICE

2989.290.420198.344.000	TELEPHONE SERVICE
5210.335.430510.344.000	TELEPHONE SERVICE
5210.335.430590.344.000	TELEPHONE SERVICE
5210.335.430610.344.000	TELEPHONE SERVICE
5311.330.430610.344.000	TELEPHONE SERVICE
5311.330.430630.344.000	TELEPHONE SERVICE
5311.330.430640.344.000	TELEPHONE SERVICE
5311.330.430660.344.000	TELEPHONE SERVICE
5450.334.430210.344.000	TELEPHONE SERVICE
5711.370.460490.344.000	TELEPHONE SERVICE
5711.370.460491.344.000	TELEPHONE SERVICE
7370.395.430266.344.000	TELEPHONE SERVICE
7393.385.470210.344.000	TELEPHONE SERVICE
1000.390.410555.120.000	TERMINATION PAY
2260.390.460434.930.202	TOWER STREET TRAIL RESTORATION
2919.290.420142.350.011	TOWING/PROFESSIONAL SERVICES
2365.220.460457.930.000	TRAFFIC SIGNAL BOXES
1000.210.410100.380.000	TRAINING
1000.220.410210.380.000	TRAINING
1000.220.410250.380.000	TRAINING
1000.221.410810.380.000	TRAINING
1000.221.410820.380.000	TRAINING
1000.221.410840.380.000	TRAINING
1000.221.410850.380.000	TRAINING
1000.221.410860.380.000	TRAINING
1000.223.410910.380.000	TRAINING
1000.224.410580.380.000	TRAINING
1000.224.411060.380.000	TRAINING
1000.230.410360.380.000	TRAINING
1000.240.410510.380.000	TRAINING
1000.245.410810.380.000	TRAINING
1000.246.411810.380.000	TRAINING
1000.250.411010.380.000	TRAINING
1000.250.411050.380.000	TRAINING
1000.250.431400.380.000	TRAINING
1000.255.410125.380.000	TRAINING
1000.255.411231.380.000	TRAINING
1000.255.450131.380.000	TRAINING
1000.255.470210.380.000	TRAINING
1000.270.411115.380.000	TRAINING
1000.270.411120.380.000	TRAINING
1000.270.411125.380.000	TRAINING
1000.290.420130.380.000	TRAINING
1000.300.420410.380.000	TRAINING
1000.300.420430.380.000	TRAINING
1000.300.420440.380.000	TRAINING
1000.300.420455.380.000	TRAINING
1000.300.420460.380.000	TRAINING
1000.300.420490.380.000	TRAINING
1000.300.429000.380.000	TRAINING
1000.321.431330.380.000	TRAINING
1000.340.430910.380.000	TRAINING

1000.340.430930.380.000	TRAINING
1000.340.430940.380.000	TRAINING
1216.370.460484.380.000	TRAINING
1219.370.460441.380.000	TRAINING
1221.370.460503.380.000	TRAINING
1242.340.430930.380.000	TRAINING
2250.250.411030.380.000	TRAINING
2250.250.411030.380.300	TRAINING
2250.250.460460.380.000	TRAINING
2389.390.411810.380.000	TRAINING
2390.290.420142.380.000	TRAINING
2394.310.420500.380.000	TRAINING
2512.280.430100.380.000	TRAINING
2512.280.430264.380.000	TRAINING
2512.280.430265.380.000	TRAINING
2512.320.430210.380.000	TRAINING
2513.370.460410.380.000	TRAINING
2513.370.460411.380.000	TRAINING
2513.370.460432.380.000	TRAINING
2513.370.460434.380.000	TRAINING
2513.370.460439.380.000	TRAINING
2513.370.460441.380.000	TRAINING
2513.370.460470.380.000	TRAINING
2513.370.460485.380.000	TRAINING
2513.370.460501.380.000	TRAINING
2522.250.430100.380.000	TRAINING
2919.290.420142.380.000	TRAINING
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2955.250.411080.380.000	TRAINING
2955.250.430255.380.000	TRAINING
2989.290.420198.380.000	TRAINING
2991.400.470710.380.000	TRAINING
5210.335.430510.380.000	TRAINING
5210.335.430520.380.000	TRAINING
5210.335.430530.380.000	TRAINING
5210.335.430550.380.000	TRAINING
5210.335.430590.380.000	TRAINING
5311.330.430610.380.000	TRAINING
5311.330.430630.380.000	TRAINING
5311.330.430640.380.000	TRAINING
5311.330.430650.380.000	TRAINING
5311.330.430660.380.000	TRAINING
5450.334.430210.380.000	TRAINING
5711.370.460490.380.000	TRAINING
5711.370.460491.380.000	TRAINING
7370.395.430266.380.000	TRAINING
7393.385.470210.380.000	TRAINING
1000.250.430255.820.000	TRANSFERS TO BIKE-PED SUBSIDY
1000.390.521001.820.000	TRANSFERS TO CIP
7384.385.521009.820.000	TRANSFERS TO DEBT SERVICE

1000.290.420110.820.000	TRANSFERS TO LAW ENFORCEMENT BLOCK GRANT
7394.385.521010.820.000	TRANSFERS TO MRA
7384.385.521010.820.000	TRANSFERS TO MRA (NRSS)
1000.230.410360.820.000	TRANSFERS TO OTHER FUNDS
1000.300.420410.820.000	TRANSFERS TO OTHER FUNDS
1000.390.521000.820.000	TRANSFERS TO OTHER FUNDS
1000.390.521008.820.000	TRANSFERS TO OTHER FUNDS
1211.370.460510.820.000	TRANSFERS TO OTHER FUNDS
1212.370.460511.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460411.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460441.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460470.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460471.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460473.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460476.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460484.820.000	TRANSFERS TO OTHER FUNDS
1216.370.460501.820.000	TRANSFERS TO OTHER FUNDS
1219.370.521008.820.000	TRANSFERS TO OTHER FUNDS
1242.340.430920.820.000	TRANSFERS TO OTHER FUNDS
1265.240.411850.820.000	TRANSFERS TO OTHER FUNDS
1396.390.470401.820.000	TRANSFERS TO OTHER FUNDS
2250.250.521000.820.000	TRANSFERS TO OTHER FUNDS
2321.390.410100.820.000	TRANSFERS TO OTHER FUNDS
2321.390.420400.820.000	TRANSFERS TO OTHER FUNDS
2321.390.430230.820.000	TRANSFERS TO OTHER FUNDS
2321.390.510000.820.000	TRANSFERS TO OTHER FUNDS
2371.390.521000.820.000	TRANSFERS TO OTHER FUNDS
2372.390.521000.820.000	TRANSFERS TO OTHER FUNDS
2384.370.460484.820.000	TRANSFERS TO OTHER FUNDS
2384.390.521000.820.000	TRANSFERS TO OTHER FUNDS
2389.390.411810.820.000	TRANSFERS TO OTHER FUNDS
2390.290.420142.820.000	TRANSFERS TO OTHER FUNDS
2394.310.420500.820.000	TRANSFERS TO OTHER FUNDS
2395.390.470200.820.000	TRANSFERS TO OTHER FUNDS
2500.390.521000.820.000	TRANSFERS TO OTHER FUNDS
2512.320.430230.820.000	TRANSFERS TO OTHER FUNDS
2513.370.460433.820.000	TRANSFERS TO OTHER FUNDS
2513.370.460441.820.000	TRANSFERS TO OTHER FUNDS
2513.370.521001.820.000	TRANSFERS TO OTHER FUNDS
2513.370.521003.820.000	TRANSFERS TO OTHER FUNDS
2513.370.521004.820.000	TRANSFERS TO OTHER FUNDS
2820.280.430230.820.000	TRANSFERS TO OTHER FUNDS
2820.280.430241.820.000	TRANSFERS TO OTHER FUNDS
2940.400.470000.820.000	TRANSFERS TO OTHER FUNDS
2940.400.470315.820.000	TRANSFERS TO OTHER FUNDS
2940.400.521000.820.000	TRANSFERS TO OTHER FUNDS
2941.400.521000.820.000	TRANSFERS TO OTHER FUNDS
2955.250.411070.820.000	TRANSFERS TO OTHER FUNDS
2987.390.510000.820.000	TRANSFERS TO OTHER FUNDS
2991.400.470710.820.000	TRANSFERS TO OTHER FUNDS
3000.390.521000.820.000	TRANSFERS TO OTHER FUNDS

3070.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3075.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3080.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3085.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3090.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3091.390.490100.820.000	TRANSFERS TO OTHER FUNDS
3092.390.521000.820.000	TRANSFERS TO OTHER FUNDS
3096.390.490100.820.000	TRANSFERS TO OTHER FUNDS
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5711.370.460491.820.000	TRANSFERS TO OTHER FUNDS
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7410.385.470212.820.000	TRANSFERS TO OTHER FUNDS
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1000.245.410810.370.000	TRAVEL
1000.246.411810.370.000	TRAVEL
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1000.255.411231.370.000	TRAVEL
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1221.370.460503.370.000	TRAVEL
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2250.250.411030.370.300	TRAVEL
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2513.370.460501.370.000	TRAVEL
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2955.250.411079.370.000	TRAVEL
2955.250.411080.370.000	TRAVEL
2955.250.430255.370.000	TRAVEL
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5311.330.430631.930.191	UNIVERSITY FORCE MAIN
5450.334.430235.930.191	UPPER GHARRETT DRAIN IMPROVEMENTS
5210.335.430533.930.191	UPPER LINCOLN HILLS WATER TANK
5210.335.430533.930.201	UPPER PROSPECT RESERVOIR
1000.390.510305.341.000	UTILIITES & GAS/DIESEL RESERVE
5311.330.430611.930.182	UTILITY RATE STUDY - SEWER
5210.335.430511.930.182	UTILITY RATE STUDY - WATER
1221.370.460503.235.000	VEHICLE REPAIR/MAINTENANCE
2512.280.430100.235.000	VEHICLE REPAIR/MAINTENANCE
2512.280.430264.235.000	VEHICLE REPAIR/MAINTENANCE
2513.370.460501.235.000	VEHICLE REPAIR/MAINTENANCE
5311.330.430630.235.000	VEHICLE REPAIR/MAINTENANCE
5311.330.430640.235.000	VEHICLE REPAIR/MAINTENANCE
5311.330.430650.235.000	VEHICLE REPAIR/MAINTENANCE
5311.330.430660.235.000	VEHICLE REPAIR/MAINTENANCE
5450.334.430246.235.000	VEHICLE REPAIR/MAINTENANCE
5311.330.430633.930.191	W BROADWAY & MAPLE EXTENSION
5210.335.430551.930.203	W PINE ST MAIN REPLACEMENT
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1219.370.460441.340.000	WASTEWATER
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5210.335.430590.340.000	WASTEWATER
5711.370.460490.340.000	WASTEWATER
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5311.330.430623.930.191	WASTEWATER LAB EXPANSION

1000.246.411810.343.000	WATER CHARGES
1000.246.430220.343.000	WATER CHARGES
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1000.300.420420.343.000	WATER CHARGES
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1000.340.430930.343.000	WATER CHARGES
1219.370.460441.343.000	WATER CHARGES
1221.370.460503.343.000	WATER CHARGES
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2513.370.460434.343.000	WATER CHARGES
2513.370.460470.343.000	WATER CHARGES
2513.370.460472.343.000	WATER CHARGES
2513.370.460501.343.000	WATER CHARGES
5210.335.430520.343.000	WATER CHARGES
5311.330.430630.343.000	WATER CHARGES
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5311.330.430660.343.000	WATER CHARGES
5711.370.460490.343.000	WATER CHARGES
5711.370.460491.343.000	WATER CHARGES
7370.395.430266.343.000	WATER CHARGES
7392.385.470210.343.000	WATER CHARGES
7393.385.470210.343.000	WATER CHARGES
5210.335.430521.930.181	WATER FACILITY PLAN
5220.335.490220.620.000	WATER LOAN-INTEREST / SERVICE FEES
5220.335.490506.610.000	WATER LOAN-PRINCIPAL
4083.370.460523.930.201	WATER WORKS HILL
5210.335.430555.930.171	WATERLINE EXTENSION - RUSSELL ST
5210.335.430551.930.187	WEST KENT MAIN REPLACEMENT
5210.335.430551.930.201	WORDEN AVE MAIN REPLACEMENT
4035.280.430232.930.193	WYOMING STREET IMPROVEMENTS

Fund Title
CDBG FUND
PARKS VEHICLE & EQUIPMENT
MRA - URD III FUND
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
CAPITAL IMPROVEMENT PROGRAM FUND
CAPITAL IMPROVEMENT PROGRAM FUND
CAPITAL IMPROVEMENT PROGRAM FUND
CAPITAL IMPROVEMENT PROGRAM FUND
FRONT STREET URD
FRONT ST SUBORDINATE LIEN NOTE
FRONT ST SUBORDINATE LIEN NOTE
GENERAL FUND
PARKS CAPITAL PROJECTS
MRA TAX INCREMENT DEBT SERVICE
MRA TAX INCREMENT DEBT SERVICE
MRA - URD III FUND
GENERAL FUND
PARKING COMMISSION FUND
WATER
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GENERAL FUND
EMPLOYEE BENEFIT PLAN FUND
WATER
GENERAL FUND
GENERAL FUND
AQUATICS
AQUATICS
GENERAL FIXED ASSETS ACCOUNT GROUP
PARKING COMMISSION FUND
PARKING COMMISSION FUND
GENERAL FUND
GENERAL FUND
FEDERAL TRANSPORTATION FUND
FEDERAL TRANSPORTATION FUND
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WATER
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GENERAL FUND
ROAD DISTRICT #1
ROAD DISTRICT #1
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GENERAL FUND
GENERAL FUND
PARKS & REC TRAILS, DEV
CEMETERY CAPITAL RESERVE FUND
HIDTA FUND
WASTEWATER UTILITY FUND
AQUATICS
AQUATICS
AQUATICS
NORTH RESERVE/SCOTT ST URD
AQUATICS
PARK DISTRICT #1
STORMWATER UTILITIY
STORMWATER UTILITIY
GENERAL FUND
WASTEWATER UTILITY FUND
GENERAL FUND
ADMINISTRATIVE PROJECTS
CIVIC STADIUM
FRONT STREET URD
PARKING COMMISSION FUND
PARKING COMMISSION FUND
GENERAL FUND
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FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
PLANNING FUND
PLANNING FUND
PLANNING FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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RESIDENTIAL INSPECTION FUND
PARKS CAPITAL PROJECTS
WASTEWATER UTILITY FUND
GENERAL FUND
CITY HOME PROGRAM INCOME
CDBG PROGRAM INCOME ACCOUNT
NORTH RESERVE/SCOTT ST URD
GENERAL FUND
GENERAL FUND
GENERAL FUND
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GENERAL FUND
PARKS & REC TRAILS, DEV
NICHE FUND
CEMETERY CAPITAL RESERVE FUND
CEMETERY MEMORIAL FUND
TITLE 1 PROJECTS FUND
PLANNING FUND
PUBLIC SAFETY INFORMATION SYSTEMS
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
CITY GRANTS & PROGRAM INCOME FUND
CITY GRANTS & PROGRAM INCOME FUND
DANGEROUS BUILDING DEMOLITION & REPAIR F
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DEV SRVS - ROAD DISTRICT #1
TRANSPORTATION
CIVIC STADIUM
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SEWER LOAN FUND
STORMWATER UTILITIY
PARKING COMMISSION FUND
PLEDGED TAX INCREMENT-2010B BOND
RIVERFRONT TRIANGLE URD
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RIVERFRONT TRIANGLE URD

FRONT STREET URD
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NORTH RESERVE/SCOTT ST URD
NORTH RESERVE/SCOTT ST URD
HELLGATE URD
COUNTY CLEARING
POLICE GRANTS & DONATIONS
CAPITAL IMPROVEMENT PROGRAM FUND
CAPITAL IMPROVEMENT PROGRAM FUND
GENERAL FUND
GENERAL FUND
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PUBLIC WORKS ROAD IMPROVEMENTS
PUBLIC WORKS ROAD IMPROVEMENTS
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GENERAL FUND
DRUG FORFEITURE FUND
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CIVIC STADIUM
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STORMWATER UTILITIY
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GENERAL FIXED ASSETS ACCOUNT GROUP
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FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
JOHNSON ST PROPERTY RENTAL
STREET LIGHTING ASSESSMENTS FUND
ROAD DISTRICT #1
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PARKS & REC TRAILS, DEV
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PARKS & REC TRAILS, DEV
PARKS CITY LIFE GYM LEASE
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
FMRP - MAINTENANCE
ALL HAZARDS FUND
PLANNING FUND
PLANNING FUND
PLANNING FUND
PLANNING FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
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WASTEWATER UTILITY FUND
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PARKING COMMISSION FUND
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DEV SRVS - ROAD DISTRICT #1
STORMWATER UTILITIY
GENERAL FUND
WATER
HIDTA FUND
PUBLIC SAFETY VEHICLE & EQUIPMENT
GRANTS & DONATIONS FUND
PUBLIC SAFETY VEHICLE & EQUIPMENT
PUBLIC SAFETY VEHICLE & EQUIPMENT
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FT MISSOULA REGIONAL PARK
NICHE FUND
JOHNSON ST PROPERTY RENTAL
TITLE 1 PROJECTS FUND
PLANNING FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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PARK DISTRICT #1
DEV SRVS - ROAD DISTRICT #1
DEV SRVS - ROAD DISTRICT #1
STATE GAS TAX FUND
HIDTA FUND
CDBG FUND
HOME FUND
TRANSPORTATION
TRANSPORTATION
TRANSPORTATION
POLICE GRANTS & DONATIONS
POLICE GRANTS & DONATIONS
POLICE GRANTS & DONATIONS
POLICE GRANTS & DONATIONS
BROWNFIELDS
BROWNFIELDS
2007 REFUNDING BONDS
GILBERT ST SEWER SID DEBT FUND
CIVIC STADIUM

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WATER
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
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WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
AQUATICS
AQUATICS
PARKING COMMISSION FUND
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PARKING COMMISSION FUND
COURT COLLECTED PARKING FINES
COURT SURCHARGE
PUBLIC DEFENDER FEES
SEWER REBATE
WYE SEWER RSID 8489
PARKS & REC TRAILS, DEV
CDBG FUND
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CAPITAL IMPROVEMENT PROGRAM FUND
CAPITAL IMPROVEMENT PROGRAM FUND
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PARKS & REC TRAILS, DEV
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
STREET MAINTENANCE ASSESSMENT FUND
ROAD DISTRICT #1
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WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
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PARKING COMMISSION FUND
PARKING COMMISSION FUND
BUSINESS IMPROVEMENT DISTRICT
MRA - URD III FUND
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FMRP - MAINTENANCE
PLANNING FUND
PLANNING FUND
PLANNING FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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PARK DISTRICT #1
PARK DISTRICT #1
DEV SRVS - ROAD DISTRICT #1
TRANSPORTATION
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WASTEWATER UTILITY FUND
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STORMWATER UTILITIY
STORMWATER UTILITIY
STORMWATER UTILITIY
AQUATICS
PARKING COMMISSION FUND
MRA - URD III FUND
GENERAL FUND
GENERAL GOV'T VEHICLE & EQUIPMENT
GENERAL GOV'T VEHICLE & EQUIPMENT
WASTEWATER UTILITY FUND
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INFORMATION TECHNOLOGY PROJECTS
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WASTEWATER UTILITY FUND
MRA - URD II FUND
GENERAL FUND
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TITLE 1 PROJECTS FUND
TITLE 1 PROJECTS FUND
STATE HOME PROGRAM INCOME
PLANNING FUND
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
CITY GRANTS & PROGRAM INCOME FUND
CITY GRANTS & PROGRAM INCOME FUND
CITY GRANTS & PROGRAM INCOME FUND
PARK DISTRICT #1
PARK DISTRICT #1
PARK DISTRICT #1

DEV SRVS - ROAD DISTRICT #1
STATE GAS TAX FUND
LAW ENFORCEMENT BLOCK GRANT FUND
LAW ENFORCEMENT BLOCK GRANT FUND
HIDTA FUND
HIDTA FUND
CDBG PROGRAM INCOME ACCOUNT
CDBG FUND
CDBG FUND
CDBG FUND
CDBG FUND
HOME FUND
HOME FUND
TRANSPORTATION
TRANSPORTATION
GRANTS & DONATIONS FUND
GRANTS & DONATIONS FUND
POLICE GRANTS & DONATIONS
BROWNFIELDS
BROWNFIELDS
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WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
SEWER DEVELOPMENT FEE FUND
SEWER DEVELOPMENT FEE FUND
SEWER DEVELOPMENT FEE FUND
STORMWATER UTILITIY
PARKING COMMISSION FUND
BUSINESS IMPROVEMENT DISTRICT
RIVERFRONT TRIANGLE URD
RIVERFRONT TRIANGLE URD
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NORTH RESERVE/SCOTT ST URD
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CITY HOME PROGRAM INCOME
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EMPLOYEE BENEFIT PLAN FUND
PARKS CAPITAL PROJECTS
HIDTA FUND
PUBLIC WORKS ROAD IMPROVEMENTS
GENERAL FUND
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PARK ACQUISITION & DEVELOPMENT
PARK ENTERPRISE FUND
PARKS & REC TRAILS, DEV
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PARKS & REC TRAILS, DEV
PARKS CITY LIFE GYM LEASE
ALL ABILITIES PLAYGROUND
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
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CEMETERY CAPITAL RESERVE FUND
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DISASTER RECOVERY
IMPACT FEE FUND
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IMPACT FEE FUND
PUBLIC ART FUND
DRUG FORFEITURE FUND
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DEV SRVS - ROAD DISTRICT #1
DEV SRVS - ROAD DISTRICT #1
STATE GAS TAX FUND
STATE GAS TAX FUND
GRANTS & DONATIONS FUND
ADMINISTRATIVE PROJECTS
ADMINISTRATIVE PROJECTS
FIRE PROJECTS
SIDEWALK/CURB PROJECTS
PUBLIC WORKS ROAD IMPROVEMENTS
PARKS VEHICLE & EQUIPMENT
PARKS CAPITAL PROJECTS
PARKS CAPITAL PROJECTS
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PARKS CAPITAL PROJECTS
CONSERVATION LAND MGMT PROJECTS

CONSERVATION LAND MGMT PROJECTS
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CONSERVATION LAND MGMT PROJECTS
CONSERVATION LAND MGMT PROJECTS
ART MUSEUM IMPROVEMENTS
ART MUSEUM IMPROVEMENTS
1997 G O BOND OPEN SPACE PURCHASE FUND
FY2019 CURB/SIDEWALK
FY20 SIDEWALK/CURB
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RIVERFRONT TRIANGLE URD
FRONT STREET URD
MRA - URD II FUND
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NORTH RESERVE/SCOTT ST URD
FEDERAL TRANSPORTATION FUND

WASTEWATER UTILITY FUND
WATER
PARKING COMMISSION FUND
EMPLOYEE BENEFIT PLAN FUND
INTERMOUNTAIN BOND DEBT SERVICE
GENERAL FUND
GENERAL FUND
FT MISSOULA REGIONAL PARK
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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DEV SRVS - ROAD DISTRICT #1
1994 FIRE EQUIP/CITY HALLS REFUND BOND F
2004 AQUATICS BOND
SERIES 2012A AQUATICS REFUNDING BOND
Series 2013A GO REFUNDING BONDS
2004 REFUNDING BONDS DEBT SERVICE
NEW FIRE STATION GO BOND
2007 REFUNDING BONDS
SIDEWALK & CURB WARRANTS FUND
FY99 SIDEWALK & CURB DEBT SERVICE FUND
FY99 SIDEWALK & CURB DEBT SERVICE FUND
FY00 SIDEWALK & CURB DEBT SERVICE FUND
FY01 SIDEWALK & CURB DEBT SERVICE FUND
FY02 SIDEWALK & CURB DEBT SERVICE FUND
FY03 SIDEWALK & CURB DEBT SERVICE
FY04 SIDEWALK CURB DEBT SERVICE
FY05 SIDEWALK AND CURB
FY06 SIDEWALK AND CURB
FY07 SIDEWALK AND CURB DEBT
SERIES 2008A SIDEWALK AND CURB
SERIES 2009 SIDEWALK AND CURB
SERIES 2010 SIDEWALK AND CURB
FY12 S/C DEBT SERVICE
FY13 SIDEWALK/CURB DEBT SERVICE
FY15 SIDEWALK/CURB DEBT SERVICE
FY16 SIDEWALK/CURB DEBT SERVICE
FY16 SIDEWALK/CURB DEBT SERVICE
FY17 SIDEWALK/CURB DEBT SERVICE
FY17 SIDEWALK/CURB DEBT SERVICE
FY18 S/C DEBT SERVICE
SID 491 DEBT SERVICE FUND
SID 497 DEBT SERVICE FUND
SID 498 DEBT SERVICE FUND
SID 500 DEBT SERVICE FUND
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SID 530 DEBT SERVICE FUND
SID 532 DEBT SERVICE FUND
GILBERT ST SEWER SID DEBT FUND
LINCOLNWOOD SEWER PHASE I
LINCOLNWOOD SEWER PHASE II
SID 540 DEBT SERVICE FUND
SID 543 DEBT SERVICE
SID 544 RATTLESNAKE DEBT SERVICE
SID 544 RATTLESNAKE DEBT SERVICE
SID 545 DEBT SERVICE
SID 546 DEBT SERVICE
SID 548-5TH, 6TH & ARTHUR
SID 549 HILLVIEW WAY
CAPITAL IMPROVEMENT PROGRAM FUND
PHILLIPS ST TRAFFIC CALMING
PATTEE CREEK DR. TRAFFIC CALMING
CIVIC STADIUM
WATER
WATER PURCHASE LOAN
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
FRONT STREET PARKING BONDS
FRONT STREET PARKING BONDS
SINKING FUND/FRONT ST PARKING BONDS
MPC SERIES 2010B CONSTRUCTION
DEBT SERVICE-SAFEWAY/ST PAT 1.5M
DEBT SERVICE-SAFEWAY/ST PAT 1.5M
DEBT SERVICE-BROWNFIELD RLF 1.125M
DEBT SERVICE - 3.6M/5.75M
DEBT SERVICE - 3.6M/5.75M
MRA TAX INCREMENT DEBT SERVICE
NRSS DEBT SERVICE SINKING FUND
FRONT ST PARKING STRUCTURE
FRONT ST SUBORDINATE LIEN NOTE

FRONT ST SUBORDINATE LIEN NOTE
RIVERFRONT TIB DEBT SERVICE
FMRP - MAINTENANCE
PARK DISTRICT #1
PARK DISTRICT #1
PARK DISTRICT #1
PARK DISTRICT #1
AQUATICS
AQUATICS
AQUATICS
FMRP - MAINTENANCE
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CAPITAL IMPROVEMENT PROGRAM FUND
GENERAL FUND
LAW ENFORCEMENT BLOCK GRANT FUND
PARKING COMMISSION FUND
AQUATICS
AQUATICS
FEDERAL TRANSPORTATION FUND
FIRE PROJECTS
PARKS VEHICLE & EQUIPMENT
PARKS CAPITAL PROJECTS
CONSERVATION LAND MGMT PROJECTS
WASTEWATER UTILITY FUND
MRA - URD III FUND
NORTH RESERVE/SCOTT ST URD
PARKING COMMISSION FUND
PARKS CITY LIFE GYM LEASE
PARKING COMMISSION FUND
WASTEWATER UTILITY FUND
WATER
PUBLIC WORKS ROAD IMPROVEMENTS
GENERAL FUND
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PARK ACQUISITION & DEVELOPMENT
PARK ENTERPRISE FUND
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
FMRP - MAINTENANCE
ALL HAZARDS FUND
CEMETERY CAPITAL RESERVE FUND
CEMETERY CAPITAL RESERVE FUND
PUBLIC SAFETY INFORMATION SYSTEMS
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
BUILDING INSPECTION FUND
ROAD DISTRICT #1
PARK DISTRICT #1
PARK DISTRICT #1
PARK DISTRICT #1
HIDTA FUND
TRANSPORTATION
INFORMATION TECHNOLOGY PROJECTS
INFORMATION TECHNOLOGY PROJECTS
PARKS CAPITAL PROJECTS
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WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
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PARKING COMMISSION FUND
PARKING COMMISSION FUND

SEWER DEVELOPMENT FEE FUND
ADMINISTRATIVE PROJECTS
PARKING COMMISSION FUND
GENERAL FUND
FRONT STREET URD
GENERAL FUND
GENERAL FUND
PARK ACQUISITION & DEVELOPMENT
PARK ENTERPRISE FUND
PARKS CITY LIFE GYM LEASE
ALL ABILITIES PLAYGROUND
FT MISSOULA REGIONAL PARK
NICHE FUND
CEMETERY CAPITAL RESERVE FUND
CEMETERY MEMORIAL FUND
TITLE 1 PROJECTS FUND
PROGRAM INCOME REVOLVING LOAN PROGRAM
STATE HOME PROGRAM INCOME
PLANNING FUND
PUBLIC SAFETY INFORMATION SYSTEMS
EMPLOYEE HEALTH INSURANCE LEVY FUND
PERMISSIVE MEDICAL LEVY
OPEN SPACE MILL LEVY
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
CITY GRANTS & PROGRAM INCOME FUND
DANGEROUS BUILDING DEMOLITION & REPAIR F
STREET LIGHTING ASSESSMENTS FUND
STREET MAINTENANCE ASSESSMENT FUND
PARK DISTRICT #1
STATE GAS TAX FUND
CRIME VICTIM SURCHARGE
HIDTA FUND
CDBG PROGRAM INCOME ACCOUNT
CDBG FUND
HOME FUND
TRANSPORTATION
FEDERAL TRANSPORTATION FUND
SID REVOLVING FUND
SID REBATES
1998 PUBLIC SAFETY G O BONDS FUND
1996 OPEN SPACE GO BONDS
1997 OPEN SPACE G O BOND FUND
1994 FIRE EQUIP/CITY HALLS REFUND BOND F
1993 FIRE STATION G O BOND FUND
2004 AQUATICS BOND
SERIES 2012A AQUATICS REFUNDING BOND
Series 2013A GO REFUNDING BONDS
2004 REFUNDING BONDS DEBT SERVICE
NEW FIRE STATION GO BOND
2007 REFUNDING BONDS

SIDEWALK & CURB WARRANTS FUND
FY99 SIDEWALK & CURB DEBT SERVICE FUND
FY00 SIDEWALK & CURB DEBT SERVICE FUND
FY01 SIDEWALK & CURB DEBT SERVICE FUND
FY02 SIDEWALK & CURB DEBT SERVICE FUND
FY03 SIDEWALK & CURB DEBT SERVICE
FY04 SIDEWALK CURB DEBT SERVICE
FY05 SIDEWALK AND CURB
FY06 SIDEWALK AND CURB
FY07 SIDEWALK AND CURB DEBT
SERIES 2008A SIDEWALK AND CURB
SERIES 2008A SIDEWALK AND CURB
SERIES 2009 SIDEWALK AND CURB
SERIES 2010 SIDEWALK AND CURB
FY12 S/C DEBT SERVICE
FY13 SIDEWALK/CURB DEBT SERVICE
FY15 SIDEWALK/CURB DEBT SERVICE
FY16 SIDEWALK/CURB DEBT SERVICE
FY17 SIDEWALK/CURB DEBT SERVICE
SID 495 DEBT SERVICE FUND
SID 497 DEBT SERVICE FUND
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SID 526 DEBT SERVICE FUND
SID 527 DEBT SERVICE FUND
SID 530 DEBT SERVICE FUND
SID 531 HICKORY ST CALMING
SID 532 DEBT SERVICE FUND
GILBERT ST SEWER SID DEBT FUND
GILBERT ST SEWER SID DEBT FUND
LINCOLNWOOD SEWER PHASE I
SLANT STREET TRAFFIC CALMING

LINCOLNWOOD SEWER PHASE II
SOUTH 4TH STREET W TRAFFIC
SID 540 DEBT SERVICE FUND
SID 541 DEBT SERVICE
SID 543 DEBT SERVICE
SID 544 RATTLESNAKE DEBT SERVICE
SID 545 DEBT SERVICE
SID 546 DEBT SERVICE
SID 548-5TH, 6TH & ARTHUR
SID 549 HILLVIEW WAY
CAPITAL IMPROVEMENT PROGRAM FUND
1997 G O BOND OPEN SPACE PURCHASE FUND
FY2019 CURB/SIDEWALK
FY20 SIDEWALK/CURB
CIVIC STADIUM
WATER
WATER R&D FUND
WATER CONSTRUCTION FUND
WATER PURCHASE LOAN
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
AQUATICS
AQUATICS
EMPLOYEE BENEFIT PLAN FUND
PARKING COMMISSION FUND
FRONT STREET PARKING BONDS
SEWER REBATE
WYE SEWER RSID 8489
RESIDENTIAL INSPECTION FUND
GENERAL FUND
WASTEWATER UTILITY FUND
GENERAL FUND
WASTEWATER UTILITY FUND
PARKS & REC TRAILS, DEV
PARKS & REC TRAILS, DEV
PARKS & REC TRAILS, DEV
WASTEWATER UTILITY FUND
PUBLIC WORKS ROAD IMPROVEMENTS
PUBLIC WORKS ROAD IMPROVEMENTS
WASTEWATER UTILITY FUND
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DEV SRVS - ROAD DISTRICT #1
HIDTA FUND
TRANSPORTATION
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POLICE GRANTS & DONATIONS
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PARKING COMMISSION FUND
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PARK ENTERPRISE FUND
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PARKS & REC TRAILS, DEV
PARKS CITY LIFE GYM LEASE
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
ALL HAZARDS FUND
ALL HAZARDS FUND
CEMETERY CAPITAL RESERVE FUND
PLANNING FUND
PLANNING FUND
PLANNING FUND
PUBLIC SAFETY INFORMATION SYSTEMS
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
BUILDING INSPECTION FUND
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DEV SRVS - ROAD DISTRICT #1
LAW ENFORCEMENT BLOCK GRANT FUND
HIDTA FUND
HIDTA FUND

TRANSPORTATION
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POLICE GRANTS & DONATIONS
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RESIDENTIAL INSPECTION FUND
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PLANNING FUND
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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MRA - URD III FUND
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WASTEWATER UTILITY FUND
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STORMWATER UTILITIY
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SID 541 DEBT SERVICE
FRONT STREET URD
GENERAL FUND
PUBLIC SAFETY VEHICLE & EQUIPMENT
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GENERAL FUND
FT MISSOULA REGIONAL PARK
BUILDING INSPECTION FUND
ROAD DISTRICT #1
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DEV SRVS - ROAD DISTRICT #1
2004 AQUATICS BOND
SERIES 2012A AQUATICS REFUNDING BOND
Series 2013A GO REFUNDING BONDS
2004 REFUNDING BONDS DEBT SERVICE
NEW FIRE STATION GO BOND
2007 REFUNDING BONDS
SIDEWALK & CURB WARRANTS FUND
FY99 SIDEWALK & CURB DEBT SERVICE FUND
FY00 SIDEWALK & CURB DEBT SERVICE FUND
FY01 SIDEWALK & CURB DEBT SERVICE FUND
FY02 SIDEWALK & CURB DEBT SERVICE FUND
FY03 SIDEWALK & CURB DEBT SERVICE
FY04 SIDEWALK CURB DEBT SERVICE
FY05 SIDEWALK AND CURB
FY06 SIDEWALK AND CURB
FY07 SIDEWALK AND CURB DEBT
SERIES 2008A SIDEWALK AND CURB
SERIES 2009 SIDEWALK AND CURB
SERIES 2010 SIDEWALK AND CURB
FY12 S/C DEBT SERVICE
FY13 SIDEWALK/CURB DEBT SERVICE
FY15 SIDEWALK/CURB DEBT SERVICE

FY16 SIDEWALK/CURB DEBT SERVICE
FY17 SIDEWALK/CURB DEBT SERVICE
FY18 S/C DEBT SERVICE
SID 498 DEBT SERVICE FUND
SID 501 DEBT SERVICE FUND
SID 503 DEBT SERVICE FUND
SID 505 DEBT SERVICE FUND
SID 506 DEBT SERVICE FUND
SID 510 DEBT SERVICE FUND
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SID 530 DEBT SERVICE FUND
SID 532 DEBT SERVICE FUND
GILBERT ST SEWER SID DEBT FUND
LINCOLNWOOD SEWER PHASE I
LINCOLNWOOD SEWER PHASE II
SID 540 DEBT SERVICE FUND
SID 541 DEBT SERVICE
CIVIC STADIUM
WATER
WATER PURCHASE LOAN
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
WASTEWATER UTILITY FUND
STORMWATER UTILITIY
FRONT STREET PARKING BONDS
DEBT SERVICE-SAFEWAY/ST PAT 1.5M
DEBT SERVICE-SAFEWAY/ST PAT 1.5M
DEBT SERVICE-SAFEWAY/ST PAT 1.5M
DEBT SERVICE-BROWNFIELD RLF 1.125M
DEBT SERVICE - 3.6M/5.75M
DEBT SERVICE - 3.6M/5.75M
MRA TAX INCREMENT DEBT SERVICE
NRSS DEBT SERVICE SINKING FUND
INTERMOUNTAIN BOND DEBT SERVICE
FRONT ST PARKING STRUCTURE
FRONT ST SUBORDINATE LIEN NOTE
FRONT ST SUBORDINATE LIEN NOTE

RIVERFRONT TIB DEBT SERVICE
GENERAL FUND
GENERAL FUND
GENERAL FUND

PARKS & REC TRAILS, DEV
PARKS & REC TRAILS, DEV
PARKS CITY LIFE GYM LEASE
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
PLANNING FUND
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PUBLIC ART FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
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PARKS CITY LIFE GYM LEASE
ALL ABILITIES PLAYGROUND
ALL ABILITIES PLAYGROUND
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
JOHNSON ST PROPERTY RENTAL
JOHNSON ST PROPERTY RENTAL
PROGRAM INCOME REVOLVING LOAN PROGRAM
PLANNING FUND
PLANNING FUND
PLANNING FUND
IMPACT FEE FUND
IMPACT FEE FUND
PUBLIC ART FUND
PUBLIC ART FUND
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
CITY GRANTS & PROGRAM INCOME FUND
CITY GRANTS & PROGRAM INCOME FUND
STREET LIGHTING ASSESSMENTS FUND
ROAD DISTRICT #1
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DEV SRVS - ROAD DISTRICT #1
DEV SRVS - ROAD DISTRICT #1
STATE GAS TAX FUND
HIDTA FUND
CDBG FUND
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FY16 SIDEWALK/CURB DEBT SERVICE
FY17 SIDEWALK/CURB DEBT SERVICE
SID 540 DEBT SERVICE FUND
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EMPLOYEE BENEFIT PLAN FUND
PARKING COMMISSION FUND
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BUSINESS IMPROVEMENT DISTRICT
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RIVERFRONT TRIANGLE URD
FRONT STREET URD
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MRA - URD II FUND
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NORTH RESERVE/SCOTT ST URD
NORTH RESERVE/SCOTT ST URD
NORTH RESERVE/SCOTT ST URD
HELLGATE URD
BUSINESS IMPROVEMENT DISTRICT
FRONT STREET URD
GENERAL FUND
PUBLIC SAFETY VEHICLE & EQUIPMENT
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FMRP - MAINTENANCE
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PARKS CITY LIFE GYM LEASE
ALL ABILITIES PLAYGROUND
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
ALL HAZARDS FUND
JOHNSON ST PROPERTY RENTAL

JOHNSON ST PROPERTY RENTAL
PLANNING FUND
PUBLIC SAFETY INFORMATION SYSTEMS
PUBLIC ART FUND
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
STREET LIGHTING ASSESSMENTS FUND
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JOHNSON ST PROPERTY RENTAL

JOHNSON ST PROPERTY RENTAL
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RIVERFRONT TIB CLEARING
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PARKS CAPITAL PROJECTS
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MRA - URD III FUND
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NRSS DEBT SERVICE SINKING FUND
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NORTH RESERVE/SCOTT ST URD
PARKING COMMISSION FUND
SINKING FUND/FRONT ST PARKING BONDS
FRONT ST SUBORDINATE LIEN NOTE
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CITY HOME PROGRAM INCOME
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SID 544 RATTLESNAKE DEBT SERVICE
SID 544 RATTLESNAKE DEBT SERVICE
SID 544 RATTLESNAKE DEBT SERVICE
SID 548-5TH, 6TH & ARTHUR
SID 549 HILLVIEW WAY
SID 544 RATTLESNAKE DEBT SERVICE
GENERAL FUND
DISASTER RECOVERY
PARK ENTERPRISE FUND
PARK ENTERPRISE FUND
PARK ENTERPRISE FUND
ROAD DISTRICT #1
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SID 543 DEBT SERVICE
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PARK ACQUISITION & DEVELOPMENT
WASTEWATER UTILITY FUND
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FMRP - MAINTENANCE
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JOHNSON ST PROPERTY RENTAL
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DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
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STORMWATER UTILITIY
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PARKING COMMISSION FUND
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GENERAL FUND
DISASTER RECOVERY
HIDTA FUND
PUBLIC ART FUND
GENERAL FUND
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GENERAL FUND
PARKS & REC TRAILS, DEV
FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
CEMETERY CAPITAL RESERVE FUND
PLANNING FUND
PLANNING FUND
PLANNING FUND
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
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POLICE GRANTS & DONATIONS
BROWNFIELDS
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STORMWATER UTILITIY
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PARKING COMMISSION FUND
MRA - URD III FUND
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GENERAL FUND
NRSS DEBT SERVICE CLEARING

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NRSS DEBT SERVICE CLEARING
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GENERAL FUND
PARK ACQUISITION & DEVELOPMENT
PARK ENTERPRISE FUND
PARKS & REC TRAILS, DEV
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PARKS & REC TRAILS, DEV
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PARKS & REC TRAILS, DEV
FT MISSOULA REGIONAL PARK
CEMETERY CAPITAL RESERVE FUND
TITLE 1 PROJECTS FUND
PROGRAM INCOME REVOLVING LOAN PROGRAM
PLANNING FUND
IMPACT FEE FUND
IMPACT FEE FUND
IMPACT FEE FUND
IMPACT FEE FUND
EMPLOYEE HEALTH INSURANCE LEVY FUND
PERMISSIVE MEDICAL LEVY
OPEN SPACE MILL LEVY
OPEN SPACE MILL LEVY
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
CITY GRANTS & PROGRAM INCOME FUND
STREET MAINTENANCE ASSESSMENT FUND
ROAD DISTRICT #1
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PARK DISTRICT #1
STATE GAS TAX FUND
STATE GAS TAX FUND
CDBG FUND
CDBG FUND
CDBG FUND
HOME FUND
TRANSPORTATION
FEDERAL TRANSPORTATION FUND
BROWNFIELDS
SID REVOLVING FUND

1996 OPEN SPACE GO BONDS
1997 OPEN SPACE G O BOND FUND
1994 FIRE EQUIP/CITY HALLS REFUND BOND F
1993 FIRE STATION G O BOND FUND
2004 AQUATICS BOND
SERIES 2012A AQUATICS REFUNDING BOND
Series 2013A GO REFUNDING BONDS
NEW FIRE STATION GO BOND
SIDEWALK & CURB WARRANTS FUND
FY99 SIDEWALK & CURB DEBT SERVICE FUND
JUDGMENT LEVIES
FY01 SIDEWALK & CURB DEBT SERVICE FUND
SERIES 2008A SIDEWALK AND CURB
SERIES 2008A SIDEWALK AND CURB
SERIES 2009 SIDEWALK AND CURB
SID 495 DEBT SERVICE FUND
SID 497 DEBT SERVICE FUND
SID 500 DEBT SERVICE FUND
SID 513 DEBT SERVICE FUND
SID 513 DEBT SERVICE FUND
SID 513 DEBT SERVICE FUND
SID 515 DEBT SERVICE FUND
SID 518 DEBT SERVICE FUND
SID 519 DEBT SERVICE FUND
SID 530 DEBT SERVICE FUND
SID 531 HICKORY ST CALMING
GILBERT ST SEWER SID DEBT FUND
SLANT STREET TRAFFIC CALMING
SOUTH 4TH STREET W TRAFFIC
SID 543 DEBT SERVICE
SID 543 DEBT SERVICE
SID 545 DEBT SERVICE
SID 546 DEBT SERVICE
INFORMATION TECHNOLOGY PROJECTS
ADMINISTRATIVE PROJECTS
PUBLIC SAFETY VEHICLE & EQUIPMENT
PUBLIC WORKS VEHICLE & EQUIPMENT
CAPITAL IMPROVEMENT PROGRAM FUND
PARKS VEHICLE & EQUIPMENT
PARKS CAPITAL PROJECTS
ART MUSEUM IMPROVEMENTS
1997 G O BOND OPEN SPACE PURCHASE FUND
WATER
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WATER LOAN FUND
WATER R&D FUND
WASTEWATER UTILITY FUND
SEWER LOAN FUND
SEWER DEVELOPMENT FEE FUND
SEWER DEVELOPMENT FEE FUND
SEWER DEVELOPMENT FEE FUND

STORMWATER UTILITIY
AQUATICS
AQUATICS
EMPLOYEE BENEFIT PLAN FUND
PARKING COMMISSION FUND
PLEDGED TAX INCREMENT-2010B BOND
RIVERFRONT TRIANGLE URD
FRONT STREET URD
URDII CLEARING - 3.6M TIF
URDII CLEARING - 3.6M TIF
URDII CLEARING - 3.6M TIF
URDII CLEARING - 3.6M TIF
URDII CLEARING - 3.6M TIF
URDII CLEARING - 3.6M TIF
MRA - URD II FUND
MRA - URD III FUND
MRA - URD III FUND
MRA URD III TI DEBT CLEARING FUND
NORTH RESERVE/SCOTT ST URD
NORTH RESERVE/SCOTT ST URD
NORTH RESERVE/SCOTT ST URD
HELLGATE URD
FRONT ST BOND CLEARING
FRONT ST BOND CLEARING
FRONT ST BOND CLEARING
FRONT ST BOND CLEARING
RIVERFRONT TIB CLEARING
RIVERFRONT TIB CLEARING
SEWER REBATE
ROAD DISTRICT #1
EMPLOYEE BENEFIT PLAN FUND
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FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
CEMETERY CAPITAL RESERVE FUND
PLANNING FUND
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PLANNING FUND
CABLE TELEVISION FRANCHISE FUND
DRUG FORFEITURE FUND
BUILDING INSPECTION FUND
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DEV SRVS - ROAD DISTRICT #1
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GRANTS & DONATIONS FUND
POLICE GRANTS & DONATIONS
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POLICE GRANTS & DONATIONS
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AQUATICS
PARKING COMMISSION FUND
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JOHNSON ST PROPERTY RENTAL
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FT MISSOULA REGIONAL PARK
FMRP - MAINTENANCE
JOHNSON ST PROPERTY RENTAL
ROAD DISTRICT #1
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WASTEWATER UTILITY FUND
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WASTEWATER UTILITY FUND
AQUATICS
AQUATICS
PARKING COMMISSION FUND
MRA - URD II FUND
MRA - URD III FUND
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WATER R&D FUND
WATER R&D FUND
CONSERVATION LAND MGMT PROJECTS
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WATER
PUBLIC WORKS ROAD IMPROVEMENTS

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City of Missoula
Detailed list of Expenditure Codes

Departments are not applicable to all funds and accounts
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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000	**GENERAL FUND**							
		210	**CITY COUNCIL**					
1000.		210.		**410100**	**LEGISLATION SERVICES**			
1000.		210.		410100.		100		PERSONAL SERVICES
1000.		210.		410100.		110.	000	SALARIES AND WAGES
1000.		210.		410100.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		210.		410100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		210.		410100.		200		SUPPLIES
1000.		210.		410100.		210.	000	OFFICE SUPPLIES
1000.		210.		410100.		230.	000	REPAIR/MAINTENANCE
1000.		210.		410100.		240.	000	OTHER SUPPLIES
1000.		210.		410100.		300		PURCHASED SERVICES
1000.		210.		410100.		310.	000	COMMUNICATIONS
1000.		210.		410100.		320.	000	PRINTING & DUPLICATING
1000.		210.		410100.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		210.		410100.		350.	000	PROFESSIONAL SERVICES
1000.		210.		410100.		360.	000	REPAIR & MAINTENANCE
1000.		210.		410100.		370.	000	TRAVEL
1000.		210.		410100.		380.	000	TRAINING
1000.		210.		**410560**	**COPIERS/COMPUTER EQUIP**			
1000.		210.		410560.		900		CAPITAL OUTLAY
		220	**MAYOR**					
1000.		220.		**410210**	**ADMINISTRATION**			
1000.		220.		410210.		100		PERSONAL SERVICES
1000.		220.		410210.		110.	000	SALARIES AND WAGES
1000.		220.		410210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		220.		410210.		120.	000	OVERTIME
1000.		220.		410210.		130.	000	OTHER
1000.		220.		410210.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		220.		410210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		220.		410210.		200		SUPPLIES
1000.		220.		410210.		210.	000	OFFICE SUPPLIES
1000.		220.		410210.		220.	000	OPERATING SUPPLIES
1000.		220.		410210.		230.	000	REPAIR/MAINTENANCE
1000.		220.		410210.		231.	000	GASOLINE

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	220.	410210.		300		PURCHASED SERVICES
1000.	220.	410210.		310.	000	COMMUNICATIONS
1000.	220.	410210.		320.	000	PRINTING & DUPLICATING
1000.	220.	410210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	410210.		344.	000	TELEPHONE SERVICE
1000.	220.	410210.		350.	000	PROFESSIONAL SERVICES
1000.	220.	410210.		360.	000	REPAIR & MAINTENANCE
1000.	220.	410210.		370.	000	TRAVEL
1000.	220.	410210.		380.	000	TRAINING
1000.	220.	410210.		390.	000	OTHER PURCHASED SERVICES
1000.	220.	**410225**	**PUBLIC RELATIONS**			
1000.	220.	410225.		100		PERSONAL SERVICES
1000.	220.	410225.		110.	000	SALARIES AND WAGES
1000.	220.	410225.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	220.	410225.		200		SUPPLIES
1000.	220.	410225.		300		PURCHASED SERVICES
1000.	220.	410225.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	**410250**	**ADMINISTRATION**			
1000.	220.	410250.		100		PERSONAL SERVICES
1000.	220.	410250.		110.	000	SALARIES AND WAGES
1000.	220.	410250.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	220.	410250.		120.	000	OVERTIME
1000.	220.	410250.		130.	000	OTHER
1000.	220.	410250.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	220.	410250.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	220.	410250.		200		SUPPLIES
1000.	220.	410250.		240.	000	OTHER SUPPLIES
1000.	220.	410250.		300		PURCHASED SERVICES
1000.	220.	410250.		320.	000	PRINTING & DUPLICATING
1000.	220.	410250.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	410250.		344.	000	TELEPHONE SERVICE
1000.	220.	410250.		350.	000	PROFESSIONAL SERVICES
1000.	220.	410250.		380.	000	TRAINING
1000.	220.	410250.		390.	000	OTHER PURCHASED SERVICES
1000.	220.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	220.	419000.		300		PURCHASED SERVICES
1000.	220.	419000.		350.	000	PROFESSIONAL SERVICES
	221	**HUMAN RESOURCES**				
1000.	221.	**410810**	**ADMINISTRATION**			
1000.	221.	410810.		100		PERSONAL SERVICES
1000.	221.	410810.		110.	000	SALARIES AND WAGES
1000.	221.	410810.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	221.	410810.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410810.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	221.	410810.		200		SUPPLIES
1000.	221.	410810.		210.	000	OFFICE SUPPLIES
1000.	221.	410810.		220.	000	OPERATING SUPPLIES
1000.	221.	410810.		300		PURCHASED SERVICES
1000.	221.	410810.		310.	000	COMMUNICATIONS
1000.	221.	410810.		320.	000	PRINTING & DUPLICATING
1000.	221.	410810.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	221.	410810.		350.	000	PROFESSIONAL SERVICES
1000.	221.	410810.		360.	000	REPAIR & MAINTENANCE
1000.	221.	410810.		370.	000	TRAVEL
1000.	221.	410810.		380.	000	TRAINING
1000.	221.	**410820**	**TRAINING**			
1000.	221.	410820.		100		PERSONAL SERVICES
1000.	221.	410820.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410820.		200		SUPPLIES
1000.	221.	410820.		300		PURCHASED SERVICES
1000.	221.	**410835**	**RISK MANAGEMENT**			
1000.	221.	410835.		100		PERSONAL SERVICES
1000.	221.	410835.		200		SUPPLIES
1000.	221.	410835.		300		PURCHASED SERVICES
1000.	221.	**410840**	**LABOR RELATIONS**			
1000.	221.	410840.		100		PERSONAL SERVICES
1000.	221.	410840.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410840.		200		SUPPLIES
1000.	221.	410840.		300		PURCHASED SERVICES
1000.	221.	**410850**	**EEO COMPLIANCE**			

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	221.	410850.		100		PERSONAL SERVICES
1000.	221.	410850.		200		SUPPLIES
1000.	221.	410850.		300		PURCHASED SERVICES
1000.	221.	410850.		900		CAPITAL OUTLAY
1000.	221.	**410860**	**EMPLOYEE BENEFITS**			
1000.	221.	410860.		100		PERSONAL SERVICES
1000.	221.	410860.		110.	000	SALARIES AND WAGES
1000.	221.	410860.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410860.		200		SUPPLIES
1000.	221.	410860.		300		PURCHASED SERVICES
1000.	221.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	221.	419000.		200		SUPPLIES
1000.	221.	419000.		220.	000	OPERATING SUPPLIES
	223	**CITY CLERK**				
1000.	223.	**410600**	**ELECTIONS**			
1000.	223.	410600.		300		PURCHASED SERVICES
1000.	223.	410600.		350.	000	PROFESSIONAL SERVICES
1000.	223.	**410910**	**ADMINISTRATION**			
1000.	223.	410910.		100		PERSONAL SERVICES
1000.	223.	410910.		110.	000	SALARIES AND WAGES
1000.	223.	410910.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	223.	410910.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	223.	410910.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	223.	410910.		200		SUPPLIES
1000.	223.	410910.		210.	000	OFFICE SUPPLIES
1000.	223.	410910.		220.	000	OPERATING SUPPLIES
1000.	223.	410910.		231.	000	GASOLINE
1000.	223.	410910.		240.	000	OTHER SUPPLIES
1000.	223.	410910.		300		PURCHASED SERVICES
1000.	223.	410910.		310.	000	COMMUNICATIONS
1000.	223.	410910.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	223.	410910.		350.	000	PROFESSIONAL SERVICES
1000.	223.	410910.		360.	000	REPAIR & MAINTENANCE
1000.	223.	410910.		370.	000	TRAVEL
1000.	223.	410910.		380.	000	TRAINING

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
1000.	223.	410910.	390.	000	OTHER PURCHASED SERVICES
1000.	223.	410910.	500		FIXED CHARGES
1000.	223.	**411802**	**VOLUNTEER MISSOULA**		
1000.	223.	411802.	700		GRANTS & CONTRIBUTIONS
1000.	223.	411802.	700.	000	GRANTS & CONTRIBUTIONS
1000.	223.	**411854**	**NEIGHBORHOOD AMBASSADOR**		
1000.	223.	411854.	700		GRANTS & CONTRIBUTIONS
1000.	223.	411854.	700.	000	GRANTS & CONTRIBUTIONS
1000.	223.	**460451**	**CITY BAND**		
1000.	223.	460451.	700		GRANTS & CONTRIBUTIONS
1000.	223.	460451.	700.	000	CITY BAND CONTRIBUTIONS
	224	**INFORMATION TECHNOLOGIES**			
1000.	224.	**410001**	**SELF HOSTING ACCELA AUTOMATION**		
1000.	224.	410001.	900		CAPITAL OUTLAY
1000.	224.	**410580**	**INFORMATION TECHNOLOGIES**		
1000.	224.	410580.	100		PERSONAL SERVICES
1000.	224.	410580.	110.	000	SALARIES AND WAGES
1000.	224.	410580.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	224.	410580.	120.	000	OVERTIME
1000.	224.	410580.	130.	000	OTHER
1000.	224.	410580.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	224.	410580.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	224.	410580.	200		SUPPLIES
1000.	224.	410580.	210.	000	OFFICE SUPPLIES
1000.	224.	410580.	220.	000	OPERATING SUPPLIES
1000.	224.	410580.	230.	000	REPAIR/MAINTENANCE
1000.	224.	410580.	231.	000	GASOLINE
1000.	224.	410580.	240.	000	OTHER SUPPLIES
1000.	224.	410580.	300		PURCHASED SERVICES
1000.	224.	410580.	310.	000	COMMUNICATIONS
1000.	224.	410580.	320.	000	PRINTING & DUPLICATING
1000.	224.	410580.	344.	000	TELEPHONE SERVICE
1000.	224.	410580.	350.	000	PROFESSIONAL SERVICES
1000.	224.	410580.	360.	000	REPAIR & MAINTENANCE
1000.	224.	410580.	370.	000	TRAVEL

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	224.	410580.		380.	000	TRAINING
1000.	224.	410580.		390.	000	OTHER PURCHASED SERVICES
1000.	224.	410580.		500		FIXED CHARGES
1000.	224.	410580.		900		CAPITAL OUTLAY
1000.	224.	**411060**	**GIS**			
1000.	224.	411060.		100		PERSONAL SERVICES
1000.	224.	411060.		110.	000	SALARIES AND WAGES
1000.	224.	411060.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	224.	411060.		120.	000	OVERTIME
1000.	224.	411060.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	224.	411060.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	224.	411060.		200		SUPPLIES
1000.	224.	411060.		210.	000	OFFICE SUPPLIES
1000.	224.	411060.		220.	000	OPERATING SUPPLIES
1000.	224.	411060.		230.	000	REPAIR/MAINTENANCE
1000.	224.	411060.		231.	000	GASOLINE
1000.	224.	411060.		240.	000	OTHER SUPPLIES
1000.	224.	411060.		300		PURCHASED SERVICES
1000.	224.	411060.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	224.	411060.		344.	000	TELEPHONE SERVICE
1000.	224.	411060.		350.	000	PROFESSIONAL SERVICES
1000.	224.	411060.		360.	000	REPAIR & MAINTENANCE
1000.	224.	411060.		370.	000	TRAVEL
1000.	224.	411060.		380.	000	TRAINING
1000.	224.	411060.		390.	000	OTHER PURCHASED SERVICES
1000.	224.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	224.	419000.		200		SUPPLIES
1000.	224.	419000.		220.	000	OPERATING SUPPLIES
	230	**MUNICIPAL COURT**				
1000.	230.	**410360**	**CITY/MUNICIPAL COURT**			
1000.	230.	410360.		100		PERSONAL SERVICES
1000.	230.	410360.		110.	000	SALARIES AND WAGES
1000.	230.	410360.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	230.	410360.		120.	000	OVERTIME
1000.	230.	410360.		140.	000	EMPLOYER CONTRIBUTIONS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	230.	410360.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	230.	410360.		200		SUPPLIES
1000.	230.	410360.		210.	000	OFFICE SUPPLIES
1000.	230.	410360.		220.	000	OPERATING SUPPLIES
1000.	230.	410360.		231.	000	GASOLINE
1000.	230.	410360.		240.	000	OTHER SUPPLIES
1000.	230.	410360.		300		PURCHASED SERVICES
1000.	230.	410360.		310.	000	COMMUNICATIONS
1000.	230.	410360.		320.	000	PRINTING & DUPLICATING
1000.	230.	410360.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	230.	410360.		344.	000	TELEPHONE SERVICE
1000.	230.	410360.		350.	000	PROFESSIONAL SERVICES
1000.	230.	410360.		360.	000	REPAIR & MAINTENANCE
1000.	230.	410360.		370.	000	TRAVEL
1000.	230.	410360.		380.	000	TRAINING
1000.	230.	410360.		390.	000	OTHER PURCHASED SERVICES
1000.	230.	410360.		500		FIXED CHARGES
1000.	230.	410360.		500.	000	FIXED CHARGES
1000.	230.	410360.		600		DEBT SERVICE
1000.	230.	410360.		610.	000	PRINCIPAL
1000.	230.	410360.		700		GRANTS & CONTRIBUTIONS
1000.	230.	410360.		800		OTHER OBJECTS
1000.	230.	410360.		820.	000	TRANSFERS TO OTHER FUNDS
1000.	230.	410360.		900		CAPITAL OUTLAY
1000.	230.	**411853**	**MCS**			
1000.	230.	411853.		300		PURCHASED SERVICES
1000.	230.	411853.		390.	000	MCS-OTHER PURCHASED SERVICES
1000.	230.	411853.		700		GRANTS & CONTRIBUTIONS
1000.	230.	411853.		700.	000	GRANTS & CONTRIBUTIONS
1000.	230.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	230.	419000.		100		PERSONAL SERVICES
1000.	230.	419000.		200		SUPPLIES
1000.	230.	419000.		210.	000	OFFICE SUPPLIES
1000.	230.	419000.		300		PURCHASED SERVICES
1000.	230.	419000.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
	240	**FINANCE**					
1000.	240.	**410510**	**FINANCIAL SERVICES ADMINISTRATION**				
1000.	240.	410510.			100		PERSONAL SERVICES
1000.	240.	410510.			110.	000	SALARIES AND WAGES
1000.	240.	410510.			115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	240.	410510.			120.	000	OVERTIME
1000.	240.	410510.			140.	000	EMPLOYER CONTRIBUTIONS
1000.	240.	410510.			141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	240.	410510.			200		SUPPLIES
1000.	240.	410510.			210.	000	OFFICE SUPPLIES
1000.	240.	410510.			220.	000	OPERATING SUPPLIES
1000.	240.	410510.			230.	000	REPAIR/MAINTENANCE
1000.	240.	410510.			300		PURCHASED SERVICES
1000.	240.	410510.			310.	000	COMMUNICATIONS
1000.	240.	410510.			320.	000	PRINTING & DUPLICATING
1000.	240.	410510.			330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	240.	410510.			344.	000	TELEPHONE SERVICE
1000.	240.	410510.			350.	000	PROFESSIONAL SERVICES
1000.	240.	410510.			360.	000	REPAIR & MAINTENANCE
1000.	240.	410510.			370.	000	TRAVEL
1000.	240.	410510.			380.	000	TRAINING
1000.	240.	410510.			500		FIXED CHARGES
	245	**CENTRAL SERVICES**					
1000.	245.	**410810**	**ADMINISTRATION**				
1000.	245.	410810.			100		PERSONAL SERVICES
1000.	245.	410810.			110.	000	SALARIES AND WAGES
1000.	245.	410810.			140.	000	EMPLOYER CONTRIBUTIONS
1000.	245.	410810.			141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	245.	410810.			200		SUPPLIES
1000.	245.	410810.			210.	000	OFFICE SUPPLIES
1000.	245.	410810.			220.	000	OPERATING SUPPLIES
1000.	245.	410810.			231.	000	GASOLINE
1000.	245.	410810.			300		PURCHASED SERVICES
1000.	245.	410810.			310.	000	COMMUNICATIONS
1000.	245.	410810.			320.	000	PRINTING & DUPLICATING

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	245.	410810.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	245.	410810.		350.	000	PROFESSIONAL SERVICES
1000.	245.	410810.		370.	000	TRAVEL
1000.	245.	410810.		380.	000	TRAINING
1000.	245.	410810.		700		GRANTS & CONTRIBUTIONS
1000.	245.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	245.	419000.		300		PURCHASED SERVICES
	246	**FACILITY MAINTENANCE DEPARTMENT**				
1000.	246.	**411810**	**ADMINISTRATION**			
1000.	246.	411810.		100		PERSONAL SERVICES
1000.	246.	411810.		110.	000	SALARIES AND WAGES
1000.	246.	411810.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	246.	411810.		130.	000	OTHER
1000.	246.	411810.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	246.	411810.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	246.	411810.		200		SUPPLIES
1000.	246.	411810.		210.	000	OFFICE SUPPLIES
1000.	246.	411810.		220.	000	OPERATING SUPPLIES
1000.	246.	411810.		230.	000	REPAIR/MAINTENANCE
1000.	246.	411810.		231.	000	GASOLINE
1000.	246.	411810.		300		PURCHASED SERVICES
1000.	246.	411810.		344.	000	TELEPHONE SERVICE
1000.	246.	411810.		350.	000	PROFESSIONAL SERVICES
1000.	246.	411810.		370.	000	TRAVEL
1000.	246.	411810.		380.	000	TRAINING
1000.	246.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	246.	419000.		300		PURCHASED SERVICES
1000.	246.	419000.		350.	000	PROFESSIONAL SERVICES
1000.	246.	419000.		900		CAPITAL OUTLAY
1000.	246.	**430220**	**CITY FACILITY UTILITIES**			
1000.	246.	430220.		200		SUPPLIES
1000.	246.	430220.		300		PURCHASED SERVICES
1000.	246.	430220.		340.	000	WASTEWATER
1000.	246.	430220.		341.	000	ELECTRICITY & NATURAL GAS
1000.	246.	430220.		342.	000	STORM WATER

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	246.	430220.		343.	000	WATER CHARGES
1000.	246.	430220.		344.	000	TELEPHONE SERVICE
1000.	246.	430220.		345.	000	GARBAGE
1000.	246.	430220.		360.	000	REPAIR & MAINTENANCE
1000.	246.	**431350**	**CITY FACILITY MAINTENANCE**			
1000.	246.	431350.		100		PERSONAL SERVICES
1000.	246.	431350.		110.	000	SALARIES AND WAGES
1000.	246.	431350.		130.	000	OTHER
1000.	246.	431350.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	246.	431350.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	246.	431350.		200		SUPPLIES
1000.	246.	431350.		220.	000	OPERATING SUPPLIES
1000.	246.	431350.		230.	000	REPAIR/MAINTENANCE
1000.	246.	431350.		300		PURCHASED SERVICES
1000.	246.	431350.		360.	000	REPAIR & MAINTENANCE
1000.	246.	431350.		900		CAPITAL OUTLAY
1000.	246.	**460452**	**ART MUSEUM**			
1000.	246.	460452.		700		GRANTS & CONTRIBUTIONS
1000.	246.	460452.		700.	000	GRANTS & CONTRIBUTIONS
	250	**DEVELOPMENT SERVICES**				
1000.	250.	**411000**	**MRTMA**			
1000.	250.	411000.		700		GRANTS & CONTRIBUTIONS
1000.	250.	411000.		700.	000	MISSOULA RAVALI TMA
1000.	250.	**411010**	**ADMINISTRATION**			
1000.	250.	411010.		100		PERSONAL SERVICES
1000.	250.	411010.		110.	000	SALARIES AND WAGES
1000.	250.	411010.		120.	000	OVERTIME/TERMINATION
1000.	250.	411010.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	250.	411010.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	250.	411010.		200		SUPPLIES
1000.	250.	411010.		210.	000	OFFICE SUPPLIES
1000.	250.	411010.		220.	000	ADMIN-OPERATING SUPPLIES
1000.	250.	411010.		230.	000	REPAIR/MAINTENANCE
1000.	250.	411010.		231.	000	GASOLINE
1000.	250.	411010.		300		PURCHASED SERVICES

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	250.	411010.		310.	000	COMMUNICATIONS
1000.	250.	411010.		320.	000	PRINTING & DUPLICATING
1000.	250.	411010.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	250.	411010.		344.	000	TELEPHONE SERVICE
1000.	250.	411010.		350.	000	PROFESSIONAL SERVICES
1000.	250.	411010.		360.	000	REPAIR & MAINTENANCE
1000.	250.	411010.		370.	000	TRAVEL
1000.	250.	411010.		380.	000	TRAINING
1000.	250.	**411030**	**GRANTS & COMMUNITY PROGRAM CONTRIBUTIONS**			
1000.	250.	411030.		300		PURCHASED SERVICES
1000.	250.	**411031**	**PLANNING SUBSIDY**			
1000.	250.	411031.		800		OTHER OBJECTS
1000.	250.	411031.		820.	000	PLANNING SUBSIDY
1000.	250.	**411050**	**DEVELOPMENT & PERMIT REVIEWS**			
1000.	250.	411050.		100		PERSONAL SERVICES
1000.	250.	411050.		110.	000	SALARIES AND WAGES
1000.	250.	411050.		115.	000	HEALTH INSURANCE BENEFIT
1000.	250.	411050.		130.	000	OTHER
1000.	250.	411050.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	250.	411050.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	250.	411050.		200		SUPPLIES
1000.	250.	411050.		210.	000	DEV & PERMIT REVIEW-OFFICE SUPPLIES
1000.	250.	411050.		220.	000	OPERATING SUPPLIES
1000.	250.	411050.		230.	000	REPAIR/MAINTENANCE
1000.	250.	411050.		231.	000	DEV & PERMIT REVIEW-GASOLINE
1000.	250.	411050.		300		PURCHASED SERVICES
1000.	250.	411050.		310.	000	COMMUNICATIONS
1000.	250.	411050.		320.	000	PRINTING & DUPLICATING
1000.	250.	411050.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	250.	411050.		344.	000	TELEPHONE SERVICE
1000.	250.	411050.		350.	000	PROFESSIONAL SERVICES
1000.	250.	411050.		360.	000	REPAIR & MAINTENANCE
1000.	250.	411050.		370.	000	DEV & PERMIT REVIEW-TRAVEL
1000.	250.	411050.		380.	000	TRAINING
1000.	250.	411050.		500		FIXED CHARGES

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1000.	250.	**411071**	**MOUNTAIN LINE SUBSIDY**			
1000.	250.	411071.		700		GRANTS & CONTRIBUTIONS
1000.	250.	411071.		700.	000	GRANTS & CONTRIBUTIONS
1000.	250.	**411080**	**MIM MDT**			
1000.	250.	411080.		100		PERSONAL SERVICES
1000.	250.	411080.		800		OTHER OBJECTS
1000.	250.	411080.		820.	000	MIM & BIKE PED SUBSIDY
1000.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	250.	419000.		200		SUPPLIES
1000.	250.	419000.		210.	000	OFFICE SUPPLIES
1000.	250.	419000.		220.	000	OPERATING SUPPLIES
1000.	250.	419000.		300		PURCHASED SERVICES
1000.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			
1000.	250.	430255.		800		OTHER OBJECTS
1000.	250.	430255.		820.	000	TRANSFERS TO BIKE-PED SUBSIDY
1000.	250.	**431400**	**ENGINEERING**			
1000.	250.	431400.		100		PERSONAL SERVICES
1000.	250.	431400.		110.	000	SALARIES AND WAGES
1000.	250.	431400.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	250.	431400.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	250.	431400.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	250.	431400.		200		SUPPLIES
1000.	250.	431400.		210.	000	ENGINEERING-OFFICE SUPPLIES
1000.	250.	431400.		220.	000	OPERATING SUPPLIES
1000.	250.	431400.		230.	000	REPAIR/MAINTENANCE
1000.	250.	431400.		231.	000	ENGINEERING-GASOLINE
1000.	250.	431400.		240.	000	OTHER SUPPLIES
1000.	250.	431400.		300		PURCHASED SERVICES
1000.	250.	431400.		310.	000	COMMUNICATIONS
1000.	250.	431400.		320.	000	PRINTING & DUPLICATING
1000.	250.	431400.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	250.	431400.		344.	000	TELEPHONE SERVICE
1000.	250.	431400.		360.	000	ENGINEERING-REPAIR & MAINTENANCE
1000.	250.	431400.		370.	000	ENGINEERING-TRAVEL
1000.	250.	431400.		380.	000	TRAINING

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	250.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1000.	250.	439000.		200		SUPPLIES
1000.	250.	439000.		300		PURCHASED SERVICES
1000.	250.	439000.		900		CAPITAL OUTLAY
1000.	250.	439000.		930.	000	IMPROVEMENTS
1000.	250.	**460460**	**HISTORIC PRESERVATION**			
1000.	250.	460460.		800		OTHER OBJECTS
1000.	250.	460460.		820.	000	HISTORIC PRESERVATION SUBSIDY
1000.	250.	**510110**	**MERCHANT SERVICES**			
1000.	250.	510110.		500		FIXED CHARGES
	255	**HOUSING & COMMUNITY DEVELOPMENT**				
1000.	255.	**410120**	**COMMUNITY FORUM/NC LIAISON**			
1000.	255.	410120.		300		PURCHASED SERVICES
1000.	255.	410120.		320.	000	PRINTING & DUPLICATING
1000.	255.	410120.		700		GRANTS & CONTRIBUTIONS
1000.	255.	410120.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**410121**	**NEIGHBORHOOD PR0JECT**			
1000.	255.	410121.		700		GRANTS & CONTRIBUTIONS
1000.	255.	410121.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**410124**	**NEIGHBORHOOD COUNCILS**			
1000.	255.	410124.		300		PURCHASED SERVICES
1000.	255.	410124.		310.	000	COMMUNICATIONS
1000.	255.	410124.		700		GRANTS & CONTRIBUTIONS
1000.	255.	410124.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**410125**	**NEIGHBORHOOD OFFICE**			
1000.	255.	410125.		100		PERSONAL SERVICES
1000.	255.	410125.		110.	000	SALARIES AND WAGES
1000.	255.	410125.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	255.	410125.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	410125.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	410125.		200		SUPPLIES
1000.	255.	410125.		210.	000	OFFICE SUPPLIES
1000.	255.	410125.		220.	000	OPERATING SUPPLIES
1000.	255.	410125.		231.	000	GASOLINE
1000.	255.	410125.		240.	000	OTHER SUPPLIES

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1000.	255.	410125.		300		PURCHASED SERVICES
1000.	255.	410125.		310.	000	COMMUNICATIONS
1000.	255.	410125.		320.	000	PRINTING & DUPLICATING
1000.	255.	410125.		350.	000	PROFESSIONAL SERVICES
1000.	255.	410125.		360.	000	REPAIR & MAINTENANCE
1000.	255.	410125.		370.	000	TRAVEL
1000.	255.	410125.		380.	000	TRAINING
1000.	255.	**411231**	**ENERGY CONSERVATION**			
1000.	255.	411231.		100		PERSONAL SERVICES
1000.	255.	411231.		110.	000	SALARIES AND WAGES
1000.	255.	411231.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	255.	411231.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	411231.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	411231.		200		SUPPLIES
1000.	255.	411231.		210.	000	OFFICE SUPPLIES
1000.	255.	411231.		220.	000	OPERATING SUPPLIES
1000.	255.	411231.		231.	000	GASOLINE
1000.	255.	411231.		300		PURCHASED SERVICES
1000.	255.	411231.		310.	000	COMMUNICATIONS
1000.	255.	411231.		320.	000	PRINTING & DUPLICATING
1000.	255.	411231.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	411231.		350.	000	PROFESSIONAL SERVICES
1000.	255.	411231.		370.	000	TRAVEL
1000.	255.	411231.		380.	000	TRAINING
1000.	255.	411231.		500		FIXED CHARGES
1000.	255.	411231.		700		GRANTS & CONTRIBUTIONS
1000.	255.	411231.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**411850**	**ECONOMIC DEVELOPMENT**			
1000.	255.	411850.		700		GRANTS & CONTRIBUTIONS
1000.	255.	411850.		700.	000	ECONOMIC PARTNERSHIP CONTRIBUTION
1000.	255.	**440191**	**PARTNERSHIP HEALTH**			
1000.	255.	440191.		700		GRANTS & CONTRIBUTIONS
1000.	255.	440191.		700.	000	PARTNERSHIP HEALTH CONTRIBUTION
1000.	255.	**450000**	**AGING SERVICES**			
1000.	255.	450000.		700		GRANTS & CONTRIBUTIONS

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1000.	255.	450000.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**450131**	**GENERAL ASSISTANCE**			
1000.	255.	450131.		100		PERSONAL SERVICES
1000.	255.	450131.		110.	000	SALARIES AND WAGES
1000.	255.	450131.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	450131.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	450131.		200		SUPPLIES
1000.	255.	450131.		210.	000	OFFICE SUPPLIES
1000.	255.	450131.		300		PURCHASED SERVICES
1000.	255.	450131.		320.	000	PRINTING & DUPLICATING
1000.	255.	450131.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	450131.		350.	000	PROFESSIONAL SERVICES
1000.	255.	450131.		370.	000	TRAVEL
1000.	255.	450131.		380.	000	TRAINING
1000.	255.	450131.		700		GRANTS & CONTRIBUTIONS
1000.	255.	450131.		700.	000	REACHING HOME - 10 YR PLAN END HOMLESS
1000.	255.	**450500**	**EMPLOYMENT OPPORTUNITY SVS**			
1000.	255.	450500.		300		PURCHASED SERVICES
1000.	255.	450500.		350.	000	PROFESSIONAL SERVICES
1000.	255.	**460300**	**OTHER COMMUNITY EVENTS**			
1000.	255.	460300.		700		GRANTS & CONTRIBUTIONS
1000.	255.	460300.		700.	000	CULTURAL COUNCIL/GRANTS & CONTRIBUTIONS
1000.	255.	**460453**	**BANDS**			
1000.	255.	460453.		700		GRANTS & CONTRIBUTIONS
1000.	255.	460453.		700.	000	INTL CHORAL FESTIVAL
1000.	255.	**470210**	**ADMINISTRATION**			
1000.	255.	470210.		100		PERSONAL SERVICES
1000.	255.	470210.		110.	000	SALARIES AND WAGES
1000.	255.	470210.		120.	000	OVERTIME
1000.	255.	470210.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	470210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	470210.		200		SUPPLIES
1000.	255.	470210.		210.	000	OFFICE SUPPLIES
1000.	255.	470210.		220.	000	OPERATING SUPPLIES
1000.	255.	470210.		300		PURCHASED SERVICES

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	255.	470210.		310.	000	COMMUNICATIONS
1000.	255.	470210.		320.	000	PRINTING & DUPLICATING
1000.	255.	470210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	470210.		350.	000	PROFESSIONAL SERVICES
1000.	255.	470210.		360.	000	REPAIR & MAINTENANCE
1000.	255.	470210.		370.	000	TRAVEL
1000.	255.	470210.		380.	000	TRAINING
1000.	255.	470210.		390.	000	OTHER PURCHASED SERVICES
1000.	255.	470210.		500		FIXED CHARGES
1000.	255.	470210.		530.	000	RENT
1000.	255.	470210.		700		GRANTS & CONTRIBUTIONS
1000.	255.	470210.		900		CAPITAL OUTLAY
	270	**CITY ATTORNEY**				
1000.	270.	**410360**	**ALTERNATIVE DISPUTE RESOLUTION**			
1000.	270.	410360.		700		GRANTS & CONTRIBUTIONS
1000.	270.	410360.		700.	000	ALTERNATIVE DISPUTE RESOLUTION
1000.	270.	**410371**	**SEXUAL ASSUALT PREVENTION CAMPAIGN**			
1000.	270.	410371.		700		GRANTS & CONTRIBUTIONS
1000.	270.	410371.		700.	000	SEXUAL ASSUAL PREVENTION CAMPAIGN
1000.	270.	**411115**	**VICTIM SERVICES**			
1000.	270.	411115.		100		PERSONAL SERVICES
1000.	270.	411115.		110.	000	SALARIES AND WAGES
1000.	270.	411115.		120.	000	OVERTIME
1000.	270.	411115.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411115.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411115.		200		SUPPLIES
1000.	270.	411115.		210.	000	OFFICE SUPPLIES
1000.	270.	411115.		220.	000	OPERATING SUPPLIES
1000.	270.	411115.		300		PURCHASED SERVICES
1000.	270.	411115.		310.	000	COMMUNICATIONS
1000.	270.	411115.		320.	000	PRINTING & DUPLICATING
1000.	270.	411115.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	411115.		350.	000	PROFESSIONAL SERVICES
1000.	270.	411115.		360.	000	REPAIR & MAINTENANCE
1000.	270.	411115.		370.	000	TRAVEL

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1000.	270.	411115.		380.	000	TRAINING
1000.	270.	411115.		900		CAPITAL OUTLAY
1000.	270.	**411120**	**ADMINISTRATION & CIVIL LAW**			
1000.	270.	411120.		100		PERSONAL SERVICES
1000.	270.	411120.		110.	000	SALARIES AND WAGES
1000.	270.	411120.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	270.	411120.		120.	000	OVERTIME
1000.	270.	411120.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411120.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411120.		200		SUPPLIES
1000.	270.	411120.		210.	000	OFFICE SUPPLIES
1000.	270.	411120.		220.	000	OPERATING SUPPLIES
1000.	270.	411120.		231.	000	GASOLINE
1000.	270.	411120.		300		PURCHASED SERVICES
1000.	270.	411120.		310.	000	COMMUNICATIONS
1000.	270.	411120.		320.	000	PRINTING & DUPLICATING
1000.	270.	411120.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	411120.		350.	000	PROFESSIONAL SERVICES
1000.	270.	411120.		360.	000	REPAIR & MAINTENANCE
1000.	270.	411120.		370.	000	TRAVEL
1000.	270.	411120.		380.	000	TRAINING
1000.	270.	411120.		800		OTHER OBJECTS
1000.	270.	411120.		900		CAPITAL OUTLAY
1000.	270.	**411125**	**CRIMINAL LAW**			
1000.	270.	411125.		100		PERSONAL SERVICES
1000.	270.	411125.		110.	000	SALARIES AND WAGES
1000.	270.	411125.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	270.	411125.		120.	000	OVERTIME
1000.	270.	411125.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411125.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411125.		200		SUPPLIES
1000.	270.	411125.		210.	000	OFFICE SUPPLIES
1000.	270.	411125.		220.	000	OPERATING SUPPLIES
1000.	270.	411125.		231.	000	GASOLINE
1000.	270.	411125.		300		PURCHASED SERVICES

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1000.	270.	411125.		310.	000	COMMUNICATIONS
1000.	270.	411125.		320.	000	PRINTING & DUPLICATING
1000.	270.	411125.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	411125.		350.	000	PROFESSIONAL SERVICES
1000.	270.	411125.		360.	000	REPAIR & MAINTENANCE
1000.	270.	411125.		370.	000	TRAVEL
1000.	270.	411125.		380.	000	TRAINING
1000.	270.	411125.		500		FIXED CHARGES
1000.	270.	411125.		900		CAPITAL OUTLAY
1000.	270.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	270.	419000.		300		PURCHASED SERVICES
1000.	270.	419000.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	419000.		390.	000	OTHER PURCHASED SERVICES
1000.	270.	419000.		900		CAPITAL OUTLAY
1000.	270.	419000.		940.	000	MACHINERY & EQUIPMENT
	290	**POLICE**				
1000.	290.	**420001**	**PUBLIC SAFETY OPERATING/LIGHT VEHICLES**			
1000.	290.	420001.		900		CAPITAL OUTLAY
1000.	290.	**420110**	**ADMINISTRATION**			
1000.	290.	420110.		100		PERSONAL SERVICES
1000.	290.	420110.		110.	000	SALARIES AND WAGES
1000.	290.	420110.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420110.		120.	000	OVERTIME
1000.	290.	420110.		121.	000	OUTSIDE HIRE OVERTIME
1000.	290.	420110.		130.	000	OTHER
1000.	290.	420110.		133.	000	EDUCATION COMPENSATION
1000.	290.	420110.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420110.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420110.		200		SUPPLIES
1000.	290.	420110.		220.	000	OPERATING SUPPLIES
1000.	290.	420110.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420110.		231.	000	GASOLINE
1000.	290.	420110.		300		PURCHASED SERVICES
1000.	290.	420110.		310.	000	COMMUNICATIONS
1000.	290.	420110.		320.	000	PRINTING & DUPLICATING

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1000.	290.	420110.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	290.	420110.		344.	000	TELEPHONE SERVICE
1000.	290.	420110.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420110.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420110.		392.	000	DONATIONS AND SALES
1000.	290.	420110.		500		FIXED CHARGES
1000.	290.	420110.		500.	000	FIXED CHARGES
1000.	290.	420110.		700		GRANTS & CONTRIBUTIONS
1000.	290.	420110.		700.	000	GRANTS & CONTRIBUTIONS
1000.	290.	420110.		800		OTHER OBJECTS
1000.	290.	420110.		820.	000	TRANSFERS TO LAW ENFORCEMENT BLOCK GRANT
1000.	290.	420110.		900		CAPITAL OUTLAY
1000.	290.	**420130**	**PERSONNEL TRAINING**			
1000.	290.	420130.		100		PERSONAL SERVICES
1000.	290.	420130.		110.	000	SALARIES AND WAGES
1000.	290.	420130.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420130.		120.	000	OVERTIME
1000.	290.	420130.		130.	000	OTHER
1000.	290.	420130.		133.	000	EDUCATION COMPENSATION
1000.	290.	420130.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420130.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420130.		200		SUPPLIES
1000.	290.	420130.		220.	000	OPERATING SUPPLIES
1000.	290.	420130.		300		PURCHASED SERVICES
1000.	290.	420130.		320.	000	PRINTING & DUPLICATING
1000.	290.	420130.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420130.		370.	000	TRAVEL
1000.	290.	420130.		390.	000	OTHER PURCHASED SERVICES
1000.	290.	**420141**	**CRIMINAL INVESTIGATION**			
1000.	290.	420141.		100		PERSONAL SERVICES
1000.	290.	420141.		110.	000	SALARIES AND WAGES
1000.	290.	420141.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420141.		120.	000	OVERTIME
1000.	290.	420141.		130.	000	OTHER
1000.	290.	420141.		133.	000	EDUCATION COMPENSATION

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1000.	290.	420141.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420141.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420141.		200		SUPPLIES
1000.	290.	420141.		220.	000	OPERATING SUPPLIES
1000.	290.	420141.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420141.		231.	000	GASOLINE
1000.	290.	420141.		300		PURCHASED SERVICES
1000.	290.	420141.		310.	000	COMMUNICATIONS
1000.	290.	420141.		320.	000	PRINTING & DUPLICATING
1000.	290.	420141.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420141.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420141.		900		CAPITAL OUTLAY
1000.	290.	**420142**	**NARCOTICS**			
1000.	290.	420142.		100		PERSONAL SERVICES
1000.	290.	420142.		200		SUPPLIES
1000.	290.	420142.		220.	000	OPERATING SUPPLIES
1000.	290.	420142.		300		PURCHASED SERVICES
1000.	290.	**420143**	**REIMBURSABLE SERVICES/COMPLIANCE CHECKS**			
1000.	290.	420143.		100		PERSONAL SERVICES
1000.	290.	420143.		300		PURCHASED SERVICES
1000.	290.	**420150**	**TRAFFIC POLICING-UNIFORM**			
1000.	290.	420150.		100		PERSONAL SERVICES
1000.	290.	420150.		110.	000	SALARIES AND WAGES
1000.	290.	420150.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420150.		120.	000	OVERTIME
1000.	290.	420150.		122.	000	COURT OVERTIME
1000.	290.	420150.		130.	000	OTHER
1000.	290.	420150.		133.	000	EDUCATION COMPENSATION
1000.	290.	420150.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420150.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420150.		200		SUPPLIES
1000.	290.	420150.		220.	000	OPERATING SUPPLIES
1000.	290.	420150.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420150.		231.	000	GASOLINE
1000.	290.	420150.		300		PURCHASED SERVICES

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1000.	290.	420150.		320.	000	PRINTING & DUPLICATING
1000.	290.	420150.		344.	000	TELEPHONE SERVICE
1000.	290.	420150.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420150.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420150.		900		CAPITAL OUTLAY
1000.	290.	**420151**	**ACCIDENT INVESTIGATION**			
1000.	290.	420151.		100		PERSONAL SERVICES
1000.	290.	420151.		200		SUPPLIES
1000.	290.	420151.		300		PURCHASED SERVICES
1000.	290.	420151.		900		CAPITAL OUTLAY
1000.	290.	**420152**	**PLANS UNIT**			
1000.	290.	420152.		100		PERSONAL SERVICES
1000.	290.	420152.		200		SUPPLIES
1000.	290.	420152.		300		PURCHASED SERVICES
1000.	290.	**420153**	**COMMUNITY RESOURCE**			
1000.	290.	420153.		100		PERSONAL SERVICES
1000.	290.	420153.		110.	000	CRO/SALARIES AND WAGES
1000.	290.	420153.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420153.		120.	000	OVERTIME
1000.	290.	420153.		130.	000	OTHER
1000.	290.	420153.		133.	000	EDUCATION COMPENSATION
1000.	290.	420153.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420153.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420153.		200		SUPPLIES
1000.	290.	420153.		220.	000	OPERATING SUPPLIES
1000.	290.	420153.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420153.		231.	000	GASOLINE
1000.	290.	420153.		300		PURCHASED SERVICES
1000.	290.	420153.		320.	000	PRINTING & DUPLICATING
1000.	290.	420153.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420153.		900		CAPITAL OUTLAY
1000.	290.	**420154**	**ABANDONED VEHICLE PROGRAM**			
1000.	290.	420154.		100		PERSONAL SERVICES
1000.	290.	420154.		110.	000	SALARIES AND WAGES
1000.	290.	420154.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	290.	420154.		120.	000	OVERTIME
1000.	290.	420154.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420154.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420154.		200		SUPPLIES
1000.	290.	420154.		220.	000	OPERATING SUPPLIES
1000.	290.	420154.		300		PURCHASED SERVICES
1000.	290.	420154.		310.	000	COMMUNICATIONS
1000.	290.	420154.		320.	000	PRINTING & DUPLICATING
1000.	290.	420154.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	290.	420154.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420154.		350.	011	PROFESSIONAL SERVICES
1000.	290.	420154.		350.	012	PROFESSIONAL SERVICES
1000.	290.	**420160**	**COMMUNICATIONS**			
1000.	290.	420160.		100		PERSONAL SERVICES
1000.	290.	420160.		110.	000	SALARIES AND WAGES
1000.	290.	420160.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420160.		120.	000	OVERTIME
1000.	290.	420160.		130.	000	OTHER
1000.	290.	420160.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420160.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420160.		200		SUPPLIES
1000.	290.	420160.		220.	000	OPERATING SUPPLIES
1000.	290.	420160.		300		PURCHASED SERVICES
1000.	290.	420160.		310.	000	COMMUNICATIONS
1000.	290.	420160.		320.	000	PRINTING & DUPLICATING
1000.	290.	**420170**	**RECORDS**			
1000.	290.	420170.		100		PERSONAL SERVICES
1000.	290.	420170.		200		SUPPLIES
1000.	290.	420170.		300		PURCHASED SERVICES
1000.	290.	420170.		500		FIXED CHARGES
1000.	290.	420170.		900		CAPITAL OUTLAY
1000.	290.	**420182**	**EVIDENCE**			
1000.	290.	420182.		100		PERSONAL SERVICES
1000.	290.	420182.		110.	000	SALARIES AND WAGES
1000.	290.	420182.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT

City of Missoula
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1000.	290.	420182.		120.	000	OVERTIME
1000.	290.	420182.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420182.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420182.		200		SUPPLIES
1000.	290.	420182.		220.	000	OPERATING SUPPLIES
1000.	290.	420182.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420182.		231.	000	GASOLINE
1000.	290.	420182.		300		PURCHASED SERVICES
1000.	290.	420182.		310.	000	COMMUNICATIONS
1000.	290.	420182.		320.	000	PRINTING & DUPLICATING
1000.	290.	420182.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420182.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420182.		500		FIXED CHARGES
1000.	290.	**420185**	**SPECIAL TEAMS**			
1000.	290.	420185.		100		PERSONAL SERVICES
1000.	290.	420185.		200		SUPPLIES
1000.	290.	420185.		220.	000	OPERATING SUPPLIES
1000.	290.	420185.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420185.		231.	000	GASOLINE
1000.	290.	420185.		300		PURCHASED SERVICES
1000.	290.	420185.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420185.		360.	000	REPAIR & MAINTENANCE
1000.	290.	**420291**	**POLICE LIGHT CORE EQUIPMENT**			
1000.	290.	420291.		900		CAPITAL OUTLAY
1000.	290.	420291.		940.	000	MACHINERY & EQUIPMENT
1000.	290.	**420295**	**POLICE COMMUNICATION & EQUIP REPLACEMENT**			
1000.	290.	420295.		900		CAPITAL OUTLAY
1000.	290.	420295.		940.	000	MACHINERY & EQUIPMENT
1000.	290.	**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
1000.	290.	429000.		200		SUPPLIES
1000.	290.	429000.		220.	000	OPERATING SUPPLIES
1000.	290.	429000.		300		PURCHASED SERVICES
1000.	290.	429000.		350.	000	PROFESSIONAL SERVICES
1000.	290.	429000.		370.	000	TRAVEL
1000.	290.	429000.		800		OTHER OBJECTS

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
	300	FIRE						
1000.	300.		420301	FIRE LIGHT CORE EQUIPMENT				
1000.	300.		420301.			900		CAPITAL OUTLAY
1000.	300.		420410	ADMINISTRATION				
1000.	300.		420410.			100		PERSONAL SERVICES
1000.	300.		420410.			110.	000	SALARIES AND WAGES
1000.	300.		420410.			115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.		420410.			130.	000	OTHER
1000.	300.		420410.			140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.		420410.			141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.		420410.			200		SUPPLIES
1000.	300.		420410.			210.	000	OFFICE SUPPLIES
1000.	300.		420410.			220.	000	OPERATING SUPPLIES
1000.	300.		420410.			230.	000	REPAIR/MAINTENANCE
1000.	300.		420410.			240.	000	OTHER SUPPLIES
1000.	300.		420410.			300		PURCHASED SERVICES
1000.	300.		420410.			310.	000	COMMUNICATIONS
1000.	300.		420410.			320.	000	PRINTING & DUPLICATING
1000.	300.		420410.			330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.		420410.			350.	000	PROFESSIONAL SERVICES
1000.	300.		420410.			360.	000	REPAIR & MAINTENANCE
1000.	300.		420410.			370.	000	TRAVEL
1000.	300.		420410.			380.	000	TRAINING
1000.	300.		420410.			700		GRANTS & CONTRIBUTIONS
1000.	300.		420410.			700.	000	GRANTS & CONTRIBUTIONS
1000.	300.		420410.			800		OTHER OBJECTS
1000.	300.		420411	FIRE - OUTSIDE HIRE				
1000.	300.		420411.			100		PERSONAL SERVICES
1000.	300.		420411.			121.	000	OUTSIDE HIRE OVERTIME
1000.	300.		420411.			140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.		420413	FIRE - MISC OUTSIDE HIRE				
1000.	300.		420413.			200		SUPPLIES
1000.	300.		420413.			220.	000	OPERATING SUPPLIES
1000.	300.		420415	FIRE - LOCKBOX				
1000.	300.		420415.			200		SUPPLIES

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1000.	300.	420415.		220.	000	OPERATING SUPPLIES
1000.	300.	**420420**	**FACILITY**			
1000.	300.	420420.		100		PERSONAL SERVICES
1000.	300.	420420.		200		SUPPLIES
1000.	300.	420420.		210.	000	OFFICE SUPPLIES
1000.	300.	420420.		220.	000	OPERATING SUPPLIES
1000.	300.	420420.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420420.		300		PURCHASED SERVICES
1000.	300.	420420.		340.	000	WASTEWATER
1000.	300.	420420.		341.	000	ELECTRICITY & NATURAL GAS
1000.	300.	420420.		342.	000	STORM WATER
1000.	300.	420420.		343.	000	WATER CHARGES
1000.	300.	420420.		344.	000	TELEPHONE SERVICE
1000.	300.	420420.		345.	000	GARBAGE
1000.	300.	420420.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420420.		500		FIXED CHARGES
1000.	300.	420420.		530.	000	PROPANE TANK RENTAL
1000.	300.	**420421**	**FIRE STATIONS IMPROVEMENTS**			
1000.	300.	420421.		900		CAPITAL OUTLAY
1000.	300.	**420430**	**PERSONNEL TRAINING**			
1000.	300.	420430.		100		PERSONAL SERVICES
1000.	300.	420430.		110.	000	SALARIES AND WAGES
1000.	300.	420430.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420430.		120.	000	OVERTIME
1000.	300.	420430.		130.	000	OTHER
1000.	300.	420430.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420430.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420430.		200		SUPPLIES
1000.	300.	420430.		210.	000	OFFICE SUPPLIES
1000.	300.	420430.		220.	000	OPERATING SUPPLIES
1000.	300.	420430.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420430.		300		PURCHASED SERVICES
1000.	300.	420430.		320.	000	PRINTING & DUPLICATING
1000.	300.	420430.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420430.		370.	000	TRAVEL

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1000.		300.		420430.		380.	000	TRAINING
1000.		300.		**420440**	**FIRE PREVENTION**			
1000.		300.		420440.		100		PERSONAL SERVICES
1000.		300.		420440.		110.	000	SALARIES AND WAGES
1000.		300.		420440.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		300.		420440.		120.	000	OVERTIME
1000.		300.		420440.		130.	000	OTHER
1000.		300.		420440.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		300.		420440.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		300.		420440.		200		SUPPLIES
1000.		300.		420440.		210.	000	OFFICE SUPPLIES
1000.		300.		420440.		220.	000	OPERATING SUPPLIES
1000.		300.		420440.		230.	000	REPAIR/MAINTENANCE
1000.		300.		420440.		300		PURCHASED SERVICES
1000.		300.		420440.		320.	000	PRINTING & DUPLICATING
1000.		300.		420440.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		300.		420440.		360.	000	REPAIR & MAINTENANCE
1000.		300.		420440.		370.	000	TRAVEL
1000.		300.		420440.		380.	000	TRAINING
1000.		300.		**420450**	**FIRE GRANTS**			
1000.		300.		420450.		300		PURCHASED SERVICES
1000.		300.		**420455**	**EMS**			
1000.		300.		420455.		100		PERSONAL SERVICES
1000.		300.		420455.		110.	000	SALARIES AND WAGES
1000.		300.		420455.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		300.		420455.		120.	000	OVERTIME
1000.		300.		420455.		130.	000	OTHER
1000.		300.		420455.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		300.		420455.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		300.		420455.		200		SUPPLIES
1000.		300.		420455.		220.	000	OPERATING SUPPLIES
1000.		300.		420455.		230.	000	REPAIR/MAINTENANCE
1000.		300.		420455.		300		PURCHASED SERVICES
1000.		300.		420455.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		300.		420455.		350.	000	PROFESSIONAL SERVICES

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1000.	300.	420455.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420455.		370.	000	TRAVEL
1000.	300.	420455.		380.	000	TRAINING
1000.	300.	420455.		390.	000	OTHER PURCHASED SERVICES
1000.	300.	**420460**	**OPERATIONS**			
1000.	300.	420460.		100		PERSONAL SERVICES
1000.	300.	420460.		110.	000	SALARIES AND WAGES
1000.	300.	420460.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420460.		120.	000	OVERTIME
1000.	300.	420460.		121.	000	OUTSIDE HIRE OVERTIME
1000.	300.	420460.		130.	000	OTHER
1000.	300.	420460.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420460.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420460.		200		SUPPLIES
1000.	300.	420460.		220.	000	OPERATING SUPPLIES
1000.	300.	420460.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420460.		231.	000	GASOLINE
1000.	300.	420460.		300		PURCHASED SERVICES
1000.	300.	420460.		320.	000	PRINTING & DUPLICATING
1000.	300.	420460.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420460.		350.	000	PROFESSIONAL SERVICES
1000.	300.	420460.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420460.		370.	000	TRAVEL
1000.	300.	420460.		380.	000	TRAINING
1000.	300.	420460.		390.	000	OTHER PURCHASED SERVICES
1000.	300.	420460.		900		CAPITAL OUTLAY
1000.	300.	**420490**	**MAINTENANCE**			
1000.	300.	420490.		100		PERSONAL SERVICES
1000.	300.	420490.		110.	000	SALARIES AND WAGES
1000.	300.	420490.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420490.		120.	000	OVERTIME
1000.	300.	420490.		130.	000	OTHER
1000.	300.	420490.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420490.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420490.		200		SUPPLIES

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1000.	300.	420490.		210.	000	OFFICE SUPPLIES
1000.	300.	420490.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420490.		300		PURCHASED SERVICES
1000.	300.	420490.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420490.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420490.		370.	000	TRAVEL
1000.	300.	420490.		380.	000	TRAINING
1000.	300.	**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
1000.	300.	429000.		200		SUPPLIES
1000.	300.	429000.		220.	000	OPERATING SUPPLIES
1000.	300.	429000.		300		PURCHASED SERVICES
1000.	300.	429000.		900		CAPITAL OUTLAY
	321	**FLEET MAINTENANCE**				
1000.	321.	**411810**	**ADMINISTRATION**			
1000.	321.	411810.		100		PERSONAL SERVICES
1000.	321.	**431310**	**ADMINISTRATION**			
1000.	321.	431310.		100		PERSONAL SERVICES
1000.	321.	431310.		110.	000	SALARIES AND WAGES
1000.	321.	431310.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	321.	431310.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	321.	431310.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	321.	431310.		200		SUPPLIES
1000.	321.	431310.		210.	000	OFFICE SUPPLIES
1000.	321.	431310.		220.	000	OPERATING SUPPLIES
1000.	321.	431310.		300		PURCHASED SERVICES
1000.	321.	431310.		310.	000	COMMUNICATIONS
1000.	321.	431310.		320.	000	PRINTING & DUPLICATING
1000.	321.	431310.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	321.	431310.		344.	000	TELEPHONE SERVICE
1000.	321.	431310.		800		OTHER OBJECTS
1000.	321.	**431330**	**EQUIPMENT MAINTENANCE**			
1000.	321.	431330.		100		PERSONAL SERVICES
1000.	321.	431330.		110.	000	SALARIES AND WAGES
1000.	321.	431330.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	321.	431330.		120.	000	OVERTIME

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1000.	321.	431330.		130.	000	OTHER
1000.	321.	431330.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	321.	431330.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	321.	431330.		200		SUPPLIES
1000.	321.	431330.		220.	000	OPERATING SUPPLIES
1000.	321.	431330.		230.	000	REPAIR/MAINTENANCE
1000.	321.	431330.		231.	000	GASOLINE
1000.	321.	431330.		240.	000	OTHER SUPPLIES
1000.	321.	431330.		300		PURCHASED SERVICES
1000.	321.	431330.		320.	000	PRINTING & DUPLICATING
1000.	321.	431330.		350.	000	PROFESSIONAL SERVICES
1000.	321.	431330.		360.	000	REPAIR & MAINTENANCE
1000.	321.	431330.		370.	000	TRAVEL
1000.	321.	431330.		380.	000	TRAINING
1000.	321.	431330.		900		CAPITAL OUTLAY
	340	**CEMETERY**				
1000.	340.	**430910**	**ADMINISTRATION**			
1000.	340.	430910.		100		PERSONAL SERVICES
1000.	340.	430910.		110.	000	SALARIES AND WAGES
1000.	340.	430910.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430910.		120.	000	OVERTIME
1000.	340.	430910.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430910.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430910.		200		SUPPLIES
1000.	340.	430910.		210.	000	OFFICE SUPPLIES
1000.	340.	430910.		300		PURCHASED SERVICES
1000.	340.	430910.		310.	000	COMMUNICATIONS
1000.	340.	430910.		320.	000	PRINTING & DUPLICATING
1000.	340.	430910.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	340.	430910.		344.	000	TELEPHONE SERVICE
1000.	340.	430910.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430910.		370.	000	TRAVEL
1000.	340.	430910.		380.	000	TRAINING
1000.	340.	430910.		800		OTHER OBJECTS
1000.	340.	430910.		900		CAPITAL OUTLAY

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1000.	340.	**430920**	**FACILITIES**			
1000.	340.	430920.		100		PERSONAL SERVICES
1000.	340.	430920.		110.	000	SALARIES AND WAGES
1000.	340.	430920.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430920.		120.	000	OVERTIME
1000.	340.	430920.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430920.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430920.		200		SUPPLIES
1000.	340.	430920.		220.	000	OPERATING SUPPLIES
1000.	340.	430920.		230.	000	REPAIR/MAINTENANCE
1000.	340.	430920.		300		PURCHASED SERVICES
1000.	340.	430920.		341.	000	ELECTRICITY & NATURAL GAS
1000.	340.	430920.		343.	000	WATER CHARGES
1000.	340.	430920.		345.	000	GARBAGE
1000.	340.	430920.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430920.		360.	000	REPAIR & MAINTENANCE
1000.	340.	430920.		400		BUILDING MATERIALS
1000.	340.	430920.		900		CAPITAL OUTLAY
1000.	340.	**430930**	**GROUNDS MAINTENANCE**			
1000.	340.	430930.		100		PERSONAL SERVICES
1000.	340.	430930.		110.	000	SALARIES AND WAGES
1000.	340.	430930.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430930.		120.	000	OVERTIME
1000.	340.	430930.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430930.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430930.		200		SUPPLIES
1000.	340.	430930.		220.	000	OPERATING SUPPLIES
1000.	340.	430930.		230.	000	REPAIR/MAINTENANCE
1000.	340.	430930.		231.	000	GASOLINE
1000.	340.	430930.		300		PURCHASED SERVICES
1000.	340.	430930.		341.	000	ELECTRICITY & NATURAL GAS
1000.	340.	430930.		345.	000	GARBAGE
1000.	340.	430930.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430930.		360.	000	REPAIR & MAINTENANCE
1000.	340.	430930.		380.	000	TRAINING

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
1000.	340.	430930.	400		BUILDING MATERIALS
1000.	340.	430930.	500		FIXED CHARGES
1000.	340.	430930.	530.	000	RENT
1000.	340.	430930.	700		GRANTS & CONTRIBUTIONS
1000.	340.	430930.	900		CAPITAL OUTLAY
1000.	340.	**430940**	**BURIALS**		
1000.	340.	430940.	100		PERSONAL SERVICES
1000.	340.	430940.	110.	000	SALARIES AND WAGES
1000.	340.	430940.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430940.	120.	000	OVERTIME
1000.	340.	430940.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430940.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430940.	200		SUPPLIES
1000.	340.	430940.	220.	000	OPERATING SUPPLIES
1000.	340.	430940.	250.	000	SUPPLIES FOR RESALE
1000.	340.	430940.	300		PURCHASED SERVICES
1000.	340.	430940.	400		BUILDING MATERIALS
1000.	340.	430940.	800		OTHER OBJECTS
1000.	340.	430940.	900		CAPITAL OUTLAY
1000.	340.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**		
1000.	340.	439000.	300		PURCHASED SERVICES
	390	**NON-DEPARTMENTAL**			
1000.	390.	**410000**	**GENERAL GOVERNMENT**		
1000.	390.	410000.	200		SUPPLIES
1000.	390.	**410550**	**ACCOUNTING**		
1000.	390.	410550.	500		FIXED CHARGES
1000.	390.	410550.	500.	000	FIXED CHARGES
1000.	390.	**410551**	**PAYROLL SERVICES**		
1000.	390.	410551.	100		PERSONAL SERVICES
1000.	390.	**410553**	**RESERVE FOR SKILL COMP BASE PAY (SCBP)**		
1000.	390.	410553.	100		PERSONAL SERVICES
1000.	390.	410553.	110.	000	SALARIES AND WAGES
1000.	390.	**410554**	**RESERVE FOR SALARY INCREASE**		
1000.	390.	410554.	100		PERSONAL SERVICES
1000.	390.	410554.	110.	000	SALARIES AND WAGES

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1000.	390.	410554.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	390.	**410555**	**TERMINATION PAY**			
1000.	390.	410555.		100		PERSONAL SERVICES
1000.	390.	410555.		120.	000	TERMINATION PAY
1000.	390.	**411860**	**SPECIAL IMPROVEMENT ASSESSMENTS**			
1000.	390.	411860.		500		FIXED CHARGES
1000.	390.	411860.		500.	000	SID ASSESSMENTS-FIXED CHARGES
1000.	390.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	390.	419000.		300		PURCHASED SERVICES
1000.	390.	419000.		350.	000	PROFESSIONAL SERVICES
1000.	390.	419000.		800		OTHER OBJECTS
1000.	390.	**420500**	**PROTECTIVE INSPECTIONS**			
1000.	390.	420500.		500		FIXED CHARGES
1000.	390.	420500.		500.	000	BLDG DEPT REIMB FOR GENERAL FUND TIME
1000.	390.	**440190**	**HEALTH DEPT CONTRIBUTIONS**			
1000.	390.	440190.		700		GRANTS & CONTRIBUTIONS
1000.	390.	440190.		700.	000	HEALTH DEPT CONTRIBUTIONS
1000.	390.	**440600**	**ANIMAL CONTROL SERVICES**			
1000.	390.	440600.		700		GRANTS & CONTRIBUTIONS
1000.	390.	440600.		700.	000	ANIMAL CONTROL TRANSFER
1000.	390.	**490500**	**DEBT PAYMENTS**			
1000.	390.	490500.		600		DEBT SERVICE
1000.	390.	**490504**	**OPERATING EQUIPMENT DEBT SERVICE**			
1000.	390.	490504.		600		DEBT SERVICE
1000.	390.	490504.		610.	000	OPERATING EQUIP DEBT SVS-PRINCIPAL
1000.	390.	490504.		620.	000	OPERATING EQUIP DEBT SVS-INTEREST
1000.	390.	**490505**	**ACCELA LOAN DEBT SERVICE**			
1000.	390.	490505.		600		DEBT SERVICE
1000.	390.	490505.		610.	000	ACCELA/PRINCIPAL
1000.	390.	490505.		620.	000	INTEREST / SERVICE FEES
1000.	390.	**510110**	**MERCHANT SERVICES**			
1000.	390.	510110.		500		FIXED CHARGES
1000.	390.	510110.		500.	000	FIXED CHARGES
1000.	390.	**510250**	**REIMBURSABLE LOSSES**			
1000.	390.	510250.		200		SUPPLIES

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1000.	390.	510250.	230.	000	REIMBURSEABLE LOSSES-REPAIR/MAINTENANCE
1000.	390.	510250.	300		PURCHASED SERVICES
1000.	390.	**510300**	**CONTINGENCY**		
1000.	390.	510300.	300		PURCHASED SERVICES
1000.	390.	510300.	500		FIXED CHARGES
1000.	390.	510300.	800		OTHER OBJECTS
1000.	390.	510300.	845.	000	CONTINGENCY
1000.	390.	**510301**	**EMERGENCY RESPONSE OVERTIME**		
1000.	390.	510301.	800		OTHER OBJECTS
1000.	390.	510301.	845.	000	EMERGENCY RESPONSE
1000.	390.	**510303**	**VEHICLE TRANSFERS**		
1000.	390.	510303.	900		CAPITAL OUTLAY
1000.	390.	**510304**	**RESERVE-INSURANCE PREMIUM SAVINGS**		
1000.	390.	510304.	500		FIXED CHARGES
1000.	390.	**510305**	**BASELINE CUTS/CONTINGENCY**		
1000.	390.	510305.	300		PURCHASED SERVICES
1000.	390.	510305.	800		OTHER OBJECTS
1000.	390.	**510311**	**BASELINE CUTS**		
1000.	390.	510311.	800		OTHER OBJECTS
1000.	390.	**510330**	**COMPREHENSIVE LIABILITY INSURANCE**		
1000.	390.	510330.	300		PURCHASED SERVICES
1000.	390.	510330.	500		FIXED CHARGES
1000.	390.	510330.	500.	000	COMPREHENSIVE INSURANCE-FIXED
1000.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**		
1000.	390.	521000.	800		OTHER OBJECTS
1000.	390.	**521001**	**TRANSFER TO CIP**		
1000.	390.	521001.	500		FIXED CHARGES
1000.	390.	521001.	500.	000	FIXED CHARGES
1000.	390.	521001.	800		OTHER OBJECTS
1000.	390.	521001.	820.	000	TRANSFERS TO CIP
1000.	390.	**521006**	**HEALTH INSURANCE TRANSFER**		
1000.	390.	521006.	800		OTHER OBJECTS
1000.	390.	521006.	820.	000	HEALTH INSURANCE TRANSFER
1000.	390.	**521008**	**TRANSFERS TO PARK DISTRICT 1**		
1000.	390.	521008.	800		OTHER OBJECTS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	390.	521008.		820.	000	TRANSFERS TO OTHER FUNDS
1211	**PARK ACQUISITION & DEVELOPMENT**					
	370	**PARKS & RECREATION**				
1211.	370.	**460433**	**PARK AREAS**			
1211.	370.	460433.		200		SUPPLIES
1211.	370.	460433.		300		PURCHASED SERVICES
1211.	370.	**460510**	**PARK ACQUISITION & DEV**			
1211.	370.	460510.		200		SUPPLIES
1211.	370.	460510.		220.	000	OPERATING SUPPLIES
1211.	370.	460510.		300		PURCHASED SERVICES
1211.	370.	460510.		350.	000	PROFESSIONAL SERVICES
1211.	370.	460510.		390.	000	OTHER PURCHASED SERVICES
1211.	370.	460510.		800		OTHER OBJECTS
1211.	370.	460510.		900		CAPITAL OUTLAY
1211.	370.	460510.		930.	000	IMPROVEMENTS
1211.	370.	460510.		940.	000	MACHINERY & EQUIPMENT
1211.	370.	**510110**	**MERCHANT SERVICES**			
1211.	370.	510110.		500		FIXED CHARGES
1212	**PARK ENTERPRISE FUND**					
	370	**PARKS & RECREATION**				
1212.	370.	**460433**	**PARK AREAS**			
1212.	370.	460433.		200		SUPPLIES
1212.	370.	460433.		300		PURCHASED SERVICES
1212.	370.	**460443**	**TRAINING**			
1212.	370.	460443.		200		SUPPLIES
1212.	370.	**460510**	**PARK ACQUISITION & DEV**			
1212.	370.	460510.		200		SUPPLIES
1212.	370.	**460511**	**PARK ENTERPRISE**			
1212.	370.	460511.		200		SUPPLIES
1212.	370.	460511.		220.	000	OPERATING SUPPLIES
1212.	370.	460511.		230.	000	REPAIR/MAINTENANCE
1212.	370.	460511.		300		PURCHASED SERVICES
1212.	370.	460511.		350.	000	PROFESSIONAL SERVICES
1212.	370.	460511.		390.	000	OTHER PURCHASED SERVICES
1212.	370.	460511.		800		OTHER OBJECTS

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1212.		370.		460511.		900		CAPITAL OUTLAY
1212.		370.		460511.		930.	000	IMPROVEMENTS
1212.		370.		460511.		940.	000	MACHINERY & EQUIPMENT
1212.		370.		**510110**	**MERCHANT SERVICES**			
1212.		370.		510110.		500		FIXED CHARGES
1216	**PARKS & REC TRAILS, DEV**							
		370	**PARKS & RECREATION**					
1216.		370.		**460411**	**IMPROVEMENTS & ACQUISITIONS**			
1216.		370.		460411.		100		PERSONAL SERVICES
1216.		370.		460411.		200		SUPPLIES
1216.		370.		460411.		300		PURCHASED SERVICES
1216.		370.		460411.		350.	000	PROFESSIONAL SERVICES
1216.		370.		460411.		800		OTHER OBJECTS
1216.		370.		460411.		900		CAPITAL OUTLAY
1216.		370.		460411.		930.	000	IMPROVEMENTS
1216.		370.		460411.		930.	181	SYRINGA PARK
1216.		370.		**460439**	**URBAN FORESTRY \ GREENWAY & HORTICULTURE**			
1216.		370.		460439.		200		SUPPLIES
1216.		370.		460439.		220.	000	OPERATING SUPPLIES
1216.		370.		460439.		230.	000	REPAIR/MAINTENANCE
1216.		370.		460439.		300		PURCHASED SERVICES
1216.		370.		460439.		350.	000	PROFESSIONAL SERVICES
1216.		370.		460439.		900		CAPITAL OUTLAY
1216.		370.		460439.		930.	000	IMPROVEMENTS
1216.		370.		**460441**	**PARKS & RECREATION MISCELLANEOUS**			
1216.		370.		460441.		100		PERSONAL SERVICES
1216.		370.		460441.		200		SUPPLIES
1216.		370.		460441.		220.	000	OPERATING SUPPLIES
1216.		370.		460441.		230.	000	REPAIR/MAINTENANCE
1216.		370.		460441.		240.	000	OTHER SUPPLIES
1216.		370.		460441.		300		PURCHASED SERVICES
1216.		370.		460441.		350.	000	PROFESSIONAL SERVICES
1216.		370.		460441.		360.	000	REPAIR & MAINTENANCE
1216.		370.		460441.		390.	000	OTHER PURCHASED SERVICES
1216.		370.		460441.		800		OTHER OBJECTS

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1216.		370.		460441.		900		CAPITAL OUTLAY
1216.		370.		460441.		930.	000	IMPROVEMENTS
1216.		370.		**460470**	**RECREATION MORE PROGRAM**			
1216.		370.		460470.		100		PERSONAL SERVICES
1216.		370.		460470.		200		SUPPLIES
1216.		370.		460470.		220.	000	MORE/OPERATING SUPPLIES
1216.		370.		460470.		230.	000	MORE/REPAI & MAINTENANCE
1216.		370.		460470.		300		PURCHASED SERVICES
1216.		370.		460470.		350.	000	MORE/PROFESSIONAL SERVICES
1216.		370.		460470.		390.	000	OTHER PURCHASED SERVICES
1216.		370.		460470.		800		OTHER OBJECTS
1216.		370.		**460471**	**SPORTS & WELLNESS**			
1216.		370.		460471.		100		PERSONAL SERVICES
1216.		370.		460471.		200		SUPPLIES
1216.		370.		460471.		220.	000	REC ADULT/OPERATING SUPPLIES
1216.		370.		460471.		300		PURCHASED SERVICES
1216.		370.		460471.		800		OTHER OBJECTS
1216.		370.		460471.		900		CAPITAL OUTLAY
1216.		370.		**460473**	**RECREATION SPECIAL EVENTS**			
1216.		370.		460473.		100		PERSONAL SERVICES
1216.		370.		460473.		200		SUPPLIES
1216.		370.		460473.		220.	000	OPERATING SUPPLIES
1216.		370.		460473.		230.	000	REPAIR/MAINTENANCE
1216.		370.		460473.		300		PURCHASED SERVICES
1216.		370.		460473.		350.	000	PROFESSIONAL SERVICES
1216.		370.		460473.		390.	000	OTHER PURCHASED SERVICES
1216.		370.		460473.		700		GRANTS & CONTRIBUTIONS
1216.		370.		460473.		800		OTHER OBJECTS
1216.		370.		460473.		900		CAPITAL OUTLAY
1216.		370.		**460476**	**SCHOLARSHIP**			
1216.		370.		460476.		100		PERSONAL SERVICES
1216.		370.		460476.		200		SUPPLIES
1216.		370.		460476.		300		PURCHASED SERVICES
1216.		370.		460476.		800		OTHER OBJECTS
1216.		370.		460476.		845.	000	CONTINGENCY

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1216.	370.	460476.		900		CAPITAL OUTLAY
1216.	370.	**460484**	**CONSERVATION LANDS**			
1216.	370.	460484.		100		PERSONAL SERVICES
1216.	370.	460484.		200		SUPPLIES
1216.	370.	460484.		220.	000	OPERATING SUPPLIES
1216.	370.	460484.		230.	000	REPAIR/MAINTENANCE
1216.	370.	460484.		300		PURCHASED SERVICES
1216.	370.	460484.		350.	000	PROFESSIONAL SERVICES
1216.	370.	460484.		370.	000	TRAVEL
1216.	370.	460484.		380.	000	TRAINING
1216.	370.	460484.		800		OTHER OBJECTS
1216.	370.	460484.		900		CAPITAL OUTLAY
1216.	370.	460484.		930.	000	IMPROVEMENTS
1216.	370.	**460500**	**PARKS MAINTENANCE CONTRACTS**			
1216.	370.	460500.		200		SUPPLIES
1216.	370.	460500.		220.	000	OPERATING SUPPLIES
1216.	370.	460500.		300		PURCHASED SERVICES
1216.	370.	460500.		350.	000	PROFESSIONAL SERVICES
1216.	370.	**460501**	**DEVELOPED PARKS**			
1216.	370.	460501.		100		PERSONAL SERVICES
1216.	370.	460501.		200		SUPPLIES
1216.	370.	460501.		220.	000	OPERATING SUPPLIES
1216.	370.	460501.		300		PURCHASED SERVICES
1216.	370.	460501.		350.	000	PROFESSIONAL SERVICES
1216.	370.	460501.		800		OTHER OBJECTS
1216.	370.	460501.		900		CAPITAL OUTLAY
1216.	370.	460501.		920.	000	BUILDINGS
1216.	370.	460501.		930.	000	IMPROVEMENTS
1217	**PARKS CITY LIFE GYM LEASE**					
	370	**PARKS & RECREATION**				
1217.	370.	**460440**	**CITY LIFE GYM LEASE**			
1217.	370.	460440.		100		PERSONAL SERVICES
1217.	370.	460440.		200		SUPPLIES
1217.	370.	460440.		220.	000	OPERATING SUPPLIES
1217.	370.	460440.		230.	000	REPAIR/MAINTENANCE

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1217.	370.	460440.		300		PURCHASED SERVICES
1217.	370.	460440.		320.	000	PRINTING & DUPLICATING
1217.	370.	460440.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1217.	370.	460440.		350.	000	PROFESSIONAL SERVICES
1217.	370.	460440.		500		FIXED CHARGES
1217.	370.	460440.		500.	000	LEASE/FIXED CHARGES
1217.	370.	460440.		530.	000	RENT
1217.	370.	460440.		900		CAPITAL OUTLAY
1217.	370.	**510110**	**MERCHANT SERVICES**			
1217.	370.	510110.		500		FIXED CHARGES
1218	**ALL ABILITIES PLAYGROUND**					
	370	**PARKS & RECREATION**				
1218.	370.	**460444**	**PLAYGROUNDS**			
1218.	370.	460444.		300		PURCHASED SERVICES
1218.	370.	460444.		900		CAPITAL OUTLAY
1218.	370.	**510110**	**MERCHANT SERVICES**			
1218.	370.	510110.		500		FIXED CHARGES
1219	**FT MISSOULA REGIONAL PARK**					
	370	**PARKS & RECREATION**				
1219.	370.	**460401**	**CONSTRUCTION**			
1219.	370.	460401.		100		PERSONAL SERVICES
1219.	370.	460401.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.	370.	460401.		900		CAPITAL OUTLAY
1219.	370.	460401.		930.	000	IMPROVEMENTS
1219.	370.	**460441**	**RECREATION**			
1219.	370.	460441.		100		PERSONAL SERVICES
1219.	370.	460441.		110.	000	SALARIES AND WAGES
1219.	370.	460441.		120.	000	OVERTIME
1219.	370.	460441.		140.	000	EMPLOYER CONTRIBUTIONS
1219.	370.	460441.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.	370.	460441.		200		SUPPLIES
1219.	370.	460441.		210.	000	OFFICE SUPPLIES
1219.	370.	460441.		220.	000	OPERATING SUPPLIES
1219.	370.	460441.		300		PURCHASED SERVICES
1219.	370.	460441.		310.	000	COMMUNICATIONS

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1219.		370.		460441.		320.	000	PRINTING & DUPLICATING
1219.		370.		460441.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1219.		370.		460441.		340.	000	WASTEWATER
1219.		370.		460441.		341.	000	ELECTRICITY & NATURAL GAS
1219.		370.		460441.		343.	000	WATER CHARGES
1219.		370.		460441.		344.	000	TELEPHONE SERVICE
1219.		370.		460441.		345.	000	GARBAGE
1219.		370.		460441.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460441.		380.	000	TRAINING
1219.		370.		460441.		500		FIXED CHARGES
1219.		370.		460441.		500.	000	FIXED CHARGES
1219.		370.		460441.		900		CAPITAL OUTLAY
1219.		370.		460441.		930.	000	IMPROVEMENTS
1219.		370.		**460473**	**RECREATION SPECIAL EVENTS**			
1219.		370.		460473.		100		PERSONAL SERVICES
1219.		370.		460473.		110.	000	SALARIES AND WAGES
1219.		370.		460473.		140.	000	EMPLOYER CONTRIBUTIONS
1219.		370.		460473.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460473.		200		SUPPLIES
1219.		370.		460473.		220.	000	OPERATING SUPPLIES
1219.		370.		460473.		300		PURCHASED SERVICES
1219.		370.		460473.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460473.		390.	000	OTHER PURCHASED SERVICES
1219.		370.		**460477**	**CONCESSIONS**			
1219.		370.		460477.		100		PERSONAL SERVICES
1219.		370.		460477.		110.	000	SALARIES AND WAGES
1219.		370.		460477.		140.	000	EMPLOYER CONTRIBUTIONS
1219.		370.		460477.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460477.		200		SUPPLIES
1219.		370.		460477.		220.	000	OPERATING SUPPLIES
1219.		370.		460477.		300		PURCHASED SERVICES
1219.		370.		460477.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460477.		390.	000	OTHER PURCHASED SERVICES
1219.		370.		**460554**	**CULTURE & RECREATION SALARY RESERVE**			
1219.		370.		460554.		100		PERSONAL SERVICES

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
1219.	370.	460554.	110.	000	SALARIES AND WAGES
1219.	370.	460554.	140.	000	EMPLOYER CONTRIBUTIONS
1219.	370.	**490504**	**DEBT SERVICE**		
1219.	370.	490504.	600		DEBT SERVICE
1219.	370.	490504.	610.	000	PRINCIPAL
1219.	370.	490504.	620.	000	INTEREST / SERVICE FEES
1219.	370.	**510110**	**MERCHANT SERVICES**		
1219.	370.	510110.	500		FIXED CHARGES
1219.	370.	**521008**	**TRANSFERS TO PARK DISTRICT 1**		
1219.	370.	521008.	800		OTHER OBJECTS
1221	**FMRP - MAINTENANCE**				
	370	**PARKS & RECREATION**			
1221.	370.	**460503**	**SPORTS FACILITIES MAINTENANCE**		
1221.	370.	460503.	100		PERSONAL SERVICES
1221.	370.	460503.	110.	000	SALARIES AND WAGES
1221.	370.	460503.	120.	000	OVERTIME
1221.	370.	460503.	140.	000	EMPLOYER CONTRIBUTIONS
1221.	370.	460503.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1221.	370.	460503.	200		SUPPLIES
1221.	370.	460503.	220.	000	OPERATING SUPPLIES
1221.	370.	460503.	230.	000	REPAIR/MAINTENANCE
1221.	370.	460503.	231.	000	GASOLINE
1221.	370.	460503.	235.	000	VEHICLE REPAIR/MAINTENANCE
1221.	370.	460503.	300		PURCHASED SERVICES
1221.	370.	460503.	340.	000	WASTEWATER
1221.	370.	460503.	341.	000	ELECTRICITY & NATURAL GAS
1221.	370.	460503.	342.	000	STORM WATER
1221.	370.	460503.	343.	000	WATER CHARGES
1221.	370.	460503.	344.	000	TELEPHONE SERVICE
1221.	370.	460503.	345.	000	GARBAGE
1221.	370.	460503.	350.	000	PROFESSIONAL SERVICES
1221.	370.	460503.	360.	000	REPAIR & MAINTENANCE
1221.	370.	460503.	900		CAPITAL OUTLAY
1221.	370.	460503.	940.	000	MACHINERY & EQUIPMENT
1221.	370.	**460520**	**CAPITAL MAINTENANCE & IMPROVEMENTS**		

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1221.	370.	460520.		900		CAPITAL OUTLAY
1221.	370.	**460554**		**CULTURE & RECREATION SALARY RESERVE**		
1221.	370.	460554.		100		PERSONAL SERVICES
1221.	370.	460554.		110.	000	SALARIES AND WAGES
1221.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
1225	**ALL HAZARDS FUND**					
	300	**FIRE**				
1225.	300.	**420460**		**OPERATIONS**		
1225.	300.	420460.		100		PERSONAL SERVICES
1225.	300.	420460.		121.	000	OUTSIDE HIRE OVERTIME
1225.	300.	420460.		140.	000	EMPLOYER CONTRIBUTIONS
1225.	300.	420460.		200		SUPPLIES
1225.	300.	420460.		220.	000	OPERATING SUPPLIES
1225.	300.	420460.		300		PURCHASED SERVICES
1225.	300.	420460.		360.	000	REPAIR & MAINTENANCE
1225.	300.	**429000**		**PUBLIC SAFETY ONETIME EXPENSES**		
1225.	300.	429000.		200		SUPPLIES
1225.	300.	429000.		220.	000	OPERATING SUPPLIES
1225.	300.	429000.		900		CAPITAL OUTLAY
1225.	300.	429000.		940.	000	MACHINERY & EQUIPMENT
1241	**NICHE FUND**					
	340	**CEMETERY**				
1241.	340.	**430920**		**FACILITIES**		
1241.	340.	430920.		900		CAPITAL OUTLAY
1241.	340.	**430921**		**CEMETERY MEMORIAL**		
1241.	340.	430921.		900		CAPITAL OUTLAY
1241.	340.	**430930**		**GROUNDS MAINTENANCE**		
1241.	340.	430930.		500		FIXED CHARGES
1241.	340.	430930.		500.	000	FIXED CHARGES
1241.	340.	430930.		800		OTHER OBJECTS
1241.	340.	430930.		845.	000	CONTINGENCY
1241.	340.	430930.		900		CAPITAL OUTLAY
1241.	340.	**439000**		**PUBLIC WORKS ONETIME EXPENSES**		
1241.	340.	439000.		900		CAPITAL OUTLAY
1241.	340.	439000.		930.	000	IMPROVEMENTS

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1241.	340.	**510110**	**MERCHANT SERVICES**			
1241.	340.	510110.		500		FIXED CHARGES
1242	**CEMETERY CAPITAL RESERVE FUND**					
	340	**CEMETERY**				
1242.	340.	**430920**	**FACILITIES**			
1242.	340.	430920.		800		OTHER OBJECTS
1242.	340.	430920.		845.	000	CONTINGENCY
1242.	340.	430920.		900		CAPITAL OUTLAY
1242.	340.	**430930**	**GROUNDS MAINTENANCE**			
1242.	340.	430930.		300		PURCHASED SERVICES
1242.	340.	430930.		900		CAPITAL OUTLAY
1242.	340.	430930.		930.	000	IMPROVEMENTS
1242.	340.	430930.		940.	000	MACHINERY & EQUIPMENT
1242.	340.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1242.	340.	439000.		200		SUPPLIES
1242.	340.	439000.		220.	000	OPERATING SUPPLIES
1242.	340.	439000.		900		CAPITAL OUTLAY
1242.	340.	439000.		930.	000	IMPROVEMENTS
1242.	340.	**510110**	**MERCHANT SERVICES**			
1242.	340.	510110.		500		FIXED CHARGES
1243	**CEMETERY MEMORIAL FUND**					
	340	**CEMETERY**				
1243.	340.	**430921**	**CEMETERY MEMORIAL**			
1243.	340.	430921.		900		CAPITAL OUTLAY
1243.	340.	**430930**	**GROUNDS MAINTENANCE**			
1243.	340.	430930.		800		OTHER OBJECTS
1243.	340.	430930.		845.	000	CONTINGENCY
1243.	340.	430930.		900		CAPITAL OUTLAY
1243.	340.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1243.	340.	439000.		900		CAPITAL OUTLAY
1243.	340.	439000.		930.	000	IMPROVEMENTS
1243.	340.	**510110**	**MERCHANT SERVICES**			
1243.	340.	510110.		500		FIXED CHARGES
1251	**JOHNSON ST PROPERTY RENTAL**					
	246	**FACILITY MAINTENANCE DEPARTMENT**				

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1251.	246.	**430220**	**CITY FACILITY UTILITIES**			
1251.	246.	430220.		200		SUPPLIES
1251.	246.	430220.		300		PURCHASED SERVICES
1251.	246.	430220.		340.	000	WASTEWATER
1251.	246.	430220.		341.	000	ELECTRICITY & NATURAL GAS
1251.	246.	430220.		342.	000	STORM WATER
1251.	246.	430220.		343.	000	WATER CHARGES
1251.	246.	**431350**	**CITY FACILITY MAINTENANCE**			
1251.	246.	431350.		200		SUPPLIES
1251.	246.	431350.		300		PURCHASED SERVICES
1251.	246.	431350.		360.	000	REPAIR & MAINTENANCE
1251.	246.	431350.		500		FIXED CHARGES
1265	**TITLE 1 PROJECTS FUND**					
	240	**FINANCE**				
1265.	240.	**411850**	**ECONOMIC DEVELOPMENT**			
1265.	240.	411850.		500		FIXED CHARGES
1265.	240.	411850.		700		GRANTS & CONTRIBUTIONS
1265.	240.	411850.		700.	000	GRANTS & CONTRIBUTIONS
1265.	240.	411850.		800		OTHER OBJECTS
1265.	240.	**470343**	**MISSOULA HOUSING CORPORATION**			
1265.	240.	470343.		700		GRANTS & CONTRIBUTIONS
1265.	240.	**510110**	**MERCHANT SERVICES**			
1265.	240.	510110.		500		FIXED CHARGES
1396	**PROGRAM INCOME REVOLVING LOAN PROGRAM**					
	390	**NON-DEPARTMENTAL**				
1396.	390.	**470200**	**HOUSING REHAB**			
1396.	390.	470200.		700		GRANTS & CONTRIBUTIONS
1396.	390.	470200.		700.	000	RENTAL REHAB GRANTS
1396.	390.	**470401**	**WORD GRANT**			
1396.	390.	470401.		300		PURCHASED SERVICES
1396.	390.	470401.		800		OTHER OBJECTS
1396.	390.	470401.		820.	000	TRANSFERS TO OTHER FUNDS
1396.	390.	**510110**	**MERCHANT SERVICES**			
1396.	390.	510110.		500		FIXED CHARGES
1397	**STATE HOME PROGRAM INCOME**					

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		390	**NON-DEPARTMENTAL**					
1397.		390.		**470200**	**HOUSING REHAB**			
1397.		390.		470200.		300		PURCHASED SERVICES
1397.		390.		470200.		700		GRANTS & CONTRIBUTIONS
1397.		390.		**510110**	**MERCHANT SERVICES**			
1397.		390.		510110.		500		FIXED CHARGES
2250	**PLANNING FUND**							
		250	**DEVELOPMENT SERVICES**					
2250.		250.		**410554**	**RESERVE FOR SALARY INCREASE**			
2250.		250.		410554.		100		PERSONAL SERVICES
2250.		250.		410554.		110.	000	SALARIES AND WAGES
2250.		250.		410554.		140.	000	EMPLOYER CONTRIBUTIONS
2250.		250.		**411030**	**PLANNING**			
2250.		250.		411030.		100		PERSONAL SERVICES
2250.		250.		411030.		110.	000	SALARIES AND WAGES
2250.		250.		411030.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2250.		250.		411030.		120.	000	OVERTIME
2250.		250.		411030.		130.	000	OTHER
2250.		250.		411030.		140.	000	EMPLOYER CONTRIBUTIONS
2250.		250.		411030.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2250.		250.		411030.		200		SUPPLIES
2250.		250.		411030.		210.	000	OFFICE SUPPLIES
2250.		250.		411030.		220.	000	OPERATING SUPPLIES
2250.		250.		411030.		231.	000	GASOLINE
2250.		250.		411030.		300		PURCHASED SERVICES
2250.		250.		411030.		310.	000	COMMUNICATIONS
2250.		250.		411030.		320.	000	PRINTING & DUPLICATING
2250.		250.		411030.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2250.		250.		411030.		350.	000	PROFESSIONAL SERVICES
2250.		250.		411030.		370.	000	TRAVEL
2250.		250.		411030.		380.	000	TRAINING
2250.		250.		411030.		500		FIXED CHARGES
2250.		250.		411030.		500.	000	FIXED CHARGES
2250.		250.		411030.		700		GRANTS & CONTRIBUTIONS
2250.		250.		411030.		800		OTHER OBJECTS

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2250.	250.	**411050**	**DEVELOPMENT & PERMIT REVIEWS**			
2250.	250.	411050.		200		SUPPLIES
2250.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
2250.	250.	419000.		200		SUPPLIES
2250.	250.	419000.		300		PURCHASED SERVICES
2250.	250.	419000.		350.	000	PROFESSIONAL SERVICES
2250.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			
2250.	250.	430255.		300		PURCHASED SERVICES
2250.	250.	**460460**	**HISTORIC PRESERVATION**			
2250.	250.	460460.		100		PERSONAL SERVICES
2250.	250.	460460.		110.	000	SALARIES AND WAGES
2250.	250.	460460.		140.	000	EMPLOYER CONTRIBUTIONS
2250.	250.	460460.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2250.	250.	460460.		200		SUPPLIES
2250.	250.	460460.		210.	000	OFFICE SUPPLIES
2250.	250.	460460.		220.	000	OPERATING SUPPLIES
2250.	250.	460460.		231.	000	GASOLINE
2250.	250.	460460.		300		PURCHASED SERVICES
2250.	250.	460460.		310.	000	COMMUNICATIONS
2250.	250.	460460.		320.	000	PRINTING & DUPLICATING
2250.	250.	460460.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2250.	250.	460460.		350.	000	PROFESSIONAL SERVICES
2250.	250.	460460.		370.	000	TRAVEL
2250.	250.	460460.		380.	000	TRAINING
2250.	250.	**510110**	**MERCHANT SERVICES**			
2250.	250.	510110.		500		FIXED CHARGES
2250.	250.	**510306**	**SALARY RESERVE**			
2250.	250.	510306.		100		PERSONAL SERVICES
2250.	250.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2250.	250.	521000.		800		OTHER OBJECTS
2260	**DISASTER RECOVERY**					
	390	**NON-DEPARTMENTAL**				
2260.	390.	**460432**	**PARK ADMIN**			
2260.	390.	460432.		900		CAPITAL OUTLAY
2260.	390.	**460434**	**GREENWAYS & HORTICULTURE**			

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2260.	390.	460434.		900		CAPITAL OUTLAY
2260.	390.	460434.		930.	202	TOWER STREET TRAIL RESTORATION
2310	**PUBLIC SAFETY INFORMATION SYSTEMS**					
	224	**INFORMATION TECHNOLOGIES**				
2310.	224.	**420510**	**ADMINISTRATION**			
2310.	224.	420510.		200		SUPPLIES
2310.	224.	420510.		300		PURCHASED SERVICES
2310.	224.	420510.		800		OTHER OBJECTS
2310.	224.	420510.		900		CAPITAL OUTLAY
2310.	224.	**510110**	**MERCHANT SERVICES**			
2310.	224.	510110.		500		FIXED CHARGES
2321	**IMPACT FEE FUND**					
	390	**NON-DEPARTMENTAL**				
2321.	390.	**410100**	**COMMUNITY SERVICE IMPACT FEES**			
2321.	390.	410100.		800		OTHER OBJECTS
2321.	390.	410100.		900		CAPITAL OUTLAY
2321.	390.	**410361**	**IMPACT FEE STUDY**			
2321.	390.	410361.		300		PURCHASED SERVICES
2321.	390.	**420100**	**LAW ENFORCEMENT IMPACT FEES**			
2321.	390.	420100.		900		CAPITAL OUTLAY
2321.	390.	**420400**	**FIRE IMPACT FEES**			
2321.	390.	420400.		800		OTHER OBJECTS
2321.	390.	420400.		900		CAPITAL OUTLAY
2321.	390.	**430230**	**TRANSPORTATION IMPACT FEE**			
2321.	390.	430230.		800		OTHER OBJECTS
2321.	390.	430230.		820.	000	TRANSFERS TO OTHER FUNDS
2321.	390.	430230.		900		CAPITAL OUTLAY
2321.	390.	**460400**	**CULTURE & RECREATION IMPACT FEE**			
2321.	390.	460400.		300		PURCHASED SERVICES
2321.	390.	460400.		350.	000	PROFESSIONAL SERVICES
2321.	390.	460400.		900		CAPITAL OUTLAY
2321.	390.	**510000**	**Un-Allocated IFAC Approved Appropriation**			
2321.	390.	510000.		800		OTHER OBJECTS
2365	**PUBLIC ART FUND**					
	220	**MAYOR**				

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2365.		220.		460451	ADMINISTRATION			
2365.		220.		460451.		200		SUPPLIES
2365.		220.		460451.		300		PURCHASED SERVICES
2365.		220.		460451.		390.	000	OTHER PURCHASED SERVICES
2365.		220.		460457	PUBLIC ART			
2365.		220.		460457.		300		PURCHASED SERVICES
2365.		220.		460457.		350.	000	PROFESSIONAL SERVICES
2365.		220.		460457.		900		CAPITAL OUTLAY
2365.		220.		460459	MAINTENANCE			
2365.		220.		460459.		200		SUPPLIES
2365.		220.		460459.		300		PURCHASED SERVICES
2365.		220.		460459.		900		CAPITAL OUTLAY
2365.		220.		460459.		930.	000	IMPROVEMENTS
2371	EMPLOYEE HEALTH INSURANCE LEVY FUND							
		390	NON-DEPARTMENTAL					
2371.		390.		510110	MERCHANT SERVICES			
2371.		390.		510110.		500		FIXED CHARGES
2371.		390.		521000	INTERFUND OPERATING TRANSFERS			
2371.		390.		521000.		800		OTHER OBJECTS
2372	PERMISSIVE MEDICAL LEVY							
		390	NON-DEPARTMENTAL					
2372.		390.		510110	MERCHANT SERVICES			
2372.		390.		510110.		500		FIXED CHARGES
2372.		390.		521000	INTERFUND OPERATING TRANSFERS			
2372.		390.		521000.		800		OTHER OBJECTS
2372.		390.		521000.		820.	000	TRANSFERS TO OTHER FUNDS
2384	OPEN SPACE MILL LEVY							
		370	PARKS & RECREATION					
2384.		370.		460484	CONSERVATION LANDS MGMT			
2384.		370.		460484.		800		OTHER OBJECTS
2384.		370.		460484.		820.	000	TRANSFERS TO OTHER FUNDS
		390	NON-DEPARTMENTAL					
2384.		390.		510110	MERCHANT SERVICES			
2384.		390.		510110.		500		FIXED CHARGES
2384.		390.		521000	INTERFUND OPERATING TRANSFERS			

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2384.		390.		521000.		800		OTHER OBJECTS
2389	**CABLE TELEVISION FRANCHISE FUND**							
		390	**NON-DEPARTMENTAL**					
2389.		390.		**411810**	**CABLE TV FRANCHISE**			
2389.		390.		411810.		300		PURCHASED SERVICES
2389.		390.		411810.		350.	000	PROFESSIONAL SERVICES
2389.		390.		411810.		370.	000	TRAVEL
2389.		390.		411810.		700		GRANTS & CONTRIBUTIONS
2389.		390.		411810.		700.	000	GRANTS & CONTRIBUTIONS
2389.		390.		411810.		800		OTHER OBJECTS
2389.		390.		411810.		820.	000	TRANSFERS TO OTHER FUNDS
2389.		390.		411810.		900		CAPITAL OUTLAY
2389.		390.		411810.		940.	000	MACHINERY & EQUIPMENT
2389.		390.		**510110**	**MERCHANT SERVICES**			
2389.		390.		510110.		500		FIXED CHARGES
2390	**DRUG FORFEITURE FUND**							
		290	**POLICE**					
2390.		290.		**420142**	**NARCOTICS**			
2390.		290.		420142.		100		PERSONAL SERVICES
2390.		290.		420142.		200		SUPPLIES
2390.		290.		420142.		210.	000	OFFICE SUPPLIES
2390.		290.		420142.		220.	000	OPERATING SUPPLIES
2390.		290.		420142.		230.	000	REPAIR/MAINTENANCE
2390.		290.		420142.		300		PURCHASED SERVICES
2390.		290.		420142.		360.	000	REPAIR & MAINTENANCE
2390.		290.		420142.		370.	000	TRAVEL
2390.		290.		420142.		380.	000	TRAINING
2390.		290.		420142.		500		FIXED CHARGES
2390.		290.		420142.		500.	000	FIXED CHARGES
2390.		290.		420142.		700		GRANTS & CONTRIBUTIONS
2390.		290.		420142.		800		OTHER OBJECTS
2390.		290.		420142.		900		CAPITAL OUTLAY
2390.		290.		420142.		940.	000	MACHINERY & EQUIPMENT
2390.		290.		**510110**	**MERCHANT SERVICES**			
2390.		290.		510110.		500		FIXED CHARGES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2394	**BUILDING INSPECTION FUND**							
		310	**BUILDING INSPECTION**					
2394.		310.		**420500**	**PROTECTIVE INSPECTIONS**			
2394.		310.		420500.		100		PERSONAL SERVICES
2394.		310.		420500.		110.	000	SALARIES AND WAGES
2394.		310.		420500.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2394.		310.		420500.		140.	000	EMPLOYER CONTRIBUTIONS
2394.		310.		420500.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2394.		310.		420500.		200		SUPPLIES
2394.		310.		420500.		210.	000	OFFICE SUPPLIES
2394.		310.		420500.		220.	000	OPERATING SUPPLIES
2394.		310.		420500.		230.	000	REPAIR/MAINTENANCE
2394.		310.		420500.		231.	000	GASOLINE
2394.		310.		420500.		300		PURCHASED SERVICES
2394.		310.		420500.		310.	000	COMMUNICATIONS
2394.		310.		420500.		320.	000	PRINTING & DUPLICATING
2394.		310.		420500.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2394.		310.		420500.		344.	000	TELEPHONE SERVICE
2394.		310.		420500.		350.	000	PROFESSIONAL SERVICES
2394.		310.		420500.		360.	000	REPAIR & MAINTENANCE
2394.		310.		420500.		370.	000	TRAVEL
2394.		310.		420500.		380.	000	TRAINING
2394.		310.		420500.		500		FIXED CHARGES
2394.		310.		420500.		500.	000	FIXED CHARGES
2394.		310.		420500.		530.	000	RENT
2394.		310.		420500.		600		DEBT SERVICE
2394.		310.		420500.		610.	000	PRINCIPAL
2394.		310.		420500.		620.	000	INTEREST / SERVICE FEES
2394.		310.		420500.		800		OTHER OBJECTS
2394.		310.		420500.		900		CAPITAL OUTLAY
2394.		310.		420500.		940.	000	MACHINERY & EQUIPMENT
2394.		310.		**420554**	**PUBLIC SAFETY SALARY RESERVE**			
2394.		310.		420554.		100		PERSONAL SERVICES
2394.		310.		420554.		110.	000	SALARIES AND WAGES
2394.		310.		420554.		140.	000	EMPLOYER CONTRIBUTIONS

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2394.		310.		429000	PUBLIC SAFETY ONETIME EXPENSES			
2394.		310.		429000.		200		SUPPLIES
2394.		310.		429000.		220.	000	OPERATING SUPPLIES
2394.		310.		429000.		900		CAPITAL OUTLAY
2394.		310.		429000.		940.	000	MACHINERY & EQUIPMENT
2394.		310.		510110	MERCHANT SERVICES			
2394.		310.		510110.		500		FIXED CHARGES
2394.		310.		510110.		500.	000	FIXED CHARGES
2394.		310.		510306	SALARY RESERVE			
2394.		310.		510306.		100		PERSONAL SERVICES
2395	CITY GRANTS & PROGRAM INCOME FUND							
		390	NON-DEPARTMENTAL					
2395.		390.		470200	HOUSING REHAB			
2395.		390.		470200.		700		GRANTS & CONTRIBUTIONS
2395.		390.		470200.		800		OTHER OBJECTS
2395.		390.		470210	ADMINISTRATION			
2395.		390.		470210.		300		PURCHASED SERVICES
2395.		390.		470210.		700		GRANTS & CONTRIBUTIONS
2395.		390.		470210.		800		OTHER OBJECTS
2395.		390.		470220	PROPERTY ACQUISITION			
2395.		390.		470220.		300		PURCHASED SERVICES
2395.		390.		470300	ECONOMIC DEVELOPMENT			
2395.		390.		470300.		700		GRANTS & CONTRIBUTIONS
2395.		390.		510110	MERCHANT SERVICES			
2395.		390.		510110.		500		FIXED CHARGES
2399	DANGEROUS BUILDING DEMOLITION & REPAIR F							
		310	BUILDING INSPECTION					
2399.		310.		420510	ADMINISTRATION			
2399.		310.		420510.		800		OTHER OBJECTS
2399.		310.		420510.		845.	000	CONTINGENCY
2399.		310.		510110	MERCHANT SERVICES			
2399.		310.		510110.		500		FIXED CHARGES
2400	STREET LIGHTING ASSESSMENTS FUND							
		280	PUBLIC WORKS ADMINISTRATION					
2400.		280.		430263	STREET LIGHTING			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
2400.	280.	430263.	300		PURCHASED SERVICES
2400.	280.	430263.	341.	000	ELECTRICITY & NATURAL GAS
2400.	280.	430263.	350.	000	PROFESSIONAL SERVICES
2400.	280.	**510110**	**MERCHANT SERVICES**		
2400.	280.	510110.	500		FIXED CHARGES
2500	**STREET MAINTENANCE ASSESSMENT FUND**				
	390	**NON-DEPARTMENTAL**			
2500.	390.	**510110**	**MERCHANT SERVICES**		
2500.	390.	510110.	500		FIXED CHARGES
2500.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**		
2500.	390.	521000.	300		PURCHASED SERVICES
2500.	390.	521000.	345.	000	GARBAGE
2500.	390.	521000.	800		OTHER OBJECTS
2500.	390.	521000.	820.	000	TRANSFERS TO OTHER FUNDS
2512	**ROAD DISTRICT #1**				
	280	**PUBLIC WORKS ADMINISTRATION**			
2512.	280.	**430001**	**CIP CITY HALL ELEVATOR/CYLINDER**		
2512.	280.	430001.	900		CAPITAL OUTLAY
2512.	280.	**430100**	**PUBLIC WORKS ADMINISTRATION**		
2512.	280.	430100.	100		PERSONAL SERVICES
2512.	280.	430100.	110.	000	SALARIES AND WAGES
2512.	280.	430100.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430100.	130.	000	OTHER
2512.	280.	430100.	140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430100.	141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430100.	200		SUPPLIES
2512.	280.	430100.	210.	000	OFFICE SUPPLIES
2512.	280.	430100.	220.	000	OPERATING SUPPLIES
2512.	280.	430100.	230.	000	REPAIR/MAINTENANCE
2512.	280.	430100.	231.	000	GASOLINE
2512.	280.	430100.	300		PURCHASED SERVICES
2512.	280.	430100.	310.	000	COMMUNICATIONS
2512.	280.	430100.	320.	000	PRINTING & DUPLICATING
2512.	280.	430100.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	280.	430100.	344.	000	TELEPHONE SERVICE

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2512.	280.	430100.		360.	000	REPAIR & MAINTENANCE
2512.	280.	430100.		370.	000	TRAVEL
2512.	280.	430100.		380.	000	TRAINING
2512.	280.	430100.		500		FIXED CHARGES
2512.	280.	430100.		500.	000	FIXED CHARGES
2512.	280.	430100.		800		OTHER OBJECTS
2512.	280.	**430250**	**REIMBURSABLE SERVICES**			
2512.	280.	430250.		200		SUPPLIES
2512.	280.	430250.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430250.		300		PURCHASED SERVICES
2512.	280.	430250.		360.	000	REPAIR & MAINTENANCE
2512.	280.	**430263**	**STREET LIGHTING**			
2512.	280.	430263.		200		SUPPLIES
2512.	280.	430263.		220.	000	OPERATING SUPPLIES
2512.	280.	430263.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430263.		300		PURCHASED SERVICES
2512.	280.	430263.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	**430264**	**TRAFFIC SIGNAL MAINTENANCE**			
2512.	280.	430264.		100		PERSONAL SERVICES
2512.	280.	430264.		110.	000	SALARIES AND WAGES
2512.	280.	430264.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430264.		120.	000	OVERTIME
2512.	280.	430264.		130.	000	OTHER
2512.	280.	430264.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430264.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430264.		200		SUPPLIES
2512.	280.	430264.		210.	000	OFFICE SUPPLIES
2512.	280.	430264.		220.	000	OPERATING SUPPLIES
2512.	280.	430264.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430264.		231.	000	GASOLINE
2512.	280.	430264.		240.	000	OTHER SUPPLIES
2512.	280.	430264.		300		PURCHASED SERVICES
2512.	280.	430264.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	430264.		350.	000	PROFESSIONAL SERVICES
2512.	280.	430264.		360.	000	REPAIR & MAINTENANCE

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2512.	280.	430264.		370.	000	TRAVEL
2512.	280.	430264.		380.	000	TRAINING
2512.	280.	**430265**	**SIGNING & STRIPING**			
2512.	280.	430265.		100		PERSONAL SERVICES
2512.	280.	430265.		110.	000	SALARIES AND WAGES
2512.	280.	430265.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430265.		120.	000	OVERTIME
2512.	280.	430265.		130.	000	OTHER
2512.	280.	430265.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430265.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430265.		200		SUPPLIES
2512.	280.	430265.		210.	000	OFFICE SUPPLIES
2512.	280.	430265.		220.	000	OPERATING SUPPLIES
2512.	280.	430265.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430265.		231.	000	GASOLINE
2512.	280.	430265.		240.	000	OTHER SUPPLIES
2512.	280.	430265.		300		PURCHASED SERVICES
2512.	280.	430265.		344.	000	TELEPHONE SERVICE
2512.	280.	430265.		345.	000	GARBAGE
2512.	280.	430265.		350.	000	PROFESSIONAL SERVICES
2512.	280.	430265.		360.	000	REPAIR & MAINTENANCE
2512.	280.	430265.		370.	000	TRAVEL
2512.	280.	430265.		380.	000	TRAINING
2512.	280.	**430270**	**COMMUNICATIONS MAINTENANCE**			
2512.	280.	430270.		100		PERSONAL SERVICES
2512.	280.	430270.		110.	000	SALARIES AND WAGES
2512.	280.	430270.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430270.		120.	000	OVERTIME
2512.	280.	430270.		130.	000	OTHER
2512.	280.	430270.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430270.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430270.		200		SUPPLIES
2512.	280.	430270.		220.	000	OPERATING SUPPLIES
2512.	280.	430270.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430270.		231.	000	GASOLINE

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2512.	280.	430270.		300		PURCHASED SERVICES
2512.	280.	430270.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	280.	430270.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	430270.		344.	000	TELEPHONE SERVICE
2512.	280.	430270.		350.	000	PROFESSIONAL SERVICES
2512.	280.	430270.		360.	000	REPAIR & MAINTENANCE
2512.	280.	**430554**	**PUBLIC WORKS SALARY RESERVE**			
2512.	280.	430554.		100		PERSONAL SERVICES
2512.	280.	430554.		110.	000	SALARIES AND WAGES
2512.	280.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
2512.	280.	439000.		200		SUPPLIES
2512.	280.	439000.		210.	000	OFFICE SUPPLIES
2512.	280.	439000.		300		PURCHASED SERVICES
2512.	280.	439000.		350.	000	PROFESSIONAL SERVICES
2512.	280.	**490504**	**DEBT SERVICE**			
2512.	280.	490504.		600		DEBT SERVICE
2512.	280.	490504.		610.	000	PRINCIPAL
2512.	280.	490504.		620.	000	INTEREST / SERVICE FEES
	320	**STREET MAINTENANCE**				
2512.	320.	**430100**	**PUBLIC WORKS ADMINISTRATION**			
2512.	320.	430100.		100		PERSONAL SERVICES
2512.	320.	430100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	320.	**430210**	**ADMINISTRATION**			
2512.	320.	430210.		200		SUPPLIES
2512.	320.	430210.		210.	000	OFFICE SUPPLIES
2512.	320.	430210.		220.	000	OPERATING SUPPLIES
2512.	320.	430210.		300		PURCHASED SERVICES
2512.	320.	430210.		320.	000	PRINTING & DUPLICATING
2512.	320.	430210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	320.	430210.		343.	000	WATER CHARGES
2512.	320.	430210.		344.	000	TELEPHONE SERVICE
2512.	320.	430210.		350.	000	PROFESSIONAL SERVICES
2512.	320.	430210.		370.	000	TRAVEL
2512.	320.	430210.		380.	000	TRAINING

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2512.	320.	430210.		500		FIXED CHARGES
2512.	320.	430210.		500.	000	FIXED CHARGES
2512.	320.	**430230**	**STREET RESTORATION**			
2512.	320.	430230.		100		PERSONAL SERVICES
2512.	320.	430230.		110.	000	SALARIES AND WAGES
2512.	320.	430230.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	320.	430230.		120.	000	OVERTIME
2512.	320.	430230.		130.	000	OTHER
2512.	320.	430230.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	320.	430230.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	320.	430230.		200		SUPPLIES
2512.	320.	430230.		230.	000	STREET RESTORATION/MAINT & REPAIR
2512.	320.	430230.		231.	000	GASOLINE
2512.	320.	430230.		300		PURCHASED SERVICES
2512.	320.	430230.		345.	000	GARBAGE
2512.	320.	430230.		400		BUILDING MATERIALS
2512.	320.	430230.		400.	000	BUILDING MATERIALS
2512.	320.	430230.		500		FIXED CHARGES
2512.	320.	430230.		500.	000	FIXED CHARGES
2512.	320.	430230.		800		OTHER OBJECTS
2512.	320.	430230.		900		CAPITAL OUTLAY
2512.	320.	**430231**	**ENGINEERING**			
2512.	320.	430231.		900		CAPITAL OUTLAY
2512.	320.	430231.		930.	000	IMPROVEMENTS
2512.	320.	**430239**	**MDT/ MRA ROW IMPROVEMENTS**			
2512.	320.	430239.		900		CAPITAL OUTLAY
2512.	320.	430239.		930.	000	IMPROVEMENTS
2512.	320.	**430240**	**STREET MAINTENANCE**			
2512.	320.	430240.		200		SUPPLIES
2512.	320.	**430241**	**BaRSSA (Gas Tax)**			
2512.	320.	430241.		900		CAPITAL OUTLAY
2512.	320.	430241.		930.	000	IMPROVEMENTS
2512.	320.	**430251**	**ICE & SNOW REMOVAL**			
2512.	320.	430251.		100		PERSONAL SERVICES
2512.	320.	430251.		110.	000	SALARIES AND WAGES

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2512.		320.		430251.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		320.		430251.		120.	000	OVERTIME
2512.		320.		430251.		130.	000	OTHER
2512.		320.		430251.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		320.		430251.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		320.		430251.		200		SUPPLIES
2512.		320.		430251.		220.	000	OPERATING SUPPLIES
2512.		320.		430251.		230.	000	SNOW/ICE CTRL REPAIR & MAINT
2512.		320.		430251.		231.	000	GASOLINE
2512.		320.		430251.		300		PURCHASED SERVICES
2512.		320.		430251.		360.	000	REPAIR & MAINTENANCE
2512.		320.		430251.		500		FIXED CHARGES
2512.		320.		430251.		500.	000	FIXED CHARGES
2512.		320.		**430252**	**STREET CLEANING**			
2512.		320.		430252.		100		PERSONAL SERVICES
2512.		320.		430252.		110.	000	SALARIES AND WAGES
2512.		320.		430252.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		320.		430252.		120.	000	OVERTIME
2512.		320.		430252.		130.	000	OTHER
2512.		320.		430252.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		320.		430252.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		320.		430252.		200		SUPPLIES
2512.		320.		430252.		220.	000	STREET CLEANING/OPERATING SUPPLIES
2512.		320.		430252.		230.	000	STREET CLEANING/REPAIR & MAINT
2512.		320.		430252.		231.	000	GASOLINE
2512.		320.		430252.		300		PURCHASED SERVICES
2512.		320.		430252.		360.	000	REPAIR & MAINTENANCE
2512.		320.		430252.		500		FIXED CHARGES
2512.		320.		430252.		500.	000	FIXED CHARGES
2512.		320.		**430270**	**COMMUNICATIONS MAINTENANCE**			
2512.		320.		430270.		900		CAPITAL OUTLAY
2512.		320.		**431200**	**FLOOD CONTROL**			
2512.		320.		431200.		400		BUILDING MATERIALS
2512.		320.		431200.		400.	000	BUILDING MATERIALS
2512.		320.		**439000**	**PUBLIC WORKS ONETIME EXPENSES**			

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2512.	320.	439000.		800		OTHER OBJECTS
2512.	320.	**490504**	**DEBT SERVICE**			
2512.	320.	490504.		600		DEBT SERVICE
2512.	320.	490504.		610.	000	PRINCIPAL
2512.	320.	490504.		620.	000	INTEREST / SERVICE FEES
	390	**NON-DEPARTMENTAL**				
2512.	390.	**510200**	**JUDGMENT & LOSSES**			
2512.	390.	510200.		500		FIXED CHARGES
2513	**PARK DISTRICT #1**					
	370	**PARKS & RECREATION**				
2513.	370.	**460400**	**PARKS ASSET MANAGEMENT**			
2513.	370.	460400.		300		PURCHASED SERVICES
2513.	370.	460400.		350.	000	RENOVATE REPLACE IMPROVE
2513.	370.	460400.		900		CAPITAL OUTLAY
2513.	370.	460400.		930.	000	RENOVATE REPLACE IMPROVE
2513.	370.	460400.		940.	000	MACHINERY & EQUIPMENT
2513.	370.	**460410**	**PARKS & RECREATION ADMINISTRATION**			
2513.	370.	460410.		100		PERSONAL SERVICES
2513.	370.	460410.		110.	000	SALARIES AND WAGES
2513.	370.	460410.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460410.		120.	000	OVERTIME
2513.	370.	460410.		130.	000	OTHER
2513.	370.	460410.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460410.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460410.		200		SUPPLIES
2513.	370.	460410.		210.	000	OFFICE SUPPLIES
2513.	370.	460410.		220.	000	OPERATING SUPPLIES
2513.	370.	460410.		300		PURCHASED SERVICES
2513.	370.	460410.		310.	000	COMMUNICATIONS
2513.	370.	460410.		320.	000	PRINTING & DUPLICATING
2513.	370.	460410.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460410.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460410.		343.	000	WATER CHARGES
2513.	370.	460410.		344.	000	TELEPHONE SERVICE
2513.	370.	460410.		350.	000	PROFESSIONAL SERVICES

City of Missoula
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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2513.		370.		460410.		370.	000	TRAVEL
2513.		370.		460410.		380.	000	TRAINING
2513.		370.		**460411**	**NMT ADMIN**			
2513.		370.		460411.		100		PERSONAL SERVICES
2513.		370.		460411.		110.	000	SALARIES AND WAGES
2513.		370.		460411.		140.	000	EMPLOYER CONTRIBUTIONS
2513.		370.		460411.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.		370.		460411.		200		SUPPLIES
2513.		370.		460411.		210.	000	OFFICE SUPPLIES
2513.		370.		460411.		220.	000	OPERATING SUPPLIES
2513.		370.		460411.		300		PURCHASED SERVICES
2513.		370.		460411.		310.	000	COMMUNICATIONS
2513.		370.		460411.		320.	000	PRINTING & DUPLICATING
2513.		370.		460411.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460411.		344.	000	TELEPHONE SERVICE
2513.		370.		460411.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460411.		370.	000	TRAVEL
2513.		370.		460411.		380.	000	TRAINING
2513.		370.		460411.		390.	000	OTHER PURCHASED SERVICES
2513.		370.		460411.		900		CAPITAL OUTLAY
2513.		370.		**460432**	**PARK ADMIN**			
2513.		370.		460432.		200		SUPPLIES
2513.		370.		460432.		210.	000	OFFICE SUPPLIES
2513.		370.		460432.		220.	000	OPERATING SUPPLIES
2513.		370.		460432.		300		PURCHASED SERVICES
2513.		370.		460432.		310.	000	COMMUNICATIONS
2513.		370.		460432.		320.	000	PRINTING & DUPLICATING
2513.		370.		460432.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460432.		340.	000	WASTEWATER
2513.		370.		460432.		344.	000	TELEPHONE SERVICE
2513.		370.		460432.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460432.		380.	000	TRAINING
2513.		370.		460432.		500		FIXED CHARGES
2513.		370.		460432.		500.	000	FIXED CHARGES
2513.		370.		460432.		600		DEBT SERVICE

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
2513.	370.	460432.		700		GRANTS & CONTRIBUTIONS
2513.	370.	460432.		900		CAPITAL OUTLAY
2513.	370.	**460433**	**PARK AREAS**			
2513.	370.	460433.		800		OTHER OBJECTS
2513.	370.	460433.		820.	000	TRANSFERS TO OTHER FUNDS
2513.	370.	**460434**	**GREENWAYS & HORTICULTURE**			
2513.	370.	460434.		100		PERSONAL SERVICES
2513.	370.	460434.		110.	000	SALARIES AND WAGES
2513.	370.	460434.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460434.		120.	000	OVERTIME
2513.	370.	460434.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460434.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460434.		200		SUPPLIES
2513.	370.	460434.		220.	000	OPERATING SUPPLIES
2513.	370.	460434.		300		PURCHASED SERVICES
2513.	370.	460434.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460434.		343.	000	WATER CHARGES
2513.	370.	460434.		344.	000	TELEPHONE SERVICE
2513.	370.	460434.		345.	000	GARBAGE
2513.	370.	460434.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460434.		380.	000	TRAINING
2513.	370.	**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
2513.	370.	460439.		100		PERSONAL SERVICES
2513.	370.	460439.		110.	000	SALARIES AND WAGES
2513.	370.	460439.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460439.		120.	000	OVERTIME
2513.	370.	460439.		130.	000	OTHER
2513.	370.	460439.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460439.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460439.		200		SUPPLIES
2513.	370.	460439.		220.	000	OPERATING SUPPLIES
2513.	370.	460439.		300		PURCHASED SERVICES
2513.	370.	460439.		310.	000	COMMUNICATIONS
2513.	370.	460439.		320.	000	PRINTING & DUPLICATING
2513.	370.	460439.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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2513.		370.		460439.		344.	000	TELEPHONE SERVICE
2513.		370.		460439.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460439.		380.	000	TRAINING
2513.		370.		**460441**	**RECREATION**			
2513.		370.		460441.		100		PERSONAL SERVICES
2513.		370.		460441.		110.	000	SALARIES AND WAGES
2513.		370.		460441.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.		370.		460441.		120.	000	OVERTIME
2513.		370.		460441.		130.	000	OTHER
2513.		370.		460441.		140.	000	EMPLOYER CONTRIBUTIONS
2513.		370.		460441.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.		370.		460441.		200		SUPPLIES
2513.		370.		460441.		210.	000	OFFICE SUPPLIES
2513.		370.		460441.		220.	000	OPERATING SUPPLIES
2513.		370.		460441.		300		PURCHASED SERVICES
2513.		370.		460441.		310.	000	COMMUNICATIONS
2513.		370.		460441.		320.	000	PRINTING & DUPLICATING
2513.		370.		460441.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460441.		344.	000	TELEPHONE SERVICE
2513.		370.		460441.		345.	000	GARBAGE
2513.		370.		460441.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460441.		360.	000	REPAIR & MAINTENANCE
2513.		370.		460441.		370.	000	TRAVEL
2513.		370.		460441.		380.	000	TRAINING
2513.		370.		460441.		500		FIXED CHARGES
2513.		370.		460441.		500.	000	FIXED CHARGES
2513.		370.		460441.		800		OTHER OBJECTS
2513.		370.		460441.		820.	000	TRANSFERS TO OTHER FUNDS
2513.		370.		**460470**	**RECREATION MORE**			
2513.		370.		460470.		100		PERSONAL SERVICES
2513.		370.		460470.		110.	000	SALARIES AND WAGES
2513.		370.		460470.		120.	000	OVERTIME
2513.		370.		460470.		140.	000	EMPLOYER CONTRIBUTIONS
2513.		370.		460470.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.		370.		460470.		200		SUPPLIES

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2513.		370.		460470.		210.	000	OFFICE SUPPLIES
2513.		370.		460470.		220.	000	OPERATING SUPPLIES
2513.		370.		460470.		300		PURCHASED SERVICES
2513.		370.		460470.		320.	000	PRINTING & DUPLICATING
2513.		370.		460470.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460470.		340.	000	WASTEWATER
2513.		370.		460470.		343.	000	WATER CHARGES
2513.		370.		460470.		344.	000	TELEPHONE SERVICE
2513.		370.		460470.		345.	000	GARBAGE
2513.		370.		460470.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460470.		360.	000	REPAIR & MAINTENANCE
2513.		370.		460470.		370.	000	TRAVEL
2513.		370.		460470.		380.	000	TRAINING
2513.		370.		460470.		390.	000	OTHER PURCHASED SERVICES
2513.		370.		460470.		500		FIXED CHARGES
2513.		370.		460470.		500.	000	FIXED CHARGES
2513.		370.		460470.		530.	000	RENT
2513.		370.		**460471**	**RECREATION ADULTS**			
2513.		370.		460471.		100		PERSONAL SERVICES
2513.		370.		460471.		110.	000	SALARIES AND WAGES
2513.		370.		460471.		120.	000	OVERTIME
2513.		370.		460471.		140.	000	EMPLOYER CONTRIBUTIONS
2513.		370.		460471.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.		370.		460471.		200		SUPPLIES
2513.		370.		460471.		210.	000	OFFICE SUPPLIES
2513.		370.		460471.		220.	000	OPERATING SUPPLIES
2513.		370.		460471.		300		PURCHASED SERVICES
2513.		370.		460471.		320.	000	PRINTING & DUPLICATING
2513.		370.		460471.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460471.		344.	000	TELEPHONE SERVICE
2513.		370.		460471.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460471.		500		FIXED CHARGES
2513.		370.		460471.		500.	000	FIXED CHARGES
2513.		370.		460471.		530.	000	RENT
2513.		370.		**460472**	**RECREATION YOUTH**			

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2513.	370.	460472.		100		PERSONAL SERVICES
2513.	370.	460472.		110.	000	SALARIES AND WAGES
2513.	370.	460472.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460472.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460472.		200		SUPPLIES
2513.	370.	460472.		210.	000	OFFICE SUPPLIES
2513.	370.	460472.		220.	000	OPERATING SUPPLIES
2513.	370.	460472.		300		PURCHASED SERVICES
2513.	370.	460472.		320.	000	PRINTING & DUPLICATING
2513.	370.	460472.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460472.		343.	000	WATER CHARGES
2513.	370.	460472.		344.	000	TELEPHONE SERVICE
2513.	370.	460472.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460472.		500		FIXED CHARGES
2513.	370.	460472.		530.	000	RENT
2513.	370.	**460474**	**SPRAY DECKS**			
2513.	370.	460474.		100		PERSONAL SERVICES
2513.	370.	460474.		110.	000	SALARIES AND WAGES
2513.	370.	460474.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460474.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460474.		200		SUPPLIES
2513.	370.	460474.		220.	000	OPERATING SUPPLIES
2513.	370.	460474.		300		PURCHASED SERVICES
2513.	370.	460474.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460474.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460474.		350.	000	PROFESSIONAL SERVICES
2513.	370.	**460476**	**YOUTH DRUG**			
2513.	370.	460476.		100		PERSONAL SERVICES
2513.	370.	460476.		110.	000	SALARIES AND WAGES
2513.	370.	460476.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460476.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460476.		200		SUPPLIES
2513.	370.	460476.		210.	000	OFFICE SUPPLIES
2513.	370.	460476.		220.	000	OPERATING SUPPLIES
2513.	370.	460476.		300		PURCHASED SERVICES

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2513.	370.		460476.			320.	000	PRINTING & DUPLICATING
2513.	370.		460476.			330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.		460476.			350.	000	PROFESSIONAL SERVICES
2513.	370.		460476.			500		FIXED CHARGES
2513.	370.		460476.			500.	000	FIXED CHARGES
2513.	370.		**460484**		**CONSERVATION LANDS MGMT**			
2513.	370.		460484.			100		PERSONAL SERVICES
2513.	370.		460484.			110.	000	SALARIES & WAGES
2513.	370.		460484.			115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.		460484.			120.	000	OVERTIME
2513.	370.		460484.			130.	000	OTHER
2513.	370.		460484.			140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.		460484.			141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.		460484.			200		SUPPLIES
2513.	370.		460484.			220.	000	OPERATING SUPPLIES
2513.	370.		460484.			300		PURCHASED SERVICES
2513.	370.		460484.			350.	000	PROFESSIONAL SERVICES
2513.	370.		460484.			700		GRANTS & CONTRIBUTIONS
2513.	370.		460484.			700.	000	GRANTS & CONTRIBUTIONS
2513.	370.		**460485**		**SAFETY & TRAINING**			
2513.	370.		460485.			200		SUPPLIES
2513.	370.		460485.			220.	000	OPERATING SUPPLIES
2513.	370.		460485.			300		PURCHASED SERVICES
2513.	370.		460485.			310.	000	COMMUNICATIONS
2513.	370.		460485.			320.	000	PRINTING & DUPLICATING
2513.	370.		460485.			350.	000	PROFESSIONAL SERVICES
2513.	370.		460485.			370.	000	TRAVEL
2513.	370.		460485.			380.	000	TRAINING
2513.	370.		**460501**		**PARK MAINTENANCE ROUTINE**			
2513.	370.		460501.			100		PERSONAL SERVICES
2513.	370.		460501.			110.	000	SALARIES AND WAGES
2513.	370.		460501.			115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.		460501.			120.	000	OVERTIME
2513.	370.		460501.			130.	000	OTHER
2513.	370.		460501.			140.	000	EMPLOYER CONTRIBUTIONS

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2513.	370.	460501.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460501.		200		SUPPLIES
2513.	370.	460501.		220.	000	OPERATING SUPPLIES
2513.	370.	460501.		231.	000	GASOLINE
2513.	370.	460501.		235.	000	VEHICLE REPAIR/MAINTENANCE
2513.	370.	460501.		300		PURCHASED SERVICES
2513.	370.	460501.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460501.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460501.		343.	000	WATER CHARGES
2513.	370.	460501.		345.	000	GARBAGE
2513.	370.	460501.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460501.		370.	000	TRAVEL
2513.	370.	460501.		380.	000	TRAINING
2513.	370.	460501.		700		GRANTS & CONTRIBUTIONS
2513.	370.	460501.		700.	000	GRANTS & CONTRIBUTIONS
2513.	370.	**460503**	**SPORTS FACILITIES MAINTENANCE**			
2513.	370.	460503.		100		PERSONAL SERVICES
2513.	370.	460503.		110.	000	SALARIES AND WAGES
2513.	370.	460503.		120.	000	OVERTIME
2513.	370.	460503.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460503.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460503.		200		SUPPLIES
2513.	370.	460503.		220.	000	OPERATING SUPPLIES
2513.	370.	460503.		300		PURCHASED SERVICES
2513.	370.	460503.		345.	000	GARBAGE
2513.	370.	460503.		350.	000	PROFESSIONAL SERVICES
2513.	370.	**460506**	**CARAS PARK IMPROVEMENTS**			
2513.	370.	460506.		900		CAPITAL OUTLAY
2513.	370.	**460554**	**CULTURE & RECREATION SALARY RESERVE**			
2513.	370.	460554.		100		PERSONAL SERVICES
2513.	370.	460554.		110.	000	SALARIES AND WAGES
2513.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	**469000**	**CULTURE & REC ONETIME EXPENSES**			
2513.	370.	469000.		200		SUPPLIES
2513.	370.	469000.		220.	000	OPERATING SUPPLIES

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2513.	370.	469000.		300		PURCHASED SERVICES
2513.	370.	469000.		350.	000	PROFESSIONAL SERVICES
2513.	370.	469000.		900		CAPITAL OUTLAY
2513.	370.	469000.		930.	000	IMPROVEMENTS
2513.	370.	469000.		940.	000	MACHINERY & EQUIPMENT
2513.	370.	**490504**	**DEBT SERVICE**			
2513.	370.	490504.		600		DEBT SERVICE
2513.	370.	490504.		610.	000	PRINCIPAL
2513.	370.	490504.		620.	000	INTEREST / SERVICE FEES
2513.	370.	**510110**	**MERCHANT SERVICES**			
2513.	370.	510110.		500		FIXED CHARGES
2513.	370.	**521001**	**TRANSFER TO CIP**			
2513.	370.	521001.		800		OTHER OBJECTS
2513.	370.	521001.		820.	000	TRANSFERS TO OTHER FUNDS
2513.	370.	**521003**	**FORT MISSOULA REGIONAL PARK SUBSIDY**			
2513.	370.	521003.		800		OTHER OBJECTS
2513.	370.	**521004**	**TRANSFER TO GENERAL FUND**			
2513.	370.	521004.		800		OTHER OBJECTS
2522	**DEV SRVS - ROAD DISTRICT #1**					
	223	**CITY CLERK**				
2522.	223.	**460434**	**GREENWAYS & HORTICULTURE**			
2522.	223.	460434.		200		SUPPLIES
2522.	223.	460434.		300		PURCHASED SERVICES
	250	**DEVELOPMENT SERVICES**				
2522.	250.	**430100**	**PUBLIC WORKS ADMINISTRATION**			
2522.	250.	430100.		100		PERSONAL SERVICES
2522.	250.	430100.		110.	000	SALARIES AND WAGES
2522.	250.	430100.		140.	000	EMPLOYER CONTRIBUTIONS
2522.	250.	430100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2522.	250.	430100.		200		SUPPLIES
2522.	250.	430100.		220.	000	OPERATING SUPPLIES
2522.	250.	430100.		230.	000	REPAIR/MAINTENANCE
2522.	250.	430100.		231.	000	GASOLINE
2522.	250.	430100.		300		PURCHASED SERVICES
2522.	250.	430100.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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2522.	250.	430100.	344.	000	TELEPHONE SERVICE
2522.	250.	430100.	370.	000	TRAVEL
2522.	250.	430100.	380.	000	TRAINING
2522.	250.	**430234**	**CURB & GUTTERS**		
2522.	250.	430234.	900		CAPITAL OUTLAY
2522.	250.	430234.	930.	000	IMPROVEMENTS
2522.	250.	**430262**	**SIDEWALK & CURB**		
2522.	250.	430262.	300		PURCHASED SERVICES
2522.	250.	430262.	350.	000	PROFESSIONAL SERVICES
2522.	250.	430262.	600		DEBT SERVICE
2522.	250.	430262.	700		GRANTS & CONTRIBUTIONS
2522.	250.	430262.	900		CAPITAL OUTLAY
2522.	250.	430262.	930.	000	IMPROVEMENTS
2522.	250.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**		
2522.	250.	439000.	200		SUPPLIES
2522.	250.	439000.	210.	000	OFFICE SUPPLIES
2522.	250.	439000.	300		PURCHASED SERVICES
2522.	250.	439000.	350.	000	PROFESSIONAL SERVICES
2522.	250.	439000.	800		OTHER OBJECTS
2522.	250.	**460434**	**GREENWAYS & HORTICULTURE**		
2522.	250.	460434.	300		PURCHASED SERVICES
2522.	250.	460434.	360.	000	REPAIR & MAINTENANCE
2522.	250.	**510200**	**JUDGMENT & LOSSES**		
2522.	250.	510200.	500		FIXED CHARGES
2522.	250.	510200.	500.	000	FIXED CHARGES
	390	**NON-DEPARTMENTAL**			
2522.	390.	**510200**	**JUDGMENT & LOSSES**		
2522.	390.	510200.	500		FIXED CHARGES
2820	**STATE GAS TAX FUND**				
	280	**PUBLIC WORKS ADMINISTRATION**			
2820.	280.	**430230**	**STREET RESTORATION**		
2820.	280.	430230.	300		PURCHASED SERVICES
2820.	280.	430230.	500		FIXED CHARGES
2820.	280.	430230.	800		OTHER OBJECTS
2820.	280.	430230.	820.	000	TRANSFERS TO OTHER FUNDS

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
2820.	280.	430230.		900		CAPITAL OUTLAY
2820.	280.	**430241**	**BaRSSA (Gas Tax)**			
2820.	280.	430241.		700		GRANTS & CONTRIBUTIONS
2820.	280.	430241.		700.	000	GRANTS & CONTRIBUTIONS
2820.	280.	430241.		800		OTHER OBJECTS
2820.	280.	430241.		820.	000	TRANSFERS TO OTHER FUNDS
2820.	280.	430241.		900		CAPITAL OUTLAY
2820.	280.	430241.		930.	000	IMPROVEMENTS
2820.	280.	**510110**	**MERCHANT SERVICES**			
2820.	280.	510110.		500		FIXED CHARGES
2917	**CRIME VICTIM SURCHARGE**					
	390	**NON-DEPARTMENTAL**				
2917.	390.	**510110**	**MERCHANT SERVICES**			
2917.	390.	510110.		500		FIXED CHARGES
2918	**LAW ENFORCEMENT BLOCK GRANT FUND**					
	290	**POLICE**				
2918.	290.	**420172**	**JAG XII**			
2918.	290.	420172.		200		SUPPLIES
2918.	290.	420172.		220.	000	OPERATING SUPPLIES
2918.	290.	420172.		700		GRANTS & CONTRIBUTIONS
2918.	290.	420172.		700.	000	GRANTS & CONTRIBUTIONS
2918.	290.	**420173**	**JAG XVI - 2019 GRANT**			
2918.	290.	420173.		200		SUPPLIES
2918.	290.	420173.		220.	000	JAG XIV OPERATING SUPPLIES
2918.	290.	420173.		700		GRANTS & CONTRIBUTIONS
2918.	290.	420173.		700.	000	GRANTS & CONTRIBUTIONS
2919	**HIDTA FUND**					
	290	**POLICE**				
2919.	290.	**420142**	**HIDTA STATE FORFEITURES**			
2919.	290.	420142.		100		PERSONAL SERVICES
2919.	290.	420142.		120.	000	OVERTIME
2919.	290.	420142.		140.	000	EMPLOYER CONTRIBUTIONS
2919.	290.	420142.		200		SUPPLIES
2919.	290.	420142.		210.	000	OFFICE SUPPLIES
2919.	290.	420142.		220.	000	OPERATING SUPPLIES

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2919.	290.	420142.		300		PURCHASED SERVICES
2919.	290.	420142.		320.	000	PRINTING & DUPLICATING
2919.	290.	420142.		341.	000	ELECTRICITY & NATURAL GAS
2919.	290.	420142.		344.	000	TELEPHONE SERVICE
2919.	290.	420142.		350.	000	PROFESSIONAL SERVICES
2919.	290.	420142.		350.	012	STORAGE PROJECT/PROFESSIONAL SERVICES
2919.	290.	420142.		360.	000	REPAIR & MAINTENANCE
2919.	290.	420142.		370.	000	TRAVEL
2919.	290.	420142.		380.	000	TRAINING
2919.	290.	420142.		390.	000	OTHER PURCHASED SERVICES
2919.	290.	420142.		500		FIXED CHARGES
2919.	290.	420142.		500.	000	FIXED CHARGES
2919.	290.	420142.		700		GRANTS & CONTRIBUTIONS
2919.	290.	420142.		700.	000	HIDTA STATE FORFEITURE
2919.	290.	420142.		900		CAPITAL OUTLAY
2919.	290.	**420180**	**TREASURY FORFEITURES**			
2919.	290.	420180.		700		GRANTS & CONTRIBUTIONS
2919.	290.	**420181**	**DEPT OF JUSTICE FORFEITURES**			
2919.	290.	420181.		200		SUPPLIES
2919.	290.	420181.		220.	000	OPERATING SUPPLIES
2919.	290.	420181.		300		PURCHASED SERVICES
2919.	290.	420181.		341.	000	ELECTRICITY & NATURAL GAS
2919.	290.	420181.		700		GRANTS & CONTRIBUTIONS
2919.	290.	**510110**	**MERCHANT SERVICES**			
2919.	290.	510110.		500		FIXED CHARGES
2939	**CDBG PROGRAM INCOME ACCOUNT**					
	400	**ENTITLEMENT GRANTS**				
2939.	400.	**470000**	**HOUSING & COMMUNITY DEVELOPMENT**			
2939.	400.	470000.		700		GRANTS & CONTRIBUTIONS
2939.	400.	470000.		700.	000	GRANTS & CONTRIBUTIONS
2939.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2939.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2939.	400.	**470335**	**GRANT & COMMUNITY PROGRAMS**			
2939.	400.	470335.		800		OTHER OBJECTS
2939.	400.	**470450**	**CONSTRUCTION PROJECTS**			

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2939.		400.		470450.		700		GRANTS & CONTRIBUTIONS
2939.		400.		470450.		700.	000	CONSTRUCTION/REHAB
2939.		400.		**510110**	**MERCHANT SERVICES**			
2939.		400.		510110.		500		FIXED CHARGES
2940	**CDBG FUND**							
		400	**ENTITLEMENT GRANTS**					
2940.		400.		**470000**	**HOUSING & COMMUNITY DEVELOPMENT**			
2940.		400.		470000.		700		GRANTS & CONTRIBUTIONS
2940.		400.		470000.		800		OTHER OBJECTS
2940.		400.		**470290**	**PUBLIC SERVICE PROJECTS**			
2940.		400.		470290.		300		PURCHASED SERVICES
2940.		400.		470290.		350.	000	PROFESSIONAL SERVICES
2940.		400.		470290.		370.	000	TRAVEL
2940.		400.		470290.		500		FIXED CHARGES
2940.		400.		470290.		500.	000	FIXED CHARGES
2940.		400.		470290.		700		GRANTS & CONTRIBUTIONS
2940.		400.		470290.		700.	000	GRANTS & CONTRIBUTIONS
2940.		400.		**470291**	**YWCA**			
2940.		400.		470291.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470292**	**FY12 homeWORD**			
2940.		400.		470292.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470293**	**MISSOULA FOOD BANK**			
2940.		400.		470293.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470294**	**FY12 WORD**			
2940.		400.		470294.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470296**	**MISSOULA AGING SERVICES**			
2940.		400.		470296.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470298**	**FY12 RAMP**			
2940.		400.		470298.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470315**	**MISSOULA PARKS & REC**			
2940.		400.		470315.		700		GRANTS & CONTRIBUTIONS
2940.		400.		470315.		800		OTHER OBJECTS
2940.		400.		**470318**	**FY12 POVERELLO FACILITY REPAIRS**			
2940.		400.		470318.		700		GRANTS & CONTRIBUTIONS
2940.		400.		**470335**	**GRANT & COMMUNITY PROGRAMS**			

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2940.	400.	470335.		300		PURCHASED SERVICES
2940.	400.	470335.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470397**	**FY12 GARDEN CITY HARVEST**			
2940.	400.	470397.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470403**	**FY12 PARKS & RECREATION GRANTS**			
2940.	400.	470403.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470439**	**FY16 HOMEWORD SWEETGRASS**			
2940.	400.	470439.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470450**	**CONSTRUCTION PROJECTS**			
2940.	400.	470450.		300		PURCHASED SERVICES
2940.	400.	470450.		700		GRANTS & CONTRIBUTIONS
2940.	400.	470450.		700.	000	GRANTS & CONTRIBUTIONS
2940.	400.	**510110**	**MERCHANT SERVICES**			
2940.	400.	510110.		500		FIXED CHARGES
2940.	400.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2940.	400.	521000.		800		OTHER OBJECTS
2941	**HOME FUND**					
	400	**ENTITLEMENT GRANTS**				
2941.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2941.	400.	470290.		500		FIXED CHARGES
2941.	400.	470290.		500.	000	FIXED CHARGES
2941.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2941.	400.	470290.		700.	000	GRANTS & CONTRIBUTIONS
2941.	400.	**470450**	**CONSTRUCTION PROJECTS**			
2941.	400.	470450.		700		GRANTS & CONTRIBUTIONS
2941.	400.	470450.		700.	000	GRANTS & CONTRIBUTIONS
2941.	400.	**510110**	**MERCHANT SERVICES**			
2941.	400.	510110.		500		FIXED CHARGES
2941.	400.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2941.	400.	521000.		800		OTHER OBJECTS
2943	**CITY HOME PROGRAM INCOME**					
	400	**ENTITLEMENT GRANTS**				
2943.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2943.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2943.	400.	470290.		700.	000	SERVICES

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2943.		400.		470335	GRANT & COMMUNITY PROGRAMS			
2943.		400.		470335.		800		OTHER OBJECTS
2943.		400.		470450	CONSTRUCTION PROJECTS			
2943.		400.		470450.		700		GRANTS & CONTRIBUTIONS
2955	TRANSPORTATION							
		250	DEVELOPMENT SERVICES					
2955.		250.		410554	RESERVE FOR SALARY INCREASE			
2955.		250.		410554.		100		PERSONAL SERVICES
2955.		250.		410554.		110.	000	SALARIES AND WAGES
2955.		250.		410554.		140.	000	EMPLOYER CONTRIBUTIONS
2955.		250.		411070	TRANSPORTATION			
2955.		250.		411070.		100		PERSONAL SERVICES
2955.		250.		411070.		110.	000	SALARIES AND WAGES
2955.		250.		411070.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2955.		250.		411070.		140.	000	EMPLOYER CONTRIBUTIONS
2955.		250.		411070.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.		250.		411070.		200		SUPPLIES
2955.		250.		411070.		210.	000	OFFICE SUPPLIES
2955.		250.		411070.		220.	000	OPERATING SUPPLIES
2955.		250.		411070.		231.	000	GASOLINE
2955.		250.		411070.		300		PURCHASED SERVICES
2955.		250.		411070.		310.	000	COMMUNICATIONS
2955.		250.		411070.		320.	000	PRINTING & DUPLICATING
2955.		250.		411070.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.		250.		411070.		350.	000	PROFESSIONAL SERVICES
2955.		250.		411070.		360.	000	REPAIR & MAINTENANCE
2955.		250.		411070.		370.	000	TRAVEL
2955.		250.		411070.		380.	000	TRAINING
2955.		250.		411070.		500		FIXED CHARGES
2955.		250.		411070.		500.	000	FIXED CHARGES
2955.		250.		411070.		700		GRANTS & CONTRIBUTIONS
2955.		250.		411070.		700.	000	GRANTS & CONTRIBUTIONS
2955.		250.		411070.		800		OTHER OBJECTS
2955.		250.		411070.		900		CAPITAL OUTLAY
2955.		250.		411079	BIKE/PED MDT			

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2955.	250.	411079.		100		PERSONAL SERVICES
2955.	250.	411079.		110.	000	SALARIES AND WAGES
2955.	250.	411079.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	411079.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	411079.		200		SUPPLIES
2955.	250.	411079.		220.	000	OPERATING SUPPLIES
2955.	250.	411079.		300		PURCHASED SERVICES
2955.	250.	411079.		320.	000	PRINTING & DUPLICATING
2955.	250.	411079.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	411079.		350.	000	PROFESSIONAL SERVICES
2955.	250.	**411080**	**MIM MDT**			
2955.	250.	411080.		100		PERSONAL SERVICES
2955.	250.	411080.		110.	000	SALARIES AND WAGES
2955.	250.	411080.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	411080.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	411080.		200		SUPPLIES
2955.	250.	411080.		210.	000	OFFICE SUPPLIES
2955.	250.	411080.		220.	000	OPERATING SUPPLIES
2955.	250.	411080.		300		PURCHASED SERVICES
2955.	250.	411080.		310.	000	COMMUNICATIONS
2955.	250.	411080.		320.	000	PRINTING & DUPLICATING
2955.	250.	411080.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	411080.		344.	000	TELEPHONE SERVICE
2955.	250.	411080.		350.	000	PROFESSIONAL SERVICES
2955.	250.	411080.		360.	000	REPAIR & MAINTENANCE
2955.	250.	411080.		370.	000	TRAVEL
2955.	250.	411080.		380.	000	TRAINING
2955.	250.	411080.		500		FIXED CHARGES
2955.	250.	411080.		500.	000	FIXED CHARGES
2955.	250.	411080.		700		GRANTS & CONTRIBUTIONS
2955.	250.	411080.		700.	000	GRANTS & CONTRIBUTIONS
2955.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
2955.	250.	419000.		300		PURCHASED SERVICES
2955.	250.	419000.		350.	000	PROFESSIONAL SERVICES
2955.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			

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2955.	250.	430255.		100		PERSONAL SERVICES
2955.	250.	430255.		110.	000	SALARIES AND WAGES
2955.	250.	430255.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2955.	250.	430255.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	430255.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	430255.		200		SUPPLIES
2955.	250.	430255.		210.	000	OFFICE SUPPLIES
2955.	250.	430255.		220.	000	OPERATING SUPPLIES
2955.	250.	430255.		300		PURCHASED SERVICES
2955.	250.	430255.		310.	000	COMMUNICATIONS
2955.	250.	430255.		320.	000	PRINTING & DUPLICATING
2955.	250.	430255.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	430255.		350.	000	PROFESSIONAL SERVICES
2955.	250.	430255.		370.	000	TRAVEL
2955.	250.	430255.		380.	000	TRAINING
2955.	250.	430255.		390.	000	OTHER PURCHASED SERVICES
2955.	250.	430255.		500		FIXED CHARGES
2955.	250.	430255.		500.	000	FIXED CHARGES
2955.	250.	**510110**	**MERCHANT SERVICES**			
2955.	250.	510110.		500		FIXED CHARGES
2987	**FEDERAL TRANSPORTATION FUND**					
	390	**NON-DEPARTMENTAL**				
2987.	390.	**430255**	**Bitterroot Bike Trail Safe Crossings**			
2987.	390.	430255.		900		CAPITAL OUTLAY
2987.	390.	**430257**	**BICYCLE COMMUTER NETWORK**			
2987.	390.	430257.		900		CAPITAL OUTLAY
2987.	390.	**460509**	**KIM WILLIAMS TRAIL**			
2987.	390.	460509.		900		CAPITAL OUTLAY
2987.	390.	**510000**	**MISCELLANEOUS**			
2987.	390.	510000.		800		OTHER OBJECTS
2987.	390.	**510110**	**MERCHANT SERVICES**			
2987.	390.	510110.		500		FIXED CHARGES
2988	**GRANTS & DONATIONS FUND**					
	300	**FIRE**				
2988.	300.	**420730**	**EMERGENCY MEDICAL SERVICES**			

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2988.	300.	420730.		700		GRANTS & CONTRIBUTIONS
2988.	300.	420730.		700.	000	GRANTS & CONTRIBUTIONS
	390	**NON-DEPARTMENTAL**				
2988.	390.	**411040**	**RESEARCH**			
2988.	390.	411040.		300		PURCHASED SERVICES
2988.	390.	411040.		350.	000	PROFESSIONAL SERVICES
2988.	390.	411040.		370.	000	TRAVEL
2988.	390.	**411231**	**ENERGY CONSERVATION**			
2988.	390.	411231.		300		PURCHASED SERVICES
2988.	390.	411231.		350.	000	PROFESSIONAL SERVICES
2988.	390.	**420000**	**MISC GRANTS**			
2988.	390.	420000.		700		GRANTS & CONTRIBUTIONS
2988.	390.	420000.		700.	000	GRANTS & CONTRIBUTIONS
2988.	390.	**420432**	**FIRE EXPLORERS**			
2988.	390.	420432.		700		GRANTS & CONTRIBUTIONS
2988.	390.	420432.		700.	000	FIRE EXPLORERS/GRANTS & CONTRIBUTIONS
2988.	390.	**430230**	**STREET RESTORATION**			
2988.	390.	430230.		900		CAPITAL OUTLAY
2988.	390.	430230.		930.	000	IMPROVEMENTS
2988.	390.	**470210**	**ADMINISTRATION**			
2988.	390.	470210.		300		PURCHASED SERVICES
2988.	390.	470210.		350.	000	PROFESSIONAL SERVICES
2989	**POLICE GRANTS & DONATIONS**					
	290	**POLICE**				
2989.	290.	**420000**	**PUBLIC SAFETY**			
2989.	290.	420000.		700		GRANTS & CONTRIBUTIONS
2989.	290.	420000.		700.	000	GRANTS & CONTRIBUTIONS
2989.	290.	**420143**	**ANTI-GRAFFITI**			
2989.	290.	420143.		200		SUPPLIES
2989.	290.	420143.		210.	000	OFFICE SUPPLIES
2989.	290.	420143.		220.	000	OPERATING SUPPLIES
2989.	290.	**420144**	**BIAS CRIME CAMPAIGN**			
2989.	290.	420144.		300		PURCHASED SERVICES
2989.	290.	**420145**	**PROJECT SAFE NEIGHBORHOOD (PSN) OT**			
2989.	290.	420145.		100		PERSONAL SERVICES

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2989.	290.	420145.		120.	000	OVERTIME
2989.	290.	420145.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	**420146**	**PROJECT SAFE NEIGHBORHOOD (PSN) RESEARCH**			
2989.	290.	420146.		100		PERSONAL SERVICES
2989.	290.	420146.		110.	000	SALARIES AND WAGES
2989.	290.	420146.		120.	000	OVERTIME
2989.	290.	420146.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	**420150**	**STATE EQUIPMENT GRANT**			
2989.	290.	420150.		200		SUPPLIES
2989.	290.	420150.		220.	000	OPERATING SUPPLIES
2989.	290.	**420160**	**ICAC**			
2989.	290.	420160.		100		PERSONAL SERVICES
2989.	290.	420160.		110.	000	SALARIES AND WAGES
2989.	290.	420160.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2989.	290.	420160.		120.	000	OVERTIME
2989.	290.	420160.		130.	000	OTHER
2989.	290.	420160.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	420160.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2989.	290.	420160.		200		SUPPLIES
2989.	290.	420160.		220.	000	OPERATING SUPPLIES
2989.	290.	420160.		300		PURCHASED SERVICES
2989.	290.	420160.		350.	000	PROFESSIONAL SERVICES
2989.	290.	420160.		370.	000	TRAVEL
2989.	290.	**420161**	**ICAC GOOGLE**			
2989.	290.	420161.		100		PERSONAL SERVICES
2989.	290.	420161.		110.	000	SALARIES AND WAGES
2989.	290.	420161.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2989.	290.	420161.		130.	000	OTHER
2989.	290.	420161.		133.	000	EDUCATION COMPENSATION
2989.	290.	420161.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	420161.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2989.	290.	**420180**	**BULLETPROOF VEST PROGRAM**			
2989.	290.	420180.		200		SUPPLIES
2989.	290.	420180.		220.	000	OPERATING SUPPLIES
2989.	290.	**420181**	**2018 HIDTA**			

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2989.	290.	420181.	100		PERSONAL SERVICES
2989.	290.	420181.	200		SUPPLIES
2989.	290.	420181.	300		PURCHASED SERVICES
2989.	290.	420181.	500		FIXED CHARGES
2989.	290.	**420184**	**DUI TASK FORCES**		
2989.	290.	420184.	100		PERSONAL SERVICES
2989.	290.	420184.	200		SUPPLIES
2989.	290.	**420186**	**FY19 HITDA**		
2989.	290.	420186.	100		PERSONAL SERVICES
2989.	290.	420186.	120.	000	OVERTIME
2989.	290.	420186.	140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	420186.	200		SUPPLIES
2989.	290.	420186.	210.	000	OFFICE SUPPLIES
2989.	290.	420186.	220.	000	OPERATING SUPPLIES
2989.	290.	420186.	220.	032	OPERATING SUPPLIES
2989.	290.	420186.	300		PURCHASED SERVICES
2989.	290.	420186.	344.	000	TELEPHONE SERVICE
2989.	290.	420186.	350.	000	PROFESSIONAL SERVICES
2989.	290.	420186.	350.	040	PROFESSIONAL SERVICES
2989.	290.	420186.	360.	000	REPAIR & MAINTENANCE
2989.	290.	420186.	370.	000	TRAVEL
2989.	290.	420186.	500		FIXED CHARGES
2989.	290.	420186.	500.	000	FIXED CHARGES
2989.	290.	**420190**	**STATE OT SEAT BELT GRANT**		
2989.	290.	420190.	100		PERSONAL SERVICES
2989.	290.	420190.	110.	000	SALARIES AND WAGES
2989.	290.	420190.	120.	000	OVERTIME
2989.	290.	420190.	140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	420190.	300		PURCHASED SERVICES
2989.	290.	**420191**	**SELECTIVE TRAFFIC ENF PROG (STEP) GRANT**		
2989.	290.	420191.	100		PERSONAL SERVICES
2989.	290.	420191.	110.	000	SALARIES AND WAGES
2989.	290.	420191.	140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.	420191.	300		PURCHASED SERVICES
2989.	290.	420191.	370.	000	TRAVEL

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2989.		290.		420195	2017 HIDTA			
2989.		290.		420195.		100		PERSONAL SERVICES
2989.		290.		420195.		200		SUPPLIES
2989.		290.		420195.		300		PURCHASED SERVICES
2989.		290.		420195.		500		FIXED CHARGES
2989.		290.		420198	FY2020 HIDTA			
2989.		290.		420198.		100		PERSONAL SERVICES
2989.		290.		420198.		200		SUPPLIES
2989.		290.		420198.		300		PURCHASED SERVICES
2989.		290.		420198.		500		FIXED CHARGES
2989.		290.		420198.		500.	000	FIXED CHARGES
2991	BROWNFIELDS							
		400	ENTITLEMENT GRANTS					
2991.		400.		470710	ADMIN			
2991.		400.		470710.		300		PURCHASED SERVICES
2991.		400.		470710.		370.	000	TRAVEL
2991.		400.		470710.		380.	000	TRAINING
2991.		400.		470710.		500		FIXED CHARGES
2991.		400.		470710.		500.	000	FIXED CHARGES
2991.		400.		470710.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470710.		800		OTHER OBJECTS
2991.		400.		470715	PROJECTS			
2991.		400.		470715.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470715.		700.	000	GRANTS & CONTRIBUTIONS
2991.		400.		470720	ADMIN			
2991.		400.		470720.		500		FIXED CHARGES
2991.		400.		470720.		500.	000	FIXED CHARGES
2991.		400.		470720.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470720.		700.	000	GRANTS & CONTRIBUTIONS
2991.		400.		470725	PROJECTS			
2991.		400.		470725.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470725.		700.	000	GRANTS & CONTRIBUTIONS
3000	SID REVOLVING FUND							
		390	NON-DEPARTMENTAL					
3000.		390.		510110	MERCHANT SERVICES			

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3000.	390.	510110.		500		FIXED CHARGES
3000.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3000.	390.	521000.		800		OTHER OBJECTS
3000.	390.	521000.		820.	000	TRANSFERS TO OTHER FUNDS
3005	**SID REBATES**					
	390	**NON-DEPARTMENTAL**				
3005.	390.	**510110**	**MERCHANT SERVICES**			
3005.	390.	510110.		500		FIXED CHARGES
3065	**1998 PUBLIC SAFETY G O BONDS FUND**					
	390	**NON-DEPARTMENTAL**				
3065.	390.	**510110**	**MERCHANT SERVICES**			
3065.	390.	510110.		500		FIXED CHARGES
3070	**1996 OPEN SPACE GO BONDS**					
	390	**NON-DEPARTMENTAL**				
3070.	390.	**490100**	**GO BONDS**			
3070.	390.	490100.		800		OTHER OBJECTS
3070.	390.	**510110**	**MERCHANT SERVICES**			
3070.	390.	510110.		500		FIXED CHARGES
3075	**1997 OPEN SPACE G O BOND FUND**					
	390	**NON-DEPARTMENTAL**				
3075.	390.	**490100**	**GO BONDS**			
3075.	390.	490100.		800		OTHER OBJECTS
3075.	390.	**510110**	**MERCHANT SERVICES**			
3075.	390.	510110.		500		FIXED CHARGES
3080	**1994 FIRE EQUIP/CITY HALLS REFUND BOND F**					
	390	**NON-DEPARTMENTAL**				
3080.	390.	**490100**	**GO BONDS**			
3080.	390.	490100.		600		DEBT SERVICE
3080.	390.	490100.		800		OTHER OBJECTS
3080.	390.	**510110**	**MERCHANT SERVICES**			
3080.	390.	510110.		500		FIXED CHARGES
3085	**1993 FIRE STATION G O BOND FUND**					
	390	**NON-DEPARTMENTAL**				
3085.	390.	**490100**	**GO BONDS**			
3085.	390.	490100.		800		OTHER OBJECTS

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3085.	390.		**510110**	**MERCHANT SERVICES**			
3085.	390.		510110.		500		FIXED CHARGES
3090	**2004 AQUATICS BOND**						
	390	**NON-DEPARTMENTAL**					
3090.	390.		**490100**	**GO BONDS**			
3090.	390.		490100.		600		DEBT SERVICE
3090.	390.		490100.		800		OTHER OBJECTS
3090.	390.		**510110**	**MERCHANT SERVICES**			
3090.	390.		510110.		500		FIXED CHARGES
3091	**SERIES 2012A AQUATICS REFUNDING BOND**						
	390	**NON-DEPARTMENTAL**					
3091.	390.		**490100**	**GO BONDS**			
3091.	390.		490100.		600		DEBT SERVICE
3091.	390.		490100.		610.	000	PRINCIPAL
3091.	390.		490100.		620.	000	INTEREST / SERVICE FEES
3091.	390.		490100.		800		OTHER OBJECTS
3091.	390.		**510110**	**MERCHANT SERVICES**			
3091.	390.		510110.		500		FIXED CHARGES
3092	**Series 2013A GO REFUNDING BONDS**						
	390	**NON-DEPARTMENTAL**					
3092.	390.		**490100**	**GO BONDS**			
3092.	390.		490100.		600		DEBT SERVICE
3092.	390.		490100.		610.	000	PRINCIPAL
3092.	390.		490100.		620.	000	INTEREST / SERVICE FEES
3092.	390.		**510110**	**MERCHANT SERVICES**			
3092.	390.		510110.		500		FIXED CHARGES
3092.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3092.	390.		521000.		800		OTHER OBJECTS
3095	**2004 REFUNDING BONDS DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3095.	390.		**490100**	**GO BONDS**			
3095.	390.		490100.		600		DEBT SERVICE
3095.	390.		**510110**	**MERCHANT SERVICES**			
3095.	390.		510110.		500		FIXED CHARGES
3096	**NEW FIRE STATION GO BOND**						

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		390	**NON-DEPARTMENTAL**					
3096.		390.		**490100**	**GO BONDS**			
3096.		390.		490100.		600		DEBT SERVICE
3096.		390.		490100.		800		OTHER OBJECTS
3096.		390.		**510110**	**MERCHANT SERVICES**			
3096.		390.		510110.		500		FIXED CHARGES
3097	**2007 REFUNDING BONDS**							
		390	**NON-DEPARTMENTAL**					
3097.		390.		**490100**	**GO BONDS**			
3097.		390.		490100.		600		DEBT SERVICE
3097.		390.		**490500**	**DEBT PAYMENTS**			
3097.		390.		490500.		500		FIXED CHARGES
3097.		390.		**510110**	**MERCHANT SERVICES**			
3097.		390.		510110.		500		FIXED CHARGES
3100	**SIDEWALK & CURB WARRANTS FUND**							
		390	**NON-DEPARTMENTAL**					
3100.		390.		**490300**	**SPECIAL IMPROVEMENTS BONDS**			
3100.		390.		490300.		600		DEBT SERVICE
3100.		390.		**510110**	**MERCHANT SERVICES**			
3100.		390.		510110.		500		FIXED CHARGES
3100.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3100.		390.		521000.		800		OTHER OBJECTS
3200	**FY99 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3200.		390.		**490300**	**SPECIAL IMPROVEMENTS BONDS**			
3200.		390.		490300.		600		DEBT SERVICE
3200.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3200.		390.		510100.		600		DEBT SERVICE
3200.		390.		510100.		800		OTHER OBJECTS
3200.		390.		**510110**	**MERCHANT SERVICES**			
3200.		390.		510110.		500		FIXED CHARGES
3300	**FY00 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3300.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3300.		390.		510100.		600		DEBT SERVICE

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3300.	390.			**510110**	**MERCHANT SERVICES**			
3300.	390.			510110.		500		FIXED CHARGES
3305	**JUDGMENT LEVIES**							
		390	**NON-DEPARTMENTAL**					
3305.	390.			**490550**	**JUDGMENT LEVY DEBT**			
3305.	390.			490550.		600		DEBT SERVICE
3305.	390.			490550.		800		OTHER OBJECTS
3400	**FY01 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3400.	390.			**510100**	**SPECIAL ASSESSMENTS**			
3400.	390.			510100.		600		DEBT SERVICE
3400.	390.			510100.		800		OTHER OBJECTS
3400.	390.			**510110**	**MERCHANT SERVICES**			
3400.	390.			510110.		500		FIXED CHARGES
3410	**FY02 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3410.	390.			**510100**	**SPECIAL ASSESSMENTS**			
3410.	390.			510100.		600		DEBT SERVICE
3410.	390.			**510110**	**MERCHANT SERVICES**			
3410.	390.			510110.		500		FIXED CHARGES
3420	**FY03 SIDEWALK & CURB DEBT SERVICE**							
		390	**NON-DEPARTMENTAL**					
3420.	390.			**510100**	**SPECIAL ASSESSMENTS**			
3420.	390.			510100.		600		DEBT SERVICE
3420.	390.			**510110**	**MERCHANT SERVICES**			
3420.	390.			510110.		500		FIXED CHARGES
3430	**FY04 SIDEWALK CURB DEBT SERVICE**							
		390	**NON-DEPARTMENTAL**					
3430.	390.			**510100**	**SPECIAL ASSESSMENTS**			
3430.	390.			510100.		600		DEBT SERVICE
3430.	390.			**510110**	**MERCHANT SERVICES**			
3430.	390.			510110.		500		FIXED CHARGES
3440	**FY05 SIDEWALK AND CURB**							
		390	**NON-DEPARTMENTAL**					
3440.	390.			**510100**	**SPECIAL ASSESSMENTS**			

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3440.		390.		510100.		600		DEBT SERVICE
3440.		390.		**510110**		**MERCHANT SERVICES**		
3440.		390.		510110.		500		FIXED CHARGES
3450	**FY06 SIDEWALK AND CURB**							
		390	**NON-DEPARTMENTAL**					
3450.		390.		**510100**		**SPECIAL ASSESSMENTS**		
3450.		390.		510100.		600		DEBT SERVICE
3450.		390.		**510110**		**MERCHANT SERVICES**		
3450.		390.		510110.		500		FIXED CHARGES
3460	**FY07 SIDEWALK AND CURB DEBT**							
		390	**NON-DEPARTMENTAL**					
3460.		390.		**510100**		**SPECIAL ASSESSMENTS**		
3460.		390.		510100.		600		DEBT SERVICE
3460.		390.		510100.		610.	000	PRINCIPAL
3460.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3460.		390.		**510110**		**MERCHANT SERVICES**		
3460.		390.		510110.		500		FIXED CHARGES
3461	**SERIES 2008A SIDEWALK AND CURB**							
		280	**PUBLIC WORKS ADMINISTRATION**					
3461.		280.		**510110**		**MERCHANT SERVICES**		
3461.		280.		510110.		500		FIXED CHARGES
3461.		280.		**521000**		**INTERFUND OPERATING TRANSFERS**		
3461.		280.		521000.		800		OTHER OBJECTS
		390	**NON-DEPARTMENTAL**					
3461.		390.		**510100**		**SPECIAL ASSESSMENTS**		
3461.		390.		510100.		600		DEBT SERVICE
3461.		390.		510100.		610.	000	PRINCIPAL
3461.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3461.		390.		**510110**		**MERCHANT SERVICES**		
3461.		390.		510110.		500		FIXED CHARGES
3461.		390.		**521000**		**INTERFUND OPERATING TRANSFERS**		
3461.		390.		521000.		800		OTHER OBJECTS
3462	**SERIES 2009 SIDEWALK AND CURB**							
		390	**NON-DEPARTMENTAL**					
3462.		390.		**510100**		**SPECIAL ASSESSMENTS**		

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3462.	390.	510100.		600		DEBT SERVICE
3462.	390.	510100.		610.	000	PRINCIPAL
3462.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3462.	390.	**510110**	**MERCHANT SERVICES**			
3462.	390.	510110.		500		FIXED CHARGES
3462.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3462.	390.	521000.		800		OTHER OBJECTS
3463	**SERIES 2010 SIDEWALK AND CURB**					
	390	**NON-DEPARTMENTAL**				
3463.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3463.	390.	510100.		600		DEBT SERVICE
3463.	390.	510100.		610.	000	PRINCIPAL
3463.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3463.	390.	**510110**	**MERCHANT SERVICES**			
3463.	390.	510110.		500		FIXED CHARGES
3464	**FY12 S/C DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3464.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3464.	390.	510100.		600		DEBT SERVICE
3464.	390.	510100.		610.	000	PRINCIPAL
3464.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3464.	390.	**510110**	**MERCHANT SERVICES**			
3464.	390.	510110.		500		FIXED CHARGES
3465	**FY13 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3465.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3465.	390.	510100.		600		DEBT SERVICE
3465.	390.	510100.		610.	000	PRINCIPAL
3465.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3465.	390.	**510110**	**MERCHANT SERVICES**			
3465.	390.	510110.		500		FIXED CHARGES
3466	**FY15 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3466.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3466.	390.	510100.		300		PURCHASED SERVICES

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3466.	390.	510100.		600		DEBT SERVICE
3466.	390.	510100.		610.	000	PRINCIPAL
3466.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3466.	390.	**510110**	**MERCHANT SERVICES**			
3466.	390.	510110.		500		FIXED CHARGES
3467	**FY16 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3467.	390.	**510000**	**MISCELLANEOUS**			
3467.	390.	510000.		600		DEBT SERVICE
3467.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3467.	390.	510100.		300		PURCHASED SERVICES
3467.	390.	510100.		600		DEBT SERVICE
3467.	390.	510100.		610.	000	PRINCIPAL
3467.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3467.	390.	**510110**	**MERCHANT SERVICES**			
3467.	390.	510110.		500		FIXED CHARGES
3468	**FY17 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3468.	390.	**510000**	**MISCELLANEOUS**			
3468.	390.	510000.		600		DEBT SERVICE
3468.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3468.	390.	510100.		300		PURCHASED SERVICES
3468.	390.	510100.		600		DEBT SERVICE
3468.	390.	510100.		610.	000	PRINCIPAL
3468.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3468.	390.	**510110**	**MERCHANT SERVICES**			
3468.	390.	510110.		500		FIXED CHARGES
3469	**FY18 S/C DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3469.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3469.	390.	510100.		600		DEBT SERVICE
3469.	390.	510100.		610.	000	PRINCIPAL
3469.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3491	**SID 491 DEBT SERVICE FUND**					
	390	**NON-DEPARTMENTAL**				

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3491.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3491.	390.		510100.		600		DEBT SERVICE
3495	**SID 495 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3495.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3495.	390.		510100.		800		OTHER OBJECTS
3495.	390.		**510110**	**MERCHANT SERVICES**			
3495.	390.		510110.		500		FIXED CHARGES
3497	**SID 497 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3497.	390.		**510000**	**MISCELLANEOUS**			
3497.	390.		510000.		800		OTHER OBJECTS
3497.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3497.	390.		510100.		600		DEBT SERVICE
3497.	390.		510100.		800		OTHER OBJECTS
3497.	390.		**510110**	**MERCHANT SERVICES**			
3497.	390.		510110.		500		FIXED CHARGES
3498	**SID 498 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3498.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3498.	390.		510100.		600		DEBT SERVICE
3498.	390.		**510110**	**MERCHANT SERVICES**			
3498.	390.		510110.		500		FIXED CHARGES
3500	**SID 500 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3500.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3500.	390.		510100.		600		DEBT SERVICE
3500.	390.		510100.		800		OTHER OBJECTS
3501	**SID 501 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3501.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3501.	390.		510100.		600		DEBT SERVICE
3501.	390.		**510110**	**MERCHANT SERVICES**			
3501.	390.		510110.		500		FIXED CHARGES
3503	**SID 503 DEBT SERVICE FUND**						

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		390	**NON-DEPARTMENTAL**					
3503.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3503.		390.		510100.		600		DEBT SERVICE
3503.		390.		**510110**	**MERCHANT SERVICES**			
3503.		390.		510110.		500		FIXED CHARGES
3505	**SID 505 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3505.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3505.		390.		510100.		600		DEBT SERVICE
3505.		390.		**510110**	**MERCHANT SERVICES**			
3505.		390.		510110.		500		FIXED CHARGES
3506	**SID 506 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3506.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3506.		390.		510100.		600		DEBT SERVICE
3506.		390.		**510110**	**MERCHANT SERVICES**			
3506.		390.		510110.		500		FIXED CHARGES
3507	**SID 507 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3507.		390.		**510110**	**MERCHANT SERVICES**			
3507.		390.		510110.		500		FIXED CHARGES
3508	**SID 508 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3508.		390.		**510110**	**MERCHANT SERVICES**			
3508.		390.		510110.		500		FIXED CHARGES
3510	**SID 510 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3510.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3510.		390.		510100.		600		DEBT SERVICE
3510.		390.		**510110**	**MERCHANT SERVICES**			
3510.		390.		510110.		500		FIXED CHARGES
3511	**SID 511 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3511.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3511.		390.		510100.		600		DEBT SERVICE

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3511.		390.				**510110**		**MERCHANT SERVICES**
3511.		390.				510110.	500	FIXED CHARGES
3512	**SID 512 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3512.		390.				**510100**		**SPECIAL ASSESSMENTS**
3512.		390.				510100.	600	DEBT SERVICE
3512.		390.				**510110**		**MERCHANT SERVICES**
3512.		390.				510110.	500	FIXED CHARGES
3513	**SID 513 DEBT SERVICE FUND**							
		280	**PUBLIC WORKS ADMINISTRATION**					
3513.		280.				**510110**		**MERCHANT SERVICES**
3513.		280.				510110.	500	FIXED CHARGES
3513.		280.				**521000**		**INTERFUND OPERATING TRANSFERS**
3513.		280.				521000.	800	OTHER OBJECTS
		390	**NON-DEPARTMENTAL**					
3513.		390.				**510100**		**SPECIAL ASSESSMENTS**
3513.		390.				510100.	600	DEBT SERVICE
3513.		390.				510100.	800	OTHER OBJECTS
3513.		390.				**510110**		**MERCHANT SERVICES**
3513.		390.				510110.	500	FIXED CHARGES
3513.		390.				**521000**		**INTERFUND OPERATING TRANSFERS**
3513.		390.				521000.	800	OTHER OBJECTS
3514	**SID 514 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3514.		390.				**510100**		**SPECIAL ASSESSMENTS**
3514.		390.				510100.	600	DEBT SERVICE
3514.		390.				**510110**		**MERCHANT SERVICES**
3514.		390.				510110.	500	FIXED CHARGES
3515	**SID 515 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3515.		390.				**510100**		**SPECIAL ASSESSMENTS**
3515.		390.				510100.	600	DEBT SERVICE
3515.		390.				510100.	800	OTHER OBJECTS
3515.		390.				**510110**		**MERCHANT SERVICES**
3515.		390.				510110.	500	FIXED CHARGES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3517	**SID 517 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3517.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3517.		390.		510100.		600		DEBT SERVICE
3517.		390.		**510110**	**MERCHANT SERVICES**			
3517.		390.		510110.		500		FIXED CHARGES
3518	**SID 518 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3518.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3518.		390.		510100.		600		DEBT SERVICE
3518.		390.		**510110**	**MERCHANT SERVICES**			
3518.		390.		510110.		500		FIXED CHARGES
3518.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3518.		390.		521000.		800		OTHER OBJECTS
3519	**SID 519 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3519.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3519.		390.		510100.		600		DEBT SERVICE
3519.		390.		**510110**	**MERCHANT SERVICES**			
3519.		390.		510110.		500		FIXED CHARGES
3519.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3519.		390.		521000.		800		OTHER OBJECTS
3520	**SID 520 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3520.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3520.		390.		510100.		600		DEBT SERVICE
3520.		390.		**510110**	**MERCHANT SERVICES**			
3520.		390.		510110.		500		FIXED CHARGES
3521	**SID 521 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3521.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3521.		390.		510100.		600		DEBT SERVICE
3521.		390.		**510110**	**MERCHANT SERVICES**			
3521.		390.		510110.		500		FIXED CHARGES
3522	**SID 522 DEBT SERVICE FUND**							

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		390	**NON-DEPARTMENTAL**					
3522.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3522.		390.		510100.		600		DEBT SERVICE
3522.		390.		**510110**	**MERCHANT SERVICES**			
3522.		390.		510110.		500		FIXED CHARGES
3524	**SID 524 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3524.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3524.		390.		510100.		600		DEBT SERVICE
3524.		390.		510100.		610.	000	PRINCIPAL
3524.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3524.		390.		**510110**	**MERCHANT SERVICES**			
3524.		390.		510110.		500		FIXED CHARGES
3525	**SID 525 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3525.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3525.		390.		510100.		600		DEBT SERVICE
3525.		390.		510100.		610.	000	PRINCIPAL
3525.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3525.		390.		**510110**	**MERCHANT SERVICES**			
3525.		390.		510110.		500		FIXED CHARGES
3526	**SID 526 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3526.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3526.		390.		510100.		600		DEBT SERVICE
3526.		390.		510100.		610.	000	PRINCIPAL
3526.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3526.		390.		**510110**	**MERCHANT SERVICES**			
3526.		390.		510110.		500		FIXED CHARGES
3527	**SID 527 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3527.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3527.		390.		510100.		600		DEBT SERVICE
3527.		390.		**510110**	**MERCHANT SERVICES**			
3527.		390.		510110.		500		FIXED CHARGES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3530	**SID 530 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3530.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3530.		390.		510100.		600		DEBT SERVICE
3530.		390.		**510110**	**MERCHANT SERVICES**			
3530.		390.		510110.		500		FIXED CHARGES
3530.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3530.		390.		521000.		800		OTHER OBJECTS
3531	**SID 531 HICKORY ST CALMING**							
		390	**NON-DEPARTMENTAL**					
3531.		390.		**510110**	**MERCHANT SERVICES**			
3531.		390.		510110.		500		FIXED CHARGES
3531.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3531.		390.		521000.		800		OTHER OBJECTS
3532	**SID 532 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3532.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3532.		390.		510100.		600		DEBT SERVICE
3532.		390.		510100.		610.	000	PRINCIPAL
3532.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3532.		390.		**510110**	**MERCHANT SERVICES**			
3532.		390.		510110.		500		FIXED CHARGES
3533	**GILBERT ST SEWER SID DEBT FUND**							
		330	**WASTEWATER\ COMPOST UTILITY**					
3533.		330.		**510110**	**MERCHANT SERVICES**			
3533.		330.		510110.		500		FIXED CHARGES
		390	**NON-DEPARTMENTAL**					
3533.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3533.		390.		510100.		500		FIXED CHARGES
3533.		390.		510100.		600		DEBT SERVICE
3533.		390.		510100.		610.	000	PRINCIPAL
3533.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3533.		390.		**510110**	**MERCHANT SERVICES**			
3533.		390.		510110.		500		FIXED CHARGES
3533.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3533.	390.		521000.		800		OTHER OBJECTS
3534	**LINCOLNWOOD SEWER PHASE I**						
	390	**NON-DEPARTMENTAL**					
3534.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3534.	390.		510100.		600		DEBT SERVICE
3534.	390.		510100.		610.	000	PRINCIPAL
3534.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3534.	390.		**510110**	**MERCHANT SERVICES**			
3534.	390.		510110.		500		FIXED CHARGES
3535	**SLANT STREET TRAFFIC CALMING**						
	390	**NON-DEPARTMENTAL**					
3535.	390.		**510110**	**MERCHANT SERVICES**			
3535.	390.		510110.		500		FIXED CHARGES
3535.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3535.	390.		521000.		800		OTHER OBJECTS
3536	**LINCOLNWOOD SEWER PHASE II**						
	390	**NON-DEPARTMENTAL**					
3536.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3536.	390.		510100.		600		DEBT SERVICE
3536.	390.		510100.		610.	000	PRINCIPAL
3536.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3536.	390.		**510110**	**MERCHANT SERVICES**			
3536.	390.		510110.		500		FIXED CHARGES
3539	**SOUTH 4TH STREET W TRAFFIC**						
	390	**NON-DEPARTMENTAL**					
3539.	390.		**510110**	**MERCHANT SERVICES**			
3539.	390.		510110.		500		FIXED CHARGES
3539.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3539.	390.		521000.		800		OTHER OBJECTS
3540	**SID 540 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3540.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3540.	390.		510100.		300		PURCHASED SERVICES
3540.	390.		510100.		600		DEBT SERVICE
3540.	390.		510100.		610.	000	PRINCIPAL

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3540.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3540.	390.	**510110**	**MERCHANT SERVICES**			
3540.	390.	510110.		500		FIXED CHARGES
3541	**SID 541 DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3541.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3541.	390.	510100.		600		DEBT SERVICE
3541.	390.	510100.		610.	000	PRINCIPAL
3541.	390.	510100.		620.	000	PINEVIEW PARK/INT
3541.	390.	**510110**	**MERCHANT SERVICES**			
3541.	390.	510110.		500		FIXED CHARGES
3543	**SID 543 DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3543.	390.	**510000**	**MISCELLANEOUS**			
3543.	390.	510000.		800		OTHER OBJECTS
3543.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3543.	390.	510100.		600		DEBT SERVICE
3543.	390.	**510110**	**MERCHANT SERVICES**			
3543.	390.	510110.		500		FIXED CHARGES
3543.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3543.	390.	521000.		800		OTHER OBJECTS
3544	**SID 544 RATTLESNAKE DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3544.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3544.	390.	510100.		600		DEBT SERVICE
3544.	390.	510100.		610.	000	SID 544C/PRINCIPAL
3544.	390.	510100.		620.	000	INTEREST / SERVICE FEES
	550	***** Title Not Found *****				
3544.	550.	**510100**	**SPECIAL ASSESSMENTS**			
3544.	550.	510100.		600		DEBT SERVICE
3544.	550.	510100.		610.	000	SID 544B ARRA/PRINCIPAL
3544.	550.	510100.		620.	000	INTEREST / SERVICE FEES
	555	***** Title Not Found *****				
3544.	555.	**510100**	**SPECIAL ASSESSMENTS**			
3544.	555.	510100.		600		DEBT SERVICE

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3544.	555.	510100.		610.	000	SID 544D LOLOD/PRINCIPAL
3544.	555.	510100.		620.	000	SID 544 D INTEREST / SERVICE FEES
3544.	555.	**510110**	**MERCHANT SERVICES**			
3544.	555.	510110.		500		FIXED CHARGES
3545	**SID 545 DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3545.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3545.	390.	510100.		600		DEBT SERVICE
3545.	390.	**510110**	**MERCHANT SERVICES**			
3545.	390.	510110.		500		FIXED CHARGES
3545.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3545.	390.	521000.		800		OTHER OBJECTS
3546	**SID 546 DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3546.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3546.	390.	510100.		600		DEBT SERVICE
3546.	390.	**510110**	**MERCHANT SERVICES**			
3546.	390.	510110.		500		FIXED CHARGES
3546.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3546.	390.	521000.		800		OTHER OBJECTS
3548	**SID 548-5TH, 6TH & ARTHUR**					
	390	**NON-DEPARTMENTAL**				
3548.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3548.	390.	510100.		600		DEBT SERVICE
3548.	390.	510100.		610.	000	SID 544C/PRINCIPAL
3548.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3548.	390.	**510110**	**MERCHANT SERVICES**			
3548.	390.	510110.		500		FIXED CHARGES
3549	**SID 549 HILLVIEW WAY**					
	390	**NON-DEPARTMENTAL**				
3549.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3549.	390.	510100.		600		DEBT SERVICE
3549.	390.	510100.		610.	000	SID 544C/PRINCIPAL
3549.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3549.	390.	**510110**	**MERCHANT SERVICES**			

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3549.	390.	510110.		500		FIXED CHARGES
4010	**GENERAL GOV'T VEHICLE & EQUIPMENT**					
	390	**NON-DEPARTMENTAL**				
4010.	390.	**410001**	**SELF HOSTING ACCELA AUTOMATION**			
4010.	390.	410001.		900		CAPITAL OUTLAY
4010.	390.	410001.		940.	000	GENERAL GOV'T LIGHT CORE EQUIP
4010.	390.	**410002**	***** Title Not Found *****			
4010.	390.	410002.		900		CAPITAL OUTLAY
4010.	390.	410002.		940.	000	GENERAL GOV'T HEAVY CORE EQUIPMENT
4011	**INFORMATION TECHNOLOGY PROJECTS**					
	390	**NON-DEPARTMENTAL**				
4011.	390.	**410560**	**COPIERS/COMPUTER EQUIP**			
4011.	390.	410560.		900		CAPITAL OUTLAY
4011.	390.	410560.		940.	000	MACHINERY & EQUIPMENT
4011.	390.	410560.		940.	201	GPS INSTALLATION PROJECT
4011.	390.	**411302**	**VOIP/DATA/GIS/STORAGE UPGRADE**			
4011.	390.	411302.		900		CAPITAL OUTLAY
4011.	390.	411302.		940.	000	MACHINERY & EQUIPMENT
4011.	390.	**521001**	**TRANSFER TO CIP**			
4011.	390.	521001.		800		OTHER OBJECTS
4013	**ADMINISTRATIVE PROJECTS**					
	390	**NON-DEPARTMENTAL**				
4013.	390.	**410360**	**CITY/MUNICIPAL COURT**			
4013.	390.	410360.		900		CAPITAL OUTLAY
4013.	390.	**410560**	**COPIERS/COMPUTER EQUIP**			
4013.	390.	410560.		900		CAPITAL OUTLAY
4013.	390.	410560.		940.	000	MAM HVAC UPGRADE
4013.	390.	**411240**	**FACILITIES IMPROVEMENTS**			
4013.	390.	411240.		900		CAPITAL OUTLAY
4013.	390.	411240.		930.	000	IMPROVEMENTS
4013.	390.	411240.		930.	201	CITY HALL REMODEL
4013.	390.	**411810**	**TERMINATION PAY**			
4013.	390.	411810.		900		CAPITAL OUTLAY
4013.	390.	411810.		930.	000	IMPROVEMENTS
4013.	390.	**521001**	**TRANSFER TO CIP**			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
4013.	390.	521001.		800		OTHER OBJECTS
4020	**PUBLIC SAFETY VEHICLE & EQUIPMENT**					
	390	**NON-DEPARTMENTAL**				
4020.	390.	**420001**	**PUBLIC SAFETY OPERATING/LIGHT VEHICLES**			
4020.	390.	420001.		900		CAPITAL OUTLAY
4020.	390.	420001.		940.	000	PS CORE OPERATING LIGHT VEHICLES
4020.	390.	**420002**	**PUBLIC SAFETY CORE HEAVY EQUIP**			
4020.	390.	420002.		900		CAPITAL OUTLAY
4020.	390.	**420291**	**POLICE LIGHT CORE EQUIPMENT**			
4020.	390.	420291.		900		CAPITAL OUTLAY
4020.	390.	420291.		940.	000	POLICE LIGHT CORE EQUIPMENT
4020.	390.	**420292**	**POLICE HEAVY CORE EQUIPMENT**			
4020.	390.	420292.		900		CAPITAL OUTLAY
4020.	390.	**420295**	**POLICE COMMUNICATION & EQUIP REPLACEMENT**			
4020.	390.	420295.		900		CAPITAL OUTLAY
4020.	390.	420295.		940.	000	PD COMMUNICATION & EQUIP REPLACEMENT
4020.	390.	**420301**	**FIRE LIGHT CORE EQUIPMENT**			
4020.	390.	420301.		900		CAPITAL OUTLAY
4020.	390.	420301.		940.	000	FIRE LIGHT CORE EQUIPMENT
4020.	390.	**420302**	**FIRE HEAVY CORE EQUIPMENT**			
4020.	390.	420302.		900		CAPITAL OUTLAY
4020.	390.	420302.		940.	000	FIRE HEAVY CORE EQUIPMENT
4020.	390.	**420305**	**FIRE COMMUNICATION & EQUIP REPLACEMENT**			
4020.	390.	420305.		900		CAPITAL OUTLAY
4020.	390.	420305.		940.	000	FIRE COMMUNICATION & EQUIP REPLACEMENT
4020.	390.	**521001**	**TRANSFER TO CIP**			
4020.	390.	521001.		800		OTHER OBJECTS
4023	**FIRE PROJECTS**					
	390	**NON-DEPARTMENTAL**				
4023.	390.	**420421**	**FIRE STATIONS IMPROVEMENTS**			
4023.	390.	420421.		900		CAPITAL OUTLAY
4023.	390.	420421.		910.	000	LAND
4023.	390.	420421.		930.	000	IMPROVEMENTS
4030	**PUBLIC WORKS VEHICLE & EQUIPMENT**					
	390	**NON-DEPARTMENTAL**				

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4030.	390.			**430001**	**CIP CITY HALL ELEVATOR/CYLINDER**			
4030.	390.			430001.		900		CAPITAL OUTLAY
4030.	390.			430001.		940.	000	PW CORE LIGHT EQUIPMENT
4030.	390.			**430002**	**CIP STREET SWEEPER**			
4030.	390.			430002.		900		CAPITAL OUTLAY
4030.	390.			430002.		940.	000	PW CORE HEAVY EQUIP
4030.	390.			**521001**	**TRANSFER TO CIP**			
4030.	390.			521001.		800		OTHER OBJECTS
4033	**SIDEWALK/CURB PROJECTS**							
		280	**PUBLIC WORKS ADMINISTRATION**					
4033.	280.			**430232**	**RIGHT OF WAY ROAD CONSTRUCTION**			
4033.	280.			430232.		900		CAPITAL OUTLAY
4033.	280.			430232.		930.	000	IMPROVEMENTS
4035	**PUBLIC WORKS ROAD IMPROVEMENTS**							
		280	**PUBLIC WORKS ADMINISTRATION**					
4035.	280.			**430232**	**RIGHT OF WAY ROAD CONSTRUCTION**			
4035.	280.			430232.		300		PURCHASED SERVICES
4035.	280.			430232.		900		CAPITAL OUTLAY
4035.	280.			430232.		930.	000	IMPROVEMENTS
4035.	280.			430232.		930.	191	CREGG LN ROADWAY IMPROVEMENTS
4035.	280.			430232.		930.	192	MULLAN & GEORGE ELMAR DR SIGNAL
4035.	280.			430232.		930.	193	WYOMING STREET IMPROVEMENTS
4035.	280.			430232.		930.	194	SOUTH AVE IMPROVEMENTS
4035.	280.			430232.		930.	195	LOWER MILLER CR RD IMPROVEMENTS
4035.	280.			430232.		930.	196	MULLAN ROAD IMPROVEMENTS
4035.	280.			430232.		930.	197	HIGGINS AVE BRIDGE IMPROVEMENTS
4035.	280.			430232.		930.	198	ORANGE/STEPHENS BIKE/PED SAFETY
4060	**CAPITAL IMPROVEMENT PROGRAM FUND**							
		390	**NON-DEPARTMENTAL**					
4060.	390.			**411300**	**INTERNAL FINANCED EQUIPMENT**			
4060.	390.			411300.		600		DEBT SERVICE
4060.	390.			411300.		610.	000	INTERNALLY FINANCED EQUIP/PRINCIPAL
4060.	390.			411300.		620.	000	INTEREST / SERVICE FEES
4060.	390.			**490102**	**2010C ENERGY BONDS DEBT SERVICE**			
4060.	390.			490102.		600		DEBT SERVICE

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4060.	390.	490102.		610.	000	2010C ENERGY BOND PRINCIPAL
4060.	390.	490102.		620.	000	2010C ENERGY BONDS INTEREST/SERVICE FEE
4060.	390.	**490103**	**2010A REFUNDING DEBT SERVICE**			
4060.	390.	490103.		600		DEBT SERVICE
4060.	390.	490103.		610.	000	2010A REFUNDING PRINCIPAL
4060.	390.	490103.		620.	000	2010A REFUNDING INTEREST/SERVICE FEE
4060.	390.	**490104**	**FY16A REFUNDING BOND DEBT SERVICE**			
4060.	390.	490104.		600		DEBT SERVICE
4060.	390.	490104.		610.	000	FY16A LIMITED OBLG PRINCIPAL
4060.	390.	490104.		620.	000	FY16A LIMITED OBLG INTEREST/SERVICE FEE
4060.	390.	**490504**	**FY09 FINANCED CORE EQUIPMENT**			
4060.	390.	490504.		600		DEBT SERVICE
4060.	390.	490504.		610.	000	CORE FINANCED EQUIP-PRINCIPAL
4060.	390.	490504.		620.	000	CORE FINANCED EQUIP-INTEREST
4060.	390.	**510110**	**MERCHANT SERVICES**			
4060.	390.	510110.		500		FIXED CHARGES
4060.	390.	**521001**	**TRANSFER TO CIP**			
4060.	390.	521001.		800		OTHER OBJECTS
4080	**PARKS VEHICLE & EQUIPMENT**					
	370	**PARKS & RECREATION**				
4080.	370.	**460000**	**CULTURE & RECREATION**			
4080.	370.	460000.		900		CAPITAL OUTLAY
	390	**NON-DEPARTMENTAL**				
4080.	390.	**460001**	**PARKS CORE EQUIPMENT**			
4080.	390.	460001.		900		CAPITAL OUTLAY
4080.	390.	460001.		940.	000	PARKS LIGHT CORE EQUIPMENT
4080.	390.	**460002**	**PARKS CORE HEAVY EQUIPMENT**			
4080.	390.	460002.		900		CAPITAL OUTLAY
4080.	390.	**460400**	**CIP PARK MAINT & IMPROVEMENTS**			
4080.	390.	460400.		900		CAPITAL OUTLAY
4080.	390.	**521001**	**TRANSFER TO CIP**			
4080.	390.	521001.		800		OTHER OBJECTS
4081	**PARKS CAPITAL PROJECTS**					
	370	**PARKS & RECREATION**				
4081.	370.	**460000**	**CULTURE & RECREATION**			

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4081.	370.	460000.		900		CAPITAL OUTLAY
4081.	370.	**460432**	**PARK ADMIN**			
4081.	370.	460432.		900		CAPITAL OUTLAY
4081.	370.	460432.		930.	191	COMMUNITY CENTER
4081.	370.	**460433**	**PARK AREAS**			
4081.	370.	460433.		900		CAPITAL OUTLAY
4081.	370.	460433.		930.	000	IMPROVEMENTS
4081.	370.	460433.		930.	191	HELLGATE PARK
4081.	370.	460433.		930.	201	DRAGON'S HOLLOW
4081.	370.	460433.		930.	202	44 RANCH PLAYGROUND
4081.	370.	**460434**	**GREENWAYS & HORTICULTURE**			
4081.	370.	460434.		900		CAPITAL OUTLAY
4081.	370.	460434.		930.	000	IMPROVEMENTS
4081.	370.	**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
4081.	370.	460439.		900		CAPITAL OUTLAY
4081.	370.	460439.		930.	000	IMPROVEMENTS
4081.	370.	**460444**	**PLAYGROUNDS**			
4081.	370.	460444.		900		CAPITAL OUTLAY
4081.	370.	460444.		930.	000	IMPROVEMENTS
4081.	370.	460444.		930.	191	ROSE MEMORAIL PARK PLAYGROUND
4081.	370.	460444.		940.	000	MACHINERY & EQUIPMENT
	390	**NON-DEPARTMENTAL**				
4081.	390.	**460001**	**PARKS CORE EQUIPMENT**			
4081.	390.	460001.		900		CAPITAL OUTLAY
4081.	390.	**460002**	**PARKS CORE HEAVY EQUIPMENT**			
4081.	390.	460002.		900		CAPITAL OUTLAY
4081.	390.	**460400**	**CIP PARK MAINT & IMPROVEMENTS**			
4081.	390.	460400.		900		CAPITAL OUTLAY
4081.	390.	**521001**	**TRANSFER TO CIP**			
4081.	390.	521001.		800		OTHER OBJECTS
4083	**CONSERVATION LAND MGMT PROJECTS**					
	370	**PARKS & RECREATION**				
4083.	370.	**460433**	**PARK AREAS**			
4083.	370.	460433.		900		CAPITAL OUTLAY
4083.	370.	460433.		930.	000	IMPROVEMENTS

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4083.		370.		**460434**	**GREENWAYS & HORTICULTURE**			
4083.		370.		460434.		900		CAPITAL OUTLAY
4083.		370.		460434.		930.	000	IMPROVEMENTS
4083.		370.		**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
4083.		370.		460439.		900		CAPITAL OUTLAY
4083.		370.		460439.		930.	000	IMPROVEMENTS
4083.		370.		**460523**	**CLM TRAIL IMPROVEMENTS/ UPGRADES**			
4083.		370.		460523.		900		CAPITAL OUTLAY
4083.		370.		460523.		930.	201	WATER WORKS HILL
4083.		370.		**480100**	***** Title Not Found *****			
4083.		370.		480100.		900		CAPITAL OUTLAY
4083.		370.		480100.		910.	000	LAND
4083.		370.		480100.		930.	000	IMPROVEMENTS
4083.		370.		**480200**	***** Title Not Found *****			
4083.		370.		480200.		900		CAPITAL OUTLAY
4083.		370.		480200.		930.	000	IMPROVEMENTS
4085	**ART MUSEUM IMPROVEMENTS**							
		370	**PARKS & RECREATION**					
4085.		370.		**460434**	**GREENWAYS & HORTICULTURE**			
4085.		370.		460434.		900		CAPITAL OUTLAY
4085.		370.		460434.		930.	000	IMPROVEMENTS
4085.		370.		**460437**	**DNRC/MT FOREST HEALTH**			
4085.		370.		460437.		900		CAPITAL OUTLAY
4085.		370.		460437.		930.	000	IMPROVEMENTS
		390	**NON-DEPARTMENTAL**					
4085.		390.		**521001**	**TRANSFER TO CIP**			
4085.		390.		521001.		800		OTHER OBJECTS
4130	**1997 G O BOND OPEN SPACE PURCHASE FUND**							
		390	**NON-DEPARTMENTAL**					
4130.		390.		**460480**	**VANDALISM**			
4130.		390.		460480.		800		OTHER OBJECTS
4130.		390.		460480.		900		CAPITAL OUTLAY
4130.		390.		**510110**	**MERCHANT SERVICES**			
4130.		390.		510110.		500		FIXED CHARGES
4463	**FY2019 CURB/SIDEWALK**							

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		250	**DEVELOPMENT SERVICES**					
4463.		250.		**430262**	**SIDEWALK & CURB**			
4463.		250.		430262.		900		CAPITAL OUTLAY
4463.		250.		**510110**	**MERCHANT SERVICES**			
4463.		250.		510110.		500		FIXED CHARGES
4464	**FY20 SIDEWALK/CURB**							
		250	**DEVELOPMENT SERVICES**					
4464.		250.		**430262**	**SIDEWALK & CURB**			
4464.		250.		430262.		900		CAPITAL OUTLAY
4464.		250.		430262.		930.	000	IMPROVEMENTS
4464.		250.		**510110**	**MERCHANT SERVICES**			
4464.		250.		510110.		500		FIXED CHARGES
4945	**PHILLIPS ST TRAFFIC CALMING**							
		390	**NON-DEPARTMENTAL**					
4945.		390.		**510110**	**MERCHANT SERVICES**			
4945.		390.		510110.		600		DEBT SERVICE
4946	**PATTEE CREEK DR. TRAFFIC CALMING**							
		390	**NON-DEPARTMENTAL**					
4946.		390.		**510110**	**MERCHANT SERVICES**			
4946.		390.		510110.		600		DEBT SERVICE
5020	**CIVIC STADIUM**							
		395	**PARKING COMMISSION**					
5020.		395.		**460000**	**CULTURE & RECREATION**			
5020.		395.		460000.		500		FIXED CHARGES
5020.		395.		**460451**	**SPECTATOR RECREATION - ADMINISTRATION**			
5020.		395.		460451.		500		FIXED CHARGES
5020.		395.		460451.		800		OTHER OBJECTS
5020.		395.		460451.		845.	000	CONTINGENCY
5020.		395.		**490200**	**REVENUE BOND DEBT SERVICE**			
5020.		395.		490200.		600		DEBT SERVICE
5020.		395.		490200.		610.	000	PRINCIPAL
5020.		395.		490200.		620.	000	INTEREST / SERVICE FEES
5020.		395.		**510000**	**MISCELLANEOUS**			
5020.		395.		510000.		800		OTHER OBJECTS
5020.		395.		**510110**	**MERCHANT SERVICES**			

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5020.	395.	510110.		500		FIXED CHARGES
5210	**WATER**					
	335	**WATER UTILITY**				
5210.	335.	**430210**	**ADMINISTRATION**			
5210.	335.	430210.		100		PERSONAL SERVICES
5210.	335.	**430510**	**WATER ADMINISTRATION**			
5210.	335.	430510.		100		PERSONAL SERVICES
5210.	335.	430510.		110.	000	SALARIES AND WAGES
5210.	335.	430510.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430510.		120.	000	OVERTIME
5210.	335.	430510.		130.	000	OTHER
5210.	335.	430510.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430510.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430510.		200		SUPPLIES
5210.	335.	430510.		210.	000	OFFICE SUPPLIES
5210.	335.	430510.		220.	000	OPERATING SUPPLIES
5210.	335.	430510.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430510.		300		PURCHASED SERVICES
5210.	335.	430510.		310.	000	COMMUNICATIONS
5210.	335.	430510.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5210.	335.	430510.		341.	000	ELECTRICITY & NATURAL GAS
5210.	335.	430510.		344.	000	TELEPHONE SERVICE
5210.	335.	430510.		345.	000	GARBAGE
5210.	335.	430510.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430510.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430510.		370.	000	TRAVEL
5210.	335.	430510.		380.	000	TRAINING
5210.	335.	430510.		500		FIXED CHARGES
5210.	335.	430510.		500.	000	FIXED CHARGES
5210.	335.	430510.		510.	000	INSURANCE
5210.	335.	430510.		530.	000	RENT
5210.	335.	430510.		590.	000	PAYMENT IN LIEU OF TAXES
5210.	335.	430510.		700		GRANTS & CONTRIBUTIONS
5210.	335.	430510.		700.	000	GRANTS & CONTRIBUTIONS
5210.	335.	430510.		800		OTHER OBJECTS

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5210.	335.	430510.		900		CAPITAL OUTLAY
5210.	335.	430510.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430511**	**UTILITY RATE STUDY/CONSULTATION**			
5210.	335.	430511.		900		CAPITAL OUTLAY
5210.	335.	430511.		930.	182	UTILITY RATE STUDY - WATER
5210.	335.	**430520**	**WATER FACILITIES**			
5210.	335.	430520.		100		PERSONAL SERVICES
5210.	335.	430520.		110.	000	SALARIES AND WAGES
5210.	335.	430520.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430520.		120.	000	OVERTIME
5210.	335.	430520.		130.	000	OTHER
5210.	335.	430520.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430520.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430520.		200		SUPPLIES
5210.	335.	430520.		220.	000	OPERATING SUPPLIES
5210.	335.	430520.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430520.		231.	000	GASOLINE
5210.	335.	430520.		300		PURCHASED SERVICES
5210.	335.	430520.		340.	000	WASTEWATER
5210.	335.	430520.		342.	000	STORM WATER
5210.	335.	430520.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430520.		380.	000	TRAINING
5210.	335.	430520.		800		OTHER OBJECTS
5210.	335.	430520.		900		CAPITAL OUTLAY
5210.	335.	430520.		930.	000	IMPROVEMENTS
5210.	335.	430520.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430521**	**NEW FACILITY**			
5210.	335.	430521.		900		CAPITAL OUTLAY
5210.	335.	430521.		930.	000	IMPROVEMENTS
5210.	335.	430521.		930.	181	WATER FACILITY PLAN
5210.	335.	430521.		930.	191	FARVIEW PRV
5210.	335.	**430523**	**UPDATE/ IMPROVE EXISTING FACILITY**			
5210.	335.	430523.		900		CAPITAL OUTLAY
5210.	335.	430523.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430530**	**SOURCE OF SUPPLY & PUMPING**			

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5210.	335.	430530.		100		PERSONAL SERVICES
5210.	335.	430530.		110.	000	SALARIES AND WAGES
5210.	335.	430530.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430530.		120.	000	OVERTIME
5210.	335.	430530.		130.	000	OTHER
5210.	335.	430530.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430530.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430530.		200		SUPPLIES
5210.	335.	430530.		220.	000	OPERATING SUPPLIES
5210.	335.	430530.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430530.		300		PURCHASED SERVICES
5210.	335.	430530.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5210.	335.	430530.		341.	000	ELECTRICITY & NATURAL GAS
5210.	335.	430530.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430530.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430530.		370.	000	TRAVEL
5210.	335.	430530.		380.	000	TRAINING
5210.	335.	430530.		500		FIXED CHARGES
5210.	335.	430530.		530.	000	RENT
5210.	335.	**430531**	**DAM REPLACE/ IMPROVEMENTS**			
5210.	335.	430531.		900		CAPITAL OUTLAY
5210.	335.	430531.		930.	000	IMPROVEMENTS
5210.	335.	430531.		930.	181	RATTLESNAKE DAM
5210.	335.	**430533**	**WATER TANK REPLACE/ IMPROVEMENTS**			
5210.	335.	430533.		900		CAPITAL OUTLAY
5210.	335.	430533.		930.	000	IMPROVEMENTS
5210.	335.	430533.		930.	201	UPPER PROSPECT RESERVOIR
5210.	335.	**430535**	**WATER PUMP REPLACE/ IMPROVEMENT**			
5210.	335.	430535.		900		CAPITAL OUTLAY
5210.	335.	430535.		930.	000	IMPROVEMENTS
5210.	335.	430535.		930.	181	SOUTH AVE WELL
5210.	335.	**430538**	**SCADA UPGRADE/ IMPROVEMENTS**			
5210.	335.	430538.		900		CAPITAL OUTLAY
5210.	335.	430538.		930.	000	SCADA
5210.	335.	430538.		940.	000	MACHINERY & EQUIPMENT

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
5210.	335.	**430539**	**MISCELLANEOUS PROJECTS**			
5210.	335.	430539.		900		CAPITAL OUTLAY
5210.	335.	430539.		930.	000	IMPROVEMENTS
5210.	335.	**430540**	**WATER PURFICATION & TREATMENT**			
5210.	335.	430540.		900		CAPITAL OUTLAY
5210.	335.	430540.		930.	000	IMPROVEMENTS
5210.	335.	**430550**	**TRANSMISSION & DISTRIBUTION**			
5210.	335.	430550.		100		PERSONAL SERVICES
5210.	335.	430550.		110.	000	SALARIES AND WAGES
5210.	335.	430550.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430550.		120.	000	OVERTIME
5210.	335.	430550.		130.	000	OTHER
5210.	335.	430550.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430550.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430550.		200		SUPPLIES
5210.	335.	430550.		220.	000	OPERATING SUPPLIES
5210.	335.	430550.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430550.		300		PURCHASED SERVICES
5210.	335.	430550.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430550.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430550.		370.	000	TRAVEL
5210.	335.	430550.		380.	000	TRAINING
5210.	335.	430550.		500		FIXED CHARGES
5210.	335.	430550.		500.	000	FIXED CHARGES
5210.	335.	430550.		800		OTHER OBJECTS
5210.	335.	430550.		900		CAPITAL OUTLAY
5210.	335.	**430551**	**WATER MAIN REPLACEMENT**			
5210.	335.	430551.		900		CAPITAL OUTLAY
5210.	335.	430551.		930.	000	IMPROVEMENTS
5210.	335.	430551.		930.	180	RAILROAD MAIN REPLACEMENT
5210.	335.	430551.		930.	189	GRANT & HARVE MAIN REPLACEMENT
5210.	335.	430551.		930.	191	SPRUCE-NORA TO MAY
5210.	335.	430551.		930.	192	SOUTH AVE E OF RONALD TO MAURICE
5210.	335.	430551.		930.	193	S 3rd WATER MAIN REPLACEMENT
5210.	335.	430551.		930.	201	WORDEN AVE MAIN REPLACEMENT

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5210.	335.	430551.		930.	202	E PINE ST MAIN REPLACEMENT
5210.	335.	430551.		930.	203	W PINE ST MAIN REPLACEMENT
5210.	335.	**430552**	**WATER MAIN REPLACEMENT/ UPGRADE**			
5210.	335.	430552.		900		CAPITAL OUTLAY
5210.	335.	**430553**	**FIRE HYDRANT REPLACE/ NEW**			
5210.	335.	430553.		900		CAPITAL OUTLAY
5210.	335.	430553.		930.	000	IMPROVEMENTS
5210.	335.	**430554**	**FIRE HYDRANTS REPLACE/ NEW**			
5210.	335.	430554.		100		PERSONAL SERVICES
5210.	335.	430554.		110.	000	SALARIES AND WAGES
5210.	335.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	**430555**	**FIRE HYDRANTS REPLACE/ NEW**			
5210.	335.	430555.		900		CAPITAL OUTLAY
5210.	335.	**430557**	**VALVE/ BO/ SERVICE SADDLES**			
5210.	335.	430557.		900		CAPITAL OUTLAY
5210.	335.	430557.		930.	000	IMPROVEMENTS
5210.	335.	430557.		930.	191	ALDER/ COOPER SERVICE SWAP
5210.	335.	**430558**	**VALVE/ BO/ SERVICE SADDLES**			
5210.	335.	430558.		900		CAPITAL OUTLAY
5210.	335.	430558.		930.	000	IMPROVEMENTS
5210.	335.	**430559**	**WATER MAIN EXTENSION/ UPSIZE**			
5210.	335.	430559.		900		CAPITAL OUTLAY
5210.	335.	430559.		930.	000	IMPROVEMENTS
5210.	335.	430559.		930.	201	HAZARD MATERIAL MAIN EXTENSION
5210.	335.	**430573**	**EQUPMENT REPLACEMENT/ UPDATE**			
5210.	335.	430573.		900		CAPITAL OUTLAY
5210.	335.	**430590**	**OTHER ACTIVITIES**			
5210.	335.	430590.		200		SUPPLIES
5210.	335.	430590.		300		PURCHASED SERVICES
5210.	335.	430590.		350.	000	ACQUISITION/PROFESSIONAL SERVICES
5210.	335.	430590.		800		OTHER OBJECTS
5210.	335.	430590.		900		CAPITAL OUTLAY
5210.	335.	**430597**	**METERS**			
5210.	335.	430597.		900		CAPITAL OUTLAY
5210.	335.	430597.		930.	000	IMPROVEMENTS

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5210.	335.	430597.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430610**	**ADMINISTRATION**			
5210.	335.	430610.		300		PURCHASED SERVICES
5210.	335.	**490200**	**REVENUE BOND DEBT SERVICE**			
5210.	335.	490200.		600		DEBT SERVICE
5210.	335.	490200.		620.	000	INTEREST / SERVICE FEES
5210.	335.	**510110**	**MERCHANT SERVICES**			
5210.	335.	510110.		500		FIXED CHARGES
5210.	335.	510110.		550.	000	MERCHANT SERVICE FEES
5210.	335.	**510400**	**DEPRECIATION**			
5210.	335.	510400.		800		OTHER OBJECTS
5215	**WATER LOAN FUND**					
	335	**WATER UTILITY**				
5215.	335.	**430530**	***** Title Not Found *****			
5215.	335.	430530.		300		PURCHASED SERVICES
5215.	335.	430530.		390.	000	OTHER PURCHASED SERVICES
5215.	335.	**430550**	***** Title Not Found *****			
5215.	335.	430550.		300		PURCHASED SERVICES
5215.	335.	**521000**	**INTERFUND OPERATING TRANSFERS**			
5215.	335.	521000.		800		OTHER OBJECTS
5220	**WATER R&D FUND**					
	335	**WATER UTILITY**				
5220.	335.	**430510**	***** Title Not Found *****			
5220.	335.	430510.		200		SUPPLIES
5220.	335.	**490220**	***** Title Not Found *****			
5220.	335.	490220.		600		DEBT SERVICE
5220.	335.	**490506**	**CORE FINANCED EQUIPMENT**			
5220.	335.	490506.		600		DEBT SERVICE
5220.	335.	**510110**	**MERCHANT SERVICES**			
5220.	335.	510110.		500		FIXED CHARGES
5220.	335.	**521000**	**INTERFUND OPERATING TRANSFERS**			
5220.	335.	521000.		800		OTHER OBJECTS
5240	**WATER CONSTRUCTION FUND**					
	335	**WATER UTILITY**				
5240.	335.	**510110**	**MERCHANT SERVICES**			

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5240.	335.	510110.	500		FIXED CHARGES
5250	**WATER PURCHASE LOAN**				
	330	**WASTEWATER\ COMPOST UTILITY**			
5250.	330.	**490200**	**REVENUE BOND DEBT SERVICE**		
5250.	330.	490200.	600		DEBT SERVICE
5250.	330.	**510110**	**MERCHANT SERVICES**		
5250.	330.	510110.	500		FIXED CHARGES
5310	**SEWER OPERATING BUDGET FUND**				
	330	**WASTEWATER\ COMPOST UTILITY**			
5310.	330.	**430630**	**COLLECTIONS & TRANSMISSIONS**		
5310.	330.	430630.	100		PERSONAL SERVICES
5311	**WASTEWATER UTILITY FUND**				
	330	**WASTEWATER\ COMPOST UTILITY**			
5311.	330.	**430554**	**PUBLIC WORKS SALARY RESERVE**		
5311.	330.	430554.	100		PERSONAL SERVICES
5311.	330.	430554.	110.	000	SALARIES AND WAGES
5311.	330.	430554.	140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	**430610**	**ADMINISTRATION**		
5311.	330.	430610.	100		PERSONAL SERVICES
5311.	330.	430610.	110.	000	SALARIES AND WAGES
5311.	330.	430610.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430610.	120.	000	OVERTIME
5311.	330.	430610.	130.	000	OTHER
5311.	330.	430610.	140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430610.	141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430610.	200		SUPPLIES
5311.	330.	430610.	210.	000	OFFICE SUPPLIES
5311.	330.	430610.	220.	000	OPERATING SUPPLIES
5311.	330.	430610.	231.	000	GASOLINE
5311.	330.	430610.	300		PURCHASED SERVICES
5311.	330.	430610.	310.	000	COMMUNICATIONS
5311.	330.	430610.	320.	000	PRINTING & DUPLICATING
5311.	330.	430610.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430610.	344.	000	TELEPHONE SERVICE
5311.	330.	430610.	360.	000	REPAIR & MAINTENANCE

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5311.	330.	430610.		370.	000	TRAVEL
5311.	330.	430610.		380.	000	TRAINING
5311.	330.	430610.		500		FIXED CHARGES
5311.	330.	430610.		500.	000	FIXED CHARGES
5311.	330.	430610.		700		GRANTS & CONTRIBUTIONS
5311.	330.	430610.		700.	000	GRANTS & CONTRIBUTIONS
5311.	330.	430610.		800		OTHER OBJECTS
5311.	330.	**430611**	**UTILITY RATE STUDY/CONSULTATION**			
5311.	330.	430611.		900		CAPITAL OUTLAY
5311.	330.	430611.		930.	182	UTILITY RATE STUDY - SEWER
5311.	330.	**430619**	**ADMINISTRATION MISCELLANEOUS PROJECTS**			
5311.	330.	430619.		900		CAPITAL OUTLAY
5311.	330.	430619.		930.	201	MT SENTINEL COMMUNICATION SITE
5311.	330.	**430623**	**UPDATE/IMPROVE EXISTING FACILITY**			
5311.	330.	430623.		900		CAPITAL OUTLAY
5311.	330.	430623.		930.	191	WASTEWATER LAB EXPANSION
5311.	330.	430623.		930.	192	WASTEWATER FACILITY RE-ROOF
5311.	330.	**430630**	**COLLECTIONS & TRANSMISSIONS**			
5311.	330.	430630.		100		PERSONAL SERVICES
5311.	330.	430630.		110.	000	SALARIES AND WAGES
5311.	330.	430630.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430630.		120.	000	OVERTIME
5311.	330.	430630.		130.	000	OTHER
5311.	330.	430630.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430630.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430630.		200		SUPPLIES
5311.	330.	430630.		220.	000	OPERATING SUPPLIES
5311.	330.	430630.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430630.		231.	000	GASOLINE
5311.	330.	430630.		235.	000	VEHICLE REPAIR/MAINTENANCE
5311.	330.	430630.		240.	000	OTHER SUPPLIES
5311.	330.	430630.		300		PURCHASED SERVICES
5311.	330.	430630.		310.	000	COMMUNICATIONS
5311.	330.	430630.		320.	000	PRINTING & DUPLICATING
5311.	330.	430630.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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5311.	330.	430630.		341.	000	ELECTRICITY & NATURAL GAS
5311.	330.	430630.		343.	000	WATER CHARGES
5311.	330.	430630.		344.	000	TELEPHONE SERVICE
5311.	330.	430630.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430630.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430630.		370.	000	TRAVEL
5311.	330.	430630.		380.	000	TRAINING
5311.	330.	430630.		500		FIXED CHARGES
5311.	330.	430630.		500.	000	FIXED CHARGES
5311.	330.	430630.		530.	000	RENT
5311.	330.	**430631**	**SEWER MAIN REPLACE/UPGRADE**			
5311.	330.	430631.		900		CAPITAL OUTLAY
5311.	330.	430631.		930.	000	IMPROVEMENTS
5311.	330.	430631.		930.	191	UNIVERSITY FORCE MAIN
5311.	330.	430631.		930.	201	OWEN ST MAIN REPLACE/UPGRADE
5311.	330.	430631.		930.	202	N RUSSELL MAIN REPLACEMENT
5311.	330.	**430633**	**SEWER MAIN EXTENSIONS**			
5311.	330.	430633.		300		PURCHASED SERVICES
5311.	330.	430633.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430633.		900		CAPITAL OUTLAY
5311.	330.	430633.		930.	191	W BROADWAY & MAPLE EXTENSION
5311.	330.	**430637**	**SEWAGE LIFT STATION UPGRADE/REHAB**			
5311.	330.	430637.		900		CAPITAL OUTLAY
5311.	330.	430637.		930.	000	IMPROVEMENTS
5311.	330.	430637.		930.	191	RESERVE ST LIFT STATION
5311.	330.	430637.		930.	202	GRANT CREEK LIFT STATION
5311.	330.	**430639**	**COLLECTION & TREATMENT MISC PROJECTS**			
5311.	330.	430639.		300		PURCHASED SERVICES
5311.	330.	430639.		900		CAPITAL OUTLAY
5311.	330.	430639.		930.	000	IMPROVEMENTS
5311.	330.	**430640**	**TREATMENT AND DISPOSAL**			
5311.	330.	430640.		100		PERSONAL SERVICES
5311.	330.	430640.		110.	000	SALARIES AND WAGES
5311.	330.	430640.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430640.		120.	000	OVERTIME

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5311.	330.	430640.		130.	000	OTHER
5311.	330.	430640.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430640.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430640.		200		SUPPLIES
5311.	330.	430640.		220.	000	OPERATING SUPPLIES
5311.	330.	430640.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430640.		231.	000	GASOLINE
5311.	330.	430640.		240.	000	OTHER SUPPLIES
5311.	330.	430640.		300		PURCHASED SERVICES
5311.	330.	430640.		310.	000	COMMUNICATIONS
5311.	330.	430640.		320.	000	PRINTING & DUPLICATING
5311.	330.	430640.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430640.		341.	000	ELECTRICITY & NATURAL GAS
5311.	330.	430640.		343.	000	WATER CHARGES
5311.	330.	430640.		344.	000	TELEPHONE SERVICE
5311.	330.	430640.		345.	000	GARBAGE
5311.	330.	430640.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430640.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430640.		370.	000	TRAVEL
5311.	330.	430640.		380.	000	TRAINING
5311.	330.	430640.		500		FIXED CHARGES
5311.	330.	430640.		500.	000	FIXED CHARGES
5311.	330.	430640.		530.	000	RENT
5311.	330.	**430641**	**PLANT IMPROVEMENTS/ UPGRADES**			
5311.	330.	430641.		900		CAPITAL OUTLAY
5311.	330.	430641.		930.	201	PELS ETHERNET UPGRADE
5311.	330.	430641.		930.	202	LIGHTING LED
5311.	330.	**430643**	**EQUIPMENT IMPROVEMENTS/REPLACEMENT**			
5311.	330.	430643.		900		CAPITAL OUTLAY
5311.	330.	430643.		930.	000	IMPROVEMENTS
5311.	330.	430643.		930.	191	TROMMEL SCREEN
5311.	330.	430643.		930.	201	CENTERFUGE REBUILD
5311.	330.	430643.		930.	202	INFLUENT PUMP UPGRADE
5311.	330.	**430649**	**MISCELLANEUOS PROJECTS**			
5311.	330.	430649.		900		CAPITAL OUTLAY

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5311.	330.	430649.		930.	000	IMPROVEMENTS
5311.	330.	**430650**	**LAB & TESTING**			
5311.	330.	430650.		100		PERSONAL SERVICES
5311.	330.	430650.		110.	000	SALARIES AND WAGES
5311.	330.	430650.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430650.		120.	000	OVERTIME
5311.	330.	430650.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430650.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430650.		200		SUPPLIES
5311.	330.	430650.		220.	000	OPERATING SUPPLIES
5311.	330.	430650.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430650.		235.	000	VEHICLE REPAIR/MAINTENANCE
5311.	330.	430650.		300		PURCHASED SERVICES
5311.	330.	430650.		310.	000	COMMUNICATIONS
5311.	330.	430650.		320.	000	PRINTING & DUPLICATING
5311.	330.	430650.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430650.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430650.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430650.		370.	000	TRAVEL
5311.	330.	430650.		380.	000	TRAINING
5311.	330.	430650.		700		GRANTS & CONTRIBUTIONS
5311.	330.	430650.		700.	000	GRANTS & CONTRIBUTIONS
5311.	330.	**430660**	**COMPOST**			
5311.	330.	430660.		100		PERSONAL SERVICES
5311.	330.	430660.		110.	000	SALARIES AND WAGES
5311.	330.	430660.		120.	000	OVERTIME
5311.	330.	430660.		130.	000	OTHER
5311.	330.	430660.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430660.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430660.		200		SUPPLIES
5311.	330.	430660.		210.	000	OFFICE SUPPLIES
5311.	330.	430660.		220.	000	OPERATING SUPPLIES
5311.	330.	430660.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430660.		231.	000	GASOLINE
5311.	330.	430660.		235.	000	VEHICLE REPAIR/MAINTENANCE

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5311.	330.	430660.		240.	000	OTHER SUPPLIES
5311.	330.	430660.		300		PURCHASED SERVICES
5311.	330.	430660.		310.	000	COMMUNICATIONS
5311.	330.	430660.		320.	000	PRINTING & DUPLICATING
5311.	330.	430660.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430660.		341.	000	ELECTRICITY & NATURAL GAS
5311.	330.	430660.		344.	000	TELEPHONE SERVICE
5311.	330.	430660.		345.	000	GARBAGE
5311.	330.	430660.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430660.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430660.		370.	000	TRAVEL
5311.	330.	430660.		380.	000	TRAINING
5311.	330.	430660.		500		FIXED CHARGES
5311.	330.	430660.		500.	000	FIXED CHARGES
5311.	330.	430660.		530.	000	RENT
5311.	330.	430660.		600		DEBT SERVICE
5311.	330.	430660.		900		CAPITAL OUTLAY
5311.	330.	430660.		930.	000	IMPROVEMENTS
5311.	330.	430660.		940.	000	MACHINERY & EQUIPMENT
5311.	330.	**430669**	**COMPOST MISC IMPROVEMENTS**			
5311.	330.	430669.		900		CAPITAL OUTLAY
5311.	330.	430669.		930.	000	COMPOST MISC. IMPROVEMENTS
5311.	330.	**430691**	**R&D MISC. SEWER REPAIRS**			
5311.	330.	430691.		300		PURCHASED SERVICES
5311.	330.	430691.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430691.		900		CAPITAL OUTLAY
5311.	330.	430691.		930.	000	MISC. SEWER REPARIS R&D
5311.	330.	**430693**	**MISC. PLANT REPAIRS - R&D**			
5311.	330.	430693.		300		PURCHASED SERVICES
5311.	330.	430693.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430693.		900		CAPITAL OUTLAY
5311.	330.	430693.		930.	000	IMPROVEMENTS
5311.	330.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
5311.	330.	439000.		300		PURCHASED SERVICES
5311.	330.	439000.		900		CAPITAL OUTLAY

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5311.	330.	439000.		940.	000	MACHINERY & EQUIPMENT
5311.	330.	**490200**	**REVENUE BOND DEBT SERVICE**			
5311.	330.	490200.		600		DEBT SERVICE
5311.	330.	490200.		610.	000	PRINCIPAL
5311.	330.	490200.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490502**	**CAPITAL LEASE DEBT SERVICE**			
5311.	330.	490502.		600		DEBT SERVICE
5311.	330.	490502.		610.	000	PRINCIPAL
5311.	330.	490502.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490506**	**CORE FINANCED EQUIPMENT**			
5311.	330.	490506.		600		DEBT SERVICE
5311.	330.	490506.		610.	000	PRINCIPAL
5311.	330.	490506.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490508**	**EKO COMPOST PURCHASE**			
5311.	330.	490508.		600		DEBT SERVICE
5311.	330.	490508.		610.	000	PRINCIPAL
5311.	330.	490508.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**510110**	**MERCHANT SERVICES**			
5311.	330.	510110.		500		FIXED CHARGES
5311.	330.	510110.		500.	000	FIXED CHARGES
5315	**SEWER LOAN FUND**					
	330	**WASTEWATER\ COMPOST UTILITY**				
5315.	330.	**430670**	**CUSTOMER ACCOUNTING & COLLECTION**			
5315.	330.	430670.		300		PURCHASED SERVICES
5315.	330.	430670.		800		OTHER OBJECTS
5325	**SEWER DEVELOPMENT FEE FUND**					
	330	**WASTEWATER\ COMPOST UTILITY**				
5325.	330.	**430623**	**UPDATE/IMPROVE EXISTING FACILITY**			
5325.	330.	430623.		800		OTHER OBJECTS
5325.	330.	430623.		820.	000	TRANSFERS TO OTHER FUNDS
5325.	330.	**430631**	**SEWER MAIN REPLACE/UPGRADE**			
5325.	330.	430631.		700		GRANTS & CONTRIBUTIONS
5325.	330.	430631.		800		OTHER OBJECTS
5325.	330.	430631.		820.	000	MAIN REPLACEMENT
5325.	330.	**430633**	**SEWER MAIN EXTENSIONS**			

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5325.		330.		430633.		700		GRANTS & CONTRIBUTIONS
5325.		330.		430633.		800		OTHER OBJECTS
5325.		330.		430633.		820.	000	TRANSFERS TO OTHER FUNDS
5325.		330.		**430635**	**SEWER INTERCEPTOR UPGRADES/REHAB**			
5325.		330.		430635.		700		GRANTS & CONTRIBUTIONS
5325.		330.		**430637**	**SEWAGE LIFT STATION UPGRADE/REHAB**			
5325.		330.		430637.		800		OTHER OBJECTS
5325.		330.		430637.		820.	000	TRANSFERS TO OTHER FUNDS
5450	**STORMWATER UTILITIY**							
		334	**STORM WATER**					
5450.		334.		**430210**	**ADMINISTRATION**			
5450.		334.		430210.		100		PERSONAL SERVICES
5450.		334.		430210.		110.	000	SALARIES AND WAGES
5450.		334.		430210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5450.		334.		430210.		120.	000	OVERTIME
5450.		334.		430210.		130.	000	OTHER
5450.		334.		430210.		140.	000	EMPLOYER CONTRIBUTIONS
5450.		334.		430210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5450.		334.		430210.		200		SUPPLIES
5450.		334.		430210.		210.	000	OFFICE SUPPLIES
5450.		334.		430210.		220.	000	OPERATING SUPPLIES
5450.		334.		430210.		231.	000	GASOLINE
5450.		334.		430210.		240.	000	OTHER SUPPLIES
5450.		334.		430210.		300		PURCHASED SERVICES
5450.		334.		430210.		310.	000	COMMUNICATIONS
5450.		334.		430210.		320.	000	PRINTING & DUPLICATING
5450.		334.		430210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5450.		334.		430210.		344.	000	TELEPHONE SERVICE
5450.		334.		430210.		350.	000	PROFESSIONAL SERVICES
5450.		334.		430210.		360.	000	REPAIR & MAINTENANCE
5450.		334.		430210.		370.	000	TRAVEL
5450.		334.		430210.		380.	000	TRAINING
5450.		334.		430210.		500		FIXED CHARGES
5450.		334.		430210.		500.	000	FIXED CHARGES
5450.		334.		430210.		550.	000	MERCHANT SERVICE FEES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
5450.	334.	430210.				600		DEBT SERVICE
5450.	334.	430210.				610.	000	PRINCIPAL
5450.	334.	430210.				620.	000	INTEREST / SERVICE FEES
5450.	334.	430210.				700		GRANTS & CONTRIBUTIONS
5450.	334.	430210.				700.	000	GRANTS & CONTRIBUTIONS
5450.	334.	430210.				800		OTHER OBJECTS
5450.	334.	430210.				820.	000	TRANSFERS TO OTHER FUNDS
5450.	334.	430210.				900		CAPITAL OUTLAY
5450.	334.	**430235**	**STORM DRAINAGE**					
5450.	334.	430235.				100		PERSONAL SERVICES
5450.	334.	430235.				110.	000	SALARIES AND WAGES
5450.	334.	430235.				130.	000	OTHER
5450.	334.	430235.				140.	000	EMPLOYER CONTRIBUTIONS
5450.	334.	430235.				141.	000	STATE RETIREMENT CONTRIBUTIONS
5450.	334.	430235.				200		SUPPLIES
5450.	334.	430235.				300		PURCHASED SERVICES
5450.	334.	430235.				900		CAPITAL OUTLAY
5450.	334.	430235.				930.	000	IMPROVEMENTS
5450.	334.	430235.				930.	182	FACILITY RATE STUDY
5450.	334.	430235.				930.	191	UPPER GHARRETT DRAIN IMPROVEMENTS
5450.	334.	**430246**	**STORM WATER MAINTENANCE**					
5450.	334.	430246.				100		PERSONAL SERVICES
5450.	334.	430246.				200		SUPPLIES
5450.	334.	430246.				220.	000	OPERATING SUPPLIES
5450.	334.	430246.				231.	000	GASOLINE
5450.	334.	430246.				235.	000	VEHICLE REPAIR/MAINTENANCE
5450.	334.	430246.				300		PURCHASED SERVICES
5450.	334.	430246.				345.	000	GARBAGE
5450.	334.	430246.				350.	000	PROFESSIONAL SERVICES
5450.	334.	430246.				360.	000	REPAIR & MAINTENANCE
5450.	334.	**430554**	**PUBLIC WORKS SALARY RESERVE**					
5450.	334.	430554.				100		PERSONAL SERVICES
5450.	334.	430554.				110.	000	SALARIES AND WAGES
5450.	334.	430554.				140.	000	EMPLOYER CONTRIBUTIONS
5450.	334.	**431209**	***** Title Not Found *****					

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5450.	334.	431209.		900		CAPITAL OUTLAY
5450.	334.	431209.		930.	000	IMPROVEMENTS
5450.	334.	**431210**	**CARAS PARK STORM WATER RETROFITS**			
5450.	334.	431210.		300		PURCHASED SERVICES
5450.	334.	431210.		800		OTHER OBJECTS
5450.	334.	431210.		900		CAPITAL OUTLAY
5450.	334.	431210.		930.	000	CARAS PARK OUTFALL
5450.	334.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
5450.	334.	439000.		300		PURCHASED SERVICES
5450.	334.	439000.		350.	000	PROFESSIONAL SERVICES
5450.	334.	**510400**	**DEPRECIATION**			
5450.	334.	510400.		800		OTHER OBJECTS
5711	**AQUATICS**					
	370	**PARKS & RECREATION**				
5711.	370.	**460445**	***** Title Not Found *****			
5711.	370.	460445.		900		CAPITAL OUTLAY
5711.	370.	460445.		930.	000	IMPROVEMENTS
5711.	370.	**460449**	**GRILL VAN**			
5711.	370.	460449.		100		PERSONAL SERVICES
5711.	370.	460449.		200		SUPPLIES
5711.	370.	460449.		300		PURCHASED SERVICES
5711.	370.	**460477**	**CONCESSIONS**			
5711.	370.	460477.		100		PERSONAL SERVICES
5711.	370.	460477.		110.	000	SALARIES AND WAGES
5711.	370.	460477.		120.	000	OVERTIME
5711.	370.	460477.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	460477.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.	370.	460477.		200		SUPPLIES
5711.	370.	460477.		220.	000	OPERATING SUPPLIES
5711.	370.	460477.		300		PURCHASED SERVICES
5711.	370.	460477.		341.	000	GRILL VAN/ELECTRICITY & NATURAL GAS
5711.	370.	460477.		360.	000	GRILL VAN/REPAIR & MAINTENANCE
5711.	370.	460477.		900		CAPITAL OUTLAY
5711.	370.	**460490**	**CURRENTS POOL EXPENSES**			
5711.	370.	460490.		100		PERSONAL SERVICES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
5711.		370.		460490.		110.	000	SALARIES AND WAGES
5711.		370.		460490.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5711.		370.		460490.		120.	000	OVERTIME
5711.		370.		460490.		130.	000	OTHER
5711.		370.		460490.		140.	000	EMPLOYER CONTRIBUTIONS
5711.		370.		460490.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.		370.		460490.		200		SUPPLIES
5711.		370.		460490.		210.	000	OFFICE SUPPLIES
5711.		370.		460490.		220.	000	OPERATING SUPPLIES
5711.		370.		460490.		230.	000	REPAIR/MAINTENANCE
5711.		370.		460490.		232.	000	JANITORIAL SUPPLIES
5711.		370.		460490.		240.	000	OTHER SUPPLIES
5711.		370.		460490.		300		PURCHASED SERVICES
5711.		370.		460490.		310.	000	COMMUNICATIONS
5711.		370.		460490.		320.	000	PRINTING & DUPLICATING
5711.		370.		460490.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5711.		370.		460490.		340.	000	WASTEWATER
5711.		370.		460490.		341.	000	ELECTRICITY & NATURAL GAS
5711.		370.		460490.		343.	000	WATER CHARGES
5711.		370.		460490.		344.	000	TELEPHONE SERVICE
5711.		370.		460490.		345.	000	GARBAGE
5711.		370.		460490.		350.	000	PROFESSIONAL SERVICES
5711.		370.		460490.		360.	000	REPAIR & MAINTENANCE
5711.		370.		460490.		370.	000	TRAVEL
5711.		370.		460490.		380.	000	TRAINING
5711.		370.		460490.		390.	000	OTHER PURCHASED SERVICES
5711.		370.		460490.		500		FIXED CHARGES
5711.		370.		460490.		500.	000	FIXED CHARGES
5711.		370.		460490.		800		OTHER OBJECTS
5711.		370.		460490.		900		CAPITAL OUTLAY
5711.		370.		460490.		930.	000	IMPROVEMENTS
5711.		370.		**460491**	**SPLASH POOLS EXPENSES**			
5711.		370.		460491.		100		PERSONAL SERVICES
5711.		370.		460491.		110.	000	SALARIES AND WAGES
5711.		370.		460491.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT

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5711.		370.		460491.		120.	000	OVERTIME
5711.		370.		460491.		130.	000	OTHER
5711.		370.		460491.		140.	000	EMPLOYER CONTRIBUTIONS
5711.		370.		460491.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.		370.		460491.		200		SUPPLIES
5711.		370.		460491.		210.	000	OFFICE SUPPLIES
5711.		370.		460491.		220.	000	OPERATING SUPPLIES
5711.		370.		460491.		230.	000	REPAIR/MAINTENANCE
5711.		370.		460491.		232.	000	JANITORIAL SUPPLIES
5711.		370.		460491.		300		PURCHASED SERVICES
5711.		370.		460491.		310.	000	COMMUNICATIONS
5711.		370.		460491.		320.	000	PRINTING & DUPLICATING
5711.		370.		460491.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5711.		370.		460491.		340.	000	WASTEWATER
5711.		370.		460491.		341.	000	ELECTRICITY & NATURAL GAS
5711.		370.		460491.		343.	000	WATER CHARGES
5711.		370.		460491.		344.	000	TELEPHONE SERVICE
5711.		370.		460491.		345.	000	GARBAGE
5711.		370.		460491.		350.	000	PROFESSIONAL SERVICES
5711.		370.		460491.		360.	000	REPAIR & MAINTENANCE
5711.		370.		460491.		380.	000	TRAINING
5711.		370.		460491.		390.	000	OTHER PURCHASED SERVICES
5711.		370.		460491.		500		FIXED CHARGES
5711.		370.		460491.		500.	000	FIXED CHARGES
5711.		370.		460491.		800		OTHER OBJECTS
5711.		370.		460491.		900		CAPITAL OUTLAY
5711.		370.		460491.		940.	000	MACHINERY & EQUIPMENT
5711.		370.		**460493**	**AQUATICS MAINTENANCE**			
5711.		370.		460493.		300		PURCHASED SERVICES
5711.		370.		460493.		500		FIXED CHARGES
5711.		370.		460493.		900		CAPITAL OUTLAY
5711.		370.		460493.		920.	000	BUILDINGS
5711.		370.		460493.		930.	000	IMPROVEMENTS
5711.		370.		**460512**	**PARK MEMORIALS**			
5711.		370.		460512.		200		SUPPLIES

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5711.	370.	460512.		300		PURCHASED SERVICES
5711.	370.	460512.		900		CAPITAL OUTLAY
5711.	370.	**460519**	**AQUATICS CAPITAL**			
5711.	370.	460519.		900		CAPITAL OUTLAY
5711.	370.	**460554**	**CULTURE & RECREATION SALARY RESERVE**			
5711.	370.	460554.		100		PERSONAL SERVICES
5711.	370.	460554.		110.	000	SALARIES AND WAGES
5711.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	**490506**	**CORE FINANCED EQUIPMENT**			
5711.	370.	490506.		600		DEBT SERVICE
5711.	370.	**510110**	**MERCHANT SERVICES**			
5711.	370.	510110.		500		FIXED CHARGES
5711.	370.	510110.		550.	000	MERCHANT SERVICE FEES
5711.	370.	**510306**	**SALARY RESERVE**			
5711.	370.	510306.		100		PERSONAL SERVICES
	390	**NON-DEPARTMENTAL**				
5711.	390.	**510000**	**MISCELLANEOUS**			
5711.	390.	510000.		800		OTHER OBJECTS
5711.	390.	510000.		900		CAPITAL OUTLAY
6050	**EMPLOYEE BENEFIT PLAN FUND**					
	390	**NON-DEPARTMENTAL**				
6050.	390.	**510110**	**MERCHANT SERVICES**			
6050.	390.	510110.		500		FIXED CHARGES
6050.	390.	**520800**	**EMPLOYEE BENEFITS**			
6050.	390.	520800.		300		PURCHASED SERVICES
6050.	390.	520800.		350.	000	PROFESSIONAL SERVICES
6050.	390.	520800.		351.	000	INSURANCE CLAIMS
6050.	390.	520800.		352.	000	HEALTH PROGRAMS
6050.	390.	520800.		353.	000	ADMINISTRATION EXPENDITURES
6050.	390.	520800.		354.	000	TRANSITIONAL REINSURANCE PROGRAM
6050.	390.	520800.		800		OTHER OBJECTS
7370	**PARKING COMMISSION FUND**					
	395	**PARKING COMMISSION**				
7370.	395.	**430266**	**PARKING DIVISION**			
7370.	395.	430266.		100		PERSONAL SERVICES

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7370.	395.	430266.		110.	000	SALARIES AND WAGES
7370.	395.	430266.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
7370.	395.	430266.		120.	000	OVERTIME
7370.	395.	430266.		140.	000	EMPLOYER CONTRIBUTIONS
7370.	395.	430266.		141.	000	STATE RETIREMENT CONTRIBUTIONS
7370.	395.	430266.		200		SUPPLIES
7370.	395.	430266.		210.	000	OFFICE SUPPLIES
7370.	395.	430266.		220.	000	OPERATING SUPPLIES
7370.	395.	430266.		220.	311	CLOTHING SUPPLIES
7370.	395.	430266.		230.	000	REPAIR/MAINTENANCE
7370.	395.	430266.		231.	000	GASOLINE
7370.	395.	430266.		300		PURCHASED SERVICES
7370.	395.	430266.		310.	000	COMMUNICATIONS
7370.	395.	430266.		320.	000	PRINTING & DUPLICATING
7370.	395.	430266.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
7370.	395.	430266.		340.	000	WASTEWATER
7370.	395.	430266.		341.	000	ELECTRICITY & NATURAL GAS
7370.	395.	430266.		343.	000	WATER CHARGES
7370.	395.	430266.		343.	717	MARKET ON FRONT WATER CHARGES
7370.	395.	430266.		344.	000	TELEPHONE SERVICE
7370.	395.	430266.		345.	000	GARBAGE
7370.	395.	430266.		345.	717	GARBAGE
7370.	395.	430266.		350.	000	PROFESSIONAL SERVICES
7370.	395.	430266.		350.	303	PROFESSIONAL SERVICES
7370.	395.	430266.		350.	700	ACCOUNTING
7370.	395.	430266.		350.	701	PROFESSIONAL SERVICES
7370.	395.	430266.		350.	702	SECURITY FOR GARAGES
7370.	395.	430266.		350.	703	STATE LICENSE INQUIRY
7370.	395.	430266.		360.	000	REPAIR & MAINTENANCE
7370.	395.	430266.		360.	712	REPAIR & MAINTENANCE
7370.	395.	430266.		360.	713	REPAIR & MAINTENANCE
7370.	395.	430266.		360.	714	BANK ST/REPAIR & MAINTENANCE
7370.	395.	430266.		360.	716	REPAIR & MAINTENANCE
7370.	395.	430266.		370.	000	TRAVEL
7370.	395.	430266.		380.	000	TRAINING

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7370.	395.	430266.		390.	000	OTHER PURCHASED SERVICES
7370.	395.	430266.		390.	044	JANITORIAL
7370.	395.	430266.		390.	720	OTHER PURCHASED SERVICES
7370.	395.	430266.		500		FIXED CHARGES
7370.	395.	430266.		500.	000	FIXED CHARGES
7370.	395.	430266.		500.	733	FIXED CHARGES
7370.	395.	430266.		500.	734	FIXED CHARGES
7370.	395.	430266.		510.	000	INSURANCE
7370.	395.	430266.		600		DEBT SERVICE
7370.	395.	430266.		610.	000	LEASE/PRINCIPAL
7370.	395.	430266.		620.	000	LEASE INTEREST
7370.	395.	430266.		700		GRANTS & CONTRIBUTIONS
7370.	395.	430266.		700.	000	GRANTS & CONTRIBUTIONS
7370.	395.	430266.		800		OTHER OBJECTS
7370.	395.	430266.		820.	000	TRANSFERS TO OTHER FUNDS
7370.	395.	430266.		845.	000	CONTINGENCY
7370.	395.	430266.		900		CAPITAL OUTLAY
7370.	395.	430266.		940.	000	MACHINERY & EQUIPMENT
7370.	395.	**430268**	**PARKING EQUIPMENT REPLACE/ UPGRADE**			
7370.	395.	430268.		300		PURCHASED SERVICES
7370.	395.	**430554**	**PUBLIC WORKS SALARY RESERVE**			
7370.	395.	430554.		100		PERSONAL SERVICES
7370.	395.	430554.		110.	000	SALARIES AND WAGES
7370.	395.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
7370.	395.	**510110**	**MERCHANT SERVICES**			
7370.	395.	510110.		500		FIXED CHARGES
7370.	395.	510110.		550.	000	MERCHANT SERVICE FEES
	900	**DEPRECIATION**				
7370.	900.	**510000**	**MISCELLANEOUS**			
7370.	900.	510000.		800		OTHER OBJECTS
7370.	900.	510000.		900		CAPITAL OUTLAY
7370.	900.	510000.		940.	000	MACHINERY & EQUIPMENT-FIXED ASSETS
7371	**FRONT STREET PARKING BONDS**					
	395	**PARKING COMMISSION**				
7371.	395.	**490200**	**REVENUE BOND DEBT SERVICE**			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7371.	395.	490200.		600		DEBT SERVICE
7371.	395.	490200.		620.	000	INTEREST / SERVICE FEES
7371.	395.	**490201**	**SERIES 2014 MPC DEBT**			
7371.	395.	490201.		500		FIXED CHARGES
7371.	395.	490201.		600		DEBT SERVICE
7371.	395.	490201.		620.	000	INTEREST / SERVICE FEES
7372	**SINKING FUND/FRONT ST PARKING BONDS**					
	395	**PARKING COMMISSION**				
7372.	395.	**490201**	**SERIES 2014 MPC DEBT**			
7372.	395.	490201.		600		DEBT SERVICE
7372.	395.	490201.		610.	000	SERIES 2014 BOND-PRINCIPAL
7373	**MPC SERIES 2010B CONSTRUCTION**					
	395	**PARKING COMMISSION**				
7373.	395.	**430266**	**PARKING DIVISION**			
7373.	395.	430266.		600		DEBT SERVICE
7375	**PLEDGED TAX INCREMENT-2010B BOND**					
	395	**PARKING COMMISSION**				
7375.	395.	**430266**	**PARKING DIVISION**			
7375.	395.	430266.		800		OTHER OBJECTS
7375.	395.	430266.		845.	000	CONTINGENCY
7380	**BUSINESS IMPROVEMENT DISTRICT**					
	375	**BUSINESS IMPROVEMENT DISTRICT**				
7380.	375.	**471210**	**BUSINESS IMPROVEMENT DISTRICT**			
7380.	375.	471210.		300		PURCHASED SERVICES
7380.	375.	471210.		345.	000	GARBAGE
7380.	375.	471210.		700		GRANTS & CONTRIBUTIONS
7380.	375.	471210.		700.	000	GRANTS & CONTRIBUTIONS
7380.	375.	**471220**	**BID MARKETING**			
7380.	375.	471220.		300		PURCHASED SERVICES
7380.	375.	**471230**	**STREETSCAPE MAINTENANCE-BID**			
7380.	375.	471230.		300		PURCHASED SERVICES
7380.	375.	**471240**	**SAFETY-BID**			
7380.	375.	471240.		300		PURCHASED SERVICES
7380.	375.	471240.		350.	000	PROFESSIONAL SERVICES - BID SAFETY
7381	**TOURISM BUSINESS IMPROVEMENT DISTRICT**					

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		375	**BUSINESS IMPROVEMENT DISTRICT**					
7381.	375.			**471210**	**BUSINESS IMPROVEMENT DISTRICT**			
7381.	375.			471210.		300		PURCHASED SERVICES
7381.	375.			471210.		390.	000	OTHER PURCHASED SERVICES
7383	**RIVERFRONT TRIANGLE URD**							
		385	**MRA**					
7383.	385.			**470210**	**ADMINISTRATION**			
7383.	385.			470210.		800		OTHER OBJECTS
7383.	385.			470210.		820.	000	TRANSFERS TO OTHER FUNDS
7383.	385.			**470230**	**PW FACILITY**			
7383.	385.			470230.		800		OTHER OBJECTS
7383.	385.			470230.		845.	000	CONTINGENCY
7383.	385.			470230.		900		CAPITAL OUTLAY
7383.	385.			**470260**	**PLANNING & MGMT**			
7383.	385.			470260.		300		PURCHASED SERVICES
7383.	385.			470260.		700		GRANTS & CONTRIBUTIONS
7383.	385.			470260.		800		OTHER OBJECTS
7383.	385.			**470270**	**CLEARING & DEMO**			
7383.	385.			470270.		800		OTHER OBJECTS
7383.	385.			**470320**	**ECONOMIC DEVELOPMENT LOANS**			
7383.	385.			470320.		700		GRANTS & CONTRIBUTIONS
7384	**NRSS DEBT SERVICE CLEARING**							
		385	**MRA**					
7384.	385.			**521009**	**TRANFERS TO DEBT SERVICE**			
7384.	385.			521009.		800		OTHER OBJECTS
7384.	385.			521009.		820.	000	TRANSFERS TO DEBT SERVICE
7384.	385.			**521010**	**TRANSFERS TO MRA**			
7384.	385.			521010.		800		OTHER OBJECTS
7384.	385.			521010.		820.	000	TRANSFERS TO MRA (NRSS)
7385	**FRONT STREET URD**							
		385	**MRA**					
7385.	385.			**470210**	**ADMINISTRATION**			
7385.	385.			470210.		800		OTHER OBJECTS
7385.	385.			**470213**	**FRONT ST HOUSING - 2017C STUDENT HOUSE**			
7385.	385.			470213.		300		PURCHASED SERVICES

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7385.	385.	470213.		900		CAPITAL OUTLAY
7385.	385.	**470214**	**2018 MERC HOTEL**			
7385.	385.	470214.		300		PURCHASED SERVICES
7385.	385.	470214.		700		GRANTS & CONTRIBUTIONS
7385.	385.	**470230**	**PW FACILITY**			
7385.	385.	470230.		300		PURCHASED SERVICES
7385.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470230.		700.	000	PROJECT EXPENSE-PUBLIC WORKS
7385.	385.	470230.		800		OTHER OBJECTS
7385.	385.	470230.		845.	000	CONTINGENCY
7385.	385.	470230.		900		CAPITAL OUTLAY
7385.	385.	**470260**	**PLANNING & MGMT**			
7385.	385.	470260.		300		PURCHASED SERVICES
7385.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470260.		700.	000	PLANNING & MGMT/GRANTS & CONTRIBUTIONS
7385.	385.	470260.		800		OTHER OBJECTS
7385.	385.	**470270**	**CLEARING & DEMO**			
7385.	385.	470270.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470270.		700.	000	CLEARING & DEMO/GRANTS & CONTRIBUTIONS
7385.	385.	470270.		800		OTHER OBJECTS
7386	**DEBT SERVICE-SAFEWAY/ST PAT 1.5M**					
	385	**MRA**				
7386.	385.	**490200**	**REVENUE BOND DEBT SERVICE**			
7386.	385.	490200.		600		DEBT SERVICE
7386.	385.	490200.		610.	000	PRINCIPAL
7386.	385.	490200.		620.	000	INTEREST / SERVICE FEES
	390	**NON-DEPARTMENTAL**				
7386.	390.	**490200**	**DEBT SERVICE-SAFEWAY/ST PAT 1.5M**			
7386.	390.	490200.		600		DEBT SERVICE
7386.	390.	490200.		610.	000	PRINCIPAL
7386.	390.	490200.		620.	000	INTEREST / SERVICE FEES
7386.	390.	**490510**	**DS PAYMENTS TO GUARANTOR**			
7386.	390.	490510.		600		DEBT SERVICE
7386.	390.	490510.		610.	000	PRINCIPAL
7387	**DEBT SERVICE-BROWNFIELD RLF 1.125M**					

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		385	**MRA**					
7387.		385.		**490200**	**REVENUE BOND DEBT SERVICE**			
7387.		385.		490200.		600		DEBT SERVICE
7387.		385.		490200.		610.	000	PRINCIPAL
7387.		385.		490200.		620.	000	INTEREST / SERVICE FEES
7389	**DEBT SERVICE - 3.6M/5.75M**							
		385	**MRA**					
7389.		385.		**490200**	**REVENUE BOND DEBT SERVICE**			
7389.		385.		490200.		600		DEBT SERVICE
7389.		385.		490200.		610.	000	PRINCIPAL
7389.		385.		490200.		620.	000	INTEREST / SERVICE FEES
7389.		385.		**490210**	**FY13 $5.75M DEBT SERVICE**			
7389.		385.		490210.		600		DEBT SERVICE
7389.		385.		490210.		610.	000	PRINCIPAL
7389.		385.		490210.		620.	000	INTEREST / SERVICE FEES
7390	**URDII CLEARING - 3.6M TIF**							
		385	**MRA**					
7390.		385.		**490604**	**TI BOND RESERVE**			
7390.		385.		490604.		800		OTHER OBJECTS
7390.		385.		490604.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490605**	***** Title Not Found *****			
7390.		385.		490605.		800		OTHER OBJECTS
7390.		385.		490605.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490606**	***** Title Not Found *****			
7390.		385.		490606.		800		OTHER OBJECTS
7390.		385.		490606.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490607**	**TRANSFERS TO BROWNFIELD**			
7390.		385.		490607.		800		OTHER OBJECTS
7390.		385.		490607.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490608**	**TRANSFERS TO SAFEWA/ST PAT**			
7390.		385.		490608.		800		OTHER OBJECTS
7390.		385.		490608.		820.	000	TRANSFERS TO OTHER FUNDS
		390	**NON-DEPARTMENTAL**					
7390.		390.		**490606**	**DEVELOPMENT TRANSFERS**			
7390.		390.		490606.		800		OTHER OBJECTS

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
7390.	390.			490606.		820.	000	TRANSFERS TO OTHER FUNDS
7392	**MRA - URD II FUND**							
		385	**MRA**					
7392.	385.			**470210**	**ADMINISTRATION**			
7392.	385.			470210.		300		PURCHASED SERVICES
7392.	385.			470210.		700		GRANTS & CONTRIBUTIONS
7392.	385.			470210.		800		OTHER OBJECTS
7392.	385.			470210.		820.	000	TRANSFERS TO OTHER FUNDS
7392.	385.			**470220**	**PROPERTY ACQUISITION**			
7392.	385.			470220.		800		OTHER OBJECTS
7392.	385.			470220.		845.	000	CONTINGENCY
7392.	385.			**470230**	**PW FACILITY**			
7392.	385.			470230.		300		PURCHASED SERVICES
7392.	385.			470230.		350.	000	PROFESSIONAL SERVICES
7392.	385.			470230.		700		GRANTS & CONTRIBUTIONS
7392.	385.			470230.		700.	000	GRANTS & CONTRIBUTIONS
7392.	385.			470230.		800		OTHER OBJECTS
7392.	385.			470230.		845.	000	CONTINGENCY
7392.	385.			470230.		900		CAPITAL OUTLAY
7392.	385.			470230.		930.	000	IMPROVEMENTS
7392.	385.			**470240**	**REHAB LOANS**			
7392.	385.			470240.		700		GRANTS & CONTRIBUTIONS
7392.	385.			470240.		700.	000	GRANTS & CONTRIBUTIONS
7392.	385.			**470260**	**PLANNING & MGMT**			
7392.	385.			470260.		300		PURCHASED SERVICES
7392.	385.			470260.		350.	000	PROFESSIONAL SERVICES
7392.	385.			470260.		700		GRANTS & CONTRIBUTIONS
7392.	385.			470260.		700.	000	GRANTS & CONTRIBUTIONS
7392.	385.			470260.		800		OTHER OBJECTS
7392.	385.			470260.		845.	000	CONTINGENCY
7392.	385.			**470270**	**CLEARING & DEMO**			
7392.	385.			470270.		700		GRANTS & CONTRIBUTIONS
7392.	385.			470270.		700.	000	GRANTS & CONTRIBUTIONS
7392.	385.			470270.		800		OTHER OBJECTS
7392.	385.			470270.		845.	000	CONTINGENCY

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
7393	**MRA - URD III FUND**							
		385	**MRA**					
7393.		385.		**470210**	**ADMINISTRATION**			
7393.		385.		470210.		100		PERSONAL SERVICES
7393.		385.		470210.		110.	000	SALARIES AND WAGES
7393.		385.		470210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
7393.		385.		470210.		120.	000	OVERTIME
7393.		385.		470210.		140.	000	EMPLOYER CONTRIBUTIONS
7393.		385.		470210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
7393.		385.		470210.		200		SUPPLIES
7393.		385.		470210.		210.	000	OFFICE SUPPLIES
7393.		385.		470210.		220.	000	OPERATING SUPPLIES
7393.		385.		470210.		230.	000	REPAIR/MAINTENANCE
7393.		385.		470210.		231.	000	GASOLINE
7393.		385.		470210.		240.	000	OTHER SUPPLIES
7393.		385.		470210.		300		PURCHASED SERVICES
7393.		385.		470210.		310.	000	COMMUNICATIONS
7393.		385.		470210.		320.	000	PRINTING & DUPLICATING
7393.		385.		470210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
7393.		385.		470210.		341.	000	ELECTRICITY & NATURAL GAS
7393.		385.		470210.		344.	000	TELEPHONE SERVICE
7393.		385.		470210.		345.	000	GARBAGE
7393.		385.		470210.		350.	000	PROFESSIONAL SERVICES
7393.		385.		470210.		360.	000	REPAIR & MAINTENANCE
7393.		385.		470210.		370.	000	TRAVEL
7393.		385.		470210.		380.	000	TRAINING
7393.		385.		470210.		390.	000	OTHER PURCHASED SERVICES
7393.		385.		470210.		700		GRANTS & CONTRIBUTIONS
7393.		385.		470210.		700.	000	GRANTS & CONTRIBUTIONS
7393.		385.		**470220**	**PROPERTY ACQUISITION**			
7393.		385.		470220.		800		OTHER OBJECTS
7393.		385.		470220.		845.	000	CONTINGENCY
7393.		385.		470220.		900		CAPITAL OUTLAY
7393.		385.		**470230**	**PW FACILITY**			
7393.		385.		470230.		300		PURCHASED SERVICES

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7393.	385.	470230.		350.	000	PROFESSIONAL SERVICES
7393.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470230.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	470230.		800		OTHER OBJECTS
7393.	385.	470230.		845.	000	CONTINGENCY
7393.	385.	470230.		900		CAPITAL OUTLAY
7393.	385.	470230.		930.	000	IMPROVEMENTS
7393.	385.	**470240**	**REHAB LOANS**			
7393.	385.	470240.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470240.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	**470260**	**PLANNING & MGMT**			
7393.	385.	470260.		300		PURCHASED SERVICES
7393.	385.	470260.		350.	000	PROFESSIONAL SERVICES
7393.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470260.		800		OTHER OBJECTS
7393.	385.	470260.		845.	000	CONTINGENCY
7393.	385.	**470270**	**CLEARING & DEMO**			
7393.	385.	470270.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470270.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	470270.		800		OTHER OBJECTS
7393.	385.	470270.		845.	000	CONTINGENCY
7393.	385.	**470275**	**MARY AVE PROJECT**			
7393.	385.	470275.		300		PURCHASED SERVICES
7393.	385.	470275.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470275.		800		OTHER OBJECTS
7393.	385.	**470276**	**1.6M MARY AVE WEST**			
7393.	385.	470276.		900		CAPITAL OUTLAY
7393.	385.	470276.		930.	000	IMPROVEMENTS
7393.	385.	**470280**	**5M SOUTH RESERVE CROSSING**			
7393.	385.	470280.		300		PURCHASED SERVICES
7393.	385.	470280.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470280.		900		CAPITAL OUTLAY
7393.	385.	**470330**	**MRL PROPERTY ACQUSITION**			
7393.	385.	470330.		300		PURCHASED SERVICES
7393.	385.	470330.		350.	000	1.128M MRL PRIVATE LAND PURCHASE

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7393.	385.	470330.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470330.		800		OTHER OBJECTS
7393.	385.	470330.		820.	000	TRANSFERS TO OTHER FUNDS
7393.	385.	470330.		900		CAPITAL OUTLAY
7393.	385.	470330.		930.	000	IMPROVEMENTS
7393.	385.	**470551**	***** Title Not Found *****			
7393.	385.	470551.		100		PERSONAL SERVICES
7393.	385.	**470554**	***** Title Not Found *****			
7393.	385.	470554.		100		PERSONAL SERVICES
7393.	385.	470554.		110.	000	SALARIES AND WAGES
7393.	385.	470554.		140.	000	EMPLOYER CONTRIBUTIONS
7394	**MRA URD III TI DEBT CLEARING FUND**					
	385	**MRA**				
7394.	385.	**521009**	**TRANFERS TO DEBT SERVICE**			
7394.	385.	521009.		800		OTHER OBJECTS
7394.	385.	521009.		820.	000	TRANSFERS TO OTHER FUNDS
7394.	385.	**521010**	**TRANSFERS TO MRA**			
7394.	385.	521010.		800		OTHER OBJECTS
7394.	385.	521010.		820.	000	TRANSFERS TO MRA
7395	**MRA TAX INCREMENT DEBT SERVICE**					
	385	**MRA**				
7395.	385.	**490200**	**REVENUE BOND DEBT SERVICE**			
7395.	385.	490200.		600		DEBT SERVICE
7395.	385.	490200.		610.	000	5M SO RESERVE TRAIL CROSSING-PRINCIPAL
7395.	385.	490200.		620.	000	5M SO RESERVE TRAIL CROSSING-INT/FEES
7395.	385.	**490202**	**MARY AVENUE DEBT SERVICE**			
7395.	385.	490202.		600		DEBT SERVICE
7395.	385.	490202.		610.	000	PRINCIPAL
7395.	385.	490202.		620.	000	INTEREST / SERVICE FEES
7395.	385.	**490204**	**MRA URD III TAX INCREMENT DEBT SRVS**			
7395.	385.	490204.		600		DEBT SERVICE
7395.	385.	490204.		610.	000	1.6m Mary Ave W
7395.	385.	490204.		620.	000	1.6m Mary Ave W
7395.	385.	**490207**	**2.6M MRL TAX EXEMPT 2018B**			
7395.	385.	490207.		600		DEBT SERVICE

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7395.	385.	490207.		610.	000	2.6M MRL TAX EXEMPT 2018B
7395.	385.	490207.		620.	000	2.6M MRL TAX EXEMPT 2018B
7395.	385.	**490208**	**1.2M MRL TAXABLE 2018A**			
7395.	385.	490208.		600		DEBT SERVICE
7395.	385.	490208.		610.	000	1.2M MRL TAXABLE 2018A
7395.	385.	490208.		620.	000	1.2M MRL TAXABLE 2018A
7396	**NRSS DEBT SERVICE SINKING FUND**					
	385	**MRA**				
7396.	385.	**490602**	**TI BOND INTEREST**			
7396.	385.	490602.		600		DEBT SERVICE
7396.	385.	490602.		610.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7396.	385.	490602.		620.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7396.	385.	**490603**	**TI BOND SINKING**			
7396.	385.	490603.		600		DEBT SERVICE
7396.	385.	490603.		610.	000	PRINCIPAL
7396.	385.	490603.		620.	000	INTEREST / SERVICE FEES
7397	**NORTH RESERVE/SCOTT ST URD**					
	385	**MRA**				
7397.	385.	**470210**	**ADMINISTRATION**			
7397.	385.	470210.		300		PURCHASED SERVICES
7397.	385.	470210.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470210.		800		OTHER OBJECTS
7397.	385.	470210.		820.	000	TRANSFERS TO OTHER FUNDS
7397.	385.	**470220**	**PROPERTY ACQUISITION**			
7397.	385.	470220.		300		PURCHASED SERVICES
7397.	385.	470220.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470220.		800		OTHER OBJECTS
7397.	385.	470220.		845.	000	CONTINGENCY
7397.	385.	470220.		900		CAPITAL OUTLAY
7397.	385.	**470230**	**PW FACILITY**			
7397.	385.	470230.		300		PURCHASED SERVICES
7397.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470230.		800		OTHER OBJECTS
7397.	385.	470230.		845.	000	CONTINGENCY
7397.	385.	470230.		900		CAPITAL OUTLAY

City of Missoula
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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
7397.		385.		**470232**	**CONSUMER DIRECT IMPROVEMENTS**			
7397.		385.		470232.		700		GRANTS & CONTRIBUTIONS
7397.		385.		470232.		800		OTHER OBJECTS
7397.		385.		**470260**	**PLANNING & MGMT**			
7397.		385.		470260.		700		GRANTS & CONTRIBUTIONS
7397.		385.		470260.		700.	000	GRANTS & CONTRIBUTIONS
7397.		385.		470260.		800		OTHER OBJECTS
7397.		385.		470260.		845.	000	CONTINGENCY
7397.		385.		**470270**	**CLEARING & DEMO**			
7397.		385.		470270.		800		OTHER OBJECTS
7397.		385.		470270.		845.	000	CONTINGENCY
7397.		385.		**470311**	**DEVELOPER REIMBURSEMENTS**			
7397.		385.		470311.		700		GRANTS & CONTRIBUTIONS
7397.		385.		470311.		700.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7397.		385.		470311.		800		OTHER OBJECTS
7398	**HELLGATE URD**							
		385	**MRA**					
7398.		385.		**470210**	**ADMINISTRATION**			
7398.		385.		470210.		700		GRANTS & CONTRIBUTIONS
7398.		385.		470210.		800		OTHER OBJECTS
7398.		385.		470210.		820.	000	TRANSFERS TO OTHER FUNDS
7398.		385.		**470230**	**PW FACILITY**			
7398.		385.		470230.		800		OTHER OBJECTS
7398.		385.		470230.		845.	000	CONTINGENCY
7398.		385.		**470260**	**PLANNING & MGMT**			
7398.		385.		470260.		300		PURCHASED SERVICES
7398.		385.		470260.		700		GRANTS & CONTRIBUTIONS
7398.		385.		470260.		700.	000	GRANTS & CONTRIBUTIONS
7399	**INTERMOUNTAIN BOND DEBT SERVICE**							
		385	**MRA**					
7399.		385.		**490200**	**REVENUE BOND DEBT SERVICE**			
7399.		385.		490200.		600		DEBT SERVICE
7399.		385.		490200.		610.	000	PRINCIPAL
7399.		385.		490200.		620.	000	INTEREST
7400	**FRONT ST BOND CLEARING**							

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		385	**MRA**					
7400.		385.		**470210**	**ADMINISTRATION**			
7400.		385.		470210.		800		OTHER OBJECTS
7400.		385.		470210.		820.	000	TRANSFERS TO OTHER FUNDS
7400.		385.		470210.		820.	605	TRANSFERS TO OTHER FUNDS
7401	**FRONT ST PARKING STRUCTURE**							
		385	**MRA**					
7401.		385.		**490000**	**DEBT SERVICE**			
7401.		385.		490000.		600		DEBT SERVICE
7401.		385.		490000.		610.	000	PRINCIPAL
7401.		385.		490000.		620.	000	INTEREST / SERVICE FEES
7402	**FRONT ST SUBORDINATE LIEN NOTE**							
		385	**MRA**					
7402.		385.		**490505**	**FRONT ST URD $1.6m REFUNDING A**			
7402.		385.		490505.		600		DEBT SERVICE
7402.		385.		490505.		610.	000	PRINCIPAL
7402.		385.		490505.		620.	000	INTEREST / SERVICE FEES
7402.		385.		**490506**	**FRONT ST URD $1.6m REFUNDING B**			
7402.		385.		490506.		600		DEBT SERVICE
7402.		385.		490506.		610.	000	PRINCIPAL
7402.		385.		490506.		620.	000	INTEREST / SERVICE FEES
7402.		385.		**490507**	**SERIES 2019 MERC HOTEL DEBT**			
7402.		385.		490507.		600		DEBT SERVICE
7402.		385.		490507.		610.	000	SERIES 2019 MERC PRINCIPAL
7402.		385.		490507.		620.	000	SERIES 2019 MERC INTEREST
7402.		385.		**490508**	**FRONT ST URD DEBT**			
7402.		385.		490508.		600		DEBT SERVICE
7402.		385.		490508.		610.	000	2017c 3.26m Student Housing
7402.		385.		490508.		620.	000	2017c 3.26m Student Housing
7410	**RIVERFRONT TIB CLEARING**							
		385	**MRA**					
7410.		385.		**470211**	***** Title Not Found *****			
7410.		385.		470211.		800		OTHER OBJECTS
7410.		385.		470211.		820.	000	TRANSFERS TO OTHER FUNDS
7410.		385.		**470212**	**FRONT ST HOUSING - 2017 B REFUNDING**			

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7410.	385.	470212.		800		OTHER OBJECTS
7410.	385.	470212.		820.	000	TRANSFERS TO OTHER FUNDS
7410.	385.	**521009**	**TRANFERS TO DEBT SERVICE**			
7410.	385.	521009.		800		OTHER OBJECTS
7410.	385.	**521010**	**TRANSFERS TO MRA**			
7410.	385.	521010.		800		OTHER OBJECTS
7410.	385.	521010.		820.	000	RIVERFRONT CLEARING
7411	**RIVERFRONT TIB DEBT SERVICE**					
	385	**MRA**				
7411.	385.	**490201**	**SERIES 2014 MPC DEBT**			
7411.	385.	490201.		600		DEBT SERVICE
7411.	385.	490201.		610.	000	PRINCIPAL
7411.	385.	490201.		620.	000	INTEREST / SERVICE FEES
7447	**COURT COLLECTED PARKING FINES**					
	230	**MUNICIPAL COURT**				
7447.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7447.	230.	410360.		500		FIXED CHARGES
7458	**COURT SURCHARGE**					
	230	**MUNICIPAL COURT**				
7458.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7458.	230.	410360.		500		FIXED CHARGES
7469	**PUBLIC DEFENDER FEES**					
	230	**MUNICIPAL COURT**				
7469.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7469.	230.	410360.		500		FIXED CHARGES
7903	**COUNTY CLEARING**					
	390	**NON-DEPARTMENTAL**				
7903.	390.	**440600**	**ANIMAL CONTROL SERVICES**			
7903.	390.	440600.		800		OTHER OBJECTS
7903.	390.	440600.		845.	000	CONTINGENCY - DOG LICENSES
7904	**SEWER REBATE**					
	280	**PUBLIC WORKS ADMINISTRATION**				
7904.	280.	**430600**	**SEWER UTILITIES**			
7904.	280.	430600.		500		FIXED CHARGES
7904.	280.	430600.		800		OTHER OBJECTS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7904.	280.	**510110**	**MERCHANT SERVICES**			
7904.	280.	510110.		500		FIXED CHARGES
7905	**WYE SEWER RSID 8489**					
	280	**PUBLIC WORKS ADMINISTRATION**				
7905.	280.	**430600**	**SEWER UTILITIES**			
7905.	280.	430600.		500		FIXED CHARGES
7905.	280.	**510110**	**MERCHANT SERVICES**			
7905.	280.	510110.		500		FIXED CHARGES
7911	**RESIDENTIAL INSPECTION FUND**					
	310	**BUILDING INSPECTION**				
7911.	310.	**420501**	**CONTRACTUAL SERVICE AGRMNTS - BUILDING**			
7911.	310.	420501.		200		SUPPLIES
7911.	310.	420501.		300		PURCHASED SERVICES
7911.	310.	**420502**	***** Title Not Found *****			
7911.	310.	420502.		200		SUPPLIES
7911.	310.	**510110**	**MERCHANT SERVICES**			
7911.	310.	510110.		500		FIXED CHARGES
9000	**GENERAL FIXED ASSETS ACCOUNT GROUP**					
	900	**DEPRECIATION**				
9000.	900.	**510000**	**MISCELLANEOUS**			
9000.	900.	510000.		800		OTHER OBJECTS
9000.	900.	510000.		900		CAPITAL OUTLAY

Bank code : apbank

Date	Vendor	Invoice	PO #	Description/Account	Amount
1/29/2020	01611 LITHIA MOTORS SUPPORT SERVICES	59759		HIDTA TRUCK	
				2919.290.420142.940.000	24,500.00
				Total :	**24,500.00**

1 Checks for bank code : apbank **Bank total :** **24,500.00**

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000	**GENERAL FUND**						
	210	**CITY COUNCIL**					
1000.	210.		**410100**	**LEGISLATION SERVICES**			
1000.	210.		410100.		100		PERSONAL SERVICES
1000.	210.		410100.		110.	000	SALARIES AND WAGES
1000.	210.		410100.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	210.		410100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	210.		410100.		200		SUPPLIES
1000.	210.		410100.		210.	000	OFFICE SUPPLIES
1000.	210.		410100.		230.	000	REPAIR/MAINTENANCE
1000.	210.		410100.		240.	000	OTHER SUPPLIES
1000.	210.		410100.		300		PURCHASED SERVICES
1000.	210.		410100.		310.	000	COMMUNICATIONS
1000.	210.		410100.		320.	000	PRINTING & DUPLICATING
1000.	210.		410100.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	210.		410100.		350.	000	PROFESSIONAL SERVICES
1000.	210.		410100.		360.	000	REPAIR & MAINTENANCE
1000.	210.		410100.		370.	000	TRAVEL
1000.	210.		410100.		380.	000	TRAINING
1000.	210.		**410560**	**COPIERS/COMPUTER EQUIP**			
1000.	210.		410560.		900		CAPITAL OUTLAY
	220	**MAYOR**					
1000.	220.		**410210**	**ADMINISTRATION**			
1000.	220.		410210.		100		PERSONAL SERVICES
1000.	220.		410210.		110.	000	SALARIES AND WAGES
1000.	220.		410210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	220.		410210.		120.	000	OVERTIME
1000.	220.		410210.		130.	000	OTHER
1000.	220.		410210.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	220.		410210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	220.		410210.		200		SUPPLIES
1000.	220.		410210.		210.	000	OFFICE SUPPLIES
1000.	220.		410210.		220.	000	OPERATING SUPPLIES
1000.	220.		410210.		230.	000	REPAIR/MAINTENANCE
1000.	220.		410210.		231.	000	GASOLINE

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	220.	410210.		300		PURCHASED SERVICES
1000.	220.	410210.		310.	000	COMMUNICATIONS
1000.	220.	410210.		320.	000	PRINTING & DUPLICATING
1000.	220.	410210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	410210.		344.	000	TELEPHONE SERVICE
1000.	220.	410210.		350.	000	PROFESSIONAL SERVICES
1000.	220.	410210.		360.	000	REPAIR & MAINTENANCE
1000.	220.	410210.		370.	000	TRAVEL
1000.	220.	410210.		380.	000	TRAINING
1000.	220.	410210.		390.	000	OTHER PURCHASED SERVICES
1000.	220.	**410225**	**PUBLIC RELATIONS**			
1000.	220.	410225.		100		PERSONAL SERVICES
1000.	220.	410225.		110.	000	SALARIES AND WAGES
1000.	220.	410225.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	220.	410225.		200		SUPPLIES
1000.	220.	410225.		300		PURCHASED SERVICES
1000.	220.	410225.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	**410250**	**ADMINISTRATION**			
1000.	220.	410250.		100		PERSONAL SERVICES
1000.	220.	410250.		110.	000	SALARIES AND WAGES
1000.	220.	410250.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	220.	410250.		120.	000	OVERTIME
1000.	220.	410250.		130.	000	OTHER
1000.	220.	410250.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	220.	410250.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	220.	410250.		200		SUPPLIES
1000.	220.	410250.		240.	000	OTHER SUPPLIES
1000.	220.	410250.		300		PURCHASED SERVICES
1000.	220.	410250.		320.	000	PRINTING & DUPLICATING
1000.	220.	410250.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	220.	410250.		344.	000	TELEPHONE SERVICE
1000.	220.	410250.		350.	000	PROFESSIONAL SERVICES
1000.	220.	410250.		380.	000	TRAINING
1000.	220.	410250.		390.	000	OTHER PURCHASED SERVICES
1000.	220.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			

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1000.	220.	419000.		300		PURCHASED SERVICES
1000.	220.	419000.		350.	000	PROFESSIONAL SERVICES
	221	**HUMAN RESOURCES**				
1000.	221.	**410810**	**ADMINISTRATION**			
1000.	221.	410810.		100		PERSONAL SERVICES
1000.	221.	410810.		110.	000	SALARIES AND WAGES
1000.	221.	410810.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	221.	410810.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410810.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	221.	410810.		200		SUPPLIES
1000.	221.	410810.		210.	000	OFFICE SUPPLIES
1000.	221.	410810.		220.	000	OPERATING SUPPLIES
1000.	221.	410810.		300		PURCHASED SERVICES
1000.	221.	410810.		310.	000	COMMUNICATIONS
1000.	221.	410810.		320.	000	PRINTING & DUPLICATING
1000.	221.	410810.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	221.	410810.		350.	000	PROFESSIONAL SERVICES
1000.	221.	410810.		360.	000	REPAIR & MAINTENANCE
1000.	221.	410810.		370.	000	TRAVEL
1000.	221.	410810.		380.	000	TRAINING
1000.	221.	**410820**	**TRAINING**			
1000.	221.	410820.		100		PERSONAL SERVICES
1000.	221.	410820.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410820.		200		SUPPLIES
1000.	221.	410820.		300		PURCHASED SERVICES
1000.	221.	**410835**	**RISK MANAGEMENT**			
1000.	221.	410835.		100		PERSONAL SERVICES
1000.	221.	410835.		200		SUPPLIES
1000.	221.	410835.		300		PURCHASED SERVICES
1000.	221.	**410840**	**LABOR RELATIONS**			
1000.	221.	410840.		100		PERSONAL SERVICES
1000.	221.	410840.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410840.		200		SUPPLIES
1000.	221.	410840.		300		PURCHASED SERVICES
1000.	221.	**410850**	**EEO COMPLIANCE**			

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1000.	221.	410850.	100		PERSONAL SERVICES
1000.	221.	410850.	200		SUPPLIES
1000.	221.	410850.	300		PURCHASED SERVICES
1000.	221.	410850.	900		CAPITAL OUTLAY
1000.	221.	**410860**	**EMPLOYEE BENEFITS**		
1000.	221.	410860.	100		PERSONAL SERVICES
1000.	221.	410860.	110.	000	SALARIES AND WAGES
1000.	221.	410860.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	221.	410860.	200		SUPPLIES
1000.	221.	410860.	300		PURCHASED SERVICES
1000.	221.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**		
1000.	221.	419000.	200		SUPPLIES
1000.	221.	419000.	220.	000	OPERATING SUPPLIES
	223	**CITY CLERK**			
1000.	223.	**410600**	**ELECTIONS**		
1000.	223.	410600.	300		PURCHASED SERVICES
1000.	223.	410600.	350.	000	PROFESSIONAL SERVICES
1000.	223.	**410910**	**ADMINISTRATION**		
1000.	223.	410910.	100		PERSONAL SERVICES
1000.	223.	410910.	110.	000	SALARIES AND WAGES
1000.	223.	410910.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	223.	410910.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	223.	410910.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	223.	410910.	200		SUPPLIES
1000.	223.	410910.	210.	000	OFFICE SUPPLIES
1000.	223.	410910.	220.	000	OPERATING SUPPLIES
1000.	223.	410910.	231.	000	GASOLINE
1000.	223.	410910.	240.	000	OTHER SUPPLIES
1000.	223.	410910.	300		PURCHASED SERVICES
1000.	223.	410910.	310.	000	COMMUNICATIONS
1000.	223.	410910.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	223.	410910.	350.	000	PROFESSIONAL SERVICES
1000.	223.	410910.	360.	000	REPAIR & MAINTENANCE
1000.	223.	410910.	370.	000	TRAVEL
1000.	223.	410910.	380.	000	TRAINING

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1000.	223.	410910.		390.	000	OTHER PURCHASED SERVICES
1000.	223.	410910.		500		FIXED CHARGES
1000.	223.	**411802**	**VOLUNTEER MISSOULA**			
1000.	223.	411802.		700		GRANTS & CONTRIBUTIONS
1000.	223.	411802.		700.	000	GRANTS & CONTRIBUTIONS
1000.	223.	**411854**	**NEIGHBORHOOD AMBASSADOR**			
1000.	223.	411854.		700		GRANTS & CONTRIBUTIONS
1000.	223.	411854.		700.	000	GRANTS & CONTRIBUTIONS
1000.	223.	**460451**	**CITY BAND**			
1000.	223.	460451.		700		GRANTS & CONTRIBUTIONS
1000.	223.	460451.		700.	000	CITY BAND CONTRIBUTIONS
	224	**INFORMATION TECHNOLOGIES**				
1000.	224.	**410001**	**SELF HOSTING ACCELA AUTOMATION**			
1000.	224.	410001.		900		CAPITAL OUTLAY
1000.	224.	**410580**	**INFORMATION TECHNOLOGIES**			
1000.	224.	410580.		100		PERSONAL SERVICES
1000.	224.	410580.		110.	000	SALARIES AND WAGES
1000.	224.	410580.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	224.	410580.		120.	000	OVERTIME
1000.	224.	410580.		130.	000	OTHER
1000.	224.	410580.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	224.	410580.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	224.	410580.		200		SUPPLIES
1000.	224.	410580.		210.	000	OFFICE SUPPLIES
1000.	224.	410580.		220.	000	OPERATING SUPPLIES
1000.	224.	410580.		230.	000	REPAIR/MAINTENANCE
1000.	224.	410580.		231.	000	GASOLINE
1000.	224.	410580.		240.	000	OTHER SUPPLIES
1000.	224.	410580.		300		PURCHASED SERVICES
1000.	224.	410580.		310.	000	COMMUNICATIONS
1000.	224.	410580.		320.	000	PRINTING & DUPLICATING
1000.	224.	410580.		344.	000	TELEPHONE SERVICE
1000.	224.	410580.		350.	000	PROFESSIONAL SERVICES
1000.	224.	410580.		360.	000	REPAIR & MAINTENANCE
1000.	224.	410580.		370.	000	TRAVEL

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	224.	410580.		380.	000	TRAINING
1000.	224.	410580.		390.	000	OTHER PURCHASED SERVICES
1000.	224.	410580.		500		FIXED CHARGES
1000.	224.	410580.		900		CAPITAL OUTLAY
1000.	224.	**411060**	**GIS**			
1000.	224.	411060.		100		PERSONAL SERVICES
1000.	224.	411060.		110.	000	SALARIES AND WAGES
1000.	224.	411060.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	224.	411060.		120.	000	OVERTIME
1000.	224.	411060.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	224.	411060.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	224.	411060.		200		SUPPLIES
1000.	224.	411060.		210.	000	OFFICE SUPPLIES
1000.	224.	411060.		220.	000	OPERATING SUPPLIES
1000.	224.	411060.		230.	000	REPAIR/MAINTENANCE
1000.	224.	411060.		231.	000	GASOLINE
1000.	224.	411060.		240.	000	OTHER SUPPLIES
1000.	224.	411060.		300		PURCHASED SERVICES
1000.	224.	411060.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	224.	411060.		344.	000	TELEPHONE SERVICE
1000.	224.	411060.		350.	000	PROFESSIONAL SERVICES
1000.	224.	411060.		360.	000	REPAIR & MAINTENANCE
1000.	224.	411060.		370.	000	TRAVEL
1000.	224.	411060.		380.	000	TRAINING
1000.	224.	411060.		390.	000	OTHER PURCHASED SERVICES
1000.	224.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	224.	419000.		200		SUPPLIES
1000.	224.	419000.		220.	000	OPERATING SUPPLIES
	230	**MUNICIPAL COURT**				
1000.	230.	**410360**	**CITY/MUNICIPAL COURT**			
1000.	230.	410360.		100		PERSONAL SERVICES
1000.	230.	410360.		110.	000	SALARIES AND WAGES
1000.	230.	410360.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	230.	410360.		120.	000	OVERTIME
1000.	230.	410360.		140.	000	EMPLOYER CONTRIBUTIONS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	230.	410360.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	230.	410360.		200		SUPPLIES
1000.	230.	410360.		210.	000	OFFICE SUPPLIES
1000.	230.	410360.		220.	000	OPERATING SUPPLIES
1000.	230.	410360.		231.	000	GASOLINE
1000.	230.	410360.		240.	000	OTHER SUPPLIES
1000.	230.	410360.		300		PURCHASED SERVICES
1000.	230.	410360.		310.	000	COMMUNICATIONS
1000.	230.	410360.		320.	000	PRINTING & DUPLICATING
1000.	230.	410360.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	230.	410360.		344.	000	TELEPHONE SERVICE
1000.	230.	410360.		350.	000	PROFESSIONAL SERVICES
1000.	230.	410360.		360.	000	REPAIR & MAINTENANCE
1000.	230.	410360.		370.	000	TRAVEL
1000.	230.	410360.		380.	000	TRAINING
1000.	230.	410360.		390.	000	OTHER PURCHASED SERVICES
1000.	230.	410360.		500		FIXED CHARGES
1000.	230.	410360.		500.	000	FIXED CHARGES
1000.	230.	410360.		600		DEBT SERVICE
1000.	230.	410360.		610.	000	PRINCIPAL
1000.	230.	410360.		700		GRANTS & CONTRIBUTIONS
1000.	230.	410360.		800		OTHER OBJECTS
1000.	230.	410360.		820.	000	TRANSFERS TO OTHER FUNDS
1000.	230.	410360.		900		CAPITAL OUTLAY
1000.	230.	**411853**	**MCS**			
1000.	230.	411853.		300		PURCHASED SERVICES
1000.	230.	411853.		390.	000	MCS-OTHER PURCHASED SERVICES
1000.	230.	411853.		700		GRANTS & CONTRIBUTIONS
1000.	230.	411853.		700.	000	GRANTS & CONTRIBUTIONS
1000.	230.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	230.	419000.		100		PERSONAL SERVICES
1000.	230.	419000.		200		SUPPLIES
1000.	230.	419000.		210.	000	OFFICE SUPPLIES
1000.	230.	419000.		300		PURCHASED SERVICES
1000.	230.	419000.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		240	**FINANCE**					
1000.		240.		**410510**	**FINANCIAL SERVICES ADMINISTRATION**			
1000.		240.		410510.		100		PERSONAL SERVICES
1000.		240.		410510.		110.	000	SALARIES AND WAGES
1000.		240.		410510.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		240.		410510.		120.	000	OVERTIME
1000.		240.		410510.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		240.		410510.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		240.		410510.		200		SUPPLIES
1000.		240.		410510.		210.	000	OFFICE SUPPLIES
1000.		240.		410510.		220.	000	OPERATING SUPPLIES
1000.		240.		410510.		230.	000	REPAIR/MAINTENANCE
1000.		240.		410510.		300		PURCHASED SERVICES
1000.		240.		410510.		310.	000	COMMUNICATIONS
1000.		240.		410510.		320.	000	PRINTING & DUPLICATING
1000.		240.		410510.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		240.		410510.		344.	000	TELEPHONE SERVICE
1000.		240.		410510.		350.	000	PROFESSIONAL SERVICES
1000.		240.		410510.		360.	000	REPAIR & MAINTENANCE
1000.		240.		410510.		370.	000	TRAVEL
1000.		240.		410510.		380.	000	TRAINING
1000.		240.		410510.		500		FIXED CHARGES
		245	**CENTRAL SERVICES**					
1000.		245.		**410810**	**ADMINISTRATION**			
1000.		245.		410810.		100		PERSONAL SERVICES
1000.		245.		410810.		110.	000	SALARIES AND WAGES
1000.		245.		410810.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		245.		410810.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		245.		410810.		200		SUPPLIES
1000.		245.		410810.		210.	000	OFFICE SUPPLIES
1000.		245.		410810.		220.	000	OPERATING SUPPLIES
1000.		245.		410810.		231.	000	GASOLINE
1000.		245.		410810.		300		PURCHASED SERVICES
1000.		245.		410810.		310.	000	COMMUNICATIONS
1000.		245.		410810.		320.	000	PRINTING & DUPLICATING

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	245.	410810.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	245.	410810.		350.	000	PROFESSIONAL SERVICES
1000.	245.	410810.		370.	000	TRAVEL
1000.	245.	410810.		380.	000	TRAINING
1000.	245.	410810.		700		GRANTS & CONTRIBUTIONS
1000.	245.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	245.	419000.		300		PURCHASED SERVICES
	246	**FACILITY MAINTENANCE DEPARTMENT**				
1000.	246.	**411810**	**ADMINISTRATION**			
1000.	246.	411810.		100		PERSONAL SERVICES
1000.	246.	411810.		110.	000	SALARIES AND WAGES
1000.	246.	411810.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	246.	411810.		130.	000	OTHER
1000.	246.	411810.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	246.	411810.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	246.	411810.		200		SUPPLIES
1000.	246.	411810.		210.	000	OFFICE SUPPLIES
1000.	246.	411810.		220.	000	OPERATING SUPPLIES
1000.	246.	411810.		230.	000	REPAIR/MAINTENANCE
1000.	246.	411810.		231.	000	GASOLINE
1000.	246.	411810.		300		PURCHASED SERVICES
1000.	246.	411810.		344.	000	TELEPHONE SERVICE
1000.	246.	411810.		350.	000	PROFESSIONAL SERVICES
1000.	246.	411810.		370.	000	TRAVEL
1000.	246.	411810.		380.	000	TRAINING
1000.	246.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	246.	419000.		300		PURCHASED SERVICES
1000.	246.	419000.		350.	000	PROFESSIONAL SERVICES
1000.	246.	419000.		900		CAPITAL OUTLAY
1000.	246.	**430220**	**CITY FACILITY UTILITIES**			
1000.	246.	430220.		200		SUPPLIES
1000.	246.	430220.		300		PURCHASED SERVICES
1000.	246.	430220.		340.	000	WASTEWATER
1000.	246.	430220.		341.	000	ELECTRICITY & NATURAL GAS
1000.	246.	430220.		342.	000	STORM WATER

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	246.	430220.		343.	000	WATER CHARGES
1000.	246.	430220.		344.	000	TELEPHONE SERVICE
1000.	246.	430220.		345.	000	GARBAGE
1000.	246.	430220.		360.	000	REPAIR & MAINTENANCE
1000.	246.	**431350**	**CITY FACILITY MAINTENANCE**			
1000.	246.	431350.		100		PERSONAL SERVICES
1000.	246.	431350.		110.	000	SALARIES AND WAGES
1000.	246.	431350.		130.	000	OTHER
1000.	246.	431350.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	246.	431350.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	246.	431350.		200		SUPPLIES
1000.	246.	431350.		220.	000	OPERATING SUPPLIES
1000.	246.	431350.		230.	000	REPAIR/MAINTENANCE
1000.	246.	431350.		300		PURCHASED SERVICES
1000.	246.	431350.		360.	000	REPAIR & MAINTENANCE
1000.	246.	431350.		900		CAPITAL OUTLAY
1000.	246.	**460452**	**ART MUSEUM**			
1000.	246.	460452.		700		GRANTS & CONTRIBUTIONS
1000.	246.	460452.		700.	000	GRANTS & CONTRIBUTIONS
	250	**DEVELOPMENT SERVICES**				
1000.	250.	**411000**	**MRTMA**			
1000.	250.	411000.		700		GRANTS & CONTRIBUTIONS
1000.	250.	411000.		700.	000	MISSOULA RAVALI TMA
1000.	250.	**411010**	**ADMINISTRATION**			
1000.	250.	411010.		100		PERSONAL SERVICES
1000.	250.	411010.		110.	000	SALARIES AND WAGES
1000.	250.	411010.		120.	000	OVERTIME/TERMINATION
1000.	250.	411010.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	250.	411010.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	250.	411010.		200		SUPPLIES
1000.	250.	411010.		210.	000	OFFICE SUPPLIES
1000.	250.	411010.		220.	000	ADMIN-OPERATING SUPPLIES
1000.	250.	411010.		230.	000	REPAIR/MAINTENANCE
1000.	250.	411010.		231.	000	GASOLINE
1000.	250.	411010.		300		PURCHASED SERVICES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.		250.		411010.		310.	000	COMMUNICATIONS
1000.		250.		411010.		320.	000	PRINTING & DUPLICATING
1000.		250.		411010.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		250.		411010.		344.	000	TELEPHONE SERVICE
1000.		250.		411010.		350.	000	PROFESSIONAL SERVICES
1000.		250.		411010.		360.	000	REPAIR & MAINTENANCE
1000.		250.		411010.		370.	000	TRAVEL
1000.		250.		411010.		380.	000	TRAINING
1000.		250.		**411030**	**GRANTS & COMMUNITY PROGRAM CONTRIBUTIONS**			
1000.		250.		411030.		300		PURCHASED SERVICES
1000.		250.		**411031**	**PLANNING SUBSIDY**			
1000.		250.		411031.		800		OTHER OBJECTS
1000.		250.		411031.		820.	000	PLANNING SUBSIDY
1000.		250.		**411050**	**DEVELOPMENT & PERMIT REVIEWS**			
1000.		250.		411050.		100		PERSONAL SERVICES
1000.		250.		411050.		110.	000	SALARIES AND WAGES
1000.		250.		411050.		115.	000	HEALTH INSURANCE BENEFIT
1000.		250.		411050.		130.	000	OTHER
1000.		250.		411050.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		250.		411050.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		250.		411050.		200		SUPPLIES
1000.		250.		411050.		210.	000	DEV & PERMIT REVIEW-OFFICE SUPPLIES
1000.		250.		411050.		220.	000	OPERATING SUPPLIES
1000.		250.		411050.		230.	000	REPAIR/MAINTENANCE
1000.		250.		411050.		231.	000	DEV & PERMIT REVIEW-GASOLINE
1000.		250.		411050.		300		PURCHASED SERVICES
1000.		250.		411050.		310.	000	COMMUNICATIONS
1000.		250.		411050.		320.	000	PRINTING & DUPLICATING
1000.		250.		411050.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		250.		411050.		344.	000	TELEPHONE SERVICE
1000.		250.		411050.		350.	000	PROFESSIONAL SERVICES
1000.		250.		411050.		360.	000	REPAIR & MAINTENANCE
1000.		250.		411050.		370.	000	DEV & PERMIT REVIEW-TRAVEL
1000.		250.		411050.		380.	000	TRAINING
1000.		250.		411050.		500		FIXED CHARGES

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1000.	250.	**411071**	**MOUNTAIN LINE SUBSIDY**			
1000.	250.	411071.		700		GRANTS & CONTRIBUTIONS
1000.	250.	411071.		700.	000	GRANTS & CONTRIBUTIONS
1000.	250.	**411080**	**MIM MDT**			
1000.	250.	411080.		100		PERSONAL SERVICES
1000.	250.	411080.		800		OTHER OBJECTS
1000.	250.	411080.		820.	000	MIM & BIKE PED SUBSIDY
1000.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	250.	419000.		200		SUPPLIES
1000.	250.	419000.		210.	000	OFFICE SUPPLIES
1000.	250.	419000.		220.	000	OPERATING SUPPLIES
1000.	250.	419000.		300		PURCHASED SERVICES
1000.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			
1000.	250.	430255.		800		OTHER OBJECTS
1000.	250.	430255.		820.	000	TRANSFERS TO BIKE-PED SUBSIDY
1000.	250.	**431400**	**ENGINEERING**			
1000.	250.	431400.		100		PERSONAL SERVICES
1000.	250.	431400.		110.	000	SALARIES AND WAGES
1000.	250.	431400.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	250.	431400.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	250.	431400.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	250.	431400.		200		SUPPLIES
1000.	250.	431400.		210.	000	ENGINEERING-OFFICE SUPPLIES
1000.	250.	431400.		220.	000	OPERATING SUPPLIES
1000.	250.	431400.		230.	000	REPAIR/MAINTENANCE
1000.	250.	431400.		231.	000	ENGINEERING-GASOLINE
1000.	250.	431400.		240.	000	OTHER SUPPLIES
1000.	250.	431400.		300		PURCHASED SERVICES
1000.	250.	431400.		310.	000	COMMUNICATIONS
1000.	250.	431400.		320.	000	PRINTING & DUPLICATING
1000.	250.	431400.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	250.	431400.		344.	000	TELEPHONE SERVICE
1000.	250.	431400.		360.	000	ENGINEERING-REPAIR & MAINTENANCE
1000.	250.	431400.		370.	000	ENGINEERING-TRAVEL
1000.	250.	431400.		380.	000	TRAINING

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1000.	250.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1000.	250.	439000.	200			SUPPLIES
1000.	250.	439000.	300			PURCHASED SERVICES
1000.	250.	439000.	900			CAPITAL OUTLAY
1000.	250.	439000.	930.	000		IMPROVEMENTS
1000.	250.	**460460**	**HISTORIC PRESERVATION**			
1000.	250.	460460.	800			OTHER OBJECTS
1000.	250.	460460.	820.	000		HISTORIC PRESERVATION SUBSIDY
1000.	250.	**510110**	**MERCHANT SERVICES**			
1000.	250.	510110.	500			FIXED CHARGES
	255	**HOUSING & COMMUNITY DEVELOPMENT**				
1000.	255.	**410120**	**COMMUNITY FORUM/NC LIAISON**			
1000.	255.	410120.	300			PURCHASED SERVICES
1000.	255.	410120.	320.	000		PRINTING & DUPLICATING
1000.	255.	410120.	700			GRANTS & CONTRIBUTIONS
1000.	255.	410120.	700.	000		GRANTS & CONTRIBUTIONS
1000.	255.	**410121**	**NEIGHBORHOOD PR0JECT**			
1000.	255.	410121.	700			GRANTS & CONTRIBUTIONS
1000.	255.	410121.	700.	000		GRANTS & CONTRIBUTIONS
1000.	255.	**410124**	**NEIGHBORHOOD COUNCILS**			
1000.	255.	410124.	300			PURCHASED SERVICES
1000.	255.	410124.	310.	000		COMMUNICATIONS
1000.	255.	410124.	700			GRANTS & CONTRIBUTIONS
1000.	255.	410124.	700.	000		GRANTS & CONTRIBUTIONS
1000.	255.	**410125**	**NEIGHBORHOOD OFFICE**			
1000.	255.	410125.	100			PERSONAL SERVICES
1000.	255.	410125.	110.	000		SALARIES AND WAGES
1000.	255.	410125.	115.	000		SALARIES/HEALTH INSURANCE BENEFIT
1000.	255.	410125.	140.	000		EMPLOYER CONTRIBUTIONS
1000.	255.	410125.	141.	000		STATE RETIREMENT CONTRIBUTIONS
1000.	255.	410125.	200			SUPPLIES
1000.	255.	410125.	210.	000		OFFICE SUPPLIES
1000.	255.	410125.	220.	000		OPERATING SUPPLIES
1000.	255.	410125.	231.	000		GASOLINE
1000.	255.	410125.	240.	000		OTHER SUPPLIES

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	255.	410125.		300		PURCHASED SERVICES
1000.	255.	410125.		310.	000	COMMUNICATIONS
1000.	255.	410125.		320.	000	PRINTING & DUPLICATING
1000.	255.	410125.		350.	000	PROFESSIONAL SERVICES
1000.	255.	410125.		360.	000	REPAIR & MAINTENANCE
1000.	255.	410125.		370.	000	TRAVEL
1000.	255.	410125.		380.	000	TRAINING
1000.	255.	**411231**	**ENERGY CONSERVATION**			
1000.	255.	411231.		100		PERSONAL SERVICES
1000.	255.	411231.		110.	000	SALARIES AND WAGES
1000.	255.	411231.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	255.	411231.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	411231.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	411231.		200		SUPPLIES
1000.	255.	411231.		210.	000	OFFICE SUPPLIES
1000.	255.	411231.		220.	000	OPERATING SUPPLIES
1000.	255.	411231.		231.	000	GASOLINE
1000.	255.	411231.		300		PURCHASED SERVICES
1000.	255.	411231.		310.	000	COMMUNICATIONS
1000.	255.	411231.		320.	000	PRINTING & DUPLICATING
1000.	255.	411231.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	411231.		350.	000	PROFESSIONAL SERVICES
1000.	255.	411231.		370.	000	TRAVEL
1000.	255.	411231.		380.	000	TRAINING
1000.	255.	411231.		500		FIXED CHARGES
1000.	255.	411231.		700		GRANTS & CONTRIBUTIONS
1000.	255.	411231.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**411850**	**ECONOMIC DEVELOPMENT**			
1000.	255.	411850.		700		GRANTS & CONTRIBUTIONS
1000.	255.	411850.		700.	000	ECONOMIC PARTNERSHIP CONTRIBUTION
1000.	255.	**440191**	**PARTNERSHIP HEALTH**			
1000.	255.	440191.		700		GRANTS & CONTRIBUTIONS
1000.	255.	440191.		700.	000	PARTNERSHIP HEALTH CONTRIBUTION
1000.	255.	**450000**	**AGING SERVICES**			
1000.	255.	450000.		700		GRANTS & CONTRIBUTIONS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	255.	450000.		700.	000	GRANTS & CONTRIBUTIONS
1000.	255.	**450131**	**GENERAL ASSISTANCE**			
1000.	255.	450131.		100		PERSONAL SERVICES
1000.	255.	450131.		110.	000	SALARIES AND WAGES
1000.	255.	450131.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	450131.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	450131.		200		SUPPLIES
1000.	255.	450131.		210.	000	OFFICE SUPPLIES
1000.	255.	450131.		300		PURCHASED SERVICES
1000.	255.	450131.		320.	000	PRINTING & DUPLICATING
1000.	255.	450131.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	450131.		350.	000	PROFESSIONAL SERVICES
1000.	255.	450131.		370.	000	TRAVEL
1000.	255.	450131.		380.	000	TRAINING
1000.	255.	450131.		700		GRANTS & CONTRIBUTIONS
1000.	255.	450131.		700.	000	REACHING HOME - 10 YR PLAN END HOMLESS
1000.	255.	**450500**	**EMPLOYMENT OPPORTUNITY SVS**			
1000.	255.	450500.		300		PURCHASED SERVICES
1000.	255.	450500.		350.	000	PROFESSIONAL SERVICES
1000.	255.	**460300**	**OTHER COMMUNITY EVENTS**			
1000.	255.	460300.		700		GRANTS & CONTRIBUTIONS
1000.	255.	460300.		700.	000	CULTURAL COUNCIL/GRANTS & CONTRIBUTIONS
1000.	255.	**460453**	**BANDS**			
1000.	255.	460453.		700		GRANTS & CONTRIBUTIONS
1000.	255.	460453.		700.	000	INTL CHORAL FESTIVAL
1000.	255.	**470210**	**ADMINISTRATION**			
1000.	255.	470210.		100		PERSONAL SERVICES
1000.	255.	470210.		110.	000	SALARIES AND WAGES
1000.	255.	470210.		120.	000	OVERTIME
1000.	255.	470210.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	255.	470210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	255.	470210.		200		SUPPLIES
1000.	255.	470210.		210.	000	OFFICE SUPPLIES
1000.	255.	470210.		220.	000	OPERATING SUPPLIES
1000.	255.	470210.		300		PURCHASED SERVICES

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
1000.	255.	470210.	310.	000	COMMUNICATIONS
1000.	255.	470210.	320.	000	PRINTING & DUPLICATING
1000.	255.	470210.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	255.	470210.	350.	000	PROFESSIONAL SERVICES
1000.	255.	470210.	360.	000	REPAIR & MAINTENANCE
1000.	255.	470210.	370.	000	TRAVEL
1000.	255.	470210.	380.	000	TRAINING
1000.	255.	470210.	390.	000	OTHER PURCHASED SERVICES
1000.	255.	470210.	500		FIXED CHARGES
1000.	255.	470210.	530.	000	RENT
1000.	255.	470210.	700		GRANTS & CONTRIBUTIONS
1000.	255.	470210.	900		CAPITAL OUTLAY
	270	**CITY ATTORNEY**			
1000.	270.	**410360**	**ALTERNATIVE DISPUTE RESOLUTION**		
1000.	270.	410360.	700		GRANTS & CONTRIBUTIONS
1000.	270.	410360.	700.	000	ALTERNATIVE DISPUTE RESOLUTION
1000.	270.	**410371**	**SEXUAL ASSUALT PREVENTION CAMPAIGN**		
1000.	270.	410371.	700		GRANTS & CONTRIBUTIONS
1000.	270.	410371.	700.	000	SEXUAL ASSUAL PREVENTION CAMPAIGN
1000.	270.	**411115**	**VICTIM SERVICES**		
1000.	270.	411115.	100		PERSONAL SERVICES
1000.	270.	411115.	110.	000	SALARIES AND WAGES
1000.	270.	411115.	120.	000	OVERTIME
1000.	270.	411115.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411115.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411115.	200		SUPPLIES
1000.	270.	411115.	210.	000	OFFICE SUPPLIES
1000.	270.	411115.	220.	000	OPERATING SUPPLIES
1000.	270.	411115.	300		PURCHASED SERVICES
1000.	270.	411115.	310.	000	COMMUNICATIONS
1000.	270.	411115.	320.	000	PRINTING & DUPLICATING
1000.	270.	411115.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	411115.	350.	000	PROFESSIONAL SERVICES
1000.	270.	411115.	360.	000	REPAIR & MAINTENANCE
1000.	270.	411115.	370.	000	TRAVEL

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	270.	411115.		380.	000	TRAINING
1000.	270.	411115.		900		CAPITAL OUTLAY
1000.	270.	**411120**	**ADMINISTRATION & CIVIL LAW**			
1000.	270.	411120.		100		PERSONAL SERVICES
1000.	270.	411120.		110.	000	SALARIES AND WAGES
1000.	270.	411120.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	270.	411120.		120.	000	OVERTIME
1000.	270.	411120.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411120.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411120.		200		SUPPLIES
1000.	270.	411120.		210.	000	OFFICE SUPPLIES
1000.	270.	411120.		220.	000	OPERATING SUPPLIES
1000.	270.	411120.		231.	000	GASOLINE
1000.	270.	411120.		300		PURCHASED SERVICES
1000.	270.	411120.		310.	000	COMMUNICATIONS
1000.	270.	411120.		320.	000	PRINTING & DUPLICATING
1000.	270.	411120.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.	411120.		350.	000	PROFESSIONAL SERVICES
1000.	270.	411120.		360.	000	REPAIR & MAINTENANCE
1000.	270.	411120.		370.	000	TRAVEL
1000.	270.	411120.		380.	000	TRAINING
1000.	270.	411120.		800		OTHER OBJECTS
1000.	270.	411120.		900		CAPITAL OUTLAY
1000.	270.	**411125**	**CRIMINAL LAW**			
1000.	270.	411125.		100		PERSONAL SERVICES
1000.	270.	411125.		110.	000	SALARIES AND WAGES
1000.	270.	411125.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	270.	411125.		120.	000	OVERTIME
1000.	270.	411125.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	270.	411125.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	270.	411125.		200		SUPPLIES
1000.	270.	411125.		210.	000	OFFICE SUPPLIES
1000.	270.	411125.		220.	000	OPERATING SUPPLIES
1000.	270.	411125.		231.	000	GASOLINE
1000.	270.	411125.		300		PURCHASED SERVICES

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1000.	270.		411125.		310.	000	COMMUNICATIONS
1000.	270.		411125.		320.	000	PRINTING & DUPLICATING
1000.	270.		411125.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.		411125.		350.	000	PROFESSIONAL SERVICES
1000.	270.		411125.		360.	000	REPAIR & MAINTENANCE
1000.	270.		411125.		370.	000	TRAVEL
1000.	270.		411125.		380.	000	TRAINING
1000.	270.		411125.		500		FIXED CHARGES
1000.	270.		411125.		900		CAPITAL OUTLAY
1000.	270.		**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	270.		419000.		300		PURCHASED SERVICES
1000.	270.		419000.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	270.		419000.		390.	000	OTHER PURCHASED SERVICES
1000.	270.		419000.		900		CAPITAL OUTLAY
1000.	270.		419000.		940.	000	MACHINERY & EQUIPMENT
	290	**POLICE**					
1000.	290.		**420001**	**PUBLIC SAFETY OPERATING/LIGHT VEHICLES**			
1000.	290.		420001.		900		CAPITAL OUTLAY
1000.	290.		**420110**	**ADMINISTRATION**			
1000.	290.		420110.		100		PERSONAL SERVICES
1000.	290.		420110.		110.	000	SALARIES AND WAGES
1000.	290.		420110.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.		420110.		120.	000	OVERTIME
1000.	290.		420110.		121.	000	OUTSIDE HIRE OVERTIME
1000.	290.		420110.		130.	000	OTHER
1000.	290.		420110.		133.	000	EDUCATION COMPENSATION
1000.	290.		420110.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.		420110.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.		420110.		200		SUPPLIES
1000.	290.		420110.		220.	000	OPERATING SUPPLIES
1000.	290.		420110.		230.	000	REPAIR/MAINTENANCE
1000.	290.		420110.		231.	000	GASOLINE
1000.	290.		420110.		300		PURCHASED SERVICES
1000.	290.		420110.		310.	000	COMMUNICATIONS
1000.	290.		420110.		320.	000	PRINTING & DUPLICATING

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1000.	290.	420110.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	290.	420110.		344.	000	TELEPHONE SERVICE
1000.	290.	420110.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420110.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420110.		392.	000	DONATIONS AND SALES
1000.	290.	420110.		500		FIXED CHARGES
1000.	290.	420110.		500.	000	FIXED CHARGES
1000.	290.	420110.		700		GRANTS & CONTRIBUTIONS
1000.	290.	420110.		700.	000	GRANTS & CONTRIBUTIONS
1000.	290.	420110.		800		OTHER OBJECTS
1000.	290.	420110.		820.	000	TRANSFERS TO LAW ENFORCEMENT BLOCK GRANT
1000.	290.	420110.		900		CAPITAL OUTLAY
1000.	290.	**420130**	**PERSONNEL TRAINING**			
1000.	290.	420130.		100		PERSONAL SERVICES
1000.	290.	420130.		110.	000	SALARIES AND WAGES
1000.	290.	420130.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420130.		120.	000	OVERTIME
1000.	290.	420130.		130.	000	OTHER
1000.	290.	420130.		133.	000	EDUCATION COMPENSATION
1000.	290.	420130.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420130.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420130.		200		SUPPLIES
1000.	290.	420130.		220.	000	OPERATING SUPPLIES
1000.	290.	420130.		300		PURCHASED SERVICES
1000.	290.	420130.		320.	000	PRINTING & DUPLICATING
1000.	290.	420130.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420130.		370.	000	TRAVEL
1000.	290.	420130.		390.	000	OTHER PURCHASED SERVICES
1000.	290.	**420141**	**CRIMINAL INVESTIGATION**			
1000.	290.	420141.		100		PERSONAL SERVICES
1000.	290.	420141.		110.	000	SALARIES AND WAGES
1000.	290.	420141.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420141.		120.	000	OVERTIME
1000.	290.	420141.		130.	000	OTHER
1000.	290.	420141.		133.	000	EDUCATION COMPENSATION

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1000.	290.	420141.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420141.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420141.		200		SUPPLIES
1000.	290.	420141.		220.	000	OPERATING SUPPLIES
1000.	290.	420141.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420141.		231.	000	GASOLINE
1000.	290.	420141.		300		PURCHASED SERVICES
1000.	290.	420141.		310.	000	COMMUNICATIONS
1000.	290.	420141.		320.	000	PRINTING & DUPLICATING
1000.	290.	420141.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420141.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420141.		900		CAPITAL OUTLAY
1000.	290.	**420142**	**NARCOTICS**			
1000.	290.	420142.		100		PERSONAL SERVICES
1000.	290.	420142.		200		SUPPLIES
1000.	290.	420142.		220.	000	OPERATING SUPPLIES
1000.	290.	420142.		300		PURCHASED SERVICES
1000.	290.	**420143**	**REIMBURSABLE SERVICES/COMPLIANCE CHECKS**			
1000.	290.	420143.		100		PERSONAL SERVICES
1000.	290.	420143.		300		PURCHASED SERVICES
1000.	290.	**420150**	**TRAFFIC POLICING-UNIFORM**			
1000.	290.	420150.		100		PERSONAL SERVICES
1000.	290.	420150.		110.	000	SALARIES AND WAGES
1000.	290.	420150.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420150.		120.	000	OVERTIME
1000.	290.	420150.		122.	000	COURT OVERTIME
1000.	290.	420150.		130.	000	OTHER
1000.	290.	420150.		133.	000	EDUCATION COMPENSATION
1000.	290.	420150.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420150.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420150.		200		SUPPLIES
1000.	290.	420150.		220.	000	OPERATING SUPPLIES
1000.	290.	420150.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420150.		231.	000	GASOLINE
1000.	290.	420150.		300		PURCHASED SERVICES

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1000.	290.	420150.	320.	000	PRINTING & DUPLICATING
1000.	290.	420150.	344.	000	TELEPHONE SERVICE
1000.	290.	420150.	350.	000	PROFESSIONAL SERVICES
1000.	290.	420150.	360.	000	REPAIR & MAINTENANCE
1000.	290.	420150.	900		CAPITAL OUTLAY
1000.	290.	**420151**	**ACCIDENT INVESTIGATION**		
1000.	290.	420151.	100		PERSONAL SERVICES
1000.	290.	420151.	200		SUPPLIES
1000.	290.	420151.	300		PURCHASED SERVICES
1000.	290.	420151.	900		CAPITAL OUTLAY
1000.	290.	**420152**	**PLANS UNIT**		
1000.	290.	420152.	100		PERSONAL SERVICES
1000.	290.	420152.	200		SUPPLIES
1000.	290.	420152.	300		PURCHASED SERVICES
1000.	290.	**420153**	**COMMUNITY RESOURCE**		
1000.	290.	420153.	100		PERSONAL SERVICES
1000.	290.	420153.	110.	000	CRO/SALARIES AND WAGES
1000.	290.	420153.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420153.	120.	000	OVERTIME
1000.	290.	420153.	130.	000	OTHER
1000.	290.	420153.	133.	000	EDUCATION COMPENSATION
1000.	290.	420153.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420153.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420153.	200		SUPPLIES
1000.	290.	420153.	220.	000	OPERATING SUPPLIES
1000.	290.	420153.	230.	000	REPAIR/MAINTENANCE
1000.	290.	420153.	231.	000	GASOLINE
1000.	290.	420153.	300		PURCHASED SERVICES
1000.	290.	420153.	320.	000	PRINTING & DUPLICATING
1000.	290.	420153.	360.	000	REPAIR & MAINTENANCE
1000.	290.	420153.	900		CAPITAL OUTLAY
1000.	290.	**420154**	**ABANDONED VEHICLE PROGRAM**		
1000.	290.	420154.	100		PERSONAL SERVICES
1000.	290.	420154.	110.	000	SALARIES AND WAGES
1000.	290.	420154.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT

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1000.	290.	420154.		120.	000	OVERTIME
1000.	290.	420154.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420154.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420154.		200		SUPPLIES
1000.	290.	420154.		220.	000	OPERATING SUPPLIES
1000.	290.	420154.		300		PURCHASED SERVICES
1000.	290.	420154.		310.	000	COMMUNICATIONS
1000.	290.	420154.		320.	000	PRINTING & DUPLICATING
1000.	290.	420154.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	290.	420154.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420154.		350.	011	PROFESSIONAL SERVICES
1000.	290.	420154.		350.	012	PROFESSIONAL SERVICES
1000.	290.	**420160**	**COMMUNICATIONS**			
1000.	290.	420160.		100		PERSONAL SERVICES
1000.	290.	420160.		110.	000	SALARIES AND WAGES
1000.	290.	420160.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	290.	420160.		120.	000	OVERTIME
1000.	290.	420160.		130.	000	OTHER
1000.	290.	420160.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420160.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420160.		200		SUPPLIES
1000.	290.	420160.		220.	000	OPERATING SUPPLIES
1000.	290.	420160.		300		PURCHASED SERVICES
1000.	290.	420160.		310.	000	COMMUNICATIONS
1000.	290.	420160.		320.	000	PRINTING & DUPLICATING
1000.	290.	**420170**	**RECORDS**			
1000.	290.	420170.		100		PERSONAL SERVICES
1000.	290.	420170.		200		SUPPLIES
1000.	290.	420170.		300		PURCHASED SERVICES
1000.	290.	420170.		500		FIXED CHARGES
1000.	290.	420170.		900		CAPITAL OUTLAY
1000.	290.	**420182**	**EVIDENCE**			
1000.	290.	420182.		100		PERSONAL SERVICES
1000.	290.	420182.		110.	000	SALARIES AND WAGES
1000.	290.	420182.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	290.	420182.		120.	000	OVERTIME
1000.	290.	420182.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	290.	420182.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	290.	420182.		200		SUPPLIES
1000.	290.	420182.		220.	000	OPERATING SUPPLIES
1000.	290.	420182.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420182.		231.	000	GASOLINE
1000.	290.	420182.		300		PURCHASED SERVICES
1000.	290.	420182.		310.	000	COMMUNICATIONS
1000.	290.	420182.		320.	000	PRINTING & DUPLICATING
1000.	290.	420182.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420182.		360.	000	REPAIR & MAINTENANCE
1000.	290.	420182.		500		FIXED CHARGES
1000.	290.	**420185**	**SPECIAL TEAMS**			
1000.	290.	420185.		100		PERSONAL SERVICES
1000.	290.	420185.		200		SUPPLIES
1000.	290.	420185.		220.	000	OPERATING SUPPLIES
1000.	290.	420185.		230.	000	REPAIR/MAINTENANCE
1000.	290.	420185.		231.	000	GASOLINE
1000.	290.	420185.		300		PURCHASED SERVICES
1000.	290.	420185.		350.	000	PROFESSIONAL SERVICES
1000.	290.	420185.		360.	000	REPAIR & MAINTENANCE
1000.	290.	**420291**	**POLICE LIGHT CORE EQUIPMENT**			
1000.	290.	420291.		900		CAPITAL OUTLAY
1000.	290.	420291.		940.	000	MACHINERY & EQUIPMENT
1000.	290.	**420295**	**POLICE COMMUNICATION & EQUIP REPLACEMENT**			
1000.	290.	420295.		900		CAPITAL OUTLAY
1000.	290.	420295.		940.	000	MACHINERY & EQUIPMENT
1000.	290.	**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
1000.	290.	429000.		200		SUPPLIES
1000.	290.	429000.		220.	000	OPERATING SUPPLIES
1000.	290.	429000.		300		PURCHASED SERVICES
1000.	290.	429000.		350.	000	PROFESSIONAL SERVICES
1000.	290.	429000.		370.	000	TRAVEL
1000.	290.	429000.		800		OTHER OBJECTS

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
	300	**FIRE**				
1000.	300.	**420301**	**FIRE LIGHT CORE EQUIPMENT**			
1000.	300.	420301.		900		CAPITAL OUTLAY
1000.	300.	**420410**	**ADMINISTRATION**			
1000.	300.	420410.		100		PERSONAL SERVICES
1000.	300.	420410.		110.	000	SALARIES AND WAGES
1000.	300.	420410.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420410.		130.	000	OTHER
1000.	300.	420410.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420410.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420410.		200		SUPPLIES
1000.	300.	420410.		210.	000	OFFICE SUPPLIES
1000.	300.	420410.		220.	000	OPERATING SUPPLIES
1000.	300.	420410.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420410.		240.	000	OTHER SUPPLIES
1000.	300.	420410.		300		PURCHASED SERVICES
1000.	300.	420410.		310.	000	COMMUNICATIONS
1000.	300.	420410.		320.	000	PRINTING & DUPLICATING
1000.	300.	420410.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420410.		350.	000	PROFESSIONAL SERVICES
1000.	300.	420410.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420410.		370.	000	TRAVEL
1000.	300.	420410.		380.	000	TRAINING
1000.	300.	420410.		700		GRANTS & CONTRIBUTIONS
1000.	300.	420410.		700.	000	GRANTS & CONTRIBUTIONS
1000.	300.	420410.		800		OTHER OBJECTS
1000.	300.	**420411**	**FIRE - OUTSIDE HIRE**			
1000.	300.	420411.		100		PERSONAL SERVICES
1000.	300.	420411.		121.	000	OUTSIDE HIRE OVERTIME
1000.	300.	420411.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	**420413**	**FIRE - MISC OUTSIDE HIRE**			
1000.	300.	420413.		200		SUPPLIES
1000.	300.	420413.		220.	000	OPERATING SUPPLIES
1000.	300.	**420415**	**FIRE - LOCKBOX**			
1000.	300.	420415.		200		SUPPLIES

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1000.	300.	420415.		220.	000	OPERATING SUPPLIES
1000.	300.	**420420**	**FACILITY**			
1000.	300.	420420.		100		PERSONAL SERVICES
1000.	300.	420420.		200		SUPPLIES
1000.	300.	420420.		210.	000	OFFICE SUPPLIES
1000.	300.	420420.		220.	000	OPERATING SUPPLIES
1000.	300.	420420.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420420.		300		PURCHASED SERVICES
1000.	300.	420420.		340.	000	WASTEWATER
1000.	300.	420420.		341.	000	ELECTRICITY & NATURAL GAS
1000.	300.	420420.		342.	000	STORM WATER
1000.	300.	420420.		343.	000	WATER CHARGES
1000.	300.	420420.		344.	000	TELEPHONE SERVICE
1000.	300.	420420.		345.	000	GARBAGE
1000.	300.	420420.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420420.		500		FIXED CHARGES
1000.	300.	420420.		530.	000	PROPANE TANK RENTAL
1000.	300.	**420421**	**FIRE STATIONS IMPROVEMENTS**			
1000.	300.	420421.		900		CAPITAL OUTLAY
1000.	300.	**420430**	**PERSONNEL TRAINING**			
1000.	300.	420430.		100		PERSONAL SERVICES
1000.	300.	420430.		110.	000	SALARIES AND WAGES
1000.	300.	420430.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420430.		120.	000	OVERTIME
1000.	300.	420430.		130.	000	OTHER
1000.	300.	420430.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420430.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420430.		200		SUPPLIES
1000.	300.	420430.		210.	000	OFFICE SUPPLIES
1000.	300.	420430.		220.	000	OPERATING SUPPLIES
1000.	300.	420430.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420430.		300		PURCHASED SERVICES
1000.	300.	420430.		320.	000	PRINTING & DUPLICATING
1000.	300.	420430.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420430.		370.	000	TRAVEL

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.		300.		420430.		380.	000	TRAINING
1000.		300.		**420440**	**FIRE PREVENTION**			
1000.		300.		420440.		100		PERSONAL SERVICES
1000.		300.		420440.		110.	000	SALARIES AND WAGES
1000.		300.		420440.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		300.		420440.		120.	000	OVERTIME
1000.		300.		420440.		130.	000	OTHER
1000.		300.		420440.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		300.		420440.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		300.		420440.		200		SUPPLIES
1000.		300.		420440.		210.	000	OFFICE SUPPLIES
1000.		300.		420440.		220.	000	OPERATING SUPPLIES
1000.		300.		420440.		230.	000	REPAIR/MAINTENANCE
1000.		300.		420440.		300		PURCHASED SERVICES
1000.		300.		420440.		320.	000	PRINTING & DUPLICATING
1000.		300.		420440.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		300.		420440.		360.	000	REPAIR & MAINTENANCE
1000.		300.		420440.		370.	000	TRAVEL
1000.		300.		420440.		380.	000	TRAINING
1000.		300.		**420450**	**FIRE GRANTS**			
1000.		300.		420450.		300		PURCHASED SERVICES
1000.		300.		**420455**	**EMS**			
1000.		300.		420455.		100		PERSONAL SERVICES
1000.		300.		420455.		110.	000	SALARIES AND WAGES
1000.		300.		420455.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.		300.		420455.		120.	000	OVERTIME
1000.		300.		420455.		130.	000	OTHER
1000.		300.		420455.		140.	000	EMPLOYER CONTRIBUTIONS
1000.		300.		420455.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.		300.		420455.		200		SUPPLIES
1000.		300.		420455.		220.	000	OPERATING SUPPLIES
1000.		300.		420455.		230.	000	REPAIR/MAINTENANCE
1000.		300.		420455.		300		PURCHASED SERVICES
1000.		300.		420455.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.		300.		420455.		350.	000	PROFESSIONAL SERVICES

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1000.	300.	420455.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420455.		370.	000	TRAVEL
1000.	300.	420455.		380.	000	TRAINING
1000.	300.	420455.		390.	000	OTHER PURCHASED SERVICES
1000.	300.	**420460**	**OPERATIONS**			
1000.	300.	420460.		100		PERSONAL SERVICES
1000.	300.	420460.		110.	000	SALARIES AND WAGES
1000.	300.	420460.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420460.		120.	000	OVERTIME
1000.	300.	420460.		121.	000	OUTSIDE HIRE OVERTIME
1000.	300.	420460.		130.	000	OTHER
1000.	300.	420460.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420460.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420460.		200		SUPPLIES
1000.	300.	420460.		220.	000	OPERATING SUPPLIES
1000.	300.	420460.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420460.		231.	000	GASOLINE
1000.	300.	420460.		300		PURCHASED SERVICES
1000.	300.	420460.		320.	000	PRINTING & DUPLICATING
1000.	300.	420460.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420460.		350.	000	PROFESSIONAL SERVICES
1000.	300.	420460.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420460.		370.	000	TRAVEL
1000.	300.	420460.		380.	000	TRAINING
1000.	300.	420460.		390.	000	OTHER PURCHASED SERVICES
1000.	300.	420460.		900		CAPITAL OUTLAY
1000.	300.	**420490**	**MAINTENANCE**			
1000.	300.	420490.		100		PERSONAL SERVICES
1000.	300.	420490.		110.	000	SALARIES AND WAGES
1000.	300.	420490.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	300.	420490.		120.	000	OVERTIME
1000.	300.	420490.		130.	000	OTHER
1000.	300.	420490.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	300.	420490.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	300.	420490.		200		SUPPLIES

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1000.	300.	420490.		210.	000	OFFICE SUPPLIES
1000.	300.	420490.		230.	000	REPAIR/MAINTENANCE
1000.	300.	420490.		300		PURCHASED SERVICES
1000.	300.	420490.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	300.	420490.		360.	000	REPAIR & MAINTENANCE
1000.	300.	420490.		370.	000	TRAVEL
1000.	300.	420490.		380.	000	TRAINING
1000.	300.	**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
1000.	300.	429000.		200		SUPPLIES
1000.	300.	429000.		220.	000	OPERATING SUPPLIES
1000.	300.	429000.		300		PURCHASED SERVICES
1000.	300.	429000.		900		CAPITAL OUTLAY
	321	**FLEET MAINTENANCE**				
1000.	321.	**411810**	**ADMINISTRATION**			
1000.	321.	411810.		100		PERSONAL SERVICES
1000.	321.	**431310**	**ADMINISTRATION**			
1000.	321.	431310.		100		PERSONAL SERVICES
1000.	321.	431310.		110.	000	SALARIES AND WAGES
1000.	321.	431310.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	321.	431310.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	321.	431310.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	321.	431310.		200		SUPPLIES
1000.	321.	431310.		210.	000	OFFICE SUPPLIES
1000.	321.	431310.		220.	000	OPERATING SUPPLIES
1000.	321.	431310.		300		PURCHASED SERVICES
1000.	321.	431310.		310.	000	COMMUNICATIONS
1000.	321.	431310.		320.	000	PRINTING & DUPLICATING
1000.	321.	431310.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	321.	431310.		344.	000	TELEPHONE SERVICE
1000.	321.	431310.		800		OTHER OBJECTS
1000.	321.	**431330**	**EQUIPMENT MAINTENANCE**			
1000.	321.	431330.		100		PERSONAL SERVICES
1000.	321.	431330.		110.	000	SALARIES AND WAGES
1000.	321.	431330.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	321.	431330.		120.	000	OVERTIME

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1000.	321.	431330.		130.	000	OTHER
1000.	321.	431330.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	321.	431330.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	321.	431330.		200		SUPPLIES
1000.	321.	431330.		220.	000	OPERATING SUPPLIES
1000.	321.	431330.		230.	000	REPAIR/MAINTENANCE
1000.	321.	431330.		231.	000	GASOLINE
1000.	321.	431330.		240.	000	OTHER SUPPLIES
1000.	321.	431330.		300		PURCHASED SERVICES
1000.	321.	431330.		320.	000	PRINTING & DUPLICATING
1000.	321.	431330.		350.	000	PROFESSIONAL SERVICES
1000.	321.	431330.		360.	000	REPAIR & MAINTENANCE
1000.	321.	431330.		370.	000	TRAVEL
1000.	321.	431330.		380.	000	TRAINING
1000.	321.	431330.		900		CAPITAL OUTLAY
	340	**CEMETERY**				
1000.	340.	**430910**	**ADMINISTRATION**			
1000.	340.	430910.		100		PERSONAL SERVICES
1000.	340.	430910.		110.	000	SALARIES AND WAGES
1000.	340.	430910.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430910.		120.	000	OVERTIME
1000.	340.	430910.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430910.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430910.		200		SUPPLIES
1000.	340.	430910.		210.	000	OFFICE SUPPLIES
1000.	340.	430910.		300		PURCHASED SERVICES
1000.	340.	430910.		310.	000	COMMUNICATIONS
1000.	340.	430910.		320.	000	PRINTING & DUPLICATING
1000.	340.	430910.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1000.	340.	430910.		344.	000	TELEPHONE SERVICE
1000.	340.	430910.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430910.		370.	000	TRAVEL
1000.	340.	430910.		380.	000	TRAINING
1000.	340.	430910.		800		OTHER OBJECTS
1000.	340.	430910.		900		CAPITAL OUTLAY

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1000.	340.	**430920**	**FACILITIES**			
1000.	340.	430920.		100		PERSONAL SERVICES
1000.	340.	430920.		110.	000	SALARIES AND WAGES
1000.	340.	430920.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430920.		120.	000	OVERTIME
1000.	340.	430920.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430920.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430920.		200		SUPPLIES
1000.	340.	430920.		220.	000	OPERATING SUPPLIES
1000.	340.	430920.		230.	000	REPAIR/MAINTENANCE
1000.	340.	430920.		300		PURCHASED SERVICES
1000.	340.	430920.		341.	000	ELECTRICITY & NATURAL GAS
1000.	340.	430920.		343.	000	WATER CHARGES
1000.	340.	430920.		345.	000	GARBAGE
1000.	340.	430920.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430920.		360.	000	REPAIR & MAINTENANCE
1000.	340.	430920.		400		BUILDING MATERIALS
1000.	340.	430920.		900		CAPITAL OUTLAY
1000.	340.	**430930**	**GROUNDS MAINTENANCE**			
1000.	340.	430930.		100		PERSONAL SERVICES
1000.	340.	430930.		110.	000	SALARIES AND WAGES
1000.	340.	430930.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430930.		120.	000	OVERTIME
1000.	340.	430930.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430930.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430930.		200		SUPPLIES
1000.	340.	430930.		220.	000	OPERATING SUPPLIES
1000.	340.	430930.		230.	000	REPAIR/MAINTENANCE
1000.	340.	430930.		231.	000	GASOLINE
1000.	340.	430930.		300		PURCHASED SERVICES
1000.	340.	430930.		341.	000	ELECTRICITY & NATURAL GAS
1000.	340.	430930.		345.	000	GARBAGE
1000.	340.	430930.		350.	000	PROFESSIONAL SERVICES
1000.	340.	430930.		360.	000	REPAIR & MAINTENANCE
1000.	340.	430930.		380.	000	TRAINING

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1000.	340.	430930.	400		BUILDING MATERIALS
1000.	340.	430930.	500		FIXED CHARGES
1000.	340.	430930.	530.	000	RENT
1000.	340.	430930.	700		GRANTS & CONTRIBUTIONS
1000.	340.	430930.	900		CAPITAL OUTLAY
1000.	340.	**430940**	**BURIALS**		
1000.	340.	430940.	100		PERSONAL SERVICES
1000.	340.	430940.	110.	000	SALARIES AND WAGES
1000.	340.	430940.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
1000.	340.	430940.	120.	000	OVERTIME
1000.	340.	430940.	140.	000	EMPLOYER CONTRIBUTIONS
1000.	340.	430940.	141.	000	STATE RETIREMENT CONTRIBUTIONS
1000.	340.	430940.	200		SUPPLIES
1000.	340.	430940.	220.	000	OPERATING SUPPLIES
1000.	340.	430940.	250.	000	SUPPLIES FOR RESALE
1000.	340.	430940.	300		PURCHASED SERVICES
1000.	340.	430940.	400		BUILDING MATERIALS
1000.	340.	430940.	800		OTHER OBJECTS
1000.	340.	430940.	900		CAPITAL OUTLAY
1000.	340.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**		
1000.	340.	439000.	300		PURCHASED SERVICES
	390	**NON-DEPARTMENTAL**			
1000.	390.	**410000**	**GENERAL GOVERNMENT**		
1000.	390.	410000.	200		SUPPLIES
1000.	390.	**410550**	**ACCOUNTING**		
1000.	390.	410550.	500		FIXED CHARGES
1000.	390.	410550.	500.	000	FIXED CHARGES
1000.	390.	**410551**	**PAYROLL SERVICES**		
1000.	390.	410551.	100		PERSONAL SERVICES
1000.	390.	**410553**	**RESERVE FOR SKILL COMP BASE PAY (SCBP)**		
1000.	390.	410553.	100		PERSONAL SERVICES
1000.	390.	410553.	110.	000	SALARIES AND WAGES
1000.	390.	**410554**	**RESERVE FOR SALARY INCREASE**		
1000.	390.	410554.	100		PERSONAL SERVICES
1000.	390.	410554.	110.	000	SALARIES AND WAGES

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	390.	410554.		140.	000	EMPLOYER CONTRIBUTIONS
1000.	390.	**410555**	**TERMINATION PAY**			
1000.	390.	410555.		100		PERSONAL SERVICES
1000.	390.	410555.		120.	000	TERMINATION PAY
1000.	390.	**411860**	**SPECIAL IMPROVEMENT ASSESSMENTS**			
1000.	390.	411860.		500		FIXED CHARGES
1000.	390.	411860.		500.	000	SID ASSESSMENTS-FIXED CHARGES
1000.	390.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
1000.	390.	419000.		300		PURCHASED SERVICES
1000.	390.	419000.		350.	000	PROFESSIONAL SERVICES
1000.	390.	419000.		800		OTHER OBJECTS
1000.	390.	**420500**	**PROTECTIVE INSPECTIONS**			
1000.	390.	420500.		500		FIXED CHARGES
1000.	390.	420500.		500.	000	BLDG DEPT REIMB FOR GENERAL FUND TIME
1000.	390.	**440190**	**HEALTH DEPT CONTRIBUTIONS**			
1000.	390.	440190.		700		GRANTS & CONTRIBUTIONS
1000.	390.	440190.		700.	000	HEALTH DEPT CONTRIBUTIONS
1000.	390.	**440600**	**ANIMAL CONTROL SERVICES**			
1000.	390.	440600.		700		GRANTS & CONTRIBUTIONS
1000.	390.	440600.		700.	000	ANIMAL CONTROL TRANSFER
1000.	390.	**490500**	**DEBT PAYMENTS**			
1000.	390.	490500.		600		DEBT SERVICE
1000.	390.	**490504**	**OPERATING EQUIPMENT DEBT SERVICE**			
1000.	390.	490504.		600		DEBT SERVICE
1000.	390.	490504.		610.	000	OPERATING EQUIP DEBT SVS-PRINCIPAL
1000.	390.	490504.		620.	000	OPERATING EQUIP DEBT SVS-INTEREST
1000.	390.	**490505**	**ACCELA LOAN DEBT SERVICE**			
1000.	390.	490505.		600		DEBT SERVICE
1000.	390.	490505.		610.	000	ACCELA/PRINCIPAL
1000.	390.	490505.		620.	000	INTEREST / SERVICE FEES
1000.	390.	**510110**	**MERCHANT SERVICES**			
1000.	390.	510110.		500		FIXED CHARGES
1000.	390.	510110.		500.	000	FIXED CHARGES
1000.	390.	**510250**	**REIMBURSABLE LOSSES**			
1000.	390.	510250.		200		SUPPLIES

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1000.	390.	510250.		230.	000	REIMBURSEABLE LOSSES-REPAIR/MAINTENANCE
1000.	390.	510250.		300		PURCHASED SERVICES
1000.	390.	**510300**	**CONTINGENCY**			
1000.	390.	510300.		300		PURCHASED SERVICES
1000.	390.	510300.		500		FIXED CHARGES
1000.	390.	510300.		800		OTHER OBJECTS
1000.	390.	510300.		845.	000	CONTINGENCY
1000.	390.	**510301**	**EMERGENCY RESPONSE OVERTIME**			
1000.	390.	510301.		800		OTHER OBJECTS
1000.	390.	510301.		845.	000	EMERGENCY RESPONSE
1000.	390.	**510303**	**VEHICLE TRANSFERS**			
1000.	390.	510303.		900		CAPITAL OUTLAY
1000.	390.	**510304**	**RESERVE-INSURANCE PREMIUM SAVINGS**			
1000.	390.	510304.		500		FIXED CHARGES
1000.	390.	**510305**	**BASELINE CUTS/CONTINGENCY**			
1000.	390.	510305.		300		PURCHASED SERVICES
1000.	390.	510305.		800		OTHER OBJECTS
1000.	390.	**510311**	**BASELINE CUTS**			
1000.	390.	510311.		800		OTHER OBJECTS
1000.	390.	**510330**	**COMPREHENSIVE LIABILITY INSURANCE**			
1000.	390.	510330.		300		PURCHASED SERVICES
1000.	390.	510330.		500		FIXED CHARGES
1000.	390.	510330.		500.	000	COMPREHENSIVE INSURANCE-FIXED
1000.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
1000.	390.	521000.		800		OTHER OBJECTS
1000.	390.	**521001**	**TRANSFER TO CIP**			
1000.	390.	521001.		500		FIXED CHARGES
1000.	390.	521001.		500.	000	FIXED CHARGES
1000.	390.	521001.		800		OTHER OBJECTS
1000.	390.	521001.		820.	000	TRANSFERS TO CIP
1000.	390.	**521006**	**HEALTH INSURANCE TRANSFER**			
1000.	390.	521006.		800		OTHER OBJECTS
1000.	390.	521006.		820.	000	HEALTH INSURANCE TRANSFER
1000.	390.	**521008**	**TRANSFERS TO PARK DISTRICT 1**			
1000.	390.	521008.		800		OTHER OBJECTS

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1000.	390.		521008.		820.	000	TRANSFERS TO OTHER FUNDS
1211	**PARK ACQUISITION & DEVELOPMENT**						
	370	**PARKS & RECREATION**					
1211.	370.		**460433**	**PARK AREAS**			
1211.	370.		460433.		200		SUPPLIES
1211.	370.		460433.		300		PURCHASED SERVICES
1211.	370.		**460510**	**PARK ACQUISITION & DEV**			
1211.	370.		460510.		200		SUPPLIES
1211.	370.		460510.		220.	000	OPERATING SUPPLIES
1211.	370.		460510.		300		PURCHASED SERVICES
1211.	370.		460510.		350.	000	PROFESSIONAL SERVICES
1211.	370.		460510.		390.	000	OTHER PURCHASED SERVICES
1211.	370.		460510.		800		OTHER OBJECTS
1211.	370.		460510.		900		CAPITAL OUTLAY
1211.	370.		460510.		930.	000	IMPROVEMENTS
1211.	370.		460510.		940.	000	MACHINERY & EQUIPMENT
1211.	370.		**510110**	**MERCHANT SERVICES**			
1211.	370.		510110.		500		FIXED CHARGES
1212	**PARK ENTERPRISE FUND**						
	370	**PARKS & RECREATION**					
1212.	370.		**460433**	**PARK AREAS**			
1212.	370.		460433.		200		SUPPLIES
1212.	370.		460433.		300		PURCHASED SERVICES
1212.	370.		**460443**	**TRAINING**			
1212.	370.		460443.		200		SUPPLIES
1212.	370.		**460510**	**PARK ACQUISITION & DEV**			
1212.	370.		460510.		200		SUPPLIES
1212.	370.		**460511**	**PARK ENTERPRISE**			
1212.	370.		460511.		200		SUPPLIES
1212.	370.		460511.		220.	000	OPERATING SUPPLIES
1212.	370.		460511.		230.	000	REPAIR/MAINTENANCE
1212.	370.		460511.		300		PURCHASED SERVICES
1212.	370.		460511.		350.	000	PROFESSIONAL SERVICES
1212.	370.		460511.		390.	000	OTHER PURCHASED SERVICES
1212.	370.		460511.		800		OTHER OBJECTS

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1212.	370.	460511.	900		CAPITAL OUTLAY
1212.	370.	460511.	930.	000	IMPROVEMENTS
1212.	370.	460511.	940.	000	MACHINERY & EQUIPMENT
1212.	370.	**510110**	**MERCHANT SERVICES**		
1212.	370.	510110.	500		FIXED CHARGES
1216	**PARKS & REC TRAILS, DEV**				
	370	**PARKS & RECREATION**			
1216.	370.	**460411**	**IMPROVEMENTS & ACQUISITIONS**		
1216.	370.	460411.	100		PERSONAL SERVICES
1216.	370.	460411.	200		SUPPLIES
1216.	370.	460411.	300		PURCHASED SERVICES
1216.	370.	460411.	350.	000	PROFESSIONAL SERVICES
1216.	370.	460411.	800		OTHER OBJECTS
1216.	370.	460411.	900		CAPITAL OUTLAY
1216.	370.	460411.	930.	000	IMPROVEMENTS
1216.	370.	460411.	930.	181	SYRINGA PARK
1216.	370.	**460439**	**URBAN FORESTRY \ GREENWAY & HORTICULTURE**		
1216.	370.	460439.	200		SUPPLIES
1216.	370.	460439.	220.	000	OPERATING SUPPLIES
1216.	370.	460439.	230.	000	REPAIR/MAINTENANCE
1216.	370.	460439.	300		PURCHASED SERVICES
1216.	370.	460439.	350.	000	PROFESSIONAL SERVICES
1216.	370.	460439.	900		CAPITAL OUTLAY
1216.	370.	460439.	930.	000	IMPROVEMENTS
1216.	370.	**460441**	**PARKS & RECREATION MISCELLANEOUS**		
1216.	370.	460441.	100		PERSONAL SERVICES
1216.	370.	460441.	200		SUPPLIES
1216.	370.	460441.	220.	000	OPERATING SUPPLIES
1216.	370.	460441.	230.	000	REPAIR/MAINTENANCE
1216.	370.	460441.	240.	000	OTHER SUPPLIES
1216.	370.	460441.	300		PURCHASED SERVICES
1216.	370.	460441.	350.	000	PROFESSIONAL SERVICES
1216.	370.	460441.	360.	000	REPAIR & MAINTENANCE
1216.	370.	460441.	390.	000	OTHER PURCHASED SERVICES
1216.	370.	460441.	800		OTHER OBJECTS

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1216.	370.	460441.		900		CAPITAL OUTLAY
1216.	370.	460441.		930.	000	IMPROVEMENTS
1216.	370.	**460470**	**RECREATION MORE PROGRAM**			
1216.	370.	460470.		100		PERSONAL SERVICES
1216.	370.	460470.		200		SUPPLIES
1216.	370.	460470.		220.	000	MORE/OPERATING SUPPLIES
1216.	370.	460470.		230.	000	MORE/REPAI & MAINTENANCE
1216.	370.	460470.		300		PURCHASED SERVICES
1216.	370.	460470.		350.	000	MORE/PROFESSIONAL SERVICES
1216.	370.	460470.		390.	000	OTHER PURCHASED SERVICES
1216.	370.	460470.		800		OTHER OBJECTS
1216.	370.	**460471**	**SPORTS & WELLNESS**			
1216.	370.	460471.		100		PERSONAL SERVICES
1216.	370.	460471.		200		SUPPLIES
1216.	370.	460471.		220.	000	REC ADULT/OPERATING SUPPLIES
1216.	370.	460471.		300		PURCHASED SERVICES
1216.	370.	460471.		800		OTHER OBJECTS
1216.	370.	460471.		900		CAPITAL OUTLAY
1216.	370.	**460473**	**RECREATION SPECIAL EVENTS**			
1216.	370.	460473.		100		PERSONAL SERVICES
1216.	370.	460473.		200		SUPPLIES
1216.	370.	460473.		220.	000	OPERATING SUPPLIES
1216.	370.	460473.		230.	000	REPAIR/MAINTENANCE
1216.	370.	460473.		300		PURCHASED SERVICES
1216.	370.	460473.		350.	000	PROFESSIONAL SERVICES
1216.	370.	460473.		390.	000	OTHER PURCHASED SERVICES
1216.	370.	460473.		700		GRANTS & CONTRIBUTIONS
1216.	370.	460473.		800		OTHER OBJECTS
1216.	370.	460473.		900		CAPITAL OUTLAY
1216.	370.	**460476**	**SCHOLARSHIP**			
1216.	370.	460476.		100		PERSONAL SERVICES
1216.	370.	460476.		200		SUPPLIES
1216.	370.	460476.		300		PURCHASED SERVICES
1216.	370.	460476.		800		OTHER OBJECTS
1216.	370.	460476.		845.	000	CONTINGENCY

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1216.	370.	460476.		900		CAPITAL OUTLAY
1216.	370.	**460484**	**CONSERVATION LANDS**			
1216.	370.	460484.		100		PERSONAL SERVICES
1216.	370.	460484.		200		SUPPLIES
1216.	370.	460484.		220.	000	OPERATING SUPPLIES
1216.	370.	460484.		230.	000	REPAIR/MAINTENANCE
1216.	370.	460484.		300		PURCHASED SERVICES
1216.	370.	460484.		350.	000	PROFESSIONAL SERVICES
1216.	370.	460484.		370.	000	TRAVEL
1216.	370.	460484.		380.	000	TRAINING
1216.	370.	460484.		800		OTHER OBJECTS
1216.	370.	460484.		900		CAPITAL OUTLAY
1216.	370.	460484.		930.	000	IMPROVEMENTS
1216.	370.	**460500**	**PARKS MAINTENANCE CONTRACTS**			
1216.	370.	460500.		200		SUPPLIES
1216.	370.	460500.		220.	000	OPERATING SUPPLIES
1216.	370.	460500.		300		PURCHASED SERVICES
1216.	370.	460500.		350.	000	PROFESSIONAL SERVICES
1216.	370.	**460501**	**DEVELOPED PARKS**			
1216.	370.	460501.		100		PERSONAL SERVICES
1216.	370.	460501.		200		SUPPLIES
1216.	370.	460501.		220.	000	OPERATING SUPPLIES
1216.	370.	460501.		300		PURCHASED SERVICES
1216.	370.	460501.		350.	000	PROFESSIONAL SERVICES
1216.	370.	460501.		800		OTHER OBJECTS
1216.	370.	460501.		900		CAPITAL OUTLAY
1216.	370.	460501.		920.	000	BUILDINGS
1216.	370.	460501.		930.	000	IMPROVEMENTS
1217	**PARKS CITY LIFE GYM LEASE**					
	370	**PARKS & RECREATION**				
1217.	370.	**460440**	**CITY LIFE GYM LEASE**			
1217.	370.	460440.		100		PERSONAL SERVICES
1217.	370.	460440.		200		SUPPLIES
1217.	370.	460440.		220.	000	OPERATING SUPPLIES
1217.	370.	460440.		230.	000	REPAIR/MAINTENANCE

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1217.		370.		460440.		300		PURCHASED SERVICES
1217.		370.		460440.		320.	000	PRINTING & DUPLICATING
1217.		370.		460440.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1217.		370.		460440.		350.	000	PROFESSIONAL SERVICES
1217.		370.		460440.		500		FIXED CHARGES
1217.		370.		460440.		500.	000	LEASE/FIXED CHARGES
1217.		370.		460440.		530.	000	RENT
1217.		370.		460440.		900		CAPITAL OUTLAY
1217.		370.		**510110**	**MERCHANT SERVICES**			
1217.		370.		510110.		500		FIXED CHARGES
1218	**ALL ABILITIES PLAYGROUND**							
		370	**PARKS & RECREATION**					
1218.		370.		**460444**	**PLAYGROUNDS**			
1218.		370.		460444.		300		PURCHASED SERVICES
1218.		370.		460444.		900		CAPITAL OUTLAY
1218.		370.		**510110**	**MERCHANT SERVICES**			
1218.		370.		510110.		500		FIXED CHARGES
1219	**FT MISSOULA REGIONAL PARK**							
		370	**PARKS & RECREATION**					
1219.		370.		**460401**	**CONSTRUCTION**			
1219.		370.		460401.		100		PERSONAL SERVICES
1219.		370.		460401.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460401.		900		CAPITAL OUTLAY
1219.		370.		460401.		930.	000	IMPROVEMENTS
1219.		370.		**460441**	**RECREATION**			
1219.		370.		460441.		100		PERSONAL SERVICES
1219.		370.		460441.		110.	000	SALARIES AND WAGES
1219.		370.		460441.		120.	000	OVERTIME
1219.		370.		460441.		140.	000	EMPLOYER CONTRIBUTIONS
1219.		370.		460441.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460441.		200		SUPPLIES
1219.		370.		460441.		210.	000	OFFICE SUPPLIES
1219.		370.		460441.		220.	000	OPERATING SUPPLIES
1219.		370.		460441.		300		PURCHASED SERVICES
1219.		370.		460441.		310.	000	COMMUNICATIONS

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1219.		370.		460441.		320.	000	PRINTING & DUPLICATING
1219.		370.		460441.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
1219.		370.		460441.		340.	000	WASTEWATER
1219.		370.		460441.		341.	000	ELECTRICITY & NATURAL GAS
1219.		370.		460441.		343.	000	WATER CHARGES
1219.		370.		460441.		344.	000	TELEPHONE SERVICE
1219.		370.		460441.		345.	000	GARBAGE
1219.		370.		460441.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460441.		380.	000	TRAINING
1219.		370.		460441.		500		FIXED CHARGES
1219.		370.		460441.		500.	000	FIXED CHARGES
1219.		370.		460441.		900		CAPITAL OUTLAY
1219.		370.		460441.		930.	000	IMPROVEMENTS
1219.		370.		**460473**	**RECREATION SPECIAL EVENTS**			
1219.		370.		460473.		100		PERSONAL SERVICES
1219.		370.		460473.		110.	000	SALARIES AND WAGES
1219.		370.		460473.		140.	000	EMPLOYER CONTRIBUTIONS
1219.		370.		460473.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460473.		200		SUPPLIES
1219.		370.		460473.		220.	000	OPERATING SUPPLIES
1219.		370.		460473.		300		PURCHASED SERVICES
1219.		370.		460473.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460473.		390.	000	OTHER PURCHASED SERVICES
1219.		370.		**460477**	**CONCESSIONS**			
1219.		370.		460477.		100		PERSONAL SERVICES
1219.		370.		460477.		110.	000	SALARIES AND WAGES
1219.		370.		460477.		140.	000	EMPLOYER CONTRIBUTIONS
1219.		370.		460477.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1219.		370.		460477.		200		SUPPLIES
1219.		370.		460477.		220.	000	OPERATING SUPPLIES
1219.		370.		460477.		300		PURCHASED SERVICES
1219.		370.		460477.		350.	000	PROFESSIONAL SERVICES
1219.		370.		460477.		390.	000	OTHER PURCHASED SERVICES
1219.		370.		**460554**	**CULTURE & RECREATION SALARY RESERVE**			
1219.		370.		460554.		100		PERSONAL SERVICES

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1219.	370.	460554.		110.	000	SALARIES AND WAGES
1219.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
1219.	370.	**490504**	**DEBT SERVICE**			
1219.	370.	490504.		600		DEBT SERVICE
1219.	370.	490504.		610.	000	PRINCIPAL
1219.	370.	490504.		620.	000	INTEREST / SERVICE FEES
1219.	370.	**510110**	**MERCHANT SERVICES**			
1219.	370.	510110.		500		FIXED CHARGES
1219.	370.	**521008**	**TRANSFERS TO PARK DISTRICT 1**			
1219.	370.	521008.		800		OTHER OBJECTS
1221	**FMRP - MAINTENANCE**					
	370	**PARKS & RECREATION**				
1221.	370.	**460503**	**SPORTS FACILITIES MAINTENANCE**			
1221.	370.	460503.		100		PERSONAL SERVICES
1221.	370.	460503.		110.	000	SALARIES AND WAGES
1221.	370.	460503.		120.	000	OVERTIME
1221.	370.	460503.		140.	000	EMPLOYER CONTRIBUTIONS
1221.	370.	460503.		141.	000	STATE RETIREMENT CONTRIBUTIONS
1221.	370.	460503.		200		SUPPLIES
1221.	370.	460503.		220.	000	OPERATING SUPPLIES
1221.	370.	460503.		230.	000	REPAIR/MAINTENANCE
1221.	370.	460503.		231.	000	GASOLINE
1221.	370.	460503.		235.	000	VEHICLE REPAIR/MAINTENANCE
1221.	370.	460503.		300		PURCHASED SERVICES
1221.	370.	460503.		340.	000	WASTEWATER
1221.	370.	460503.		341.	000	ELECTRICITY & NATURAL GAS
1221.	370.	460503.		342.	000	STORM WATER
1221.	370.	460503.		343.	000	WATER CHARGES
1221.	370.	460503.		344.	000	TELEPHONE SERVICE
1221.	370.	460503.		345.	000	GARBAGE
1221.	370.	460503.		350.	000	PROFESSIONAL SERVICES
1221.	370.	460503.		360.	000	REPAIR & MAINTENANCE
1221.	370.	460503.		900		CAPITAL OUTLAY
1221.	370.	460503.		940.	000	MACHINERY & EQUIPMENT
1221.	370.	**460520**	**CAPITAL MAINTENANCE & IMPROVEMENTS**			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1221.	370.	460520.		900		CAPITAL OUTLAY
1221.	370.	**460554**	**CULTURE & RECREATION SALARY RESERVE**			
1221.	370.	460554.		100		PERSONAL SERVICES
1221.	370.	460554.		110.	000	SALARIES AND WAGES
1221.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
1225	**ALL HAZARDS FUND**					
	300	**FIRE**				
1225.	300.	**420460**	**OPERATIONS**			
1225.	300.	420460.		100		PERSONAL SERVICES
1225.	300.	420460.		121.	000	OUTSIDE HIRE OVERTIME
1225.	300.	420460.		140.	000	EMPLOYER CONTRIBUTIONS
1225.	300.	420460.		200		SUPPLIES
1225.	300.	420460.		220.	000	OPERATING SUPPLIES
1225.	300.	420460.		300		PURCHASED SERVICES
1225.	300.	420460.		360.	000	REPAIR & MAINTENANCE
1225.	300.	**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
1225.	300.	429000.		200		SUPPLIES
1225.	300.	429000.		220.	000	OPERATING SUPPLIES
1225.	300.	429000.		900		CAPITAL OUTLAY
1225.	300.	429000.		940.	000	MACHINERY & EQUIPMENT
1241	**NICHE FUND**					
	340	**CEMETERY**				
1241.	340.	**430920**	**FACILITIES**			
1241.	340.	430920.		900		CAPITAL OUTLAY
1241.	340.	**430921**	**CEMETERY MEMORIAL**			
1241.	340.	430921.		900		CAPITAL OUTLAY
1241.	340.	**430930**	**GROUNDS MAINTENANCE**			
1241.	340.	430930.		500		FIXED CHARGES
1241.	340.	430930.		500.	000	FIXED CHARGES
1241.	340.	430930.		800		OTHER OBJECTS
1241.	340.	430930.		845.	000	CONTINGENCY
1241.	340.	430930.		900		CAPITAL OUTLAY
1241.	340.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1241.	340.	439000.		900		CAPITAL OUTLAY
1241.	340.	439000.		930.	000	IMPROVEMENTS

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
1241.	340.		**510110**	**MERCHANT SERVICES**			
1241.	340.		510110.		500		FIXED CHARGES
1242	**CEMETERY CAPITAL RESERVE FUND**						
	340	**CEMETERY**					
1242.	340.		**430920**	**FACILITIES**			
1242.	340.		430920.		800		OTHER OBJECTS
1242.	340.		430920.		845.	000	CONTINGENCY
1242.	340.		430920.		900		CAPITAL OUTLAY
1242.	340.		**430930**	**GROUNDS MAINTENANCE**			
1242.	340.		430930.		300		PURCHASED SERVICES
1242.	340.		430930.		900		CAPITAL OUTLAY
1242.	340.		430930.		930.	000	IMPROVEMENTS
1242.	340.		430930.		940.	000	MACHINERY & EQUIPMENT
1242.	340.		**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1242.	340.		439000.		200		SUPPLIES
1242.	340.		439000.		220.	000	OPERATING SUPPLIES
1242.	340.		439000.		900		CAPITAL OUTLAY
1242.	340.		439000.		930.	000	IMPROVEMENTS
1242.	340.		**510110**	**MERCHANT SERVICES**			
1242.	340.		510110.		500		FIXED CHARGES
1243	**CEMETERY MEMORIAL FUND**						
	340	**CEMETERY**					
1243.	340.		**430921**	**CEMETERY MEMORIAL**			
1243.	340.		430921.		900		CAPITAL OUTLAY
1243.	340.		**430930**	**GROUNDS MAINTENANCE**			
1243.	340.		430930.		800		OTHER OBJECTS
1243.	340.		430930.		845.	000	CONTINGENCY
1243.	340.		430930.		900		CAPITAL OUTLAY
1243.	340.		**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
1243.	340.		439000.		900		CAPITAL OUTLAY
1243.	340.		439000.		930.	000	IMPROVEMENTS
1243.	340.		**510110**	**MERCHANT SERVICES**			
1243.	340.		510110.		500		FIXED CHARGES
1251	**JOHNSON ST PROPERTY RENTAL**						
	246	**FACILITY MAINTENANCE DEPARTMENT**					

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
1251.	246.	**430220**	**CITY FACILITY UTILITIES**			
1251.	246.	430220.		200		SUPPLIES
1251.	246.	430220.		300		PURCHASED SERVICES
1251.	246.	430220.		340.	000	WASTEWATER
1251.	246.	430220.		341.	000	ELECTRICITY & NATURAL GAS
1251.	246.	430220.		342.	000	STORM WATER
1251.	246.	430220.		343.	000	WATER CHARGES
1251.	246.	**431350**	**CITY FACILITY MAINTENANCE**			
1251.	246.	431350.		200		SUPPLIES
1251.	246.	431350.		300		PURCHASED SERVICES
1251.	246.	431350.		360.	000	REPAIR & MAINTENANCE
1251.	246.	431350.		500		FIXED CHARGES
1265	**TITLE 1 PROJECTS FUND**					
	240	**FINANCE**				
1265.	240.	**411850**	**ECONOMIC DEVELOPMENT**			
1265.	240.	411850.		500		FIXED CHARGES
1265.	240.	411850.		700		GRANTS & CONTRIBUTIONS
1265.	240.	411850.		700.	000	GRANTS & CONTRIBUTIONS
1265.	240.	411850.		800		OTHER OBJECTS
1265.	240.	**470343**	**MISSOULA HOUSING CORPORATION**			
1265.	240.	470343.		700		GRANTS & CONTRIBUTIONS
1265.	240.	**510110**	**MERCHANT SERVICES**			
1265.	240.	510110.		500		FIXED CHARGES
1396	**PROGRAM INCOME REVOLVING LOAN PROGRAM**					
	390	**NON-DEPARTMENTAL**				
1396.	390.	**470200**	**HOUSING REHAB**			
1396.	390.	470200.		700		GRANTS & CONTRIBUTIONS
1396.	390.	470200.		700.	000	RENTAL REHAB GRANTS
1396.	390.	**470401**	**WORD GRANT**			
1396.	390.	470401.		300		PURCHASED SERVICES
1396.	390.	470401.		800		OTHER OBJECTS
1396.	390.	470401.		820.	000	TRANSFERS TO OTHER FUNDS
1396.	390.	**510110**	**MERCHANT SERVICES**			
1396.	390.	510110.		500		FIXED CHARGES
1397	**STATE HOME PROGRAM INCOME**					

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		390	**NON-DEPARTMENTAL**					
1397.		390.		**470200**	**HOUSING REHAB**			
1397.		390.		470200.		300		PURCHASED SERVICES
1397.		390.		470200.		700		GRANTS & CONTRIBUTIONS
1397.		390.		**510110**	**MERCHANT SERVICES**			
1397.		390.		510110.		500		FIXED CHARGES
2250	**PLANNING FUND**							
		250	**DEVELOPMENT SERVICES**					
2250.		250.		**410554**	**RESERVE FOR SALARY INCREASE**			
2250.		250.		410554.		100		PERSONAL SERVICES
2250.		250.		410554.		110.	000	SALARIES AND WAGES
2250.		250.		410554.		140.	000	EMPLOYER CONTRIBUTIONS
2250.		250.		**411030**	**PLANNING**			
2250.		250.		411030.		100		PERSONAL SERVICES
2250.		250.		411030.		110.	000	SALARIES AND WAGES
2250.		250.		411030.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2250.		250.		411030.		120.	000	OVERTIME
2250.		250.		411030.		130.	000	OTHER
2250.		250.		411030.		140.	000	EMPLOYER CONTRIBUTIONS
2250.		250.		411030.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2250.		250.		411030.		200		SUPPLIES
2250.		250.		411030.		210.	000	OFFICE SUPPLIES
2250.		250.		411030.		220.	000	OPERATING SUPPLIES
2250.		250.		411030.		231.	000	GASOLINE
2250.		250.		411030.		300		PURCHASED SERVICES
2250.		250.		411030.		310.	000	COMMUNICATIONS
2250.		250.		411030.		320.	000	PRINTING & DUPLICATING
2250.		250.		411030.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2250.		250.		411030.		350.	000	PROFESSIONAL SERVICES
2250.		250.		411030.		370.	000	TRAVEL
2250.		250.		411030.		380.	000	TRAINING
2250.		250.		411030.		500		FIXED CHARGES
2250.		250.		411030.		500.	000	FIXED CHARGES
2250.		250.		411030.		700		GRANTS & CONTRIBUTIONS
2250.		250.		411030.		800		OTHER OBJECTS

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2250.	250.	**411050**	**DEVELOPMENT & PERMIT REVIEWS**			
2250.	250.	411050.	200			SUPPLIES
2250.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
2250.	250.	419000.	200			SUPPLIES
2250.	250.	419000.	300			PURCHASED SERVICES
2250.	250.	419000.	350.	000		PROFESSIONAL SERVICES
2250.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			
2250.	250.	430255.	300			PURCHASED SERVICES
2250.	250.	**460460**	**HISTORIC PRESERVATION**			
2250.	250.	460460.	100			PERSONAL SERVICES
2250.	250.	460460.	110.	000		SALARIES AND WAGES
2250.	250.	460460.	140.	000		EMPLOYER CONTRIBUTIONS
2250.	250.	460460.	141.	000		STATE RETIREMENT CONTRIBUTIONS
2250.	250.	460460.	200			SUPPLIES
2250.	250.	460460.	210.	000		OFFICE SUPPLIES
2250.	250.	460460.	220.	000		OPERATING SUPPLIES
2250.	250.	460460.	231.	000		GASOLINE
2250.	250.	460460.	300			PURCHASED SERVICES
2250.	250.	460460.	310.	000		COMMUNICATIONS
2250.	250.	460460.	320.	000		PRINTING & DUPLICATING
2250.	250.	460460.	330.	000		PUBLICITY SUBSCRIPTIONS & DUES
2250.	250.	460460.	350.	000		PROFESSIONAL SERVICES
2250.	250.	460460.	370.	000		TRAVEL
2250.	250.	460460.	380.	000		TRAINING
2250.	250.	**510110**	**MERCHANT SERVICES**			
2250.	250.	510110.	500			FIXED CHARGES
2250.	250.	**510306**	**SALARY RESERVE**			
2250.	250.	510306.	100			PERSONAL SERVICES
2250.	250.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2250.	250.	521000.	800			OTHER OBJECTS
2260	**DISASTER RECOVERY**					
	390	**NON-DEPARTMENTAL**				
2260.	390.	**460432**	**PARK ADMIN**			
2260.	390.	460432.	900			CAPITAL OUTLAY
2260.	390.	**460434**	**GREENWAYS & HORTICULTURE**			

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2260.	390.	460434.		900		CAPITAL OUTLAY
2260.	390.	460434.		930.	202	TOWER STREET TRAIL RESTORATION
2310	**PUBLIC SAFETY INFORMATION SYSTEMS**					
	224	**INFORMATION TECHNOLOGIES**				
2310.	224.	**420510**	**ADMINISTRATION**			
2310.	224.	420510.		200		SUPPLIES
2310.	224.	420510.		300		PURCHASED SERVICES
2310.	224.	420510.		800		OTHER OBJECTS
2310.	224.	420510.		900		CAPITAL OUTLAY
2310.	224.	**510110**	**MERCHANT SERVICES**			
2310.	224.	510110.		500		FIXED CHARGES
2321	**IMPACT FEE FUND**					
	390	**NON-DEPARTMENTAL**				
2321.	390.	**410100**	**COMMUNITY SERVICE IMPACT FEES**			
2321.	390.	410100.		800		OTHER OBJECTS
2321.	390.	410100.		900		CAPITAL OUTLAY
2321.	390.	**410361**	**IMPACT FEE STUDY**			
2321.	390.	410361.		300		PURCHASED SERVICES
2321.	390.	**420100**	**LAW ENFORCEMENT IMPACT FEES**			
2321.	390.	420100.		900		CAPITAL OUTLAY
2321.	390.	**420400**	**FIRE IMPACT FEES**			
2321.	390.	420400.		800		OTHER OBJECTS
2321.	390.	420400.		900		CAPITAL OUTLAY
2321.	390.	**430230**	**TRANSPORTATION IMPACT FEE**			
2321.	390.	430230.		800		OTHER OBJECTS
2321.	390.	430230.		820.	000	TRANSFERS TO OTHER FUNDS
2321.	390.	430230.		900		CAPITAL OUTLAY
2321.	390.	**460400**	**CULTURE & RECREATION IMPACT FEE**			
2321.	390.	460400.		300		PURCHASED SERVICES
2321.	390.	460400.		350.	000	PROFESSIONAL SERVICES
2321.	390.	460400.		900		CAPITAL OUTLAY
2321.	390.	**510000**	**Un-Allocated IFAC Approved Appropriation**			
2321.	390.	510000.		800		OTHER OBJECTS
2365	**PUBLIC ART FUND**					
	220	**MAYOR**				

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2365.	220.	**460451**	**ADMINISTRATION**			
2365.	220.	460451.		200		SUPPLIES
2365.	220.	460451.		300		PURCHASED SERVICES
2365.	220.	460451.		390.	000	OTHER PURCHASED SERVICES
2365.	220.	**460457**	**PUBLIC ART**			
2365.	220.	460457.		300		PURCHASED SERVICES
2365.	220.	460457.		350.	000	PROFESSIONAL SERVICES
2365.	220.	460457.		900		CAPITAL OUTLAY
2365.	220.	**460459**	**MAINTENANCE**			
2365.	220.	460459.		200		SUPPLIES
2365.	220.	460459.		300		PURCHASED SERVICES
2365.	220.	460459.		900		CAPITAL OUTLAY
2365.	220.	460459.		930.	000	IMPROVEMENTS
2371	**EMPLOYEE HEALTH INSURANCE LEVY FUND**					
	390	**NON-DEPARTMENTAL**				
2371.	390.	**510110**	**MERCHANT SERVICES**			
2371.	390.	510110.		500		FIXED CHARGES
2371.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2371.	390.	521000.		800		OTHER OBJECTS
2372	**PERMISSIVE MEDICAL LEVY**					
	390	**NON-DEPARTMENTAL**				
2372.	390.	**510110**	**MERCHANT SERVICES**			
2372.	390.	510110.		500		FIXED CHARGES
2372.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2372.	390.	521000.		800		OTHER OBJECTS
2372.	390.	521000.		820.	000	TRANSFERS TO OTHER FUNDS
2384	**OPEN SPACE MILL LEVY**					
	370	**PARKS & RECREATION**				
2384.	370.	**460484**	**CONSERVATION LANDS MGMT**			
2384.	370.	460484.		800		OTHER OBJECTS
2384.	370.	460484.		820.	000	TRANSFERS TO OTHER FUNDS
	390	**NON-DEPARTMENTAL**				
2384.	390.	**510110**	**MERCHANT SERVICES**			
2384.	390.	510110.		500		FIXED CHARGES
2384.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			

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2384.		390.		521000.		800		OTHER OBJECTS
2389	**CABLE TELEVISION FRANCHISE FUND**							
		390	**NON-DEPARTMENTAL**					
2389.		390.		**411810**	**CABLE TV FRANCHISE**			
2389.		390.		411810.		300		PURCHASED SERVICES
2389.		390.		411810.		350.	000	PROFESSIONAL SERVICES
2389.		390.		411810.		370.	000	TRAVEL
2389.		390.		411810.		700		GRANTS & CONTRIBUTIONS
2389.		390.		411810.		700.	000	GRANTS & CONTRIBUTIONS
2389.		390.		411810.		800		OTHER OBJECTS
2389.		390.		411810.		820.	000	TRANSFERS TO OTHER FUNDS
2389.		390.		411810.		900		CAPITAL OUTLAY
2389.		390.		411810.		940.	000	MACHINERY & EQUIPMENT
2389.		390.		**510110**	**MERCHANT SERVICES**			
2389.		390.		510110.		500		FIXED CHARGES
2390	**DRUG FORFEITURE FUND**							
		290	**POLICE**					
2390.		290.		**420142**	**NARCOTICS**			
2390.		290.		420142.		100		PERSONAL SERVICES
2390.		290.		420142.		200		SUPPLIES
2390.		290.		420142.		210.	000	OFFICE SUPPLIES
2390.		290.		420142.		220.	000	OPERATING SUPPLIES
2390.		290.		420142.		230.	000	REPAIR/MAINTENANCE
2390.		290.		420142.		300		PURCHASED SERVICES
2390.		290.		420142.		360.	000	REPAIR & MAINTENANCE
2390.		290.		420142.		370.	000	TRAVEL
2390.		290.		420142.		380.	000	TRAINING
2390.		290.		420142.		500		FIXED CHARGES
2390.		290.		420142.		500.	000	FIXED CHARGES
2390.		290.		420142.		700		GRANTS & CONTRIBUTIONS
2390.		290.		420142.		800		OTHER OBJECTS
2390.		290.		420142.		900		CAPITAL OUTLAY
2390.		290.		420142.		940.	000	MACHINERY & EQUIPMENT
2390.		290.		**510110**	**MERCHANT SERVICES**			
2390.		290.		510110.		500		FIXED CHARGES

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2394	**BUILDING INSPECTION FUND**							
		310	**BUILDING INSPECTION**					
2394.		310.		**420500**	**PROTECTIVE INSPECTIONS**			
2394.		310.		420500.		100		PERSONAL SERVICES
2394.		310.		420500.		110.	000	SALARIES AND WAGES
2394.		310.		420500.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2394.		310.		420500.		140.	000	EMPLOYER CONTRIBUTIONS
2394.		310.		420500.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2394.		310.		420500.		200		SUPPLIES
2394.		310.		420500.		210.	000	OFFICE SUPPLIES
2394.		310.		420500.		220.	000	OPERATING SUPPLIES
2394.		310.		420500.		230.	000	REPAIR/MAINTENANCE
2394.		310.		420500.		231.	000	GASOLINE
2394.		310.		420500.		300		PURCHASED SERVICES
2394.		310.		420500.		310.	000	COMMUNICATIONS
2394.		310.		420500.		320.	000	PRINTING & DUPLICATING
2394.		310.		420500.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2394.		310.		420500.		344.	000	TELEPHONE SERVICE
2394.		310.		420500.		350.	000	PROFESSIONAL SERVICES
2394.		310.		420500.		360.	000	REPAIR & MAINTENANCE
2394.		310.		420500.		370.	000	TRAVEL
2394.		310.		420500.		380.	000	TRAINING
2394.		310.		420500.		500		FIXED CHARGES
2394.		310.		420500.		500.	000	FIXED CHARGES
2394.		310.		420500.		530.	000	RENT
2394.		310.		420500.		600		DEBT SERVICE
2394.		310.		420500.		610.	000	PRINCIPAL
2394.		310.		420500.		620.	000	INTEREST / SERVICE FEES
2394.		310.		420500.		800		OTHER OBJECTS
2394.		310.		420500.		900		CAPITAL OUTLAY
2394.		310.		420500.		940.	000	MACHINERY & EQUIPMENT
2394.		310.		**420554**	**PUBLIC SAFETY SALARY RESERVE**			
2394.		310.		420554.		100		PERSONAL SERVICES
2394.		310.		420554.		110.	000	SALARIES AND WAGES
2394.		310.		420554.		140.	000	EMPLOYER CONTRIBUTIONS

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2394.	310.		**429000**	**PUBLIC SAFETY ONETIME EXPENSES**			
2394.	310.		429000.		200		SUPPLIES
2394.	310.		429000.		220.	000	OPERATING SUPPLIES
2394.	310.		429000.		900		CAPITAL OUTLAY
2394.	310.		429000.		940.	000	MACHINERY & EQUIPMENT
2394.	310.		**510110**	**MERCHANT SERVICES**			
2394.	310.		510110.		500		FIXED CHARGES
2394.	310.		510110.		500.	000	FIXED CHARGES
2394.	310.		**510306**	**SALARY RESERVE**			
2394.	310.		510306.		100		PERSONAL SERVICES
2395	**CITY GRANTS & PROGRAM INCOME FUND**						
	390	**NON-DEPARTMENTAL**					
2395.	390.		**470200**	**HOUSING REHAB**			
2395.	390.		470200.		700		GRANTS & CONTRIBUTIONS
2395.	390.		470200.		800		OTHER OBJECTS
2395.	390.		**470210**	**ADMINISTRATION**			
2395.	390.		470210.		300		PURCHASED SERVICES
2395.	390.		470210.		700		GRANTS & CONTRIBUTIONS
2395.	390.		470210.		800		OTHER OBJECTS
2395.	390.		**470220**	**PROPERTY ACQUISITION**			
2395.	390.		470220.		300		PURCHASED SERVICES
2395.	390.		**470300**	**ECONOMIC DEVELOPMENT**			
2395.	390.		470300.		700		GRANTS & CONTRIBUTIONS
2395.	390.		**510110**	**MERCHANT SERVICES**			
2395.	390.		510110.		500		FIXED CHARGES
2399	**DANGEROUS BUILDING DEMOLITION & REPAIR F**						
	310	**BUILDING INSPECTION**					
2399.	310.		**420510**	**ADMINISTRATION**			
2399.	310.		420510.		800		OTHER OBJECTS
2399.	310.		420510.		845.	000	CONTINGENCY
2399.	310.		**510110**	**MERCHANT SERVICES**			
2399.	310.		510110.		500		FIXED CHARGES
2400	**STREET LIGHTING ASSESSMENTS FUND**						
	280	**PUBLIC WORKS ADMINISTRATION**					
2400.	280.		**430263**	**STREET LIGHTING**			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name / Object #	Sub-Object #	Object Name
2400.	280.	430263.	300		PURCHASED SERVICES
2400.	280.	430263.	341.	000	ELECTRICITY & NATURAL GAS
2400.	280.	430263.	350.	000	PROFESSIONAL SERVICES
2400.	280.	**510110**	**MERCHANT SERVICES**		
2400.	280.	510110.	500		FIXED CHARGES
2500	**STREET MAINTENANCE ASSESSMENT FUND**				
	390	**NON-DEPARTMENTAL**			
2500.	390.	**510110**	**MERCHANT SERVICES**		
2500.	390.	510110.	500		FIXED CHARGES
2500.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**		
2500.	390.	521000.	300		PURCHASED SERVICES
2500.	390.	521000.	345.	000	GARBAGE
2500.	390.	521000.	800		OTHER OBJECTS
2500.	390.	521000.	820.	000	TRANSFERS TO OTHER FUNDS
2512	**ROAD DISTRICT #1**				
	280	**PUBLIC WORKS ADMINISTRATION**			
2512.	280.	**430001**	**CIP CITY HALL ELEVATOR/CYLINDER**		
2512.	280.	430001.	900		CAPITAL OUTLAY
2512.	280.	**430100**	**PUBLIC WORKS ADMINISTRATION**		
2512.	280.	430100.	100		PERSONAL SERVICES
2512.	280.	430100.	110.	000	SALARIES AND WAGES
2512.	280.	430100.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430100.	130.	000	OTHER
2512.	280.	430100.	140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430100.	141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430100.	200		SUPPLIES
2512.	280.	430100.	210.	000	OFFICE SUPPLIES
2512.	280.	430100.	220.	000	OPERATING SUPPLIES
2512.	280.	430100.	230.	000	REPAIR/MAINTENANCE
2512.	280.	430100.	231.	000	GASOLINE
2512.	280.	430100.	300		PURCHASED SERVICES
2512.	280.	430100.	310.	000	COMMUNICATIONS
2512.	280.	430100.	320.	000	PRINTING & DUPLICATING
2512.	280.	430100.	330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	280.	430100.	344.	000	TELEPHONE SERVICE

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2512.	280.	430100.		360.	000	REPAIR & MAINTENANCE
2512.	280.	430100.		370.	000	TRAVEL
2512.	280.	430100.		380.	000	TRAINING
2512.	280.	430100.		500		FIXED CHARGES
2512.	280.	430100.		500.	000	FIXED CHARGES
2512.	280.	430100.		800		OTHER OBJECTS
2512.	280.	**430250**	**REIMBURSABLE SERVICES**			
2512.	280.	430250.		200		SUPPLIES
2512.	280.	430250.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430250.		300		PURCHASED SERVICES
2512.	280.	430250.		360.	000	REPAIR & MAINTENANCE
2512.	280.	**430263**	**STREET LIGHTING**			
2512.	280.	430263.		200		SUPPLIES
2512.	280.	430263.		220.	000	OPERATING SUPPLIES
2512.	280.	430263.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430263.		300		PURCHASED SERVICES
2512.	280.	430263.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	**430264**	**TRAFFIC SIGNAL MAINTENANCE**			
2512.	280.	430264.		100		PERSONAL SERVICES
2512.	280.	430264.		110.	000	SALARIES AND WAGES
2512.	280.	430264.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	280.	430264.		120.	000	OVERTIME
2512.	280.	430264.		130.	000	OTHER
2512.	280.	430264.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	430264.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	280.	430264.		200		SUPPLIES
2512.	280.	430264.		210.	000	OFFICE SUPPLIES
2512.	280.	430264.		220.	000	OPERATING SUPPLIES
2512.	280.	430264.		230.	000	REPAIR/MAINTENANCE
2512.	280.	430264.		231.	000	GASOLINE
2512.	280.	430264.		240.	000	OTHER SUPPLIES
2512.	280.	430264.		300		PURCHASED SERVICES
2512.	280.	430264.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	430264.		350.	000	PROFESSIONAL SERVICES
2512.	280.	430264.		360.	000	REPAIR & MAINTENANCE

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2512.		280.		430264.		370.	000	TRAVEL
2512.		280.		430264.		380.	000	TRAINING
2512.		280.		**430265**	**SIGNING & STRIPING**			
2512.		280.		430265.		100		PERSONAL SERVICES
2512.		280.		430265.		110.	000	SALARIES AND WAGES
2512.		280.		430265.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		280.		430265.		120.	000	OVERTIME
2512.		280.		430265.		130.	000	OTHER
2512.		280.		430265.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		280.		430265.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		280.		430265.		200		SUPPLIES
2512.		280.		430265.		210.	000	OFFICE SUPPLIES
2512.		280.		430265.		220.	000	OPERATING SUPPLIES
2512.		280.		430265.		230.	000	REPAIR/MAINTENANCE
2512.		280.		430265.		231.	000	GASOLINE
2512.		280.		430265.		240.	000	OTHER SUPPLIES
2512.		280.		430265.		300		PURCHASED SERVICES
2512.		280.		430265.		344.	000	TELEPHONE SERVICE
2512.		280.		430265.		345.	000	GARBAGE
2512.		280.		430265.		350.	000	PROFESSIONAL SERVICES
2512.		280.		430265.		360.	000	REPAIR & MAINTENANCE
2512.		280.		430265.		370.	000	TRAVEL
2512.		280.		430265.		380.	000	TRAINING
2512.		280.		**430270**	**COMMUNICATIONS MAINTENANCE**			
2512.		280.		430270.		100		PERSONAL SERVICES
2512.		280.		430270.		110.	000	SALARIES AND WAGES
2512.		280.		430270.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		280.		430270.		120.	000	OVERTIME
2512.		280.		430270.		130.	000	OTHER
2512.		280.		430270.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		280.		430270.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		280.		430270.		200		SUPPLIES
2512.		280.		430270.		220.	000	OPERATING SUPPLIES
2512.		280.		430270.		230.	000	REPAIR/MAINTENANCE
2512.		280.		430270.		231.	000	GASOLINE

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2512.	280.	430270.		300		PURCHASED SERVICES
2512.	280.	430270.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	280.	430270.		341.	000	ELECTRICITY & NATURAL GAS
2512.	280.	430270.		344.	000	TELEPHONE SERVICE
2512.	280.	430270.		350.	000	PROFESSIONAL SERVICES
2512.	280.	430270.		360.	000	REPAIR & MAINTENANCE
2512.	280.	**430554**	**PUBLIC WORKS SALARY RESERVE**			
2512.	280.	430554.		100		PERSONAL SERVICES
2512.	280.	430554.		110.	000	SALARIES AND WAGES
2512.	280.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
2512.	280.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
2512.	280.	439000.		200		SUPPLIES
2512.	280.	439000.		210.	000	OFFICE SUPPLIES
2512.	280.	439000.		300		PURCHASED SERVICES
2512.	280.	439000.		350.	000	PROFESSIONAL SERVICES
2512.	280.	**490504**	**DEBT SERVICE**			
2512.	280.	490504.		600		DEBT SERVICE
2512.	280.	490504.		610.	000	PRINCIPAL
2512.	280.	490504.		620.	000	INTEREST / SERVICE FEES
	320	**STREET MAINTENANCE**				
2512.	320.	**430100**	**PUBLIC WORKS ADMINISTRATION**			
2512.	320.	430100.		100		PERSONAL SERVICES
2512.	320.	430100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	320.	**430210**	**ADMINISTRATION**			
2512.	320.	430210.		200		SUPPLIES
2512.	320.	430210.		210.	000	OFFICE SUPPLIES
2512.	320.	430210.		220.	000	OPERATING SUPPLIES
2512.	320.	430210.		300		PURCHASED SERVICES
2512.	320.	430210.		320.	000	PRINTING & DUPLICATING
2512.	320.	430210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2512.	320.	430210.		343.	000	WATER CHARGES
2512.	320.	430210.		344.	000	TELEPHONE SERVICE
2512.	320.	430210.		350.	000	PROFESSIONAL SERVICES
2512.	320.	430210.		370.	000	TRAVEL
2512.	320.	430210.		380.	000	TRAINING

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2512.	320.	430210.	500		FIXED CHARGES
2512.	320.	430210.	500.	000	FIXED CHARGES
2512.	320.	**430230**	**STREET RESTORATION**		
2512.	320.	430230.	100		PERSONAL SERVICES
2512.	320.	430230.	110.	000	SALARIES AND WAGES
2512.	320.	430230.	115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.	320.	430230.	120.	000	OVERTIME
2512.	320.	430230.	130.	000	OTHER
2512.	320.	430230.	140.	000	EMPLOYER CONTRIBUTIONS
2512.	320.	430230.	141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.	320.	430230.	200		SUPPLIES
2512.	320.	430230.	230.	000	STREET RESTORATION/MAINT & REPAIR
2512.	320.	430230.	231.	000	GASOLINE
2512.	320.	430230.	300		PURCHASED SERVICES
2512.	320.	430230.	345.	000	GARBAGE
2512.	320.	430230.	400		BUILDING MATERIALS
2512.	320.	430230.	400.	000	BUILDING MATERIALS
2512.	320.	430230.	500		FIXED CHARGES
2512.	320.	430230.	500.	000	FIXED CHARGES
2512.	320.	430230.	800		OTHER OBJECTS
2512.	320.	430230.	900		CAPITAL OUTLAY
2512.	320.	**430231**	**ENGINEERING**		
2512.	320.	430231.	900		CAPITAL OUTLAY
2512.	320.	430231.	930.	000	IMPROVEMENTS
2512.	320.	**430239**	**MDT/ MRA ROW IMPROVEMENTS**		
2512.	320.	430239.	900		CAPITAL OUTLAY
2512.	320.	430239.	930.	000	IMPROVEMENTS
2512.	320.	**430240**	**STREET MAINTENANCE**		
2512.	320.	430240.	200		SUPPLIES
2512.	320.	**430241**	**BaRSSA (Gas Tax)**		
2512.	320.	430241.	900		CAPITAL OUTLAY
2512.	320.	430241.	930.	000	IMPROVEMENTS
2512.	320.	**430251**	**ICE & SNOW REMOVAL**		
2512.	320.	430251.	100		PERSONAL SERVICES
2512.	320.	430251.	110.	000	SALARIES AND WAGES

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2512.		320.		430251.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		320.		430251.		120.	000	OVERTIME
2512.		320.		430251.		130.	000	OTHER
2512.		320.		430251.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		320.		430251.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		320.		430251.		200		SUPPLIES
2512.		320.		430251.		220.	000	OPERATING SUPPLIES
2512.		320.		430251.		230.	000	SNOW/ICE CTRL REPAIR & MAINT
2512.		320.		430251.		231.	000	GASOLINE
2512.		320.		430251.		300		PURCHASED SERVICES
2512.		320.		430251.		360.	000	REPAIR & MAINTENANCE
2512.		320.		430251.		500		FIXED CHARGES
2512.		320.		430251.		500.	000	FIXED CHARGES
2512.		320.		**430252**	**STREET CLEANING**			
2512.		320.		430252.		100		PERSONAL SERVICES
2512.		320.		430252.		110.	000	SALARIES AND WAGES
2512.		320.		430252.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2512.		320.		430252.		120.	000	OVERTIME
2512.		320.		430252.		130.	000	OTHER
2512.		320.		430252.		140.	000	EMPLOYER CONTRIBUTIONS
2512.		320.		430252.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2512.		320.		430252.		200		SUPPLIES
2512.		320.		430252.		220.	000	STREET CLEANING/OPERATING SUPPLIES
2512.		320.		430252.		230.	000	STREET CLEANING/REPAIR & MAINT
2512.		320.		430252.		231.	000	GASOLINE
2512.		320.		430252.		300		PURCHASED SERVICES
2512.		320.		430252.		360.	000	REPAIR & MAINTENANCE
2512.		320.		430252.		500		FIXED CHARGES
2512.		320.		430252.		500.	000	FIXED CHARGES
2512.		320.		**430270**	**COMMUNICATIONS MAINTENANCE**			
2512.		320.		430270.		900		CAPITAL OUTLAY
2512.		320.		**431200**	**FLOOD CONTROL**			
2512.		320.		431200.		400		BUILDING MATERIALS
2512.		320.		431200.		400.	000	BUILDING MATERIALS
2512.		320.		**439000**	**PUBLIC WORKS ONETIME EXPENSES**			

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2512.	320.	439000.		800		OTHER OBJECTS
2512.	320.	**490504**	**DEBT SERVICE**			
2512.	320.	490504.		600		DEBT SERVICE
2512.	320.	490504.		610.	000	PRINCIPAL
2512.	320.	490504.		620.	000	INTEREST / SERVICE FEES
	390	**NON-DEPARTMENTAL**				
2512.	390.	**510200**	**JUDGMENT & LOSSES**			
2512.	390.	510200.		500		FIXED CHARGES
2513	**PARK DISTRICT #1**					
	370	**PARKS & RECREATION**				
2513.	370.	**460400**	**PARKS ASSET MANAGEMENT**			
2513.	370.	460400.		300		PURCHASED SERVICES
2513.	370.	460400.		350.	000	RENOVATE REPLACE IMPROVE
2513.	370.	460400.		900		CAPITAL OUTLAY
2513.	370.	460400.		930.	000	RENOVATE REPLACE IMPROVE
2513.	370.	460400.		940.	000	MACHINERY & EQUIPMENT
2513.	370.	**460410**	**PARKS & RECREATION ADMINISTRATION**			
2513.	370.	460410.		100		PERSONAL SERVICES
2513.	370.	460410.		110.	000	SALARIES AND WAGES
2513.	370.	460410.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460410.		120.	000	OVERTIME
2513.	370.	460410.		130.	000	OTHER
2513.	370.	460410.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460410.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460410.		200		SUPPLIES
2513.	370.	460410.		210.	000	OFFICE SUPPLIES
2513.	370.	460410.		220.	000	OPERATING SUPPLIES
2513.	370.	460410.		300		PURCHASED SERVICES
2513.	370.	460410.		310.	000	COMMUNICATIONS
2513.	370.	460410.		320.	000	PRINTING & DUPLICATING
2513.	370.	460410.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460410.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460410.		343.	000	WATER CHARGES
2513.	370.	460410.		344.	000	TELEPHONE SERVICE
2513.	370.	460410.		350.	000	PROFESSIONAL SERVICES

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2513.		370.		460410.		370.	000	TRAVEL
2513.		370.		460410.		380.	000	TRAINING
2513.		370.		**460411**	**NMT ADMIN**			
2513.		370.		460411.		100		PERSONAL SERVICES
2513.		370.		460411.		110.	000	SALARIES AND WAGES
2513.		370.		460411.		140.	000	EMPLOYER CONTRIBUTIONS
2513.		370.		460411.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.		370.		460411.		200		SUPPLIES
2513.		370.		460411.		210.	000	OFFICE SUPPLIES
2513.		370.		460411.		220.	000	OPERATING SUPPLIES
2513.		370.		460411.		300		PURCHASED SERVICES
2513.		370.		460411.		310.	000	COMMUNICATIONS
2513.		370.		460411.		320.	000	PRINTING & DUPLICATING
2513.		370.		460411.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460411.		344.	000	TELEPHONE SERVICE
2513.		370.		460411.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460411.		370.	000	TRAVEL
2513.		370.		460411.		380.	000	TRAINING
2513.		370.		460411.		390.	000	OTHER PURCHASED SERVICES
2513.		370.		460411.		900		CAPITAL OUTLAY
2513.		370.		**460432**	**PARK ADMIN**			
2513.		370.		460432.		200		SUPPLIES
2513.		370.		460432.		210.	000	OFFICE SUPPLIES
2513.		370.		460432.		220.	000	OPERATING SUPPLIES
2513.		370.		460432.		300		PURCHASED SERVICES
2513.		370.		460432.		310.	000	COMMUNICATIONS
2513.		370.		460432.		320.	000	PRINTING & DUPLICATING
2513.		370.		460432.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.		370.		460432.		340.	000	WASTEWATER
2513.		370.		460432.		344.	000	TELEPHONE SERVICE
2513.		370.		460432.		350.	000	PROFESSIONAL SERVICES
2513.		370.		460432.		380.	000	TRAINING
2513.		370.		460432.		500		FIXED CHARGES
2513.		370.		460432.		500.	000	FIXED CHARGES
2513.		370.		460432.		600		DEBT SERVICE

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
2513.	370.	460432.		700		GRANTS & CONTRIBUTIONS
2513.	370.	460432.		900		CAPITAL OUTLAY
2513.	370.	**460433**	**PARK AREAS**			
2513.	370.	460433.		800		OTHER OBJECTS
2513.	370.	460433.		820.	000	TRANSFERS TO OTHER FUNDS
2513.	370.	**460434**	**GREENWAYS & HORTICULTURE**			
2513.	370.	460434.		100		PERSONAL SERVICES
2513.	370.	460434.		110.	000	SALARIES AND WAGES
2513.	370.	460434.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460434.		120.	000	OVERTIME
2513.	370.	460434.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460434.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460434.		200		SUPPLIES
2513.	370.	460434.		220.	000	OPERATING SUPPLIES
2513.	370.	460434.		300		PURCHASED SERVICES
2513.	370.	460434.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460434.		343.	000	WATER CHARGES
2513.	370.	460434.		344.	000	TELEPHONE SERVICE
2513.	370.	460434.		345.	000	GARBAGE
2513.	370.	460434.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460434.		380.	000	TRAINING
2513.	370.	**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
2513.	370.	460439.		100		PERSONAL SERVICES
2513.	370.	460439.		110.	000	SALARIES AND WAGES
2513.	370.	460439.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460439.		120.	000	OVERTIME
2513.	370.	460439.		130.	000	OTHER
2513.	370.	460439.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460439.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460439.		200		SUPPLIES
2513.	370.	460439.		220.	000	OPERATING SUPPLIES
2513.	370.	460439.		300		PURCHASED SERVICES
2513.	370.	460439.		310.	000	COMMUNICATIONS
2513.	370.	460439.		320.	000	PRINTING & DUPLICATING
2513.	370.	460439.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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2513.	370.	460439.		344.	000	TELEPHONE SERVICE
2513.	370.	460439.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460439.		380.	000	TRAINING
2513.	370.	**460441**	**RECREATION**			
2513.	370.	460441.		100		PERSONAL SERVICES
2513.	370.	460441.		110.	000	SALARIES AND WAGES
2513.	370.	460441.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460441.		120.	000	OVERTIME
2513.	370.	460441.		130.	000	OTHER
2513.	370.	460441.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460441.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460441.		200		SUPPLIES
2513.	370.	460441.		210.	000	OFFICE SUPPLIES
2513.	370.	460441.		220.	000	OPERATING SUPPLIES
2513.	370.	460441.		300		PURCHASED SERVICES
2513.	370.	460441.		310.	000	COMMUNICATIONS
2513.	370.	460441.		320.	000	PRINTING & DUPLICATING
2513.	370.	460441.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460441.		344.	000	TELEPHONE SERVICE
2513.	370.	460441.		345.	000	GARBAGE
2513.	370.	460441.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460441.		360.	000	REPAIR & MAINTENANCE
2513.	370.	460441.		370.	000	TRAVEL
2513.	370.	460441.		380.	000	TRAINING
2513.	370.	460441.		500		FIXED CHARGES
2513.	370.	460441.		500.	000	FIXED CHARGES
2513.	370.	460441.		800		OTHER OBJECTS
2513.	370.	460441.		820.	000	TRANSFERS TO OTHER FUNDS
2513.	370.	**460470**	**RECREATION MORE**			
2513.	370.	460470.		100		PERSONAL SERVICES
2513.	370.	460470.		110.	000	SALARIES AND WAGES
2513.	370.	460470.		120.	000	OVERTIME
2513.	370.	460470.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460470.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460470.		200		SUPPLIES

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2513.	370.	460470.		210.	000	OFFICE SUPPLIES
2513.	370.	460470.		220.	000	OPERATING SUPPLIES
2513.	370.	460470.		300		PURCHASED SERVICES
2513.	370.	460470.		320.	000	PRINTING & DUPLICATING
2513.	370.	460470.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460470.		340.	000	WASTEWATER
2513.	370.	460470.		343.	000	WATER CHARGES
2513.	370.	460470.		344.	000	TELEPHONE SERVICE
2513.	370.	460470.		345.	000	GARBAGE
2513.	370.	460470.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460470.		360.	000	REPAIR & MAINTENANCE
2513.	370.	460470.		370.	000	TRAVEL
2513.	370.	460470.		380.	000	TRAINING
2513.	370.	460470.		390.	000	OTHER PURCHASED SERVICES
2513.	370.	460470.		500		FIXED CHARGES
2513.	370.	460470.		500.	000	FIXED CHARGES
2513.	370.	460470.		530.	000	RENT
2513.	370.	**460471**	**RECREATION ADULTS**			
2513.	370.	460471.		100		PERSONAL SERVICES
2513.	370.	460471.		110.	000	SALARIES AND WAGES
2513.	370.	460471.		120.	000	OVERTIME
2513.	370.	460471.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460471.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460471.		200		SUPPLIES
2513.	370.	460471.		210.	000	OFFICE SUPPLIES
2513.	370.	460471.		220.	000	OPERATING SUPPLIES
2513.	370.	460471.		300		PURCHASED SERVICES
2513.	370.	460471.		320.	000	PRINTING & DUPLICATING
2513.	370.	460471.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460471.		344.	000	TELEPHONE SERVICE
2513.	370.	460471.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460471.		500		FIXED CHARGES
2513.	370.	460471.		500.	000	FIXED CHARGES
2513.	370.	460471.		530.	000	RENT
2513.	370.	**460472**	**RECREATION YOUTH**			

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
2513.	370.	460472.		100		PERSONAL SERVICES
2513.	370.	460472.		110.	000	SALARIES AND WAGES
2513.	370.	460472.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460472.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460472.		200		SUPPLIES
2513.	370.	460472.		210.	000	OFFICE SUPPLIES
2513.	370.	460472.		220.	000	OPERATING SUPPLIES
2513.	370.	460472.		300		PURCHASED SERVICES
2513.	370.	460472.		320.	000	PRINTING & DUPLICATING
2513.	370.	460472.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460472.		343.	000	WATER CHARGES
2513.	370.	460472.		344.	000	TELEPHONE SERVICE
2513.	370.	460472.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460472.		500		FIXED CHARGES
2513.	370.	460472.		530.	000	RENT
2513.	370.	**460474**	**SPRAY DECKS**			
2513.	370.	460474.		100		PERSONAL SERVICES
2513.	370.	460474.		110.	000	SALARIES AND WAGES
2513.	370.	460474.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460474.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460474.		200		SUPPLIES
2513.	370.	460474.		220.	000	OPERATING SUPPLIES
2513.	370.	460474.		300		PURCHASED SERVICES
2513.	370.	460474.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460474.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460474.		350.	000	PROFESSIONAL SERVICES
2513.	370.	**460476**	**YOUTH DRUG**			
2513.	370.	460476.		100		PERSONAL SERVICES
2513.	370.	460476.		110.	000	SALARIES AND WAGES
2513.	370.	460476.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460476.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460476.		200		SUPPLIES
2513.	370.	460476.		210.	000	OFFICE SUPPLIES
2513.	370.	460476.		220.	000	OPERATING SUPPLIES
2513.	370.	460476.		300		PURCHASED SERVICES

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2513.	370.	460476.		320.	000	PRINTING & DUPLICATING
2513.	370.	460476.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460476.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460476.		500		FIXED CHARGES
2513.	370.	460476.		500.	000	FIXED CHARGES
2513.	370.	**460484**	**CONSERVATION LANDS MGMT**			
2513.	370.	460484.		100		PERSONAL SERVICES
2513.	370.	460484.		110.	000	SALARIES & WAGES
2513.	370.	460484.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460484.		120.	000	OVERTIME
2513.	370.	460484.		130.	000	OTHER
2513.	370.	460484.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460484.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460484.		200		SUPPLIES
2513.	370.	460484.		220.	000	OPERATING SUPPLIES
2513.	370.	460484.		300		PURCHASED SERVICES
2513.	370.	460484.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460484.		700		GRANTS & CONTRIBUTIONS
2513.	370.	460484.		700.	000	GRANTS & CONTRIBUTIONS
2513.	370.	**460485**	**SAFETY & TRAINING**			
2513.	370.	460485.		200		SUPPLIES
2513.	370.	460485.		220.	000	OPERATING SUPPLIES
2513.	370.	460485.		300		PURCHASED SERVICES
2513.	370.	460485.		310.	000	COMMUNICATIONS
2513.	370.	460485.		320.	000	PRINTING & DUPLICATING
2513.	370.	460485.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460485.		370.	000	TRAVEL
2513.	370.	460485.		380.	000	TRAINING
2513.	370.	**460501**	**PARK MAINTENANCE ROUTINE**			
2513.	370.	460501.		100		PERSONAL SERVICES
2513.	370.	460501.		110.	000	SALARIES AND WAGES
2513.	370.	460501.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2513.	370.	460501.		120.	000	OVERTIME
2513.	370.	460501.		130.	000	OTHER
2513.	370.	460501.		140.	000	EMPLOYER CONTRIBUTIONS

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2513.	370.	460501.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460501.		200		SUPPLIES
2513.	370.	460501.		220.	000	OPERATING SUPPLIES
2513.	370.	460501.		231.	000	GASOLINE
2513.	370.	460501.		235.	000	VEHICLE REPAIR/MAINTENANCE
2513.	370.	460501.		300		PURCHASED SERVICES
2513.	370.	460501.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2513.	370.	460501.		341.	000	ELECTRICITY & NATURAL GAS
2513.	370.	460501.		343.	000	WATER CHARGES
2513.	370.	460501.		345.	000	GARBAGE
2513.	370.	460501.		350.	000	PROFESSIONAL SERVICES
2513.	370.	460501.		370.	000	TRAVEL
2513.	370.	460501.		380.	000	TRAINING
2513.	370.	460501.		700		GRANTS & CONTRIBUTIONS
2513.	370.	460501.		700.	000	GRANTS & CONTRIBUTIONS
2513.	370.	**460503**	**SPORTS FACILITIES MAINTENANCE**			
2513.	370.	460503.		100		PERSONAL SERVICES
2513.	370.	460503.		110.	000	SALARIES AND WAGES
2513.	370.	460503.		120.	000	OVERTIME
2513.	370.	460503.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	460503.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2513.	370.	460503.		200		SUPPLIES
2513.	370.	460503.		220.	000	OPERATING SUPPLIES
2513.	370.	460503.		300		PURCHASED SERVICES
2513.	370.	460503.		345.	000	GARBAGE
2513.	370.	460503.		350.	000	PROFESSIONAL SERVICES
2513.	370.	**460506**	**CARAS PARK IMPROVEMENTS**			
2513.	370.	460506.		900		CAPITAL OUTLAY
2513.	370.	**460554**	**CULTURE & RECREATION SALARY RESERVE**			
2513.	370.	460554.		100		PERSONAL SERVICES
2513.	370.	460554.		110.	000	SALARIES AND WAGES
2513.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
2513.	370.	**469000**	**CULTURE & REC ONETIME EXPENSES**			
2513.	370.	469000.		200		SUPPLIES
2513.	370.	469000.		220.	000	OPERATING SUPPLIES

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2513.	370.	469000.		300		PURCHASED SERVICES
2513.	370.	469000.		350.	000	PROFESSIONAL SERVICES
2513.	370.	469000.		900		CAPITAL OUTLAY
2513.	370.	469000.		930.	000	IMPROVEMENTS
2513.	370.	469000.		940.	000	MACHINERY & EQUIPMENT
2513.	370.	**490504**	**DEBT SERVICE**			
2513.	370.	490504.		600		DEBT SERVICE
2513.	370.	490504.		610.	000	PRINCIPAL
2513.	370.	490504.		620.	000	INTEREST / SERVICE FEES
2513.	370.	**510110**	**MERCHANT SERVICES**			
2513.	370.	510110.		500		FIXED CHARGES
2513.	370.	**521001**	**TRANSFER TO CIP**			
2513.	370.	521001.		800		OTHER OBJECTS
2513.	370.	521001.		820.	000	TRANSFERS TO OTHER FUNDS
2513.	370.	**521003**	**FORT MISSOULA REGIONAL PARK SUBSIDY**			
2513.	370.	521003.		800		OTHER OBJECTS
2513.	370.	**521004**	**TRANSFER TO GENERAL FUND**			
2513.	370.	521004.		800		OTHER OBJECTS
2522	**DEV SRVS - ROAD DISTRICT #1**					
	223	**CITY CLERK**				
2522.	223.	**460434**	**GREENWAYS & HORTICULTURE**			
2522.	223.	460434.		200		SUPPLIES
2522.	223.	460434.		300		PURCHASED SERVICES
	250	**DEVELOPMENT SERVICES**				
2522.	250.	**430100**	**PUBLIC WORKS ADMINISTRATION**			
2522.	250.	430100.		100		PERSONAL SERVICES
2522.	250.	430100.		110.	000	SALARIES AND WAGES
2522.	250.	430100.		140.	000	EMPLOYER CONTRIBUTIONS
2522.	250.	430100.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2522.	250.	430100.		200		SUPPLIES
2522.	250.	430100.		220.	000	OPERATING SUPPLIES
2522.	250.	430100.		230.	000	REPAIR/MAINTENANCE
2522.	250.	430100.		231.	000	GASOLINE
2522.	250.	430100.		300		PURCHASED SERVICES
2522.	250.	430100.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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2522.	250.	430100.	344.	000	TELEPHONE SERVICE
2522.	250.	430100.	370.	000	TRAVEL
2522.	250.	430100.	380.	000	TRAINING
2522.	250.	**430234**	**CURB & GUTTERS**		
2522.	250.	430234.	900		CAPITAL OUTLAY
2522.	250.	430234.	930.	000	IMPROVEMENTS
2522.	250.	**430262**	**SIDEWALK & CURB**		
2522.	250.	430262.	300		PURCHASED SERVICES
2522.	250.	430262.	350.	000	PROFESSIONAL SERVICES
2522.	250.	430262.	600		DEBT SERVICE
2522.	250.	430262.	700		GRANTS & CONTRIBUTIONS
2522.	250.	430262.	900		CAPITAL OUTLAY
2522.	250.	430262.	930.	000	IMPROVEMENTS
2522.	250.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**		
2522.	250.	439000.	200		SUPPLIES
2522.	250.	439000.	210.	000	OFFICE SUPPLIES
2522.	250.	439000.	300		PURCHASED SERVICES
2522.	250.	439000.	350.	000	PROFESSIONAL SERVICES
2522.	250.	439000.	800		OTHER OBJECTS
2522.	250.	**460434**	**GREENWAYS & HORTICULTURE**		
2522.	250.	460434.	300		PURCHASED SERVICES
2522.	250.	460434.	360.	000	REPAIR & MAINTENANCE
2522.	250.	**510200**	**JUDGMENT & LOSSES**		
2522.	250.	510200.	500		FIXED CHARGES
2522.	250.	510200.	500.	000	FIXED CHARGES
	390	**NON-DEPARTMENTAL**			
2522.	390.	**510200**	**JUDGMENT & LOSSES**		
2522.	390.	510200.	500		FIXED CHARGES
2820	**STATE GAS TAX FUND**				
	280	**PUBLIC WORKS ADMINISTRATION**			
2820.	280.	**430230**	**STREET RESTORATION**		
2820.	280.	430230.	300		PURCHASED SERVICES
2820.	280.	430230.	500		FIXED CHARGES
2820.	280.	430230.	800		OTHER OBJECTS
2820.	280.	430230.	820.	000	TRANSFERS TO OTHER FUNDS

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2820.	280.	430230.		900		CAPITAL OUTLAY
2820.	280.	**430241**	**BaRSSA (Gas Tax)**			
2820.	280.	430241.		700		GRANTS & CONTRIBUTIONS
2820.	280.	430241.		700.	000	GRANTS & CONTRIBUTIONS
2820.	280.	430241.		800		OTHER OBJECTS
2820.	280.	430241.		820.	000	TRANSFERS TO OTHER FUNDS
2820.	280.	430241.		900		CAPITAL OUTLAY
2820.	280.	430241.		930.	000	IMPROVEMENTS
2820.	280.	**510110**	**MERCHANT SERVICES**			
2820.	280.	510110.		500		FIXED CHARGES
2917	**CRIME VICTIM SURCHARGE**					
	390	**NON-DEPARTMENTAL**				
2917.	390.	**510110**	**MERCHANT SERVICES**			
2917.	390.	510110.		500		FIXED CHARGES
2918	**LAW ENFORCEMENT BLOCK GRANT FUND**					
	290	**POLICE**				
2918.	290.	**420172**	**JAG XII**			
2918.	290.	420172.		200		SUPPLIES
2918.	290.	420172.		220.	000	OPERATING SUPPLIES
2918.	290.	420172.		700		GRANTS & CONTRIBUTIONS
2918.	290.	420172.		700.	000	GRANTS & CONTRIBUTIONS
2918.	290.	**420173**	**JAG XVI - 2019 GRANT**			
2918.	290.	420173.		200		SUPPLIES
2918.	290.	420173.		220.	000	JAG XIV OPERATING SUPPLIES
2918.	290.	420173.		700		GRANTS & CONTRIBUTIONS
2918.	290.	420173.		700.	000	GRANTS & CONTRIBUTIONS
2919	**HIDTA FUND**					
	290	**POLICE**				
2919.	290.	**420142**	**HIDTA STATE FORFEITURES**			
2919.	290.	420142.		100		PERSONAL SERVICES
2919.	290.	420142.		120.	000	OVERTIME
2919.	290.	420142.		140.	000	EMPLOYER CONTRIBUTIONS
2919.	290.	420142.		200		SUPPLIES
2919.	290.	420142.		210.	000	OFFICE SUPPLIES
2919.	290.	420142.		220.	000	OPERATING SUPPLIES

City of Missoula
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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2919.		290.		420142.		300		PURCHASED SERVICES
2919.		290.		420142.		320.	000	PRINTING & DUPLICATING
2919.		290.		420142.		341.	000	ELECTRICITY & NATURAL GAS
2919.		290.		420142.		344.	000	TELEPHONE SERVICE
2919.		290.		420142.		350.	000	PROFESSIONAL SERVICES
2919.		290.		420142.		350.	012	STORAGE PROJECT/PROFESSIONAL SERVICES
2919.		290.		420142.		360.	000	REPAIR & MAINTENANCE
2919.		290.		420142.		370.	000	TRAVEL
2919.		290.		420142.		380.	000	TRAINING
2919.		290.		420142.		390.	000	OTHER PURCHASED SERVICES
2919.		290.		420142.		500		FIXED CHARGES
2919.		290.		420142.		500.	000	FIXED CHARGES
2919.		290.		420142.		700		GRANTS & CONTRIBUTIONS
2919.		290.		420142.		700.	000	HIDTA STATE FORFEITURE
2919.		290.		420142.		900		CAPITAL OUTLAY
2919.		290.		**420180**	**TREASURY FORFEITURES**			
2919.		290.		420180.		700		GRANTS & CONTRIBUTIONS
2919.		290.		**420181**	**DEPT OF JUSTICE FORFEITURES**			
2919.		290.		420181.		200		SUPPLIES
2919.		290.		420181.		220.	000	OPERATING SUPPLIES
2919.		290.		420181.		300		PURCHASED SERVICES
2919.		290.		420181.		341.	000	ELECTRICITY & NATURAL GAS
2919.		290.		420181.		700		GRANTS & CONTRIBUTIONS
2919.		290.		**510110**	**MERCHANT SERVICES**			
2919.		290.		510110.		500		FIXED CHARGES
2939	**CDBG PROGRAM INCOME ACCOUNT**							
		400	**ENTITLEMENT GRANTS**					
2939.		400.		**470000**	**HOUSING & COMMUNITY DEVELOPMENT**			
2939.		400.		470000.		700		GRANTS & CONTRIBUTIONS
2939.		400.		470000.		700.	000	GRANTS & CONTRIBUTIONS
2939.		400.		**470290**	**PUBLIC SERVICE PROJECTS**			
2939.		400.		470290.		700		GRANTS & CONTRIBUTIONS
2939.		400.		**470335**	**GRANT & COMMUNITY PROGRAMS**			
2939.		400.		470335.		800		OTHER OBJECTS
2939.		400.		**470450**	**CONSTRUCTION PROJECTS**			

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2939.	400.	470450.		700		GRANTS & CONTRIBUTIONS
2939.	400.	470450.		700.	000	CONSTRUCTION/REHAB
2939.	400.	**510110**	**MERCHANT SERVICES**			
2939.	400.	510110.		500		FIXED CHARGES
2940	**CDBG FUND**					
	400	**ENTITLEMENT GRANTS**				
2940.	400.	**470000**	**HOUSING & COMMUNITY DEVELOPMENT**			
2940.	400.	470000.		700		GRANTS & CONTRIBUTIONS
2940.	400.	470000.		800		OTHER OBJECTS
2940.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2940.	400.	470290.		300		PURCHASED SERVICES
2940.	400.	470290.		350.	000	PROFESSIONAL SERVICES
2940.	400.	470290.		370.	000	TRAVEL
2940.	400.	470290.		500		FIXED CHARGES
2940.	400.	470290.		500.	000	FIXED CHARGES
2940.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2940.	400.	470290.		700.	000	GRANTS & CONTRIBUTIONS
2940.	400.	**470291**	**YWCA**			
2940.	400.	470291.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470292**	**FY12 homeWORD**			
2940.	400.	470292.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470293**	**MISSOULA FOOD BANK**			
2940.	400.	470293.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470294**	**FY12 WORD**			
2940.	400.	470294.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470296**	**MISSOULA AGING SERVICES**			
2940.	400.	470296.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470298**	**FY12 RAMP**			
2940.	400.	470298.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470315**	**MISSOULA PARKS & REC**			
2940.	400.	470315.		700		GRANTS & CONTRIBUTIONS
2940.	400.	470315.		800		OTHER OBJECTS
2940.	400.	**470318**	**FY12 POVERELLO FACILITY REPAIRS**			
2940.	400.	470318.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470335**	**GRANT & COMMUNITY PROGRAMS**			

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2940.	400.	470335.		300		PURCHASED SERVICES
2940.	400.	470335.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470397**	**FY12 GARDEN CITY HARVEST**			
2940.	400.	470397.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470403**	**FY12 PARKS & RECREATION GRANTS**			
2940.	400.	470403.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470439**	**FY16 HOMEWORD SWEETGRASS**			
2940.	400.	470439.		700		GRANTS & CONTRIBUTIONS
2940.	400.	**470450**	**CONSTRUCTION PROJECTS**			
2940.	400.	470450.		300		PURCHASED SERVICES
2940.	400.	470450.		700		GRANTS & CONTRIBUTIONS
2940.	400.	470450.		700.	000	GRANTS & CONTRIBUTIONS
2940.	400.	**510110**	**MERCHANT SERVICES**			
2940.	400.	510110.		500		FIXED CHARGES
2940.	400.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2940.	400.	521000.		800		OTHER OBJECTS
2941	**HOME FUND**					
	400	**ENTITLEMENT GRANTS**				
2941.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2941.	400.	470290.		500		FIXED CHARGES
2941.	400.	470290.		500.	000	FIXED CHARGES
2941.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2941.	400.	470290.		700.	000	GRANTS & CONTRIBUTIONS
2941.	400.	**470450**	**CONSTRUCTION PROJECTS**			
2941.	400.	470450.		700		GRANTS & CONTRIBUTIONS
2941.	400.	470450.		700.	000	GRANTS & CONTRIBUTIONS
2941.	400.	**510110**	**MERCHANT SERVICES**			
2941.	400.	510110.		500		FIXED CHARGES
2941.	400.	**521000**	**INTERFUND OPERATING TRANSFERS**			
2941.	400.	521000.		800		OTHER OBJECTS
2943	**CITY HOME PROGRAM INCOME**					
	400	**ENTITLEMENT GRANTS**				
2943.	400.	**470290**	**PUBLIC SERVICE PROJECTS**			
2943.	400.	470290.		700		GRANTS & CONTRIBUTIONS
2943.	400.	470290.		700.	000	SERVICES

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2943.		400.		**470335**	**GRANT & COMMUNITY PROGRAMS**			
2943.		400.		470335.		800		OTHER OBJECTS
2943.		400.		**470450**	**CONSTRUCTION PROJECTS**			
2943.		400.		470450.		700		GRANTS & CONTRIBUTIONS
2955	**TRANSPORTATION**							
		250	**DEVELOPMENT SERVICES**					
2955.		250.		**410554**	**RESERVE FOR SALARY INCREASE**			
2955.		250.		410554.		100		PERSONAL SERVICES
2955.		250.		410554.		110.	000	SALARIES AND WAGES
2955.		250.		410554.		140.	000	EMPLOYER CONTRIBUTIONS
2955.		250.		**411070**	**TRANSPORTATION**			
2955.		250.		411070.		100		PERSONAL SERVICES
2955.		250.		411070.		110.	000	SALARIES AND WAGES
2955.		250.		411070.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2955.		250.		411070.		140.	000	EMPLOYER CONTRIBUTIONS
2955.		250.		411070.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.		250.		411070.		200		SUPPLIES
2955.		250.		411070.		210.	000	OFFICE SUPPLIES
2955.		250.		411070.		220.	000	OPERATING SUPPLIES
2955.		250.		411070.		231.	000	GASOLINE
2955.		250.		411070.		300		PURCHASED SERVICES
2955.		250.		411070.		310.	000	COMMUNICATIONS
2955.		250.		411070.		320.	000	PRINTING & DUPLICATING
2955.		250.		411070.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.		250.		411070.		350.	000	PROFESSIONAL SERVICES
2955.		250.		411070.		360.	000	REPAIR & MAINTENANCE
2955.		250.		411070.		370.	000	TRAVEL
2955.		250.		411070.		380.	000	TRAINING
2955.		250.		411070.		500		FIXED CHARGES
2955.		250.		411070.		500.	000	FIXED CHARGES
2955.		250.		411070.		700		GRANTS & CONTRIBUTIONS
2955.		250.		411070.		700.	000	GRANTS & CONTRIBUTIONS
2955.		250.		411070.		800		OTHER OBJECTS
2955.		250.		411070.		900		CAPITAL OUTLAY
2955.		250.		**411079**	**BIKE/PED MDT**			

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2955.	250.	411079.		100		PERSONAL SERVICES
2955.	250.	411079.		110.	000	SALARIES AND WAGES
2955.	250.	411079.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	411079.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	411079.		200		SUPPLIES
2955.	250.	411079.		220.	000	OPERATING SUPPLIES
2955.	250.	411079.		300		PURCHASED SERVICES
2955.	250.	411079.		320.	000	PRINTING & DUPLICATING
2955.	250.	411079.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	411079.		350.	000	PROFESSIONAL SERVICES
2955.	250.	**411080**	**MIM MDT**			
2955.	250.	411080.		100		PERSONAL SERVICES
2955.	250.	411080.		110.	000	SALARIES AND WAGES
2955.	250.	411080.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	411080.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	411080.		200		SUPPLIES
2955.	250.	411080.		210.	000	OFFICE SUPPLIES
2955.	250.	411080.		220.	000	OPERATING SUPPLIES
2955.	250.	411080.		300		PURCHASED SERVICES
2955.	250.	411080.		310.	000	COMMUNICATIONS
2955.	250.	411080.		320.	000	PRINTING & DUPLICATING
2955.	250.	411080.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	411080.		344.	000	TELEPHONE SERVICE
2955.	250.	411080.		350.	000	PROFESSIONAL SERVICES
2955.	250.	411080.		360.	000	REPAIR & MAINTENANCE
2955.	250.	411080.		370.	000	TRAVEL
2955.	250.	411080.		380.	000	TRAINING
2955.	250.	411080.		500		FIXED CHARGES
2955.	250.	411080.		500.	000	FIXED CHARGES
2955.	250.	411080.		700		GRANTS & CONTRIBUTIONS
2955.	250.	411080.		700.	000	GRANTS & CONTRIBUTIONS
2955.	250.	**419000**	**GENERAL GOV'T ONETIME EXPENDITURES**			
2955.	250.	419000.		300		PURCHASED SERVICES
2955.	250.	419000.		350.	000	PROFESSIONAL SERVICES
2955.	250.	**430255**	**BIKE-PED PROGRAM & TRAILS**			

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2955.	250.	430255.		100		PERSONAL SERVICES
2955.	250.	430255.		110.	000	SALARIES AND WAGES
2955.	250.	430255.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2955.	250.	430255.		140.	000	EMPLOYER CONTRIBUTIONS
2955.	250.	430255.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2955.	250.	430255.		200		SUPPLIES
2955.	250.	430255.		210.	000	OFFICE SUPPLIES
2955.	250.	430255.		220.	000	OPERATING SUPPLIES
2955.	250.	430255.		300		PURCHASED SERVICES
2955.	250.	430255.		310.	000	COMMUNICATIONS
2955.	250.	430255.		320.	000	PRINTING & DUPLICATING
2955.	250.	430255.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
2955.	250.	430255.		350.	000	PROFESSIONAL SERVICES
2955.	250.	430255.		370.	000	TRAVEL
2955.	250.	430255.		380.	000	TRAINING
2955.	250.	430255.		390.	000	OTHER PURCHASED SERVICES
2955.	250.	430255.		500		FIXED CHARGES
2955.	250.	430255.		500.	000	FIXED CHARGES
2955.	250.	**510110**	**MERCHANT SERVICES**			
2955.	250.	510110.		500		FIXED CHARGES
2987	**FEDERAL TRANSPORTATION FUND**					
	390	**NON-DEPARTMENTAL**				
2987.	390.	**430255**	**Bitterroot Bike Trail Safe Crossings**			
2987.	390.	430255.		900		CAPITAL OUTLAY
2987.	390.	**430257**	**BICYCLE COMMUTER NETWORK**			
2987.	390.	430257.		900		CAPITAL OUTLAY
2987.	390.	**460509**	**KIM WILLIAMS TRAIL**			
2987.	390.	460509.		900		CAPITAL OUTLAY
2987.	390.	**510000**	**MISCELLANEOUS**			
2987.	390.	510000.		800		OTHER OBJECTS
2987.	390.	**510110**	**MERCHANT SERVICES**			
2987.	390.	510110.		500		FIXED CHARGES
2988	**GRANTS & DONATIONS FUND**					
	300	**FIRE**				
2988.	300.	**420730**	**EMERGENCY MEDICAL SERVICES**			

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2988.	300.	420730.		700		GRANTS & CONTRIBUTIONS
2988.	300.	420730.		700.	000	GRANTS & CONTRIBUTIONS
	390	**NON-DEPARTMENTAL**				
2988.	390.	**411040**	**RESEARCH**			
2988.	390.	411040.		300		PURCHASED SERVICES
2988.	390.	411040.		350.	000	PROFESSIONAL SERVICES
2988.	390.	411040.		370.	000	TRAVEL
2988.	390.	**411231**	**ENERGY CONSERVATION**			
2988.	390.	411231.		300		PURCHASED SERVICES
2988.	390.	411231.		350.	000	PROFESSIONAL SERVICES
2988.	390.	**420000**	**MISC GRANTS**			
2988.	390.	420000.		700		GRANTS & CONTRIBUTIONS
2988.	390.	420000.		700.	000	GRANTS & CONTRIBUTIONS
2988.	390.	**420432**	**FIRE EXPLORERS**			
2988.	390.	420432.		700		GRANTS & CONTRIBUTIONS
2988.	390.	420432.		700.	000	FIRE EXPLORERS/GRANTS & CONTRIBUTIONS
2988.	390.	**430230**	**STREET RESTORATION**			
2988.	390.	430230.		900		CAPITAL OUTLAY
2988.	390.	430230.		930.	000	IMPROVEMENTS
2988.	390.	**470210**	**ADMINISTRATION**			
2988.	390.	470210.		300		PURCHASED SERVICES
2988.	390.	470210.		350.	000	PROFESSIONAL SERVICES
2989	**POLICE GRANTS & DONATIONS**					
	290	**POLICE**				
2989.	290.	**420000**	**PUBLIC SAFETY**			
2989.	290.	420000.		700		GRANTS & CONTRIBUTIONS
2989.	290.	420000.		700.	000	GRANTS & CONTRIBUTIONS
2989.	290.	**420143**	**ANTI-GRAFFITI**			
2989.	290.	420143.		200		SUPPLIES
2989.	290.	420143.		210.	000	OFFICE SUPPLIES
2989.	290.	420143.		220.	000	OPERATING SUPPLIES
2989.	290.	**420144**	**BIAS CRIME CAMPAIGN**			
2989.	290.	420144.		300		PURCHASED SERVICES
2989.	290.	**420145**	**PROJECT SAFE NEIGHBORHOOD (PSN) OT**			
2989.	290.	420145.		100		PERSONAL SERVICES

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2989.	290.			420145.		120.	000	OVERTIME
2989.	290.			420145.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.			**420146**	**PROJECT SAFE NEIGHBORHOOD (PSN) RESEARCH**			
2989.	290.			420146.		100		PERSONAL SERVICES
2989.	290.			420146.		110.	000	SALARIES AND WAGES
2989.	290.			420146.		120.	000	OVERTIME
2989.	290.			420146.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.			**420150**	**STATE EQUIPMENT GRANT**			
2989.	290.			420150.		200		SUPPLIES
2989.	290.			420150.		220.	000	OPERATING SUPPLIES
2989.	290.			**420160**	**ICAC**			
2989.	290.			420160.		100		PERSONAL SERVICES
2989.	290.			420160.		110.	000	SALARIES AND WAGES
2989.	290.			420160.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2989.	290.			420160.		120.	000	OVERTIME
2989.	290.			420160.		130.	000	OTHER
2989.	290.			420160.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.			420160.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2989.	290.			420160.		200		SUPPLIES
2989.	290.			420160.		220.	000	OPERATING SUPPLIES
2989.	290.			420160.		300		PURCHASED SERVICES
2989.	290.			420160.		350.	000	PROFESSIONAL SERVICES
2989.	290.			420160.		370.	000	TRAVEL
2989.	290.			**420161**	**ICAC GOOGLE**			
2989.	290.			420161.		100		PERSONAL SERVICES
2989.	290.			420161.		110.	000	SALARIES AND WAGES
2989.	290.			420161.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
2989.	290.			420161.		130.	000	OTHER
2989.	290.			420161.		133.	000	EDUCATION COMPENSATION
2989.	290.			420161.		140.	000	EMPLOYER CONTRIBUTIONS
2989.	290.			420161.		141.	000	STATE RETIREMENT CONTRIBUTIONS
2989.	290.			**420180**	**BULLETPROOF VEST PROGRAM**			
2989.	290.			420180.		200		SUPPLIES
2989.	290.			420180.		220.	000	OPERATING SUPPLIES
2989.	290.			**420181**	**2018 HIDTA**			

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2989.		290.		420181.		100		PERSONAL SERVICES
2989.		290.		420181.		200		SUPPLIES
2989.		290.		420181.		300		PURCHASED SERVICES
2989.		290.		420181.		500		FIXED CHARGES
2989.		290.		**420184**	**DUI TASK FORCES**			
2989.		290.		420184.		100		PERSONAL SERVICES
2989.		290.		420184.		200		SUPPLIES
2989.		290.		**420186**	**FY19 HITDA**			
2989.		290.		420186.		100		PERSONAL SERVICES
2989.		290.		420186.		120.	000	OVERTIME
2989.		290.		420186.		140.	000	EMPLOYER CONTRIBUTIONS
2989.		290.		420186.		200		SUPPLIES
2989.		290.		420186.		210.	000	OFFICE SUPPLIES
2989.		290.		420186.		220.	000	OPERATING SUPPLIES
2989.		290.		420186.		220.	032	OPERATING SUPPLIES
2989.		290.		420186.		300		PURCHASED SERVICES
2989.		290.		420186.		344.	000	TELEPHONE SERVICE
2989.		290.		420186.		350.	000	PROFESSIONAL SERVICES
2989.		290.		420186.		350.	040	PROFESSIONAL SERVICES
2989.		290.		420186.		360.	000	REPAIR & MAINTENANCE
2989.		290.		420186.		370.	000	TRAVEL
2989.		290.		420186.		500		FIXED CHARGES
2989.		290.		420186.		500.	000	FIXED CHARGES
2989.		290.		**420190**	**STATE OT SEAT BELT GRANT**			
2989.		290.		420190.		100		PERSONAL SERVICES
2989.		290.		420190.		110.	000	SALARIES AND WAGES
2989.		290.		420190.		120.	000	OVERTIME
2989.		290.		420190.		140.	000	EMPLOYER CONTRIBUTIONS
2989.		290.		420190.		300		PURCHASED SERVICES
2989.		290.		**420191**	**SELECTIVE TRAFFIC ENF PROG (STEP) GRANT**			
2989.		290.		420191.		100		PERSONAL SERVICES
2989.		290.		420191.		110.	000	SALARIES AND WAGES
2989.		290.		420191.		140.	000	EMPLOYER CONTRIBUTIONS
2989.		290.		420191.		300		PURCHASED SERVICES
2989.		290.		420191.		370.	000	TRAVEL

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
2989.		290.		**420195**	**2017 HIDTA**			
2989.		290.		420195.		100		PERSONAL SERVICES
2989.		290.		420195.		200		SUPPLIES
2989.		290.		420195.		300		PURCHASED SERVICES
2989.		290.		420195.		500		FIXED CHARGES
2989.		290.		**420198**	**FY2020 HIDTA**			
2989.		290.		420198.		100		PERSONAL SERVICES
2989.		290.		420198.		200		SUPPLIES
2989.		290.		420198.		300		PURCHASED SERVICES
2989.		290.		420198.		500		FIXED CHARGES
2989.		290.		420198.		500.	000	FIXED CHARGES
2991	**BROWNFIELDS**							
		400	**ENTITLEMENT GRANTS**					
2991.		400.		**470710**	**ADMIN**			
2991.		400.		470710.		300		PURCHASED SERVICES
2991.		400.		470710.		370.	000	TRAVEL
2991.		400.		470710.		380.	000	TRAINING
2991.		400.		470710.		500		FIXED CHARGES
2991.		400.		470710.		500.	000	FIXED CHARGES
2991.		400.		470710.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470710.		800		OTHER OBJECTS
2991.		400.		**470715**	**PROJECTS**			
2991.		400.		470715.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470715.		700.	000	GRANTS & CONTRIBUTIONS
2991.		400.		**470720**	**ADMIN**			
2991.		400.		470720.		500		FIXED CHARGES
2991.		400.		470720.		500.	000	FIXED CHARGES
2991.		400.		470720.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470720.		700.	000	GRANTS & CONTRIBUTIONS
2991.		400.		**470725**	**PROJECTS**			
2991.		400.		470725.		700		GRANTS & CONTRIBUTIONS
2991.		400.		470725.		700.	000	GRANTS & CONTRIBUTIONS
3000	**SID REVOLVING FUND**							
		390	**NON-DEPARTMENTAL**					
3000.		390.		**510110**	**MERCHANT SERVICES**			

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3000.	390.	510110.		500		FIXED CHARGES
3000.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**			
3000.	390.	521000.		800		OTHER OBJECTS
3000.	390.	521000.		820.	000	TRANSFERS TO OTHER FUNDS
3005	**SID REBATES**					
	390	**NON-DEPARTMENTAL**				
3005.	390.	**510110**	**MERCHANT SERVICES**			
3005.	390.	510110.		500		FIXED CHARGES
3065	**1998 PUBLIC SAFETY G O BONDS FUND**					
	390	**NON-DEPARTMENTAL**				
3065.	390.	**510110**	**MERCHANT SERVICES**			
3065.	390.	510110.		500		FIXED CHARGES
3070	**1996 OPEN SPACE GO BONDS**					
	390	**NON-DEPARTMENTAL**				
3070.	390.	**490100**	**GO BONDS**			
3070.	390.	490100.		800		OTHER OBJECTS
3070.	390.	**510110**	**MERCHANT SERVICES**			
3070.	390.	510110.		500		FIXED CHARGES
3075	**1997 OPEN SPACE G O BOND FUND**					
	390	**NON-DEPARTMENTAL**				
3075.	390.	**490100**	**GO BONDS**			
3075.	390.	490100.		800		OTHER OBJECTS
3075.	390.	**510110**	**MERCHANT SERVICES**			
3075.	390.	510110.		500		FIXED CHARGES
3080	**1994 FIRE EQUIP/CITY HALLS REFUND BOND F**					
	390	**NON-DEPARTMENTAL**				
3080.	390.	**490100**	**GO BONDS**			
3080.	390.	490100.		600		DEBT SERVICE
3080.	390.	490100.		800		OTHER OBJECTS
3080.	390.	**510110**	**MERCHANT SERVICES**			
3080.	390.	510110.		500		FIXED CHARGES
3085	**1993 FIRE STATION G O BOND FUND**					
	390	**NON-DEPARTMENTAL**				
3085.	390.	**490100**	**GO BONDS**			
3085.	390.	490100.		800		OTHER OBJECTS

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3085.	390.		**510110**	**MERCHANT SERVICES**			
3085.	390.		510110.		500		FIXED CHARGES
3090	**2004 AQUATICS BOND**						
	390	**NON-DEPARTMENTAL**					
3090.	390.		**490100**	**GO BONDS**			
3090.	390.		490100.		600		DEBT SERVICE
3090.	390.		490100.		800		OTHER OBJECTS
3090.	390.		**510110**	**MERCHANT SERVICES**			
3090.	390.		510110.		500		FIXED CHARGES
3091	**SERIES 2012A AQUATICS REFUNDING BOND**						
	390	**NON-DEPARTMENTAL**					
3091.	390.		**490100**	**GO BONDS**			
3091.	390.		490100.		600		DEBT SERVICE
3091.	390.		490100.		610.	000	PRINCIPAL
3091.	390.		490100.		620.	000	INTEREST / SERVICE FEES
3091.	390.		490100.		800		OTHER OBJECTS
3091.	390.		**510110**	**MERCHANT SERVICES**			
3091.	390.		510110.		500		FIXED CHARGES
3092	**Series 2013A GO REFUNDING BONDS**						
	390	**NON-DEPARTMENTAL**					
3092.	390.		**490100**	**GO BONDS**			
3092.	390.		490100.		600		DEBT SERVICE
3092.	390.		490100.		610.	000	PRINCIPAL
3092.	390.		490100.		620.	000	INTEREST / SERVICE FEES
3092.	390.		**510110**	**MERCHANT SERVICES**			
3092.	390.		510110.		500		FIXED CHARGES
3092.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3092.	390.		521000.		800		OTHER OBJECTS
3095	**2004 REFUNDING BONDS DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3095.	390.		**490100**	**GO BONDS**			
3095.	390.		490100.		600		DEBT SERVICE
3095.	390.		**510110**	**MERCHANT SERVICES**			
3095.	390.		510110.		500		FIXED CHARGES
3096	**NEW FIRE STATION GO BOND**						

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		390	**NON-DEPARTMENTAL**					
3096.		390.		**490100**	**GO BONDS**			
3096.		390.		490100.		600		DEBT SERVICE
3096.		390.		490100.		800		OTHER OBJECTS
3096.		390.		**510110**	**MERCHANT SERVICES**			
3096.		390.		510110.		500		FIXED CHARGES
3097	**2007 REFUNDING BONDS**							
		390	**NON-DEPARTMENTAL**					
3097.		390.		**490100**	**GO BONDS**			
3097.		390.		490100.		600		DEBT SERVICE
3097.		390.		**490500**	**DEBT PAYMENTS**			
3097.		390.		490500.		500		FIXED CHARGES
3097.		390.		**510110**	**MERCHANT SERVICES**			
3097.		390.		510110.		500		FIXED CHARGES
3100	**SIDEWALK & CURB WARRANTS FUND**							
		390	**NON-DEPARTMENTAL**					
3100.		390.		**490300**	**SPECIAL IMPROVEMENTS BONDS**			
3100.		390.		490300.		600		DEBT SERVICE
3100.		390.		**510110**	**MERCHANT SERVICES**			
3100.		390.		510110.		500		FIXED CHARGES
3100.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3100.		390.		521000.		800		OTHER OBJECTS
3200	**FY99 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3200.		390.		**490300**	**SPECIAL IMPROVEMENTS BONDS**			
3200.		390.		490300.		600		DEBT SERVICE
3200.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3200.		390.		510100.		600		DEBT SERVICE
3200.		390.		510100.		800		OTHER OBJECTS
3200.		390.		**510110**	**MERCHANT SERVICES**			
3200.		390.		510110.		500		FIXED CHARGES
3300	**FY00 SIDEWALK & CURB DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3300.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3300.		390.		510100.		600		DEBT SERVICE

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3300.	390.		**510110**	**MERCHANT SERVICES**			
3300.	390.		510110.		500		FIXED CHARGES
3305	**JUDGMENT LEVIES**						
	390	**NON-DEPARTMENTAL**					
3305.	390.		**490550**	**JUDGMENT LEVY DEBT**			
3305.	390.		490550.		600		DEBT SERVICE
3305.	390.		490550.		800		OTHER OBJECTS
3400	**FY01 SIDEWALK & CURB DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3400.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3400.	390.		510100.		600		DEBT SERVICE
3400.	390.		510100.		800		OTHER OBJECTS
3400.	390.		**510110**	**MERCHANT SERVICES**			
3400.	390.		510110.		500		FIXED CHARGES
3410	**FY02 SIDEWALK & CURB DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3410.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3410.	390.		510100.		600		DEBT SERVICE
3410.	390.		**510110**	**MERCHANT SERVICES**			
3410.	390.		510110.		500		FIXED CHARGES
3420	**FY03 SIDEWALK & CURB DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3420.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3420.	390.		510100.		600		DEBT SERVICE
3420.	390.		**510110**	**MERCHANT SERVICES**			
3420.	390.		510110.		500		FIXED CHARGES
3430	**FY04 SIDEWALK CURB DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3430.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3430.	390.		510100.		600		DEBT SERVICE
3430.	390.		**510110**	**MERCHANT SERVICES**			
3430.	390.		510110.		500		FIXED CHARGES
3440	**FY05 SIDEWALK AND CURB**						
	390	**NON-DEPARTMENTAL**					
3440.	390.		**510100**	**SPECIAL ASSESSMENTS**			

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3440.	390.		510100.		600		DEBT SERVICE
3440.	390.		**510110**	**MERCHANT SERVICES**			
3440.	390.		510110.		500		FIXED CHARGES
3450	**FY06 SIDEWALK AND CURB**						
	390	**NON-DEPARTMENTAL**					
3450.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3450.	390.		510100.		600		DEBT SERVICE
3450.	390.		**510110**	**MERCHANT SERVICES**			
3450.	390.		510110.		500		FIXED CHARGES
3460	**FY07 SIDEWALK AND CURB DEBT**						
	390	**NON-DEPARTMENTAL**					
3460.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3460.	390.		510100.		600		DEBT SERVICE
3460.	390.		510100.		610.	000	PRINCIPAL
3460.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3460.	390.		**510110**	**MERCHANT SERVICES**			
3460.	390.		510110.		500		FIXED CHARGES
3461	**SERIES 2008A SIDEWALK AND CURB**						
	280	**PUBLIC WORKS ADMINISTRATION**					
3461.	280.		**510110**	**MERCHANT SERVICES**			
3461.	280.		510110.		500		FIXED CHARGES
3461.	280.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3461.	280.		521000.		800		OTHER OBJECTS
	390	**NON-DEPARTMENTAL**					
3461.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3461.	390.		510100.		600		DEBT SERVICE
3461.	390.		510100.		610.	000	PRINCIPAL
3461.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3461.	390.		**510110**	**MERCHANT SERVICES**			
3461.	390.		510110.		500		FIXED CHARGES
3461.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3461.	390.		521000.		800		OTHER OBJECTS
3462	**SERIES 2009 SIDEWALK AND CURB**						
	390	**NON-DEPARTMENTAL**					
3462.	390.		**510100**	**SPECIAL ASSESSMENTS**			

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3462.	390.		510100.		600		DEBT SERVICE
3462.	390.		510100.		610.	000	PRINCIPAL
3462.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3462.	390.		**510110**	**MERCHANT SERVICES**			
3462.	390.		510110.		500		FIXED CHARGES
3462.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3462.	390.		521000.		800		OTHER OBJECTS
3463	**SERIES 2010 SIDEWALK AND CURB**						
	390	**NON-DEPARTMENTAL**					
3463.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3463.	390.		510100.		600		DEBT SERVICE
3463.	390.		510100.		610.	000	PRINCIPAL
3463.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3463.	390.		**510110**	**MERCHANT SERVICES**			
3463.	390.		510110.		500		FIXED CHARGES
3464	**FY12 S/C DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3464.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3464.	390.		510100.		600		DEBT SERVICE
3464.	390.		510100.		610.	000	PRINCIPAL
3464.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3464.	390.		**510110**	**MERCHANT SERVICES**			
3464.	390.		510110.		500		FIXED CHARGES
3465	**FY13 SIDEWALK/CURB DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3465.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3465.	390.		510100.		600		DEBT SERVICE
3465.	390.		510100.		610.	000	PRINCIPAL
3465.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3465.	390.		**510110**	**MERCHANT SERVICES**			
3465.	390.		510110.		500		FIXED CHARGES
3466	**FY15 SIDEWALK/CURB DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3466.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3466.	390.		510100.		300		PURCHASED SERVICES

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3466.	390.	510100.		600		DEBT SERVICE
3466.	390.	510100.		610.	000	PRINCIPAL
3466.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3466.	390.	**510110**	**MERCHANT SERVICES**			
3466.	390.	510110.		500		FIXED CHARGES
3467	**FY16 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3467.	390.	**510000**	**MISCELLANEOUS**			
3467.	390.	510000.		600		DEBT SERVICE
3467.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3467.	390.	510100.		300		PURCHASED SERVICES
3467.	390.	510100.		600		DEBT SERVICE
3467.	390.	510100.		610.	000	PRINCIPAL
3467.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3467.	390.	**510110**	**MERCHANT SERVICES**			
3467.	390.	510110.		500		FIXED CHARGES
3468	**FY17 SIDEWALK/CURB DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3468.	390.	**510000**	**MISCELLANEOUS**			
3468.	390.	510000.		600		DEBT SERVICE
3468.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3468.	390.	510100.		300		PURCHASED SERVICES
3468.	390.	510100.		600		DEBT SERVICE
3468.	390.	510100.		610.	000	PRINCIPAL
3468.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3468.	390.	**510110**	**MERCHANT SERVICES**			
3468.	390.	510110.		500		FIXED CHARGES
3469	**FY18 S/C DEBT SERVICE**					
	390	**NON-DEPARTMENTAL**				
3469.	390.	**510100**	**SPECIAL ASSESSMENTS**			
3469.	390.	510100.		600		DEBT SERVICE
3469.	390.	510100.		610.	000	PRINCIPAL
3469.	390.	510100.		620.	000	INTEREST / SERVICE FEES
3491	**SID 491 DEBT SERVICE FUND**					
	390	**NON-DEPARTMENTAL**				

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3491.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3491.		390.		510100.		600		DEBT SERVICE
3495	**SID 495 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3495.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3495.		390.		510100.		800		OTHER OBJECTS
3495.		390.		**510110**	**MERCHANT SERVICES**			
3495.		390.		510110.		500		FIXED CHARGES
3497	**SID 497 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3497.		390.		**510000**	**MISCELLANEOUS**			
3497.		390.		510000.		800		OTHER OBJECTS
3497.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3497.		390.		510100.		600		DEBT SERVICE
3497.		390.		510100.		800		OTHER OBJECTS
3497.		390.		**510110**	**MERCHANT SERVICES**			
3497.		390.		510110.		500		FIXED CHARGES
3498	**SID 498 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3498.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3498.		390.		510100.		600		DEBT SERVICE
3498.		390.		**510110**	**MERCHANT SERVICES**			
3498.		390.		510110.		500		FIXED CHARGES
3500	**SID 500 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3500.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3500.		390.		510100.		600		DEBT SERVICE
3500.		390.		510100.		800		OTHER OBJECTS
3501	**SID 501 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3501.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3501.		390.		510100.		600		DEBT SERVICE
3501.		390.		**510110**	**MERCHANT SERVICES**			
3501.		390.		510110.		500		FIXED CHARGES
3503	**SID 503 DEBT SERVICE FUND**							

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		390	**NON-DEPARTMENTAL**					
3503.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3503.		390.		510100.		600		DEBT SERVICE
3503.		390.		**510110**	**MERCHANT SERVICES**			
3503.		390.		510110.		500		FIXED CHARGES
3505	**SID 505 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3505.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3505.		390.		510100.		600		DEBT SERVICE
3505.		390.		**510110**	**MERCHANT SERVICES**			
3505.		390.		510110.		500		FIXED CHARGES
3506	**SID 506 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3506.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3506.		390.		510100.		600		DEBT SERVICE
3506.		390.		**510110**	**MERCHANT SERVICES**			
3506.		390.		510110.		500		FIXED CHARGES
3507	**SID 507 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3507.		390.		**510110**	**MERCHANT SERVICES**			
3507.		390.		510110.		500		FIXED CHARGES
3508	**SID 508 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3508.		390.		**510110**	**MERCHANT SERVICES**			
3508.		390.		510110.		500		FIXED CHARGES
3510	**SID 510 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3510.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3510.		390.		510100.		600		DEBT SERVICE
3510.		390.		**510110**	**MERCHANT SERVICES**			
3510.		390.		510110.		500		FIXED CHARGES
3511	**SID 511 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3511.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3511.		390.		510100.		600		DEBT SERVICE

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3511.		390.			**510110 MERCHANT SERVICES**			
3511.		390.		510110.		500		FIXED CHARGES
3512	**SID 512 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3512.		390.			**510100 SPECIAL ASSESSMENTS**			
3512.		390.		510100.		600		DEBT SERVICE
3512.		390.			**510110 MERCHANT SERVICES**			
3512.		390.		510110.		500		FIXED CHARGES
3513	**SID 513 DEBT SERVICE FUND**							
		280	**PUBLIC WORKS ADMINISTRATION**					
3513.		280.			**510110 MERCHANT SERVICES**			
3513.		280.		510110.		500		FIXED CHARGES
3513.		280.			**521000 INTERFUND OPERATING TRANSFERS**			
3513.		280.		521000.		800		OTHER OBJECTS
		390	**NON-DEPARTMENTAL**					
3513.		390.			**510100 SPECIAL ASSESSMENTS**			
3513.		390.		510100.		600		DEBT SERVICE
3513.		390.		510100.		800		OTHER OBJECTS
3513.		390.			**510110 MERCHANT SERVICES**			
3513.		390.		510110.		500		FIXED CHARGES
3513.		390.			**521000 INTERFUND OPERATING TRANSFERS**			
3513.		390.		521000.		800		OTHER OBJECTS
3514	**SID 514 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3514.		390.			**510100 SPECIAL ASSESSMENTS**			
3514.		390.		510100.		600		DEBT SERVICE
3514.		390.			**510110 MERCHANT SERVICES**			
3514.		390.		510110.		500		FIXED CHARGES
3515	**SID 515 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3515.		390.			**510100 SPECIAL ASSESSMENTS**			
3515.		390.		510100.		600		DEBT SERVICE
3515.		390.		510100.		800		OTHER OBJECTS
3515.		390.			**510110 MERCHANT SERVICES**			
3515.		390.		510110.		500		FIXED CHARGES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3517	**SID 517 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3517.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3517.		390.		510100.		600		DEBT SERVICE
3517.		390.		**510110**	**MERCHANT SERVICES**			
3517.		390.		510110.		500		FIXED CHARGES
3518	**SID 518 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3518.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3518.		390.		510100.		600		DEBT SERVICE
3518.		390.		**510110**	**MERCHANT SERVICES**			
3518.		390.		510110.		500		FIXED CHARGES
3518.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3518.		390.		521000.		800		OTHER OBJECTS
3519	**SID 519 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3519.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3519.		390.		510100.		600		DEBT SERVICE
3519.		390.		**510110**	**MERCHANT SERVICES**			
3519.		390.		510110.		500		FIXED CHARGES
3519.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3519.		390.		521000.		800		OTHER OBJECTS
3520	**SID 520 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3520.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3520.		390.		510100.		600		DEBT SERVICE
3520.		390.		**510110**	**MERCHANT SERVICES**			
3520.		390.		510110.		500		FIXED CHARGES
3521	**SID 521 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3521.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3521.		390.		510100.		600		DEBT SERVICE
3521.		390.		**510110**	**MERCHANT SERVICES**			
3521.		390.		510110.		500		FIXED CHARGES
3522	**SID 522 DEBT SERVICE FUND**							

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		390	**NON-DEPARTMENTAL**					
3522.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3522.		390.		510100.		600		DEBT SERVICE
3522.		390.		**510110**	**MERCHANT SERVICES**			
3522.		390.		510110.		500		FIXED CHARGES
3524	**SID 524 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3524.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3524.		390.		510100.		600		DEBT SERVICE
3524.		390.		510100.		610.	000	PRINCIPAL
3524.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3524.		390.		**510110**	**MERCHANT SERVICES**			
3524.		390.		510110.		500		FIXED CHARGES
3525	**SID 525 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3525.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3525.		390.		510100.		600		DEBT SERVICE
3525.		390.		510100.		610.	000	PRINCIPAL
3525.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3525.		390.		**510110**	**MERCHANT SERVICES**			
3525.		390.		510110.		500		FIXED CHARGES
3526	**SID 526 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3526.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3526.		390.		510100.		600		DEBT SERVICE
3526.		390.		510100.		610.	000	PRINCIPAL
3526.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3526.		390.		**510110**	**MERCHANT SERVICES**			
3526.		390.		510110.		500		FIXED CHARGES
3527	**SID 527 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3527.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3527.		390.		510100.		600		DEBT SERVICE
3527.		390.		**510110**	**MERCHANT SERVICES**			
3527.		390.		510110.		500		FIXED CHARGES

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3530	**SID 530 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3530.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3530.		390.		510100.		600		DEBT SERVICE
3530.		390.		**510110**	**MERCHANT SERVICES**			
3530.		390.		510110.		500		FIXED CHARGES
3530.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3530.		390.		521000.		800		OTHER OBJECTS
3531	**SID 531 HICKORY ST CALMING**							
		390	**NON-DEPARTMENTAL**					
3531.		390.		**510110**	**MERCHANT SERVICES**			
3531.		390.		510110.		500		FIXED CHARGES
3531.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3531.		390.		521000.		800		OTHER OBJECTS
3532	**SID 532 DEBT SERVICE FUND**							
		390	**NON-DEPARTMENTAL**					
3532.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3532.		390.		510100.		600		DEBT SERVICE
3532.		390.		510100.		610.	000	PRINCIPAL
3532.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3532.		390.		**510110**	**MERCHANT SERVICES**			
3532.		390.		510110.		500		FIXED CHARGES
3533	**GILBERT ST SEWER SID DEBT FUND**							
		330	**WASTEWATER\ COMPOST UTILITY**					
3533.		330.		**510110**	**MERCHANT SERVICES**			
3533.		330.		510110.		500		FIXED CHARGES
		390	**NON-DEPARTMENTAL**					
3533.		390.		**510100**	**SPECIAL ASSESSMENTS**			
3533.		390.		510100.		500		FIXED CHARGES
3533.		390.		510100.		600		DEBT SERVICE
3533.		390.		510100.		610.	000	PRINCIPAL
3533.		390.		510100.		620.	000	INTEREST / SERVICE FEES
3533.		390.		**510110**	**MERCHANT SERVICES**			
3533.		390.		510110.		500		FIXED CHARGES
3533.		390.		**521000**	**INTERFUND OPERATING TRANSFERS**			

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3533.	390.		521000.		800		OTHER OBJECTS
3534	**LINCOLNWOOD SEWER PHASE I**						
	390	**NON-DEPARTMENTAL**					
3534.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3534.	390.		510100.		600		DEBT SERVICE
3534.	390.		510100.		610.	000	PRINCIPAL
3534.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3534.	390.		**510110**	**MERCHANT SERVICES**			
3534.	390.		510110.		500		FIXED CHARGES
3535	**SLANT STREET TRAFFIC CALMING**						
	390	**NON-DEPARTMENTAL**					
3535.	390.		**510110**	**MERCHANT SERVICES**			
3535.	390.		510110.		500		FIXED CHARGES
3535.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3535.	390.		521000.		800		OTHER OBJECTS
3536	**LINCOLNWOOD SEWER PHASE II**						
	390	**NON-DEPARTMENTAL**					
3536.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3536.	390.		510100.		600		DEBT SERVICE
3536.	390.		510100.		610.	000	PRINCIPAL
3536.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3536.	390.		**510110**	**MERCHANT SERVICES**			
3536.	390.		510110.		500		FIXED CHARGES
3539	**SOUTH 4TH STREET W TRAFFIC**						
	390	**NON-DEPARTMENTAL**					
3539.	390.		**510110**	**MERCHANT SERVICES**			
3539.	390.		510110.		500		FIXED CHARGES
3539.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3539.	390.		521000.		800		OTHER OBJECTS
3540	**SID 540 DEBT SERVICE FUND**						
	390	**NON-DEPARTMENTAL**					
3540.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3540.	390.		510100.		300		PURCHASED SERVICES
3540.	390.		510100.		600		DEBT SERVICE
3540.	390.		510100.		610.	000	PRINCIPAL

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
3540.	390.		510100.		620.	000	INTEREST / SERVICE FEES
3540.	390.		**510110**	**MERCHANT SERVICES**			
3540.	390.		510110.		500		FIXED CHARGES
3541	**SID 541 DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3541.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3541.	390.		510100.		600		DEBT SERVICE
3541.	390.		510100.		610.	000	PRINCIPAL
3541.	390.		510100.		620.	000	PINEVIEW PARK/INT
3541.	390.		**510110**	**MERCHANT SERVICES**			
3541.	390.		510110.		500		FIXED CHARGES
3543	**SID 543 DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3543.	390.		**510000**	**MISCELLANEOUS**			
3543.	390.		510000.		800		OTHER OBJECTS
3543.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3543.	390.		510100.		600		DEBT SERVICE
3543.	390.		**510110**	**MERCHANT SERVICES**			
3543.	390.		510110.		500		FIXED CHARGES
3543.	390.		**521000**	**INTERFUND OPERATING TRANSFERS**			
3543.	390.		521000.		800		OTHER OBJECTS
3544	**SID 544 RATTLESNAKE DEBT SERVICE**						
	390	**NON-DEPARTMENTAL**					
3544.	390.		**510100**	**SPECIAL ASSESSMENTS**			
3544.	390.		510100.		600		DEBT SERVICE
3544.	390.		510100.		610.	000	SID 544C/PRINCIPAL
3544.	390.		510100.		620.	000	INTEREST / SERVICE FEES
	550	***** Title Not Found *****					
3544.	550.		**510100**	**SPECIAL ASSESSMENTS**			
3544.	550.		510100.		600		DEBT SERVICE
3544.	550.		510100.		610.	000	SID 544B ARRA/PRINCIPAL
3544.	550.		510100.		620.	000	INTEREST / SERVICE FEES
	555	***** Title Not Found *****					
3544.	555.		**510100**	**SPECIAL ASSESSMENTS**			
3544.	555.		510100.		600		DEBT SERVICE

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3544.	555.	510100.	610.	000	SID 544D LOLOD/PRINCIPAL
3544.	555.	510100.	620.	000	SID 544 D INTEREST / SERVICE FEES
3544.	555.	**510110**	**MERCHANT SERVICES**		
3544.	555.	510110.	500		FIXED CHARGES
3545	**SID 545 DEBT SERVICE**				
	390	**NON-DEPARTMENTAL**			
3545.	390.	**510100**	**SPECIAL ASSESSMENTS**		
3545.	390.	510100.	600		DEBT SERVICE
3545.	390.	**510110**	**MERCHANT SERVICES**		
3545.	390.	510110.	500		FIXED CHARGES
3545.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**		
3545.	390.	521000.	800		OTHER OBJECTS
3546	**SID 546 DEBT SERVICE**				
	390	**NON-DEPARTMENTAL**			
3546.	390.	**510100**	**SPECIAL ASSESSMENTS**		
3546.	390.	510100.	600		DEBT SERVICE
3546.	390.	**510110**	**MERCHANT SERVICES**		
3546.	390.	510110.	500		FIXED CHARGES
3546.	390.	**521000**	**INTERFUND OPERATING TRANSFERS**		
3546.	390.	521000.	800		OTHER OBJECTS
3548	**SID 548-5TH, 6TH & ARTHUR**				
	390	**NON-DEPARTMENTAL**			
3548.	390.	**510100**	**SPECIAL ASSESSMENTS**		
3548.	390.	510100.	600		DEBT SERVICE
3548.	390.	510100.	610.	000	SID 544C/PRINCIPAL
3548.	390.	510100.	620.	000	INTEREST / SERVICE FEES
3548.	390.	**510110**	**MERCHANT SERVICES**		
3548.	390.	510110.	500		FIXED CHARGES
3549	**SID 549 HILLVIEW WAY**				
	390	**NON-DEPARTMENTAL**			
3549.	390.	**510100**	**SPECIAL ASSESSMENTS**		
3549.	390.	510100.	600		DEBT SERVICE
3549.	390.	510100.	610.	000	SID 544C/PRINCIPAL
3549.	390.	510100.	620.	000	INTEREST / SERVICE FEES
3549.	390.	**510110**	**MERCHANT SERVICES**		

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3549.	390.	510110.			500		FIXED CHARGES
4010	**GENERAL GOV'T VEHICLE & EQUIPMENT**						
	390	**NON-DEPARTMENTAL**					
4010.	390.		**410001**	**SELF HOSTING ACCELA AUTOMATION**			
4010.	390.	410001.			900		CAPITAL OUTLAY
4010.	390.	410001.			940.	000	GENERAL GOV'T LIGHT CORE EQUIP
4010.	390.		**410002**	***** Title Not Found *****			
4010.	390.	410002.			900		CAPITAL OUTLAY
4010.	390.	410002.			940.	000	GENERAL GOV'T HEAVY CORE EQUIPMENT
4011	**INFORMATION TECHNOLOGY PROJECTS**						
	390	**NON-DEPARTMENTAL**					
4011.	390.		**410560**	**COPIERS/COMPUTER EQUIP**			
4011.	390.	410560.			900		CAPITAL OUTLAY
4011.	390.	410560.			940.	000	MACHINERY & EQUIPMENT
4011.	390.	410560.			940.	201	GPS INSTALLATION PROJECT
4011.	390.		**411302**	**VOIP/DATA/GIS/STORAGE UPGRADE**			
4011.	390.	411302.			900		CAPITAL OUTLAY
4011.	390.	411302.			940.	000	MACHINERY & EQUIPMENT
4011.	390.		**521001**	**TRANSFER TO CIP**			
4011.	390.	521001.			800		OTHER OBJECTS
4013	**ADMINISTRATIVE PROJECTS**						
	390	**NON-DEPARTMENTAL**					
4013.	390.		**410360**	**CITY/MUNICIPAL COURT**			
4013.	390.	410360.			900		CAPITAL OUTLAY
4013.	390.		**410560**	**COPIERS/COMPUTER EQUIP**			
4013.	390.	410560.			900		CAPITAL OUTLAY
4013.	390.	410560.			940.	000	MAM HVAC UPGRADE
4013.	390.		**411240**	**FACILITIES IMPROVEMENTS**			
4013.	390.	411240.			900		CAPITAL OUTLAY
4013.	390.	411240.			930.	000	IMPROVEMENTS
4013.	390.	411240.			930.	201	CITY HALL REMODEL
4013.	390.		**411810**	**TERMINATION PAY**			
4013.	390.	411810.			900		CAPITAL OUTLAY
4013.	390.	411810.			930.	000	IMPROVEMENTS
4013.	390.		**521001**	**TRANSFER TO CIP**			

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4013.	390.	521001.		800		OTHER OBJECTS
4020	**PUBLIC SAFETY VEHICLE & EQUIPMENT**					
	390	**NON-DEPARTMENTAL**				
4020.	390.	**420001**	**PUBLIC SAFETY OPERATING/LIGHT VEHICLES**			
4020.	390.	420001.		900		CAPITAL OUTLAY
4020.	390.	420001.		940.	000	PS CORE OPERATING LIGHT VEHICLES
4020.	390.	**420002**	**PUBLIC SAFETY CORE HEAVY EQUIP**			
4020.	390.	420002.		900		CAPITAL OUTLAY
4020.	390.	**420291**	**POLICE LIGHT CORE EQUIPMENT**			
4020.	390.	420291.		900		CAPITAL OUTLAY
4020.	390.	420291.		940.	000	POLICE LIGHT CORE EQUIPMENT
4020.	390.	**420292**	**POLICE HEAVY CORE EQUIPMENT**			
4020.	390.	420292.		900		CAPITAL OUTLAY
4020.	390.	**420295**	**POLICE COMMUNICATION & EQUIP REPLACEMENT**			
4020.	390.	420295.		900		CAPITAL OUTLAY
4020.	390.	420295.		940.	000	PD COMMUNICATION & EQUIP REPLACEMENT
4020.	390.	**420301**	**FIRE LIGHT CORE EQUIPMENT**			
4020.	390.	420301.		900		CAPITAL OUTLAY
4020.	390.	420301.		940.	000	FIRE LIGHT CORE EQUIPMENT
4020.	390.	**420302**	**FIRE HEAVY CORE EQUIPMENT**			
4020.	390.	420302.		900		CAPITAL OUTLAY
4020.	390.	420302.		940.	000	FIRE HEAVY CORE EQUIPMENT
4020.	390.	**420305**	**FIRE COMMUNICATION & EQUIP REPLACEMENT**			
4020.	390.	420305.		900		CAPITAL OUTLAY
4020.	390.	420305.		940.	000	FIRE COMMUNICATION & EQUIP REPLACEMENT
4020.	390.	**521001**	**TRANSFER TO CIP**			
4020.	390.	521001.		800		OTHER OBJECTS
4023	**FIRE PROJECTS**					
	390	**NON-DEPARTMENTAL**				
4023.	390.	**420421**	**FIRE STATIONS IMPROVEMENTS**			
4023.	390.	420421.		900		CAPITAL OUTLAY
4023.	390.	420421.		910.	000	LAND
4023.	390.	420421.		930.	000	IMPROVEMENTS
4030	**PUBLIC WORKS VEHICLE & EQUIPMENT**					
	390	**NON-DEPARTMENTAL**				

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Fund #	Fund Name / Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
4030.	390.		**430001**	**CIP CITY HALL ELEVATOR/CYLINDER**			
4030.	390.		430001.		900		CAPITAL OUTLAY
4030.	390.		430001.		940.	000	PW CORE LIGHT EQUIPMENT
4030.	390.		**430002**	**CIP STREET SWEEPER**			
4030.	390.		430002.		900		CAPITAL OUTLAY
4030.	390.		430002.		940.	000	PW CORE HEAVY EQUIP
4030.	390.		**521001**	**TRANSFER TO CIP**			
4030.	390.		521001.		800		OTHER OBJECTS
4033	**SIDEWALK/CURB PROJECTS**						
	280	**PUBLIC WORKS ADMINISTRATION**					
4033.	280.		**430232**	**RIGHT OF WAY ROAD CONSTRUCTION**			
4033.	280.		430232.		900		CAPITAL OUTLAY
4033.	280.		430232.		930.	000	IMPROVEMENTS
4035	**PUBLIC WORKS ROAD IMPROVEMENTS**						
	280	**PUBLIC WORKS ADMINISTRATION**					
4035.	280.		**430232**	**RIGHT OF WAY ROAD CONSTRUCTION**			
4035.	280.		430232.		300		PURCHASED SERVICES
4035.	280.		430232.		900		CAPITAL OUTLAY
4035.	280.		430232.		930.	000	IMPROVEMENTS
4035.	280.		430232.		930.	191	CREGG LN ROADWAY IMPROVEMENTS
4035.	280.		430232.		930.	192	MULLAN & GEORGE ELMAR DR SIGNAL
4035.	280.		430232.		930.	193	WYOMING STREET IMPROVEMENTS
4035.	280.		430232.		930.	194	SOUTH AVE IMPROVEMENTS
4035.	280.		430232.		930.	195	LOWER MILLER CR RD IMPROVEMENTS
4035.	280.		430232.		930.	196	MULLAN ROAD IMPROVEMENTS
4035.	280.		430232.		930.	197	HIGGINS AVE BRIDGE IMPROVEMENTS
4035.	280.		430232.		930.	198	ORANGE/STEPHENS BIKE/PED SAFETY
4060	**CAPITAL IMPROVEMENT PROGRAM FUND**						
	390	**NON-DEPARTMENTAL**					
4060.	390.		**411300**	**INTERNAL FINANCED EQUIPMENT**			
4060.	390.		411300.		600		DEBT SERVICE
4060.	390.		411300.		610.	000	INTERNALLY FINANCED EQUIP/PRINCIPAL
4060.	390.		411300.		620.	000	INTEREST / SERVICE FEES
4060.	390.		**490102**	**2010C ENERGY BONDS DEBT SERVICE**			
4060.	390.		490102.		600		DEBT SERVICE

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4060.	390.	490102.		610.	000	2010C ENERGY BOND PRINCIPAL
4060.	390.	490102.		620.	000	2010C ENERGY BONDS INTEREST/SERVICE FEE
4060.	390.	**490103**	**2010A REFUNDING DEBT SERVICE**			
4060.	390.	490103.		600		DEBT SERVICE
4060.	390.	490103.		610.	000	2010A REFUNDING PRINCIPAL
4060.	390.	490103.		620.	000	2010A REFUNDING INTEREST/SERVICE FEE
4060.	390.	**490104**	**FY16A REFUNDING BOND DEBT SERVICE**			
4060.	390.	490104.		600		DEBT SERVICE
4060.	390.	490104.		610.	000	FY16A LIMITED OBLG PRINCIPAL
4060.	390.	490104.		620.	000	FY16A LIMITED OBLG INTEREST/SERVICE FEE
4060.	390.	**490504**	**FY09 FINANCED CORE EQUIPMENT**			
4060.	390.	490504.		600		DEBT SERVICE
4060.	390.	490504.		610.	000	CORE FINANCED EQUIP-PRINCIPAL
4060.	390.	490504.		620.	000	CORE FINANCED EQUIP-INTEREST
4060.	390.	**510110**	**MERCHANT SERVICES**			
4060.	390.	510110.		500		FIXED CHARGES
4060.	390.	**521001**	**TRANSFER TO CIP**			
4060.	390.	521001.		800		OTHER OBJECTS
4080	**PARKS VEHICLE & EQUIPMENT**					
	370	**PARKS & RECREATION**				
4080.	370.	**460000**	**CULTURE & RECREATION**			
4080.	370.	460000.		900		CAPITAL OUTLAY
	390	**NON-DEPARTMENTAL**				
4080.	390.	**460001**	**PARKS CORE EQUIPMENT**			
4080.	390.	460001.		900		CAPITAL OUTLAY
4080.	390.	460001.		940.	000	PARKS LIGHT CORE EQUIPMENT
4080.	390.	**460002**	**PARKS CORE HEAVY EQUIPMENT**			
4080.	390.	460002.		900		CAPITAL OUTLAY
4080.	390.	**460400**	**CIP PARK MAINT & IMPROVEMENTS**			
4080.	390.	460400.		900		CAPITAL OUTLAY
4080.	390.	**521001**	**TRANSFER TO CIP**			
4080.	390.	521001.		800		OTHER OBJECTS
4081	**PARKS CAPITAL PROJECTS**					
	370	**PARKS & RECREATION**				
4081.	370.	**460000**	**CULTURE & RECREATION**			

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4081.	370.	460000.		900		CAPITAL OUTLAY
4081.	370.	**460432**	**PARK ADMIN**			
4081.	370.	460432.		900		CAPITAL OUTLAY
4081.	370.	460432.		930.	191	COMMUNITY CENTER
4081.	370.	**460433**	**PARK AREAS**			
4081.	370.	460433.		900		CAPITAL OUTLAY
4081.	370.	460433.		930.	000	IMPROVEMENTS
4081.	370.	460433.		930.	191	HELLGATE PARK
4081.	370.	460433.		930.	201	DRAGON'S HOLLOW
4081.	370.	460433.		930.	202	44 RANCH PLAYGROUND
4081.	370.	**460434**	**GREENWAYS & HORTICULTURE**			
4081.	370.	460434.		900		CAPITAL OUTLAY
4081.	370.	460434.		930.	000	IMPROVEMENTS
4081.	370.	**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
4081.	370.	460439.		900		CAPITAL OUTLAY
4081.	370.	460439.		930.	000	IMPROVEMENTS
4081.	370.	**460444**	**PLAYGROUNDS**			
4081.	370.	460444.		900		CAPITAL OUTLAY
4081.	370.	460444.		930.	000	IMPROVEMENTS
4081.	370.	460444.		930.	191	ROSE MEMORAIL PARK PLAYGROUND
4081.	370.	460444.		940.	000	MACHINERY & EQUIPMENT
	390	**NON-DEPARTMENTAL**				
4081.	390.	**460001**	**PARKS CORE EQUIPMENT**			
4081.	390.	460001.		900		CAPITAL OUTLAY
4081.	390.	**460002**	**PARKS CORE HEAVY EQUIPMENT**			
4081.	390.	460002.		900		CAPITAL OUTLAY
4081.	390.	**460400**	**CIP PARK MAINT & IMPROVEMENTS**			
4081.	390.	460400.		900		CAPITAL OUTLAY
4081.	390.	**521001**	**TRANSFER TO CIP**			
4081.	390.	521001.		800		OTHER OBJECTS
4083	**CONSERVATION LAND MGMT PROJECTS**					
	370	**PARKS & RECREATION**				
4083.	370.	**460433**	**PARK AREAS**			
4083.	370.	460433.		900		CAPITAL OUTLAY
4083.	370.	460433.		930.	000	IMPROVEMENTS

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4083.		370.		**460434**	**GREENWAYS & HORTICULTURE**			
4083.		370.		460434.		900		CAPITAL OUTLAY
4083.		370.		460434.		930.	000	IMPROVEMENTS
4083.		370.		**460439**	**URBAN FORESTRY\ GREENWAY & HORTICULTURE**			
4083.		370.		460439.		900		CAPITAL OUTLAY
4083.		370.		460439.		930.	000	IMPROVEMENTS
4083.		370.		**460523**	**CLM TRAIL IMPROVEMENTS/ UPGRADES**			
4083.		370.		460523.		900		CAPITAL OUTLAY
4083.		370.		460523.		930.	201	WATER WORKS HILL
4083.		370.		**480100**	***** Title Not Found *****			
4083.		370.		480100.		900		CAPITAL OUTLAY
4083.		370.		480100.		910.	000	LAND
4083.		370.		480100.		930.	000	IMPROVEMENTS
4083.		370.		**480200**	***** Title Not Found *****			
4083.		370.		480200.		900		CAPITAL OUTLAY
4083.		370.		480200.		930.	000	IMPROVEMENTS
4085	**ART MUSEUM IMPROVEMENTS**							
		370	**PARKS & RECREATION**					
4085.		370.		**460434**	**GREENWAYS & HORTICULTURE**			
4085.		370.		460434.		900		CAPITAL OUTLAY
4085.		370.		460434.		930.	000	IMPROVEMENTS
4085.		370.		**460437**	**DNRC/MT FOREST HEALTH**			
4085.		370.		460437.		900		CAPITAL OUTLAY
4085.		370.		460437.		930.	000	IMPROVEMENTS
		390	**NON-DEPARTMENTAL**					
4085.		390.		**521001**	**TRANSFER TO CIP**			
4085.		390.		521001.		800		OTHER OBJECTS
4130	**1997 G O BOND OPEN SPACE PURCHASE FUND**							
		390	**NON-DEPARTMENTAL**					
4130.		390.		**460480**	**VANDALISM**			
4130.		390.		460480.		800		OTHER OBJECTS
4130.		390.		460480.		900		CAPITAL OUTLAY
4130.		390.		**510110**	**MERCHANT SERVICES**			
4130.		390.		510110.		500		FIXED CHARGES
4463	**FY2019 CURB/SIDEWALK**							

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		250	**DEVELOPMENT SERVICES**					
4463.		250.		**430262**	**SIDEWALK & CURB**			
4463.		250.		430262.		900		CAPITAL OUTLAY
4463.		250.		**510110**	**MERCHANT SERVICES**			
4463.		250.		510110.		500		FIXED CHARGES
4464	**FY20 SIDEWALK/CURB**							
		250	**DEVELOPMENT SERVICES**					
4464.		250.		**430262**	**SIDEWALK & CURB**			
4464.		250.		430262.		900		CAPITAL OUTLAY
4464.		250.		430262.		930.	000	IMPROVEMENTS
4464.		250.		**510110**	**MERCHANT SERVICES**			
4464.		250.		510110.		500		FIXED CHARGES
4945	**PHILLIPS ST TRAFFIC CALMING**							
		390	**NON-DEPARTMENTAL**					
4945.		390.		**510110**	**MERCHANT SERVICES**			
4945.		390.		510110.		600		DEBT SERVICE
4946	**PATTEE CREEK DR. TRAFFIC CALMING**							
		390	**NON-DEPARTMENTAL**					
4946.		390.		**510110**	**MERCHANT SERVICES**			
4946.		390.		510110.		600		DEBT SERVICE
5020	**CIVIC STADIUM**							
		395	**PARKING COMMISSION**					
5020.		395.		**460000**	**CULTURE & RECREATION**			
5020.		395.		460000.		500		FIXED CHARGES
5020.		395.		**460451**	**SPECTATOR RECREATION - ADMINISTRATION**			
5020.		395.		460451.		500		FIXED CHARGES
5020.		395.		460451.		800		OTHER OBJECTS
5020.		395.		460451.		845.	000	CONTINGENCY
5020.		395.		**490200**	**REVENUE BOND DEBT SERVICE**			
5020.		395.		490200.		600		DEBT SERVICE
5020.		395.		490200.		610.	000	PRINCIPAL
5020.		395.		490200.		620.	000	INTEREST / SERVICE FEES
5020.		395.		**510000**	**MISCELLANEOUS**			
5020.		395.		510000.		800		OTHER OBJECTS
5020.		395.		**510110**	**MERCHANT SERVICES**			

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5020.	395.	510110.		500		FIXED CHARGES
5210	**WATER**					
	335	**WATER UTILITY**				
5210.	335.	**430210**	**ADMINISTRATION**			
5210.	335.	430210.		100		PERSONAL SERVICES
5210.	335.	**430510**	**WATER ADMINISTRATION**			
5210.	335.	430510.		100		PERSONAL SERVICES
5210.	335.	430510.		110.	000	SALARIES AND WAGES
5210.	335.	430510.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430510.		120.	000	OVERTIME
5210.	335.	430510.		130.	000	OTHER
5210.	335.	430510.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430510.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430510.		200		SUPPLIES
5210.	335.	430510.		210.	000	OFFICE SUPPLIES
5210.	335.	430510.		220.	000	OPERATING SUPPLIES
5210.	335.	430510.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430510.		300		PURCHASED SERVICES
5210.	335.	430510.		310.	000	COMMUNICATIONS
5210.	335.	430510.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5210.	335.	430510.		341.	000	ELECTRICITY & NATURAL GAS
5210.	335.	430510.		344.	000	TELEPHONE SERVICE
5210.	335.	430510.		345.	000	GARBAGE
5210.	335.	430510.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430510.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430510.		370.	000	TRAVEL
5210.	335.	430510.		380.	000	TRAINING
5210.	335.	430510.		500		FIXED CHARGES
5210.	335.	430510.		500.	000	FIXED CHARGES
5210.	335.	430510.		510.	000	INSURANCE
5210.	335.	430510.		530.	000	RENT
5210.	335.	430510.		590.	000	PAYMENT IN LIEU OF TAXES
5210.	335.	430510.		700		GRANTS & CONTRIBUTIONS
5210.	335.	430510.		700.	000	GRANTS & CONTRIBUTIONS
5210.	335.	430510.		800		OTHER OBJECTS

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5210.	335.	430510.		900		CAPITAL OUTLAY
5210.	335.	430510.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430511**	**UTILITY RATE STUDY/CONSULTATION**			
5210.	335.	430511.		900		CAPITAL OUTLAY
5210.	335.	430511.		930.	182	UTILITY RATE STUDY - WATER
5210.	335.	**430520**	**WATER FACILITIES**			
5210.	335.	430520.		100		PERSONAL SERVICES
5210.	335.	430520.		110.	000	SALARIES AND WAGES
5210.	335.	430520.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430520.		120.	000	OVERTIME
5210.	335.	430520.		130.	000	OTHER
5210.	335.	430520.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430520.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430520.		200		SUPPLIES
5210.	335.	430520.		220.	000	OPERATING SUPPLIES
5210.	335.	430520.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430520.		231.	000	GASOLINE
5210.	335.	430520.		300		PURCHASED SERVICES
5210.	335.	430520.		340.	000	WASTEWATER
5210.	335.	430520.		342.	000	STORM WATER
5210.	335.	430520.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430520.		380.	000	TRAINING
5210.	335.	430520.		800		OTHER OBJECTS
5210.	335.	430520.		900		CAPITAL OUTLAY
5210.	335.	430520.		930.	000	IMPROVEMENTS
5210.	335.	430520.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430521**	**NEW FACILITY**			
5210.	335.	430521.		900		CAPITAL OUTLAY
5210.	335.	430521.		930.	000	IMPROVEMENTS
5210.	335.	430521.		930.	181	WATER FACILITY PLAN
5210.	335.	430521.		930.	191	FARVIEW PRV
5210.	335.	**430523**	**UPDATE/ IMPROVE EXISTING FACILITY**			
5210.	335.	430523.		900		CAPITAL OUTLAY
5210.	335.	430523.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430530**	**SOURCE OF SUPPLY & PUMPING**			

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5210.	335.	430530.		100		PERSONAL SERVICES
5210.	335.	430530.		110.	000	SALARIES AND WAGES
5210.	335.	430530.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430530.		120.	000	OVERTIME
5210.	335.	430530.		130.	000	OTHER
5210.	335.	430530.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430530.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430530.		200		SUPPLIES
5210.	335.	430530.		220.	000	OPERATING SUPPLIES
5210.	335.	430530.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430530.		300		PURCHASED SERVICES
5210.	335.	430530.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5210.	335.	430530.		341.	000	ELECTRICITY & NATURAL GAS
5210.	335.	430530.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430530.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430530.		370.	000	TRAVEL
5210.	335.	430530.		380.	000	TRAINING
5210.	335.	430530.		500		FIXED CHARGES
5210.	335.	430530.		530.	000	RENT
5210.	335.	**430531**	**DAM REPLACE/ IMPROVEMENTS**			
5210.	335.	430531.		900		CAPITAL OUTLAY
5210.	335.	430531.		930.	000	IMPROVEMENTS
5210.	335.	430531.		930.	181	RATTLESNAKE DAM
5210.	335.	**430533**	**WATER TANK REPLACE/ IMPROVEMENTS**			
5210.	335.	430533.		900		CAPITAL OUTLAY
5210.	335.	430533.		930.	000	IMPROVEMENTS
5210.	335.	430533.		930.	201	UPPER PROSPECT RESERVOIR
5210.	335.	**430535**	**WATER PUMP REPLACE/ IMPROVEMENT**			
5210.	335.	430535.		900		CAPITAL OUTLAY
5210.	335.	430535.		930.	000	IMPROVEMENTS
5210.	335.	430535.		930.	181	SOUTH AVE WELL
5210.	335.	**430538**	**SCADA UPGRADE/ IMPROVEMENTS**			
5210.	335.	430538.		900		CAPITAL OUTLAY
5210.	335.	430538.		930.	000	SCADA
5210.	335.	430538.		940.	000	MACHINERY & EQUIPMENT

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5210.	335.	**430539**	**MISCELLANEOUS PROJECTS**			
5210.	335.	430539.		900		CAPITAL OUTLAY
5210.	335.	430539.		930.	000	IMPROVEMENTS
5210.	335.	**430540**	**WATER PURFICATION & TREATMENT**			
5210.	335.	430540.		900		CAPITAL OUTLAY
5210.	335.	430540.		930.	000	IMPROVEMENTS
5210.	335.	**430550**	**TRANSMISSION & DISTRIBUTION**			
5210.	335.	430550.		100		PERSONAL SERVICES
5210.	335.	430550.		110.	000	SALARIES AND WAGES
5210.	335.	430550.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5210.	335.	430550.		120.	000	OVERTIME
5210.	335.	430550.		130.	000	OTHER
5210.	335.	430550.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	430550.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5210.	335.	430550.		200		SUPPLIES
5210.	335.	430550.		220.	000	OPERATING SUPPLIES
5210.	335.	430550.		230.	000	REPAIR/MAINTENANCE
5210.	335.	430550.		300		PURCHASED SERVICES
5210.	335.	430550.		350.	000	PROFESSIONAL SERVICES
5210.	335.	430550.		360.	000	REPAIR & MAINTENANCE
5210.	335.	430550.		370.	000	TRAVEL
5210.	335.	430550.		380.	000	TRAINING
5210.	335.	430550.		500		FIXED CHARGES
5210.	335.	430550.		500.	000	FIXED CHARGES
5210.	335.	430550.		800		OTHER OBJECTS
5210.	335.	430550.		900		CAPITAL OUTLAY
5210.	335.	**430551**	**WATER MAIN REPLACEMENT**			
5210.	335.	430551.		900		CAPITAL OUTLAY
5210.	335.	430551.		930.	000	IMPROVEMENTS
5210.	335.	430551.		930.	180	RAILROAD MAIN REPLACEMENT
5210.	335.	430551.		930.	189	GRANT & HARVE MAIN REPLACEMENT
5210.	335.	430551.		930.	191	SPRUCE-NORA TO MAY
5210.	335.	430551.		930.	192	SOUTH AVE E OF RONALD TO MAURICE
5210.	335.	430551.		930.	193	S 3rd WATER MAIN REPLACEMENT
5210.	335.	430551.		930.	201	WORDEN AVE MAIN REPLACEMENT

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
5210.	335.	430551.		930.	202	E PINE ST MAIN REPLACEMENT
5210.	335.	430551.		930.	203	W PINE ST MAIN REPLACEMENT
5210.	335.	**430552**	**WATER MAIN REPLACEMENT/ UPGRADE**			
5210.	335.	430552.		900		CAPITAL OUTLAY
5210.	335.	**430553**	**FIRE HYDRANT REPLACE/ NEW**			
5210.	335.	430553.		900		CAPITAL OUTLAY
5210.	335.	430553.		930.	000	IMPROVEMENTS
5210.	335.	**430554**	**FIRE HYDRANTS REPLACE/ NEW**			
5210.	335.	430554.		100		PERSONAL SERVICES
5210.	335.	430554.		110.	000	SALARIES AND WAGES
5210.	335.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
5210.	335.	**430555**	**FIRE HYDRANTS REPLACE/ NEW**			
5210.	335.	430555.		900		CAPITAL OUTLAY
5210.	335.	**430557**	**VALVE/ BO/ SERVICE SADDLES**			
5210.	335.	430557.		900		CAPITAL OUTLAY
5210.	335.	430557.		930.	000	IMPROVEMENTS
5210.	335.	430557.		930.	191	ALDER/ COOPER SERVICE SWAP
5210.	335.	**430558**	**VALVE/ BO/ SERVICE SADDLES**			
5210.	335.	430558.		900		CAPITAL OUTLAY
5210.	335.	430558.		930.	000	IMPROVEMENTS
5210.	335.	**430559**	**WATER MAIN EXTENSION/ UPSIZE**			
5210.	335.	430559.		900		CAPITAL OUTLAY
5210.	335.	430559.		930.	000	IMPROVEMENTS
5210.	335.	430559.		930.	201	HAZARD MATERIAL MAIN EXTENSION
5210.	335.	**430573**	**EQUPMENT REPLACEMENT/ UPDATE**			
5210.	335.	430573.		900		CAPITAL OUTLAY
5210.	335.	**430590**	**OTHER ACTIVITIES**			
5210.	335.	430590.		200		SUPPLIES
5210.	335.	430590.		300		PURCHASED SERVICES
5210.	335.	430590.		350.	000	ACQUISITION/PROFESSIONAL SERVICES
5210.	335.	430590.		800		OTHER OBJECTS
5210.	335.	430590.		900		CAPITAL OUTLAY
5210.	335.	**430597**	**METERS**			
5210.	335.	430597.		900		CAPITAL OUTLAY
5210.	335.	430597.		930.	000	IMPROVEMENTS

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5210.	335.	430597.		940.	000	MACHINERY & EQUIPMENT
5210.	335.	**430610**	**ADMINISTRATION**			
5210.	335.	430610.		300		PURCHASED SERVICES
5210.	335.	**490200**	**REVENUE BOND DEBT SERVICE**			
5210.	335.	490200.		600		DEBT SERVICE
5210.	335.	490200.		620.	000	INTEREST / SERVICE FEES
5210.	335.	**510110**	**MERCHANT SERVICES**			
5210.	335.	510110.		500		FIXED CHARGES
5210.	335.	510110.		550.	000	MERCHANT SERVICE FEES
5210.	335.	**510400**	**DEPRECIATION**			
5210.	335.	510400.		800		OTHER OBJECTS
5215	**WATER LOAN FUND**					
	335	**WATER UTILITY**				
5215.	335.	**430530**	***** Title Not Found *****			
5215.	335.	430530.		300		PURCHASED SERVICES
5215.	335.	430530.		390.	000	OTHER PURCHASED SERVICES
5215.	335.	**430550**	***** Title Not Found *****			
5215.	335.	430550.		300		PURCHASED SERVICES
5215.	335.	**521000**	**INTERFUND OPERATING TRANSFERS**			
5215.	335.	521000.		800		OTHER OBJECTS
5220	**WATER R&D FUND**					
	335	**WATER UTILITY**				
5220.	335.	**430510**	***** Title Not Found *****			
5220.	335.	430510.		200		SUPPLIES
5220.	335.	**490220**	***** Title Not Found *****			
5220.	335.	490220.		600		DEBT SERVICE
5220.	335.	**490506**	**CORE FINANCED EQUIPMENT**			
5220.	335.	490506.		600		DEBT SERVICE
5220.	335.	**510110**	**MERCHANT SERVICES**			
5220.	335.	510110.		500		FIXED CHARGES
5220.	335.	**521000**	**INTERFUND OPERATING TRANSFERS**			
5220.	335.	521000.		800		OTHER OBJECTS
5240	**WATER CONSTRUCTION FUND**					
	335	**WATER UTILITY**				
5240.	335.	**510110**	**MERCHANT SERVICES**			

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5240.	335.			510110.		500		FIXED CHARGES
5250	**WATER PURCHASE LOAN**							
		330	**WASTEWATER\ COMPOST UTILITY**					
5250.	330.			**490200**	**REVENUE BOND DEBT SERVICE**			
5250.	330.			490200.		600		DEBT SERVICE
5250.	330.			**510110**	**MERCHANT SERVICES**			
5250.	330.			510110.		500		FIXED CHARGES
5310	**SEWER OPERATING BUDGET FUND**							
		330	**WASTEWATER\ COMPOST UTILITY**					
5310.	330.			**430630**	**COLLECTIONS & TRANSMISSIONS**			
5310.	330.			430630.		100		PERSONAL SERVICES
5311	**WASTEWATER UTILITY FUND**							
		330	**WASTEWATER\ COMPOST UTILITY**					
5311.	330.			**430554**	**PUBLIC WORKS SALARY RESERVE**			
5311.	330.			430554.		100		PERSONAL SERVICES
5311.	330.			430554.		110.	000	SALARIES AND WAGES
5311.	330.			430554.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.			**430610**	**ADMINISTRATION**			
5311.	330.			430610.		100		PERSONAL SERVICES
5311.	330.			430610.		110.	000	SALARIES AND WAGES
5311.	330.			430610.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.			430610.		120.	000	OVERTIME
5311.	330.			430610.		130.	000	OTHER
5311.	330.			430610.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.			430610.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.			430610.		200		SUPPLIES
5311.	330.			430610.		210.	000	OFFICE SUPPLIES
5311.	330.			430610.		220.	000	OPERATING SUPPLIES
5311.	330.			430610.		231.	000	GASOLINE
5311.	330.			430610.		300		PURCHASED SERVICES
5311.	330.			430610.		310.	000	COMMUNICATIONS
5311.	330.			430610.		320.	000	PRINTING & DUPLICATING
5311.	330.			430610.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.			430610.		344.	000	TELEPHONE SERVICE
5311.	330.			430610.		360.	000	REPAIR & MAINTENANCE

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5311.	330.	430610.		370.	000	TRAVEL
5311.	330.	430610.		380.	000	TRAINING
5311.	330.	430610.		500		FIXED CHARGES
5311.	330.	430610.		500.	000	FIXED CHARGES
5311.	330.	430610.		700		GRANTS & CONTRIBUTIONS
5311.	330.	430610.		700.	000	GRANTS & CONTRIBUTIONS
5311.	330.	430610.		800		OTHER OBJECTS
5311.	330.	**430611**	**UTILITY RATE STUDY/CONSULTATION**			
5311.	330.	430611.		900		CAPITAL OUTLAY
5311.	330.	430611.		930.	182	UTILITY RATE STUDY - SEWER
5311.	330.	**430619**	**ADMINISTRATION MISCELLANEOUS PROJECTS**			
5311.	330.	430619.		900		CAPITAL OUTLAY
5311.	330.	430619.		930.	201	MT SENTINEL COMMUNICATION SITE
5311.	330.	**430623**	**UPDATE/IMPROVE EXISTING FACILITY**			
5311.	330.	430623.		900		CAPITAL OUTLAY
5311.	330.	430623.		930.	191	WASTEWATER LAB EXPANSION
5311.	330.	430623.		930.	192	WASTEWATER FACILITY RE-ROOF
5311.	330.	**430630**	**COLLECTIONS & TRANSMISSIONS**			
5311.	330.	430630.		100		PERSONAL SERVICES
5311.	330.	430630.		110.	000	SALARIES AND WAGES
5311.	330.	430630.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430630.		120.	000	OVERTIME
5311.	330.	430630.		130.	000	OTHER
5311.	330.	430630.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430630.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430630.		200		SUPPLIES
5311.	330.	430630.		220.	000	OPERATING SUPPLIES
5311.	330.	430630.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430630.		231.	000	GASOLINE
5311.	330.	430630.		235.	000	VEHICLE REPAIR/MAINTENANCE
5311.	330.	430630.		240.	000	OTHER SUPPLIES
5311.	330.	430630.		300		PURCHASED SERVICES
5311.	330.	430630.		310.	000	COMMUNICATIONS
5311.	330.	430630.		320.	000	PRINTING & DUPLICATING
5311.	330.	430630.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES

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5311.	330.	430630.		341.	000	ELECTRICITY & NATURAL GAS
5311.	330.	430630.		343.	000	WATER CHARGES
5311.	330.	430630.		344.	000	TELEPHONE SERVICE
5311.	330.	430630.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430630.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430630.		370.	000	TRAVEL
5311.	330.	430630.		380.	000	TRAINING
5311.	330.	430630.		500		FIXED CHARGES
5311.	330.	430630.		500.	000	FIXED CHARGES
5311.	330.	430630.		530.	000	RENT
5311.	330.	**430631**	**SEWER MAIN REPLACE/UPGRADE**			
5311.	330.	430631.		900		CAPITAL OUTLAY
5311.	330.	430631.		930.	000	IMPROVEMENTS
5311.	330.	430631.		930.	191	UNIVERSITY FORCE MAIN
5311.	330.	430631.		930.	201	OWEN ST MAIN REPLACE/UPGRADE
5311.	330.	430631.		930.	202	N RUSSELL MAIN REPLACEMENT
5311.	330.	**430633**	**SEWER MAIN EXTENSIONS**			
5311.	330.	430633.		300		PURCHASED SERVICES
5311.	330.	430633.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430633.		900		CAPITAL OUTLAY
5311.	330.	430633.		930.	191	W BROADWAY & MAPLE EXTENSION
5311.	330.	**430637**	**SEWAGE LIFT STATION UPGRADE/REHAB**			
5311.	330.	430637.		900		CAPITAL OUTLAY
5311.	330.	430637.		930.	000	IMPROVEMENTS
5311.	330.	430637.		930.	191	RESERVE ST LIFT STATION
5311.	330.	430637.		930.	202	GRANT CREEK LIFT STATION
5311.	330.	**430639**	**COLLECTION & TREATMENT MISC PROJECTS**			
5311.	330.	430639.		300		PURCHASED SERVICES
5311.	330.	430639.		900		CAPITAL OUTLAY
5311.	330.	430639.		930.	000	IMPROVEMENTS
5311.	330.	**430640**	**TREATMENT AND DISPOSAL**			
5311.	330.	430640.		100		PERSONAL SERVICES
5311.	330.	430640.		110.	000	SALARIES AND WAGES
5311.	330.	430640.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430640.		120.	000	OVERTIME

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5311.		330.		430640.		130.	000	OTHER
5311.		330.		430640.		140.	000	EMPLOYER CONTRIBUTIONS
5311.		330.		430640.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.		330.		430640.		200		SUPPLIES
5311.		330.		430640.		220.	000	OPERATING SUPPLIES
5311.		330.		430640.		230.	000	REPAIR/MAINTENANCE
5311.		330.		430640.		231.	000	GASOLINE
5311.		330.		430640.		240.	000	OTHER SUPPLIES
5311.		330.		430640.		300		PURCHASED SERVICES
5311.		330.		430640.		310.	000	COMMUNICATIONS
5311.		330.		430640.		320.	000	PRINTING & DUPLICATING
5311.		330.		430640.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.		330.		430640.		341.	000	ELECTRICITY & NATURAL GAS
5311.		330.		430640.		343.	000	WATER CHARGES
5311.		330.		430640.		344.	000	TELEPHONE SERVICE
5311.		330.		430640.		345.	000	GARBAGE
5311.		330.		430640.		350.	000	PROFESSIONAL SERVICES
5311.		330.		430640.		360.	000	REPAIR & MAINTENANCE
5311.		330.		430640.		370.	000	TRAVEL
5311.		330.		430640.		380.	000	TRAINING
5311.		330.		430640.		500		FIXED CHARGES
5311.		330.		430640.		500.	000	FIXED CHARGES
5311.		330.		430640.		530.	000	RENT
5311.		330.		**430641**	**PLANT IMPROVEMENTS/ UPGRADES**			
5311.		330.		430641.		900		CAPITAL OUTLAY
5311.		330.		430641.		930.	201	PELS ETHERNET UPGRADE
5311.		330.		430641.		930.	202	LIGHTING LED
5311.		330.		**430643**	**EQUIPMENT IMPROVEMENTS/REPLACEMENT**			
5311.		330.		430643.		900		CAPITAL OUTLAY
5311.		330.		430643.		930.	000	IMPROVEMENTS
5311.		330.		430643.		930.	191	TROMMEL SCREEN
5311.		330.		430643.		930.	201	CENTERFUGE REBUILD
5311.		330.		430643.		930.	202	INFLUENT PUMP UPGRADE
5311.		330.		**430649**	**MISCELLANEUOS PROJECTS**			
5311.		330.		430649.		900		CAPITAL OUTLAY

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5311.	330.	430649.		930.	000	IMPROVEMENTS
5311.	330.	**430650**	**LAB & TESTING**			
5311.	330.	430650.		100		PERSONAL SERVICES
5311.	330.	430650.		110.	000	SALARIES AND WAGES
5311.	330.	430650.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5311.	330.	430650.		120.	000	OVERTIME
5311.	330.	430650.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430650.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430650.		200		SUPPLIES
5311.	330.	430650.		220.	000	OPERATING SUPPLIES
5311.	330.	430650.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430650.		235.	000	VEHICLE REPAIR/MAINTENANCE
5311.	330.	430650.		300		PURCHASED SERVICES
5311.	330.	430650.		310.	000	COMMUNICATIONS
5311.	330.	430650.		320.	000	PRINTING & DUPLICATING
5311.	330.	430650.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430650.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430650.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430650.		370.	000	TRAVEL
5311.	330.	430650.		380.	000	TRAINING
5311.	330.	430650.		700		GRANTS & CONTRIBUTIONS
5311.	330.	430650.		700.	000	GRANTS & CONTRIBUTIONS
5311.	330.	**430660**	**COMPOST**			
5311.	330.	430660.		100		PERSONAL SERVICES
5311.	330.	430660.		110.	000	SALARIES AND WAGES
5311.	330.	430660.		120.	000	OVERTIME
5311.	330.	430660.		130.	000	OTHER
5311.	330.	430660.		140.	000	EMPLOYER CONTRIBUTIONS
5311.	330.	430660.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5311.	330.	430660.		200		SUPPLIES
5311.	330.	430660.		210.	000	OFFICE SUPPLIES
5311.	330.	430660.		220.	000	OPERATING SUPPLIES
5311.	330.	430660.		230.	000	REPAIR/MAINTENANCE
5311.	330.	430660.		231.	000	GASOLINE
5311.	330.	430660.		235.	000	VEHICLE REPAIR/MAINTENANCE

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5311.	330.	430660.		240.	000	OTHER SUPPLIES
5311.	330.	430660.		300		PURCHASED SERVICES
5311.	330.	430660.		310.	000	COMMUNICATIONS
5311.	330.	430660.		320.	000	PRINTING & DUPLICATING
5311.	330.	430660.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5311.	330.	430660.		341.	000	ELECTRICITY & NATURAL GAS
5311.	330.	430660.		344.	000	TELEPHONE SERVICE
5311.	330.	430660.		345.	000	GARBAGE
5311.	330.	430660.		350.	000	PROFESSIONAL SERVICES
5311.	330.	430660.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430660.		370.	000	TRAVEL
5311.	330.	430660.		380.	000	TRAINING
5311.	330.	430660.		500		FIXED CHARGES
5311.	330.	430660.		500.	000	FIXED CHARGES
5311.	330.	430660.		530.	000	RENT
5311.	330.	430660.		600		DEBT SERVICE
5311.	330.	430660.		900		CAPITAL OUTLAY
5311.	330.	430660.		930.	000	IMPROVEMENTS
5311.	330.	430660.		940.	000	MACHINERY & EQUIPMENT
5311.	330.	**430669**	**COMPOST MISC IMPROVEMENTS**			
5311.	330.	430669.		900		CAPITAL OUTLAY
5311.	330.	430669.		930.	000	COMPOST MISC. IMPROVEMENTS
5311.	330.	**430691**	**R&D MISC. SEWER REPAIRS**			
5311.	330.	430691.		300		PURCHASED SERVICES
5311.	330.	430691.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430691.		900		CAPITAL OUTLAY
5311.	330.	430691.		930.	000	MISC. SEWER REPARIS R&D
5311.	330.	**430693**	**MISC. PLANT REPAIRS - R&D**			
5311.	330.	430693.		300		PURCHASED SERVICES
5311.	330.	430693.		360.	000	REPAIR & MAINTENANCE
5311.	330.	430693.		900		CAPITAL OUTLAY
5311.	330.	430693.		930.	000	IMPROVEMENTS
5311.	330.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
5311.	330.	439000.		300		PURCHASED SERVICES
5311.	330.	439000.		900		CAPITAL OUTLAY

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
5311.	330.	439000.		940.	000	MACHINERY & EQUIPMENT
5311.	330.	**490200**	**REVENUE BOND DEBT SERVICE**			
5311.	330.	490200.		600		DEBT SERVICE
5311.	330.	490200.		610.	000	PRINCIPAL
5311.	330.	490200.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490502**	**CAPITAL LEASE DEBT SERVICE**			
5311.	330.	490502.		600		DEBT SERVICE
5311.	330.	490502.		610.	000	PRINCIPAL
5311.	330.	490502.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490506**	**CORE FINANCED EQUIPMENT**			
5311.	330.	490506.		600		DEBT SERVICE
5311.	330.	490506.		610.	000	PRINCIPAL
5311.	330.	490506.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**490508**	**EKO COMPOST PURCHASE**			
5311.	330.	490508.		600		DEBT SERVICE
5311.	330.	490508.		610.	000	PRINCIPAL
5311.	330.	490508.		620.	000	INTEREST / SERVICE FEES
5311.	330.	**510110**	**MERCHANT SERVICES**			
5311.	330.	510110.		500		FIXED CHARGES
5311.	330.	510110.		500.	000	FIXED CHARGES
5315	**SEWER LOAN FUND**					
	330	**WASTEWATER\ COMPOST UTILITY**				
5315.	330.	**430670**	**CUSTOMER ACCOUNTING & COLLECTION**			
5315.	330.	430670.		300		PURCHASED SERVICES
5315.	330.	430670.		800		OTHER OBJECTS
5325	**SEWER DEVELOPMENT FEE FUND**					
	330	**WASTEWATER\ COMPOST UTILITY**				
5325.	330.	**430623**	**UPDATE/IMPROVE EXISTING FACILITY**			
5325.	330.	430623.		800		OTHER OBJECTS
5325.	330.	430623.		820.	000	TRANSFERS TO OTHER FUNDS
5325.	330.	**430631**	**SEWER MAIN REPLACE/UPGRADE**			
5325.	330.	430631.		700		GRANTS & CONTRIBUTIONS
5325.	330.	430631.		800		OTHER OBJECTS
5325.	330.	430631.		820.	000	MAIN REPLACEMENT
5325.	330.	**430633**	**SEWER MAIN EXTENSIONS**			

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5325.		330.		430633.		700		GRANTS & CONTRIBUTIONS
5325.		330.		430633.		800		OTHER OBJECTS
5325.		330.		430633.		820.	000	TRANSFERS TO OTHER FUNDS
5325.		330.		**430635**	**SEWER INTERCEPTOR UPGRADES/REHAB**			
5325.		330.		430635.		700		GRANTS & CONTRIBUTIONS
5325.		330.		**430637**	**SEWAGE LIFT STATION UPGRADE/REHAB**			
5325.		330.		430637.		800		OTHER OBJECTS
5325.		330.		430637.		820.	000	TRANSFERS TO OTHER FUNDS
5450	**STORMWATER UTILITIY**							
		334	**STORM WATER**					
5450.		334.		**430210**	**ADMINISTRATION**			
5450.		334.		430210.		100		PERSONAL SERVICES
5450.		334.		430210.		110.	000	SALARIES AND WAGES
5450.		334.		430210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5450.		334.		430210.		120.	000	OVERTIME
5450.		334.		430210.		130.	000	OTHER
5450.		334.		430210.		140.	000	EMPLOYER CONTRIBUTIONS
5450.		334.		430210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5450.		334.		430210.		200		SUPPLIES
5450.		334.		430210.		210.	000	OFFICE SUPPLIES
5450.		334.		430210.		220.	000	OPERATING SUPPLIES
5450.		334.		430210.		231.	000	GASOLINE
5450.		334.		430210.		240.	000	OTHER SUPPLIES
5450.		334.		430210.		300		PURCHASED SERVICES
5450.		334.		430210.		310.	000	COMMUNICATIONS
5450.		334.		430210.		320.	000	PRINTING & DUPLICATING
5450.		334.		430210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5450.		334.		430210.		344.	000	TELEPHONE SERVICE
5450.		334.		430210.		350.	000	PROFESSIONAL SERVICES
5450.		334.		430210.		360.	000	REPAIR & MAINTENANCE
5450.		334.		430210.		370.	000	TRAVEL
5450.		334.		430210.		380.	000	TRAINING
5450.		334.		430210.		500		FIXED CHARGES
5450.		334.		430210.		500.	000	FIXED CHARGES
5450.		334.		430210.		550.	000	MERCHANT SERVICE FEES

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5450.	334.	430210.		600		DEBT SERVICE
5450.	334.	430210.		610.	000	PRINCIPAL
5450.	334.	430210.		620.	000	INTEREST / SERVICE FEES
5450.	334.	430210.		700		GRANTS & CONTRIBUTIONS
5450.	334.	430210.		700.	000	GRANTS & CONTRIBUTIONS
5450.	334.	430210.		800		OTHER OBJECTS
5450.	334.	430210.		820.	000	TRANSFERS TO OTHER FUNDS
5450.	334.	430210.		900		CAPITAL OUTLAY
5450.	334.	**430235**	**STORM DRAINAGE**			
5450.	334.	430235.		100		PERSONAL SERVICES
5450.	334.	430235.		110.	000	SALARIES AND WAGES
5450.	334.	430235.		130.	000	OTHER
5450.	334.	430235.		140.	000	EMPLOYER CONTRIBUTIONS
5450.	334.	430235.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5450.	334.	430235.		200		SUPPLIES
5450.	334.	430235.		300		PURCHASED SERVICES
5450.	334.	430235.		900		CAPITAL OUTLAY
5450.	334.	430235.		930.	000	IMPROVEMENTS
5450.	334.	430235.		930.	182	FACILITY RATE STUDY
5450.	334.	430235.		930.	191	UPPER GHARRETT DRAIN IMPROVEMENTS
5450.	334.	**430246**	**STORM WATER MAINTENANCE**			
5450.	334.	430246.		100		PERSONAL SERVICES
5450.	334.	430246.		200		SUPPLIES
5450.	334.	430246.		220.	000	OPERATING SUPPLIES
5450.	334.	430246.		231.	000	GASOLINE
5450.	334.	430246.		235.	000	VEHICLE REPAIR/MAINTENANCE
5450.	334.	430246.		300		PURCHASED SERVICES
5450.	334.	430246.		345.	000	GARBAGE
5450.	334.	430246.		350.	000	PROFESSIONAL SERVICES
5450.	334.	430246.		360.	000	REPAIR & MAINTENANCE
5450.	334.	**430554**	**PUBLIC WORKS SALARY RESERVE**			
5450.	334.	430554.		100		PERSONAL SERVICES
5450.	334.	430554.		110.	000	SALARIES AND WAGES
5450.	334.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
5450.	334.	**431209**	***** Title Not Found *****			

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5450.	334.	431209.		900		CAPITAL OUTLAY
5450.	334.	431209.		930.	000	IMPROVEMENTS
5450.	334.	**431210**	**CARAS PARK STORM WATER RETROFITS**			
5450.	334.	431210.		300		PURCHASED SERVICES
5450.	334.	431210.		800		OTHER OBJECTS
5450.	334.	431210.		900		CAPITAL OUTLAY
5450.	334.	431210.		930.	000	CARAS PARK OUTFALL
5450.	334.	**439000**	**PUBLIC WORKS ONETIME EXPENSES**			
5450.	334.	439000.		300		PURCHASED SERVICES
5450.	334.	439000.		350.	000	PROFESSIONAL SERVICES
5450.	334.	**510400**	**DEPRECIATION**			
5450.	334.	510400.		800		OTHER OBJECTS
5711	**AQUATICS**					
	370	**PARKS & RECREATION**				
5711.	370.	**460445**	***** Title Not Found *****			
5711.	370.	460445.		900		CAPITAL OUTLAY
5711.	370.	460445.		930.	000	IMPROVEMENTS
5711.	370.	**460449**	**GRILL VAN**			
5711.	370.	460449.		100		PERSONAL SERVICES
5711.	370.	460449.		200		SUPPLIES
5711.	370.	460449.		300		PURCHASED SERVICES
5711.	370.	**460477**	**CONCESSIONS**			
5711.	370.	460477.		100		PERSONAL SERVICES
5711.	370.	460477.		110.	000	SALARIES AND WAGES
5711.	370.	460477.		120.	000	OVERTIME
5711.	370.	460477.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	460477.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.	370.	460477.		200		SUPPLIES
5711.	370.	460477.		220.	000	OPERATING SUPPLIES
5711.	370.	460477.		300		PURCHASED SERVICES
5711.	370.	460477.		341.	000	GRILL VAN/ELECTRICITY & NATURAL GAS
5711.	370.	460477.		360.	000	GRILL VAN/REPAIR & MAINTENANCE
5711.	370.	460477.		900		CAPITAL OUTLAY
5711.	370.	**460490**	**CURRENTS POOL EXPENSES**			
5711.	370.	460490.		100		PERSONAL SERVICES

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5711.	370.	460490.		110.	000	SALARIES AND WAGES
5711.	370.	460490.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
5711.	370.	460490.		120.	000	OVERTIME
5711.	370.	460490.		130.	000	OTHER
5711.	370.	460490.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	460490.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.	370.	460490.		200		SUPPLIES
5711.	370.	460490.		210.	000	OFFICE SUPPLIES
5711.	370.	460490.		220.	000	OPERATING SUPPLIES
5711.	370.	460490.		230.	000	REPAIR/MAINTENANCE
5711.	370.	460490.		232.	000	JANITORIAL SUPPLIES
5711.	370.	460490.		240.	000	OTHER SUPPLIES
5711.	370.	460490.		300		PURCHASED SERVICES
5711.	370.	460490.		310.	000	COMMUNICATIONS
5711.	370.	460490.		320.	000	PRINTING & DUPLICATING
5711.	370.	460490.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5711.	370.	460490.		340.	000	WASTEWATER
5711.	370.	460490.		341.	000	ELECTRICITY & NATURAL GAS
5711.	370.	460490.		343.	000	WATER CHARGES
5711.	370.	460490.		344.	000	TELEPHONE SERVICE
5711.	370.	460490.		345.	000	GARBAGE
5711.	370.	460490.		350.	000	PROFESSIONAL SERVICES
5711.	370.	460490.		360.	000	REPAIR & MAINTENANCE
5711.	370.	460490.		370.	000	TRAVEL
5711.	370.	460490.		380.	000	TRAINING
5711.	370.	460490.		390.	000	OTHER PURCHASED SERVICES
5711.	370.	460490.		500		FIXED CHARGES
5711.	370.	460490.		500.	000	FIXED CHARGES
5711.	370.	460490.		800		OTHER OBJECTS
5711.	370.	460490.		900		CAPITAL OUTLAY
5711.	370.	460490.		930.	000	IMPROVEMENTS
5711.	370.	**460491**	**SPLASH POOLS EXPENSES**			
5711.	370.	460491.		100		PERSONAL SERVICES
5711.	370.	460491.		110.	000	SALARIES AND WAGES
5711.	370.	460491.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT

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5711.	370.	460491.		120.	000	OVERTIME
5711.	370.	460491.		130.	000	OTHER
5711.	370.	460491.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	460491.		141.	000	STATE RETIREMENT CONTRIBUTIONS
5711.	370.	460491.		200		SUPPLIES
5711.	370.	460491.		210.	000	OFFICE SUPPLIES
5711.	370.	460491.		220.	000	OPERATING SUPPLIES
5711.	370.	460491.		230.	000	REPAIR/MAINTENANCE
5711.	370.	460491.		232.	000	JANITORIAL SUPPLIES
5711.	370.	460491.		300		PURCHASED SERVICES
5711.	370.	460491.		310.	000	COMMUNICATIONS
5711.	370.	460491.		320.	000	PRINTING & DUPLICATING
5711.	370.	460491.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
5711.	370.	460491.		340.	000	WASTEWATER
5711.	370.	460491.		341.	000	ELECTRICITY & NATURAL GAS
5711.	370.	460491.		343.	000	WATER CHARGES
5711.	370.	460491.		344.	000	TELEPHONE SERVICE
5711.	370.	460491.		345.	000	GARBAGE
5711.	370.	460491.		350.	000	PROFESSIONAL SERVICES
5711.	370.	460491.		360.	000	REPAIR & MAINTENANCE
5711.	370.	460491.		380.	000	TRAINING
5711.	370.	460491.		390.	000	OTHER PURCHASED SERVICES
5711.	370.	460491.		500		FIXED CHARGES
5711.	370.	460491.		500.	000	FIXED CHARGES
5711.	370.	460491.		800		OTHER OBJECTS
5711.	370.	460491.		900		CAPITAL OUTLAY
5711.	370.	460491.		940.	000	MACHINERY & EQUIPMENT
5711.	370.	**460493**	**AQUATICS MAINTENANCE**			
5711.	370.	460493.		300		PURCHASED SERVICES
5711.	370.	460493.		500		FIXED CHARGES
5711.	370.	460493.		900		CAPITAL OUTLAY
5711.	370.	460493.		920.	000	BUILDINGS
5711.	370.	460493.		930.	000	IMPROVEMENTS
5711.	370.	**460512**	**PARK MEMORIALS**			
5711.	370.	460512.		200		SUPPLIES

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5711.	370.	460512.		300		PURCHASED SERVICES
5711.	370.	460512.		900		CAPITAL OUTLAY
5711.	370.	**460519**	**AQUATICS CAPITAL**			
5711.	370.	460519.		900		CAPITAL OUTLAY
5711.	370.	**460554**	**CULTURE & RECREATION SALARY RESERVE**			
5711.	370.	460554.		100		PERSONAL SERVICES
5711.	370.	460554.		110.	000	SALARIES AND WAGES
5711.	370.	460554.		140.	000	EMPLOYER CONTRIBUTIONS
5711.	370.	**490506**	**CORE FINANCED EQUIPMENT**			
5711.	370.	490506.		600		DEBT SERVICE
5711.	370.	**510110**	**MERCHANT SERVICES**			
5711.	370.	510110.		500		FIXED CHARGES
5711.	370.	510110.		550.	000	MERCHANT SERVICE FEES
5711.	370.	**510306**	**SALARY RESERVE**			
5711.	370.	510306.		100		PERSONAL SERVICES
	390	**NON-DEPARTMENTAL**				
5711.	390.	**510000**	**MISCELLANEOUS**			
5711.	390.	510000.		800		OTHER OBJECTS
5711.	390.	510000.		900		CAPITAL OUTLAY
6050	**EMPLOYEE BENEFIT PLAN FUND**					
	390	**NON-DEPARTMENTAL**				
6050.	390.	**510110**	**MERCHANT SERVICES**			
6050.	390.	510110.		500		FIXED CHARGES
6050.	390.	**520800**	**EMPLOYEE BENEFITS**			
6050.	390.	520800.		300		PURCHASED SERVICES
6050.	390.	520800.		350.	000	PROFESSIONAL SERVICES
6050.	390.	520800.		351.	000	INSURANCE CLAIMS
6050.	390.	520800.		352.	000	HEALTH PROGRAMS
6050.	390.	520800.		353.	000	ADMINISTRATION EXPENDITURES
6050.	390.	520800.		354.	000	TRANSITIONAL REINSURANCE PROGRAM
6050.	390.	520800.		800		OTHER OBJECTS
7370	**PARKING COMMISSION FUND**					
	395	**PARKING COMMISSION**				
7370.	395.	**430266**	**PARKING DIVISION**			
7370.	395.	430266.		100		PERSONAL SERVICES

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7370.		395.		430266.		110.	000	SALARIES AND WAGES
7370.		395.		430266.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
7370.		395.		430266.		120.	000	OVERTIME
7370.		395.		430266.		140.	000	EMPLOYER CONTRIBUTIONS
7370.		395.		430266.		141.	000	STATE RETIREMENT CONTRIBUTIONS
7370.		395.		430266.		200		SUPPLIES
7370.		395.		430266.		210.	000	OFFICE SUPPLIES
7370.		395.		430266.		220.	000	OPERATING SUPPLIES
7370.		395.		430266.		220.	311	CLOTHING SUPPLIES
7370.		395.		430266.		230.	000	REPAIR/MAINTENANCE
7370.		395.		430266.		231.	000	GASOLINE
7370.		395.		430266.		300		PURCHASED SERVICES
7370.		395.		430266.		310.	000	COMMUNICATIONS
7370.		395.		430266.		320.	000	PRINTING & DUPLICATING
7370.		395.		430266.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
7370.		395.		430266.		340.	000	WASTEWATER
7370.		395.		430266.		341.	000	ELECTRICITY & NATURAL GAS
7370.		395.		430266.		343.	000	WATER CHARGES
7370.		395.		430266.		343.	717	MARKET ON FRONT WATER CHARGES
7370.		395.		430266.		344.	000	TELEPHONE SERVICE
7370.		395.		430266.		345.	000	GARBAGE
7370.		395.		430266.		345.	717	GARBAGE
7370.		395.		430266.		350.	000	PROFESSIONAL SERVICES
7370.		395.		430266.		350.	303	PROFESSIONAL SERVICES
7370.		395.		430266.		350.	700	ACCOUNTING
7370.		395.		430266.		350.	701	PROFESSIONAL SERVICES
7370.		395.		430266.		350.	702	SECURITY FOR GARAGES
7370.		395.		430266.		350.	703	STATE LICENSE INQUIRY
7370.		395.		430266.		360.	000	REPAIR & MAINTENANCE
7370.		395.		430266.		360.	712	REPAIR & MAINTENANCE
7370.		395.		430266.		360.	713	REPAIR & MAINTENANCE
7370.		395.		430266.		360.	714	BANK ST/REPAIR & MAINTENANCE
7370.		395.		430266.		360.	716	REPAIR & MAINTENANCE
7370.		395.		430266.		370.	000	TRAVEL
7370.		395.		430266.		380.	000	TRAINING

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7370.	395.	430266.		390.	000	OTHER PURCHASED SERVICES
7370.	395.	430266.		390.	044	JANITORIAL
7370.	395.	430266.		390.	720	OTHER PURCHASED SERVICES
7370.	395.	430266.		500		FIXED CHARGES
7370.	395.	430266.		500.	000	FIXED CHARGES
7370.	395.	430266.		500.	733	FIXED CHARGES
7370.	395.	430266.		500.	734	FIXED CHARGES
7370.	395.	430266.		510.	000	INSURANCE
7370.	395.	430266.		600		DEBT SERVICE
7370.	395.	430266.		610.	000	LEASE/PRINCIPAL
7370.	395.	430266.		620.	000	LEASE INTEREST
7370.	395.	430266.		700		GRANTS & CONTRIBUTIONS
7370.	395.	430266.		700.	000	GRANTS & CONTRIBUTIONS
7370.	395.	430266.		800		OTHER OBJECTS
7370.	395.	430266.		820.	000	TRANSFERS TO OTHER FUNDS
7370.	395.	430266.		845.	000	CONTINGENCY
7370.	395.	430266.		900		CAPITAL OUTLAY
7370.	395.	430266.		940.	000	MACHINERY & EQUIPMENT
7370.	395.	**430268**	**PARKING EQUIPMENT REPLACE/ UPGRADE**			
7370.	395.	430268.		300		PURCHASED SERVICES
7370.	395.	**430554**	**PUBLIC WORKS SALARY RESERVE**			
7370.	395.	430554.		100		PERSONAL SERVICES
7370.	395.	430554.		110.	000	SALARIES AND WAGES
7370.	395.	430554.		140.	000	EMPLOYER CONTRIBUTIONS
7370.	395.	**510110**	**MERCHANT SERVICES**			
7370.	395.	510110.		500		FIXED CHARGES
7370.	395.	510110.		550.	000	MERCHANT SERVICE FEES
	900	**DEPRECIATION**				
7370.	900.	**510000**	**MISCELLANEOUS**			
7370.	900.	510000.		800		OTHER OBJECTS
7370.	900.	510000.		900		CAPITAL OUTLAY
7370.	900.	510000.		940.	000	MACHINERY & EQUIPMENT-FIXED ASSETS
7371	**FRONT STREET PARKING BONDS**					
	395	**PARKING COMMISSION**				
7371.	395.	**490200**	**REVENUE BOND DEBT SERVICE**			

City of Missoula
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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7371.	395.	490200.		600		DEBT SERVICE
7371.	395.	490200.		620.	000	INTEREST / SERVICE FEES
7371.	395.	**490201**	**SERIES 2014 MPC DEBT**			
7371.	395.	490201.		500		FIXED CHARGES
7371.	395.	490201.		600		DEBT SERVICE
7371.	395.	490201.		620.	000	INTEREST / SERVICE FEES
7372	**SINKING FUND/FRONT ST PARKING BONDS**					
	395	**PARKING COMMISSION**				
7372.	395.	**490201**	**SERIES 2014 MPC DEBT**			
7372.	395.	490201.		600		DEBT SERVICE
7372.	395.	490201.		610.	000	SERIES 2014 BOND-PRINCIPAL
7373	**MPC SERIES 2010B CONSTRUCTION**					
	395	**PARKING COMMISSION**				
7373.	395.	**430266**	**PARKING DIVISION**			
7373.	395.	430266.		600		DEBT SERVICE
7375	**PLEDGED TAX INCREMENT-2010B BOND**					
	395	**PARKING COMMISSION**				
7375.	395.	**430266**	**PARKING DIVISION**			
7375.	395.	430266.		800		OTHER OBJECTS
7375.	395.	430266.		845.	000	CONTINGENCY
7380	**BUSINESS IMPROVEMENT DISTRICT**					
	375	**BUSINESS IMPROVEMENT DISTRICT**				
7380.	375.	**471210**	**BUSINESS IMPROVEMENT DISTRICT**			
7380.	375.	471210.		300		PURCHASED SERVICES
7380.	375.	471210.		345.	000	GARBAGE
7380.	375.	471210.		700		GRANTS & CONTRIBUTIONS
7380.	375.	471210.		700.	000	GRANTS & CONTRIBUTIONS
7380.	375.	**471220**	**BID MARKETING**			
7380.	375.	471220.		300		PURCHASED SERVICES
7380.	375.	**471230**	**STREETSCAPE MAINTENANCE-BID**			
7380.	375.	471230.		300		PURCHASED SERVICES
7380.	375.	**471240**	**SAFETY-BID**			
7380.	375.	471240.		300		PURCHASED SERVICES
7380.	375.	471240.		350.	000	PROFESSIONAL SERVICES - BID SAFETY
7381	**TOURISM BUSINESS IMPROVEMENT DISTRICT**					

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		375	**BUSINESS IMPROVEMENT DISTRICT**					
7381.		375.		**471210**	**BUSINESS IMPROVEMENT DISTRICT**			
7381.		375.		471210.		300		PURCHASED SERVICES
7381.		375.		471210.		390.	000	OTHER PURCHASED SERVICES
7383	**RIVERFRONT TRIANGLE URD**							
		385	**MRA**					
7383.		385.		**470210**	**ADMINISTRATION**			
7383.		385.		470210.		800		OTHER OBJECTS
7383.		385.		470210.		820.	000	TRANSFERS TO OTHER FUNDS
7383.		385.		**470230**	**PW FACILITY**			
7383.		385.		470230.		800		OTHER OBJECTS
7383.		385.		470230.		845.	000	CONTINGENCY
7383.		385.		470230.		900		CAPITAL OUTLAY
7383.		385.		**470260**	**PLANNING & MGMT**			
7383.		385.		470260.		300		PURCHASED SERVICES
7383.		385.		470260.		700		GRANTS & CONTRIBUTIONS
7383.		385.		470260.		800		OTHER OBJECTS
7383.		385.		**470270**	**CLEARING & DEMO**			
7383.		385.		470270.		800		OTHER OBJECTS
7383.		385.		**470320**	**ECONOMIC DEVELOPMENT LOANS**			
7383.		385.		470320.		700		GRANTS & CONTRIBUTIONS
7384	**NRSS DEBT SERVICE CLEARING**							
		385	**MRA**					
7384.		385.		**521009**	**TRANFERS TO DEBT SERVICE**			
7384.		385.		521009.		800		OTHER OBJECTS
7384.		385.		521009.		820.	000	TRANSFERS TO DEBT SERVICE
7384.		385.		**521010**	**TRANSFERS TO MRA**			
7384.		385.		521010.		800		OTHER OBJECTS
7384.		385.		521010.		820.	000	TRANSFERS TO MRA (NRSS)
7385	**FRONT STREET URD**							
		385	**MRA**					
7385.		385.		**470210**	**ADMINISTRATION**			
7385.		385.		470210.		800		OTHER OBJECTS
7385.		385.		**470213**	**FRONT ST HOUSING - 2017C STUDENT HOUSE**			
7385.		385.		470213.		300		PURCHASED SERVICES

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7385.	385.	470213.		900		CAPITAL OUTLAY
7385.	385.	**470214**	**2018 MERC HOTEL**			
7385.	385.	470214.		300		PURCHASED SERVICES
7385.	385.	470214.		700		GRANTS & CONTRIBUTIONS
7385.	385.	**470230**	**PW FACILITY**			
7385.	385.	470230.		300		PURCHASED SERVICES
7385.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470230.		700.	000	PROJECT EXPENSE-PUBLIC WORKS
7385.	385.	470230.		800		OTHER OBJECTS
7385.	385.	470230.		845.	000	CONTINGENCY
7385.	385.	470230.		900		CAPITAL OUTLAY
7385.	385.	**470260**	**PLANNING & MGMT**			
7385.	385.	470260.		300		PURCHASED SERVICES
7385.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470260.		700.	000	PLANNING & MGMT/GRANTS & CONTRIBUTIONS
7385.	385.	470260.		800		OTHER OBJECTS
7385.	385.	**470270**	**CLEARING & DEMO**			
7385.	385.	470270.		700		GRANTS & CONTRIBUTIONS
7385.	385.	470270.		700.	000	CLEARING & DEMO/GRANTS & CONTRIBUTIONS
7385.	385.	470270.		800		OTHER OBJECTS
7386	**DEBT SERVICE-SAFEWAY/ST PAT 1.5M**					
	385	**MRA**				
7386.	385.	**490200**	**REVENUE BOND DEBT SERVICE**			
7386.	385.	490200.		600		DEBT SERVICE
7386.	385.	490200.		610.	000	PRINCIPAL
7386.	385.	490200.		620.	000	INTEREST / SERVICE FEES
	390	**NON-DEPARTMENTAL**				
7386.	390.	**490200**	**DEBT SERVICE-SAFEWAY/ST PAT 1.5M**			
7386.	390.	490200.		600		DEBT SERVICE
7386.	390.	490200.		610.	000	PRINCIPAL
7386.	390.	490200.		620.	000	INTEREST / SERVICE FEES
7386.	390.	**490510**	**DS PAYMENTS TO GUARANTOR**			
7386.	390.	490510.		600		DEBT SERVICE
7386.	390.	490510.		610.	000	PRINCIPAL
7387	**DEBT SERVICE-BROWNFIELD RLF 1.125M**					

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		385	**MRA**					
7387.		385.		**490200**	**REVENUE BOND DEBT SERVICE**			
7387.		385.		490200.		600		DEBT SERVICE
7387.		385.		490200.		610.	000	PRINCIPAL
7387.		385.		490200.		620.	000	INTEREST / SERVICE FEES
7389	**DEBT SERVICE - 3.6M/5.75M**							
		385	**MRA**					
7389.		385.		**490200**	**REVENUE BOND DEBT SERVICE**			
7389.		385.		490200.		600		DEBT SERVICE
7389.		385.		490200.		610.	000	PRINCIPAL
7389.		385.		490200.		620.	000	INTEREST / SERVICE FEES
7389.		385.		**490210**	**FY13 $5.75M DEBT SERVICE**			
7389.		385.		490210.		600		DEBT SERVICE
7389.		385.		490210.		610.	000	PRINCIPAL
7389.		385.		490210.		620.	000	INTEREST / SERVICE FEES
7390	**URDII CLEARING - 3.6M TIF**							
		385	**MRA**					
7390.		385.		**490604**	**TI BOND RESERVE**			
7390.		385.		490604.		800		OTHER OBJECTS
7390.		385.		490604.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490605**	***** Title Not Found *****			
7390.		385.		490605.		800		OTHER OBJECTS
7390.		385.		490605.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490606**	***** Title Not Found *****			
7390.		385.		490606.		800		OTHER OBJECTS
7390.		385.		490606.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490607**	**TRANSFERS TO BROWNFIELD**			
7390.		385.		490607.		800		OTHER OBJECTS
7390.		385.		490607.		820.	000	TRANSFERS TO OTHER FUNDS
7390.		385.		**490608**	**TRANSFERS TO SAFEWA/ST PAT**			
7390.		385.		490608.		800		OTHER OBJECTS
7390.		385.		490608.		820.	000	TRANSFERS TO OTHER FUNDS
		390	**NON-DEPARTMENTAL**					
7390.		390.		**490606**	**DEVELOPMENT TRANSFERS**			
7390.		390.		490606.		800		OTHER OBJECTS

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7390.		390.		490606.		820.	000	TRANSFERS TO OTHER FUNDS
7392	**MRA - URD II FUND**							
		385	**MRA**					
7392.		385.		**470210**	**ADMINISTRATION**			
7392.		385.		470210.		300		PURCHASED SERVICES
7392.		385.		470210.		700		GRANTS & CONTRIBUTIONS
7392.		385.		470210.		800		OTHER OBJECTS
7392.		385.		470210.		820.	000	TRANSFERS TO OTHER FUNDS
7392.		385.		**470220**	**PROPERTY ACQUISITION**			
7392.		385.		470220.		800		OTHER OBJECTS
7392.		385.		470220.		845.	000	CONTINGENCY
7392.		385.		**470230**	**PW FACILITY**			
7392.		385.		470230.		300		PURCHASED SERVICES
7392.		385.		470230.		350.	000	PROFESSIONAL SERVICES
7392.		385.		470230.		700		GRANTS & CONTRIBUTIONS
7392.		385.		470230.		700.	000	GRANTS & CONTRIBUTIONS
7392.		385.		470230.		800		OTHER OBJECTS
7392.		385.		470230.		845.	000	CONTINGENCY
7392.		385.		470230.		900		CAPITAL OUTLAY
7392.		385.		470230.		930.	000	IMPROVEMENTS
7392.		385.		**470240**	**REHAB LOANS**			
7392.		385.		470240.		700		GRANTS & CONTRIBUTIONS
7392.		385.		470240.		700.	000	GRANTS & CONTRIBUTIONS
7392.		385.		**470260**	**PLANNING & MGMT**			
7392.		385.		470260.		300		PURCHASED SERVICES
7392.		385.		470260.		350.	000	PROFESSIONAL SERVICES
7392.		385.		470260.		700		GRANTS & CONTRIBUTIONS
7392.		385.		470260.		700.	000	GRANTS & CONTRIBUTIONS
7392.		385.		470260.		800		OTHER OBJECTS
7392.		385.		470260.		845.	000	CONTINGENCY
7392.		385.		**470270**	**CLEARING & DEMO**			
7392.		385.		470270.		700		GRANTS & CONTRIBUTIONS
7392.		385.		470270.		700.	000	GRANTS & CONTRIBUTIONS
7392.		385.		470270.		800		OTHER OBJECTS
7392.		385.		470270.		845.	000	CONTINGENCY

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
7393	**MRA - URD III FUND**							
		385	**MRA**					
7393.		385.		**470210**	**ADMINISTRATION**			
7393.		385.		470210.		100		PERSONAL SERVICES
7393.		385.		470210.		110.	000	SALARIES AND WAGES
7393.		385.		470210.		115.	000	SALARIES/HEALTH INSURANCE BENEFIT
7393.		385.		470210.		120.	000	OVERTIME
7393.		385.		470210.		140.	000	EMPLOYER CONTRIBUTIONS
7393.		385.		470210.		141.	000	STATE RETIREMENT CONTRIBUTIONS
7393.		385.		470210.		200		SUPPLIES
7393.		385.		470210.		210.	000	OFFICE SUPPLIES
7393.		385.		470210.		220.	000	OPERATING SUPPLIES
7393.		385.		470210.		230.	000	REPAIR/MAINTENANCE
7393.		385.		470210.		231.	000	GASOLINE
7393.		385.		470210.		240.	000	OTHER SUPPLIES
7393.		385.		470210.		300		PURCHASED SERVICES
7393.		385.		470210.		310.	000	COMMUNICATIONS
7393.		385.		470210.		320.	000	PRINTING & DUPLICATING
7393.		385.		470210.		330.	000	PUBLICITY SUBSCRIPTIONS & DUES
7393.		385.		470210.		341.	000	ELECTRICITY & NATURAL GAS
7393.		385.		470210.		344.	000	TELEPHONE SERVICE
7393.		385.		470210.		345.	000	GARBAGE
7393.		385.		470210.		350.	000	PROFESSIONAL SERVICES
7393.		385.		470210.		360.	000	REPAIR & MAINTENANCE
7393.		385.		470210.		370.	000	TRAVEL
7393.		385.		470210.		380.	000	TRAINING
7393.		385.		470210.		390.	000	OTHER PURCHASED SERVICES
7393.		385.		470210.		700		GRANTS & CONTRIBUTIONS
7393.		385.		470210.		700.	000	GRANTS & CONTRIBUTIONS
7393.		385.		**470220**	**PROPERTY ACQUISITION**			
7393.		385.		470220.		800		OTHER OBJECTS
7393.		385.		470220.		845.	000	CONTINGENCY
7393.		385.		470220.		900		CAPITAL OUTLAY
7393.		385.		**470230**	**PW FACILITY**			
7393.		385.		470230.		300		PURCHASED SERVICES

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7393.	385.	470230.		350.	000	PROFESSIONAL SERVICES
7393.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470230.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	470230.		800		OTHER OBJECTS
7393.	385.	470230.		845.	000	CONTINGENCY
7393.	385.	470230.		900		CAPITAL OUTLAY
7393.	385.	470230.		930.	000	IMPROVEMENTS
7393.	385.	**470240**	**REHAB LOANS**			
7393.	385.	470240.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470240.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	**470260**	**PLANNING & MGMT**			
7393.	385.	470260.		300		PURCHASED SERVICES
7393.	385.	470260.		350.	000	PROFESSIONAL SERVICES
7393.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470260.		800		OTHER OBJECTS
7393.	385.	470260.		845.	000	CONTINGENCY
7393.	385.	**470270**	**CLEARING & DEMO**			
7393.	385.	470270.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470270.		700.	000	GRANTS & CONTRIBUTIONS
7393.	385.	470270.		800		OTHER OBJECTS
7393.	385.	470270.		845.	000	CONTINGENCY
7393.	385.	**470275**	**MARY AVE PROJECT**			
7393.	385.	470275.		300		PURCHASED SERVICES
7393.	385.	470275.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470275.		800		OTHER OBJECTS
7393.	385.	**470276**	**1.6M MARY AVE WEST**			
7393.	385.	470276.		900		CAPITAL OUTLAY
7393.	385.	470276.		930.	000	IMPROVEMENTS
7393.	385.	**470280**	**5M SOUTH RESERVE CROSSING**			
7393.	385.	470280.		300		PURCHASED SERVICES
7393.	385.	470280.		700		GRANTS & CONTRIBUTIONS
7393.	385.	470280.		900		CAPITAL OUTLAY
7393.	385.	**470330**	**MRL PROPERTY ACQUSITION**			
7393.	385.	470330.		300		PURCHASED SERVICES
7393.	385.	470330.		350.	000	1.128M MRL PRIVATE LAND PURCHASE

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7393.	385.	470330.	700		GRANTS & CONTRIBUTIONS
7393.	385.	470330.	800		OTHER OBJECTS
7393.	385.	470330.	820.	000	TRANSFERS TO OTHER FUNDS
7393.	385.	470330.	900		CAPITAL OUTLAY
7393.	385.	470330.	930.	000	IMPROVEMENTS
7393.	385.	**470551**	***** Title Not Found *****		
7393.	385.	470551.	100		PERSONAL SERVICES
7393.	385.	**470554**	***** Title Not Found *****		
7393.	385.	470554.	100		PERSONAL SERVICES
7393.	385.	470554.	110.	000	SALARIES AND WAGES
7393.	385.	470554.	140.	000	EMPLOYER CONTRIBUTIONS
7394	**MRA URD III TI DEBT CLEARING FUND**				
	385	**MRA**			
7394.	385.	**521009**	**TRANFERS TO DEBT SERVICE**		
7394.	385.	521009.	800		OTHER OBJECTS
7394.	385.	521009.	820.	000	TRANSFERS TO OTHER FUNDS
7394.	385.	**521010**	**TRANSFERS TO MRA**		
7394.	385.	521010.	800		OTHER OBJECTS
7394.	385.	521010.	820.	000	TRANSFERS TO MRA
7395	**MRA TAX INCREMENT DEBT SERVICE**				
	385	**MRA**			
7395.	385.	**490200**	**REVENUE BOND DEBT SERVICE**		
7395.	385.	490200.	600		DEBT SERVICE
7395.	385.	490200.	610.	000	5M SO RESERVE TRAIL CROSSING-PRINCIPAL
7395.	385.	490200.	620.	000	5M SO RESERVE TRAIL CROSSING-INT/FEES
7395.	385.	**490202**	**MARY AVENUE DEBT SERVICE**		
7395.	385.	490202.	600		DEBT SERVICE
7395.	385.	490202.	610.	000	PRINCIPAL
7395.	385.	490202.	620.	000	INTEREST / SERVICE FEES
7395.	385.	**490204**	**MRA URD III TAX INCREMENT DEBT SRVS**		
7395.	385.	490204.	600		DEBT SERVICE
7395.	385.	490204.	610.	000	1.6m Mary Ave W
7395.	385.	490204.	620.	000	1.6m Mary Ave W
7395.	385.	**490207**	**2.6M MRL TAX EXEMPT 2018B**		
7395.	385.	490207.	600		DEBT SERVICE

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7395.	385.	490207.		610.	000	2.6M MRL TAX EXEMPT 2018B
7395.	385.	490207.		620.	000	2.6M MRL TAX EXEMPT 2018B
7395.	385.	**490208**	**1.2M MRL TAXABLE 2018A**			
7395.	385.	490208.		600		DEBT SERVICE
7395.	385.	490208.		610.	000	1.2M MRL TAXABLE 2018A
7395.	385.	490208.		620.	000	1.2M MRL TAXABLE 2018A
7396	**NRSS DEBT SERVICE SINKING FUND**					
	385	**MRA**				
7396.	385.	**490602**	**TI BOND INTEREST**			
7396.	385.	490602.		600		DEBT SERVICE
7396.	385.	490602.		610.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7396.	385.	490602.		620.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7396.	385.	**490603**	**TI BOND SINKING**			
7396.	385.	490603.		600		DEBT SERVICE
7396.	385.	490603.		610.	000	PRINCIPAL
7396.	385.	490603.		620.	000	INTEREST / SERVICE FEES
7397	**NORTH RESERVE/SCOTT ST URD**					
	385	**MRA**				
7397.	385.	**470210**	**ADMINISTRATION**			
7397.	385.	470210.		300		PURCHASED SERVICES
7397.	385.	470210.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470210.		800		OTHER OBJECTS
7397.	385.	470210.		820.	000	TRANSFERS TO OTHER FUNDS
7397.	385.	**470220**	**PROPERTY ACQUISITION**			
7397.	385.	470220.		300		PURCHASED SERVICES
7397.	385.	470220.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470220.		800		OTHER OBJECTS
7397.	385.	470220.		845.	000	CONTINGENCY
7397.	385.	470220.		900		CAPITAL OUTLAY
7397.	385.	**470230**	**PW FACILITY**			
7397.	385.	470230.		300		PURCHASED SERVICES
7397.	385.	470230.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470230.		800		OTHER OBJECTS
7397.	385.	470230.		845.	000	CONTINGENCY
7397.	385.	470230.		900		CAPITAL OUTLAY

City of Missoula
Detailed list of Expenditure Codes

Departments are not applicable to all funds and accounts
Accounts may be created during the year as needed.

Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7397.	385.	**470232**	**CONSUMER DIRECT IMPROVEMENTS**			
7397.	385.	470232.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470232.		800		OTHER OBJECTS
7397.	385.	**470260**	**PLANNING & MGMT**			
7397.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470260.		700.	000	GRANTS & CONTRIBUTIONS
7397.	385.	470260.		800		OTHER OBJECTS
7397.	385.	470260.		845.	000	CONTINGENCY
7397.	385.	**470270**	**CLEARING & DEMO**			
7397.	385.	470270.		800		OTHER OBJECTS
7397.	385.	470270.		845.	000	CONTINGENCY
7397.	385.	**470311**	**DEVELOPER REIMBURSEMENTS**			
7397.	385.	470311.		700		GRANTS & CONTRIBUTIONS
7397.	385.	470311.		700.	000	SCOTT STREET VILLAGE PHASE 2 & 3
7397.	385.	470311.		800		OTHER OBJECTS
7398	**HELLGATE URD**					
	385	**MRA**				
7398.	385.	**470210**	**ADMINISTRATION**			
7398.	385.	470210.		700		GRANTS & CONTRIBUTIONS
7398.	385.	470210.		800		OTHER OBJECTS
7398.	385.	470210.		820.	000	TRANSFERS TO OTHER FUNDS
7398.	385.	**470230**	**PW FACILITY**			
7398.	385.	470230.		800		OTHER OBJECTS
7398.	385.	470230.		845.	000	CONTINGENCY
7398.	385.	**470260**	**PLANNING & MGMT**			
7398.	385.	470260.		300		PURCHASED SERVICES
7398.	385.	470260.		700		GRANTS & CONTRIBUTIONS
7398.	385.	470260.		700.	000	GRANTS & CONTRIBUTIONS
7399	**INTERMOUNTAIN BOND DEBT SERVICE**					
	385	**MRA**				
7399.	385.	**490200**	**REVENUE BOND DEBT SERVICE**			
7399.	385.	490200.		600		DEBT SERVICE
7399.	385.	490200.		610.	000	PRINCIPAL
7399.	385.	490200.		620.	000	INTEREST
7400	**FRONT ST BOND CLEARING**					

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name	Dept #	Dept Name	Activity #	Activity Name	Object #	Sub-Object #	Object Name
		385	**MRA**					
7400.		385.		**470210**	**ADMINISTRATION**			
7400.		385.		470210.		800		OTHER OBJECTS
7400.		385.		470210.		820.	000	TRANSFERS TO OTHER FUNDS
7400.		385.		470210.		820.	605	TRANSFERS TO OTHER FUNDS
7401	**FRONT ST PARKING STRUCTURE**							
		385	**MRA**					
7401.		385.		**490000**	**DEBT SERVICE**			
7401.		385.		490000.		600		DEBT SERVICE
7401.		385.		490000.		610.	000	PRINCIPAL
7401.		385.		490000.		620.	000	INTEREST / SERVICE FEES
7402	**FRONT ST SUBORDINATE LIEN NOTE**							
		385	**MRA**					
7402.		385.		**490505**	**FRONT ST URD $1.6m REFUNDING A**			
7402.		385.		490505.		600		DEBT SERVICE
7402.		385.		490505.		610.	000	PRINCIPAL
7402.		385.		490505.		620.	000	INTEREST / SERVICE FEES
7402.		385.		**490506**	**FRONT ST URD $1.6m REFUNDING B**			
7402.		385.		490506.		600		DEBT SERVICE
7402.		385.		490506.		610.	000	PRINCIPAL
7402.		385.		490506.		620.	000	INTEREST / SERVICE FEES
7402.		385.		**490507**	**SERIES 2019 MERC HOTEL DEBT**			
7402.		385.		490507.		600		DEBT SERVICE
7402.		385.		490507.		610.	000	SERIES 2019 MERC PRINCIPAL
7402.		385.		490507.		620.	000	SERIES 2019 MERC INTEREST
7402.		385.		**490508**	**FRONT ST URD DEBT**			
7402.		385.		490508.		600		DEBT SERVICE
7402.		385.		490508.		610.	000	2017c 3.26m Student Housing
7402.		385.		490508.		620.	000	2017c 3.26m Student Housing
7410	**RIVERFRONT TIB CLEARING**							
		385	**MRA**					
7410.		385.		**470211**	***** Title Not Found *****			
7410.		385.		470211.		800		OTHER OBJECTS
7410.		385.		470211.		820.	000	TRANSFERS TO OTHER FUNDS
7410.		385.		**470212**	**FRONT ST HOUSING - 2017 B REFUNDING**			

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7410.	385.	470212.		800		OTHER OBJECTS
7410.	385.	470212.		820.	000	TRANSFERS TO OTHER FUNDS
7410.	385.	**521009**	**TRANFERS TO DEBT SERVICE**			
7410.	385.	521009.		800		OTHER OBJECTS
7410.	385.	**521010**	**TRANSFERS TO MRA**			
7410.	385.	521010.		800		OTHER OBJECTS
7410.	385.	521010.		820.	000	RIVERFRONT CLEARING
7411	**RIVERFRONT TIB DEBT SERVICE**					
	385	**MRA**				
7411.	385.	**490201**	**SERIES 2014 MPC DEBT**			
7411.	385.	490201.		600		DEBT SERVICE
7411.	385.	490201.		610.	000	PRINCIPAL
7411.	385.	490201.		620.	000	INTEREST / SERVICE FEES
7447	**COURT COLLECTED PARKING FINES**					
	230	**MUNICIPAL COURT**				
7447.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7447.	230.	410360.		500		FIXED CHARGES
7458	**COURT SURCHARGE**					
	230	**MUNICIPAL COURT**				
7458.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7458.	230.	410360.		500		FIXED CHARGES
7469	**PUBLIC DEFENDER FEES**					
	230	**MUNICIPAL COURT**				
7469.	230.	**410360**	**CITY/MUNICIPAL COURT**			
7469.	230.	410360.		500		FIXED CHARGES
7903	**COUNTY CLEARING**					
	390	**NON-DEPARTMENTAL**				
7903.	390.	**440600**	**ANIMAL CONTROL SERVICES**			
7903.	390.	440600.		800		OTHER OBJECTS
7903.	390.	440600.		845.	000	CONTINGENCY - DOG LICENSES
7904	**SEWER REBATE**					
	280	**PUBLIC WORKS ADMINISTRATION**				
7904.	280.	**430600**	**SEWER UTILITIES**			
7904.	280.	430600.		500		FIXED CHARGES
7904.	280.	430600.		800		OTHER OBJECTS

City of Missoula
Detailed list of Expenditure Codes

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Fund #	Fund Name / Dept #	Dept Name / Activity #	Activity Name	Object #	Sub-Object #	Object Name
7904.	280.	**510110**	**MERCHANT SERVICES**			
7904.	280.	510110.		500		FIXED CHARGES
7905	**WYE SEWER RSID 8489**					
	280	**PUBLIC WORKS ADMINISTRATION**				
7905.	280.	**430600**	**SEWER UTILITIES**			
7905.	280.	430600.		500		FIXED CHARGES
7905.	280.	**510110**	**MERCHANT SERVICES**			
7905.	280.	510110.		500		FIXED CHARGES
7911	**RESIDENTIAL INSPECTION FUND**					
	310	**BUILDING INSPECTION**				
7911.	310.	**420501**	**CONTRACTUAL SERVICE AGRMNTS - BUILDING**			
7911.	310.	420501.		200		SUPPLIES
7911.	310.	420501.		300		PURCHASED SERVICES
7911.	310.	**420502**	***** Title Not Found *****			
7911.	310.	420502.		200		SUPPLIES
7911.	310.	**510110**	**MERCHANT SERVICES**			
7911.	310.	510110.		500		FIXED CHARGES
9000	**GENERAL FIXED ASSETS ACCOUNT GROUP**					
	900	**DEPRECIATION**				
9000.	900.	**510000**	**MISCELLANEOUS**			
9000.	900.	510000.		800		OTHER OBJECTS
9000.	900.	510000.		900		CAPITAL OUTLAY

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Administration and Finance**

Item: **Downtown Business Improvement District Renewal**

Date: November 14, 2019

Sponsor(s): **Marty Rehbein**

Prepared by: same

Ward(s) Affected:

☒ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☐ All Wards	☐ N/A

Action Required:
Adopt resolution of intent, observe protest period, conduct a public hearing and consider renewing the district

Timeline and Recommended Motions:

Referral to committee:	November 18, 2019
Committee discussion:	November 20, 2019
Council sets public hearing:	November 25, 2019
Recommended motion:	Adopt a resolution of intention to extend the duration of the Missoula Downtown Business Improvement District for a period of 10 years and set a public hearing on the matter on December 16, 2019.
Public Hearing:	December 16, 2019
Recommended motion:	(Adopt/Deny) a resolution extending the duration of the Missoula Downtown Business Improvement District for a period of 10 years.
Deadline:	3/21/2020

Background and Alternatives Explored:
In accordance with Title 7, Chapter 12, Part 11 of Montana State law, the BID Board of Trustees has submitted a petition to extend the duration of the Downtown Business Improvement District for another ten year period that is signed by property owners of 69.67% (at the time this referral was drafted, see official tally sheet for updated numbers) of the area proposed to be included in the district. The City Council first established the Downtown Business Improvement District (BID) on April 4, 2005, for a period of five years. The district was renewed for a ten year period on March 22, 2010. In order to extend the district, the state law requires the city to follow the same process used to establish the district. A petition must be signed by property owners representing at least 60% of the area of the property proposed in the petition to be included in a district. It requires that the boundaries of the district comply with applicable zoning regulations and may not be primarily zoned for residential purposes. The BID informs me that they intend to continue gathering petitions as the process moves forward. The next steps in the legal process are:

- adopt a resolution of intention and set a public hearing

- publish and mail notice to property owners in the district concerning the renewal and their right to protest
- observe a 15 day protest period
- determine if there is an adequate statutory protest
- conduct a public hearing on the matter

My office will publish in accordance with state law on December 1 and 8 in the Missoulian, and we'll mail notices to property owners on November 29, 2019. The protest period will be from December 1, 2019 to December 16, 2019 at 5:00 p.m. State law requires that protests must be in writing and must be signed by the owner or authorized representative of the owner (the same as the requirements for the petition.) The Council will conduct a public hearing on December 16, 2019, to hear and pass upon all protests. If there isn't a sufficient legal protest from property owners in the proposed district, the Council may proceed to consider renewal of the BID. If any of the following protest thresholds are met, no further action can be taken on the proposed district for one year.

(a) owners of property within the proposed district or area of a proposed expansion having a taxable valuation, when aggregated, representing not less than 50% of the total taxable valuation of property within the district or within the area of a proposed expansion;

(b) not less than 50% of the owners of property within the district or area of a proposed expansion; or

(c) owners of property within the proposed district or area of a proposed expansion having projected assessments, when aggregated, representing not less than 50% of the total projected assessments for property within the district or within the area of a proposed expansion.

Assessments are determined annually based on the formulas in the table below, and the amount for the City, County and Parking Commission have increased:

Type of Property	Zone 1	Zone 2
All property not referred to below	$200 flat fee plus 2.5% of the property's taxable value	$150 flat fee plus 2.0% of the property's taxable value
Land owned by the United States Federal Government	Exempt	Exempt
City (except parkland) land Missoula County land Missoula Parking Commission land	$200 plus ~~$.025~~ $.035 cents per square foot	$150 plus ~~$.025~~ $.035 cents per square foot
City park land	$200 plus ~~$.01~~ $.015 cent per square foot	$150 plus ~~$.01~~ $.015 cent per square foot
Properties for which the property taxpayer has qualified for property tax assistance as provided by 15-6-134 and 15-6-193, MCA.	Exempt	Exempt
Residential storage units identified as separate taxable parcels	Exempt	Exempt
City and State public rights-of-way or parcels located in the river	Exempt	Exempt

Under the previous district, the City Council exempted a handful of parcels that were zoned R-3 under the City's old zoning ordinance. Since adoption of that ordinance, these parcels are now zoned similarly to other parcels in the district (RM1-35) which have been assessed since the district's inception. These parcels are included in the district renewal.

The following properties are exempt from the district:

- property owned by the federal government (not allowed by law)
- property owners who receive property tax assistance
- residential storage units in condominiums
- City and State public rights-of-way or parcels located in the river

Each year, in accordance with state law, the BID board of trustees must submit a budget and work plan for the City Council's approval. The Council considers this information as part of the City's overall budget process. The budget must include the annual budget and the work plan provide for liability insurance coverage insuring the district, the board, and the local government against legal liability for personal injury and property damage in an amount determined sufficient for that purpose by the governing body

Financial Implications:
Fiscal year 2020 Business Improvement District assessments totaled: $381,738.

Links to external websites:
N/A

RESOLUTION NUMBER

A RESOLUTION TO EXTEND THE DURATION OF THE MISSOULA DOWNTOWN BUSINESS IMPROVEMENT DISTRICT FOR A PERIOD OF 10 YEARS.

WHEREAS, pursuant to 7-12-1101, et seq., MCA, the City of Missoula is authorized to create and extend the duration of business improvement districts; and,

WHEREAS, the Missoula City Council adopted Resolution 6898 on April 4, 2005, establishing the Missoula Downtown Business Improvement District; and

WHEREAS, in accordance with 7-12-1111 (1) MCA, the City of Missoula has been presented with petitions requesting renewal of the district that are signed by more than the statutorily required 60%, of the area of the property to be included in the Business Improvement District, the exterior boundaries of which are shown on the attached Exhibit "A" and which by this reference is made a part hereof; and,

WHEREAS, the aforementioned petition requests that the City of Missoula create a business improvement district for a period of ten (10) years, pursuant to Section 7-12-1141, MCA; and

WHEREAS, the proposed district as shown in Exhibit A meets the requirements of 7-12-1111 MCA because it complies with applicable zoning regulations, and the district does not include areas that are zoned primarily residential; and

WHEREAS, pursuant to 7-12-1112 MCA, the Missoula City Council adopted Resolution 8398 announcing its intention to extend the duration of the Business Improvement District and set a public hearing on the matter for December 16, 2019; and

WHEREAS, pursuant to 7-12-1112 MCA, the City Clerk caused notice to be published on December 1 and 8, 2019, the *Missoulian*, a local newspaper of general circulation, announcing the adoption of Resolution 8398. The City Clerk mailed a notice on November 29, 2019, to every owner of real property within the proposed district listed on the last-completed assessment roll for state, county, and school district taxes, at the owner's last-known address, describing the general purpose of the district and stating that protests against the creation of the district would be accepted until 5 p.m. on December 16, 2019, The notice stated the Missoula City Council would conduct a public hearing on December 16, 2019, in City Council Chambers, 140 W. Pine St., Missoula, MT at 7:00 p.m. to hear and consider all protests that may be made against the extension of the district. The letter included the notice that was published in the newspaper, referred to the resolution of intention on file with the Missoula City Clerk, which includes a map of the proposed boundaries of the district; and

WHEREAS, the City Clerk office has received letters in protest of the district as follows:

	Owners	Taxable Value	Estimated BID assessment
Number protesting	13	$293,096	$10,553.28
Total number aggregated	445	$10,171,311	$397.718.87
Percent of total	2.92%	2.88%	2.65%

WHEREAS, the Missoula City Council conducted a public hearing on the creation of the Business Improvement District on December 16, 2019, at 7 p.m. and provided any property owner or their agent and any citizen an opportunity to comment either for or against the creation of the Business Improvement District; and

WHEREAS, in accordance with 7-12-1114 MCA, protests do not exceed the following statutory requirements for the creation of a business improvement district:

(a) owners of property within the proposed district having a taxable valuation, when aggregated, representing not less than 50% of the total taxable valuation of property within the district;

(b) not less than 50% of the owners of property within the district; or

(c) owners of property within the proposed district having projected assessments, when aggregated, representing not less than 50% of the total projected assessments for property within the district; and

NOW THEREFORE BE IT RESOLVED, the Missoula City Council hereby finds the business improvement district will promote the health, safety, prosperity, security and general welfare of the inhabitants of the City of Missoula and the proposed district, the people of the state of Montana, and provides special benefit to the property located within the boundaries of said proposed district, and aids in tourism, promotion and marketing within the district, thus the Missoula City Council hereby extends the duration of the Downtown Business Improvement District for a period of ten (10) years.

BE IT FURTHER RESOLVED, the annual assessments for all properties, except those owned by the United States Federal Government, located within the district and are hereby initially established as follows and may be amended in accordance with 7-12-1133 MCA:

Type of Property	Zone 1	Zone 2
All property not referred to below	$200 flat fee plus 2.5% of the property's taxable value	$150 flat fee plus 2.0% of the property's taxable value
Land owned by the United States Federal Government	Exempt	Exempt
City (except parkland) land Missoula County land Missoula Parking Commission land	$200 plus $.035 cents per square foot	$150 plus $.035 cents per square foot
City park land	$200 plus $.015 cents per square foot	$150 plus $.015 cent per square foot
Properties zoned primarily residential (Zoning district letter begins with "R" under the City's zoning ordinance, Title 20)	Exempt	Exempt
Properties for which the property taxpayer has qualified for property tax assistance as provided by 15-6-134 and 15-6-193, MCA.	Exempt	Exempt
Residential storage units identified as separate taxable parcels	Exempt	Exempt
City and State public rights-of-way or parcels located in the river	Exempt	Exempt

BE IT FURTHER RESOLVED the district will continue to be governed by the Business Improvement District Board of Trustees in accordance with 7-12-1121 MCA comprised of 7 owners of property within the district to include designated representatives from the following:

1. Representative of Zone 1
2. Representative of Zone 2
3. Representative of Property south of the Clark Fork River

4. Large Property Representative (greater than 20,000 square feet)
5. Small Property Representative (less than 20,000 square feet)
6. Representative from the City of Missoula
7. One additional Representative

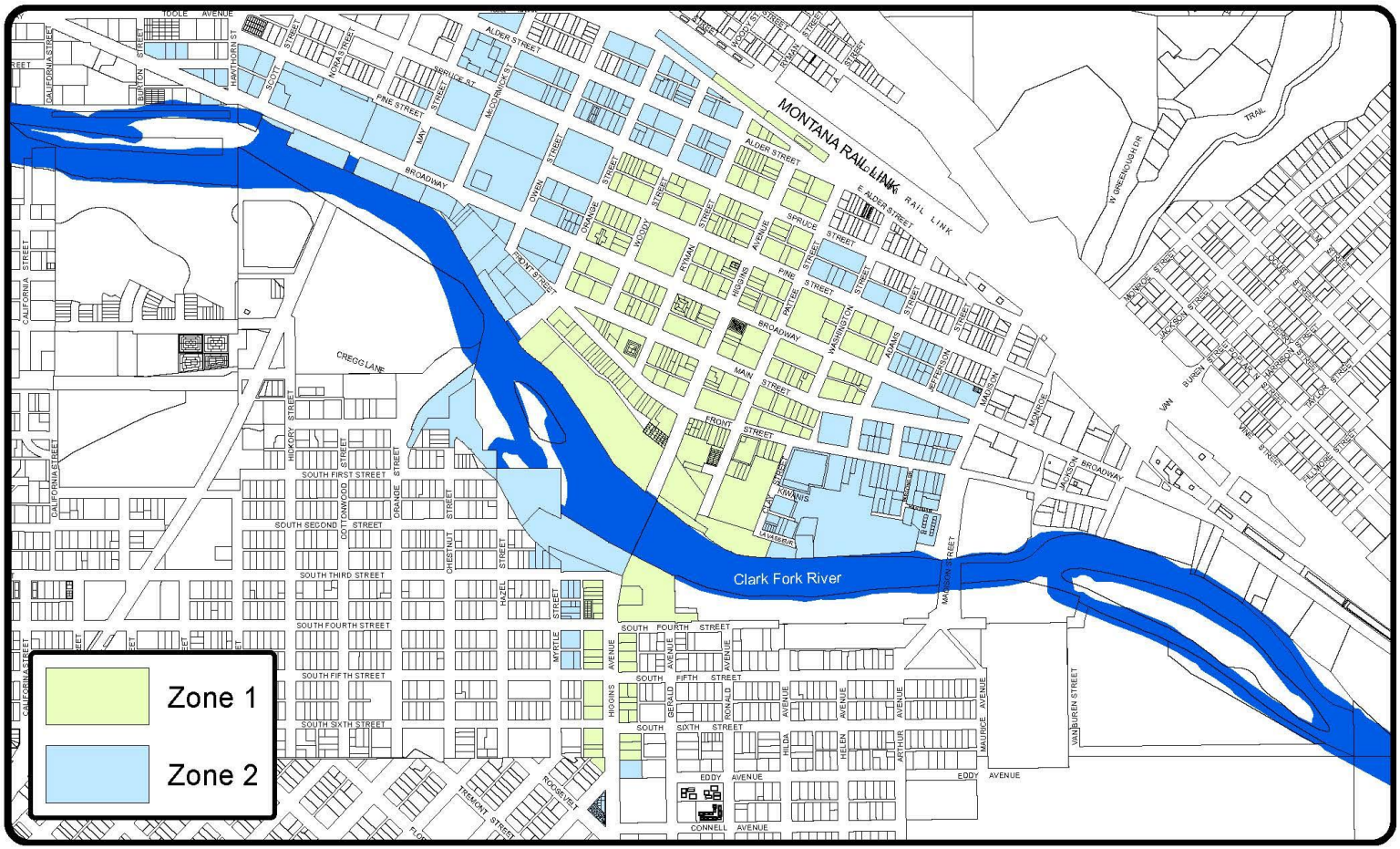
PASSED AND ADOPTED this _____ day of _____, 2020.

ATTEST: **APPROVED:**

Martha L. Rehbein, CMC
City Clerk

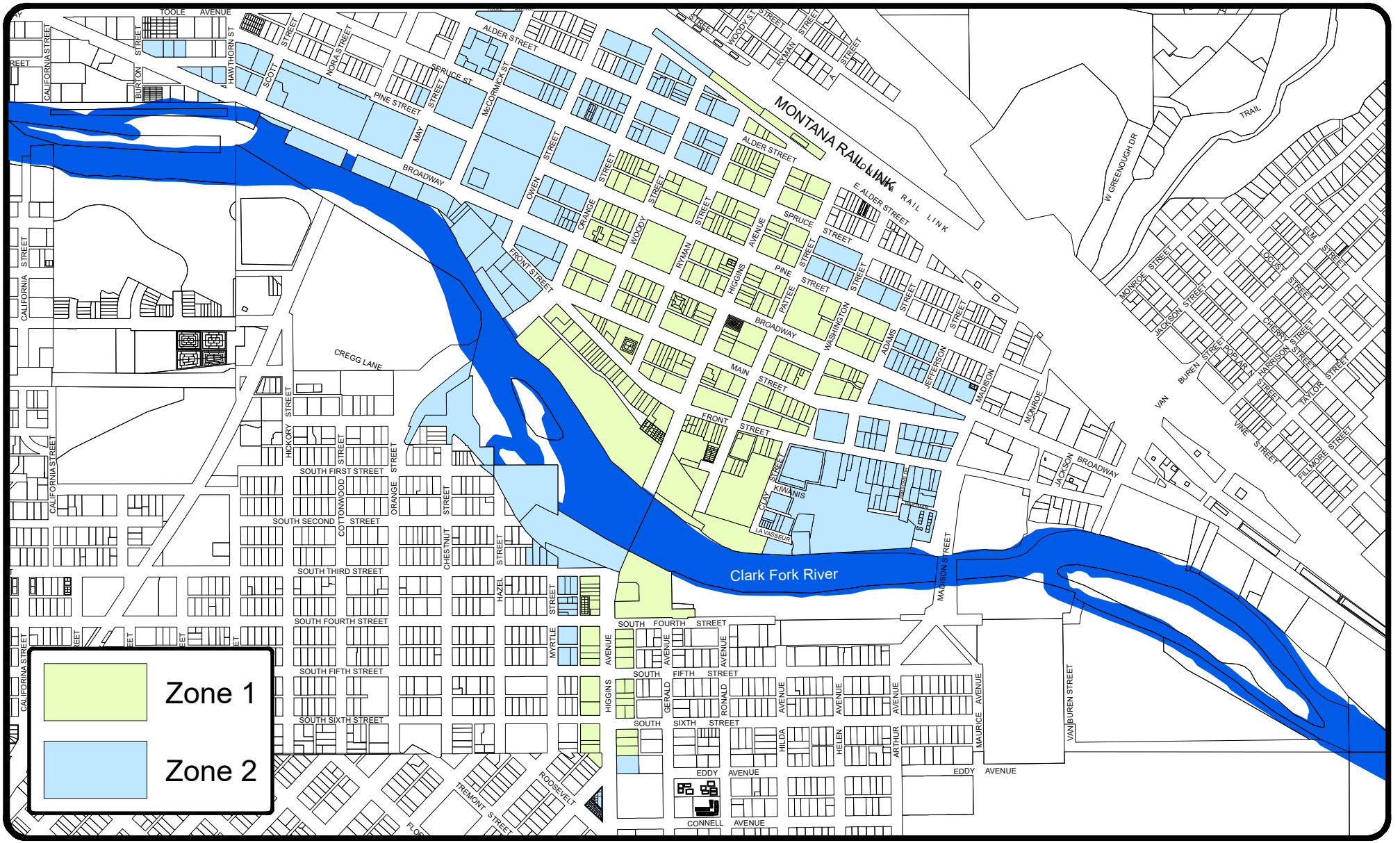
John Engen
Mayor

MISSOULA Business Improvement District 2020



Prepared by: Tod Gass
Missoula Redevelopment Agency
Date: November 6, 2019

MISSOULA Business Improvement District 2020



DOWNTOWN BID
BUSINESS IMPROVEMENT DISTRICT OF MISSOULA

Prepared by: Tod Gass
Missoula Redevelopment Agency
Date: November 6, 2019

City Zoning

- B1-1
- B2-1
- B2-2
- C1-4
- CBD-4
- M1R-2
- OP1 R
- RM1-35

Special Districts

- PUDs
- SD/Riverfront Triangle
- SD/Broadway Scott Gateway A
- SD/Broadway Scott Gateway B
- SD/Broadway Scott Gateway C
- Unzoned
- Rivers

Business Improvement District Zoning

0 0.25 0.5 Miles

0 0.25 0.5 Kilometers

THE GARDEN CITY
MISSOULA
HUB OF FIVE VALLEYS

Cartographer: Garin Wally
Date: Dec 13, 2019
Development Services
City of Missoula, MT

Offical Tally Sheet--Missoula Downtown Business Improvement District Renewal 2020

Legend

	City/County land
	City Park land
	Parcels zoned Primarily Residential (Do not assess)
	Do not assess
	Centrally Assessed
	Missoula Parking Commisson
Red Letters	Denotes duplicate owner name, used to tally total # of owners/protest

	%	Narrative
Sq. ft. petitioned as of 1/16/2020:	72.08%	5,570,460.88 sq ft out of 7,728,259.48 petitioned to renew.
Owners protesting:	2.92%	13 property owners signed and submitted a protest out of 445 total property owners.
Taxable Value protesting:	2.88%	The taxable value of property owners protesting totalled $293,096 compared to $10,171,311 total taxable value for the district
Proposed assessment protesting:	2.65%	The proposed assessments of property owners protesting totalled $10,355.28 compared to $397,718.87 total assessment for the

Geocode	Tax ID	Property Address	PropertyType	Protest #	Owner Count	Count Owners Petitioning	Count Owner Protest	Protest Rec'd	Owner	Petitioned?	Petition #	Total sq. ft	Sq Ft petitioned	TaxableValue	Taxable Value Protesting	Legal Description	BID Zone	BID Assessment	Proposed Assessment Protesting
04220022249030000	0000004306	212 W SPRUCE ST, MISSOULA, MT 59802	Mixed Use - Res & Comm		1	1	0		VOLINKATY RICHARD A	yes	206	4660.92	4660.92	5,865.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 16, E16' & W20' Of Lot 17	Zone 2	267.30	-
04220021147080000	0000017203	401 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property			0	0		PARTNERSHIP HEALTH CENTER INC	yes	135	19514.88	19514.88	-	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 4, Lot 1 - 5	Zone 2	150.00	-
04220022204060000	0000017403	22 LEVASSEUR ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	174	81893	81893.00	-	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 11, Lot 1 - 4, & FRAC LOTS 5-11 BLK 11 & ALL LOTS 8-10 BLK 12 & PT VAC PATTEE & LEVASSEUR ST	Zone 1	1,428.40	-
04220022218010000	0000025404	170 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MERCANTILE INVESTORS LLC	yes	26	46090.00	46090.00	543,610.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 2, Lot 11 - 21, COS 3443 PARCEL	Zone 1	13,790.25	-
04220022209010000	0000025500	231 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		231 EAST FRONT STREET LLP			3540.00	0.00	14,868.00	-	ORIGINAL TOWNSITE - BLK 6 LOTS 3-7, S22, T13 N, R19 W, BLOCK 6, Lot 3A	Zone 1	571.70	-
04220022207010000	0000025606	200 PATTEE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		EL DORADO HOSPITALITY LLC	yes	123	146492.28	146492.28	248,606.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 17 - 22, 146503 SQUARE	Zone 1	6,415.15	-
04220021136060000	0000032150	702 W PINE ST, MISSOULA, MT 59802	Residential Property			0	0		ST PATRICK HOSPITAL CORP	yes	71	7797.24	7797.24	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 42, LOTS 19 & 20	Zone 2	150.00	-
04220022252090000	0000037509	630 WOODY ST, MISSOULA, MT 59802	Commercial Property			0	0		MMW GROUP LLC	yes	293	2221.56	2221.56	3,656.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 11 - 13, N25'11" OF ALL	Zone 2	223.12	-
04220022252050000	0000044806	201 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DEPOT INC	yes	292	23696.64	23696.64	41,013.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 15 - 20, & FRAC OF LOTS 5 & 6	Zone 2	970.26	-
04220022212080000	0000058107	520 HARTMAN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BALCH ROBERT W			8319.96	0.00	6,050.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot B	Zone 2	271.00	-
04220021407010000	0000060606	819 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		819 S HIGGINS LLC			8407.08	0.00	15,891.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 84, LOTS 6 & 7	Zone 1	597.28	-
04220022205030000	0000062302	328 LEVASSEUR ST, MISSOULA, MT 59802	Commercial Property		1	1	0		OGG ROBERT K	yes	27	20952.36	20952.36	12,380.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot 2, COS 3508 HARTMAN BLOCK W OF KIWANIS PARK	Zone 2	397.60	-
04220022219020000	0000067600	134 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		STONEFLY CAPITAL LLC	yes	202	7100.28	7100.28	25,686.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 27, Lot 9 - 10, FRAC OF 9-10 & PT OF 14-17	Zone 1	842.15	-
04220021143070000	0000077903	507 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ALDER MOUNTAIN PROPERTIES LLC	yes	214	7797.24	7797.24	6,220.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, LOTS 3 & 4	Zone 2	274.40	-
04220022236010000	0000079801	340 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BAKKE FAMILY PARTNERSHIP LLP			9757.44	0.00	14,752.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 11 - 12, & W2 OF 13	Zone 1	568.80	-
04220022201050000	0000080837	301 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CLARK FORK MANOR INC	yes	45	51967.08	51967.08	-	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	200.00	-
04220022201040000	0000080853	343 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		J K W INVESTMENTS			14069.88	0.00	27,568.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 56, Lot 10, COS 1338 TR B LOTS 13 14 E	Zone 1	889.20	-
04220022226020000	0000098703	328 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		REDFIELD WALTER D			5575.68	0.00	6,475.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot K	Zone 1	361.88	-
04220022202040000	0000107307	213 W FRONT ST, APT #201-205, MISSOULA, MT	Commercial Property		1	0	0		BULL TROUT HOLDINGS LLC			5575.68	0.00	16,124.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	603.10	-
04220022307080000	0000111306	103 S 5TH ST E, MISSOULA, MT 59801	Commercial Property		1	0	0		X-SIM MT LLC			7013.16	0.00	12,008.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 7 - 9, W70' OF ALL	Zone 1	500.20	-

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04220021421060000	0000124605	605 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		ROCKY MOUNTAIN OIL INC			19602.00	0.00	17,290.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 1 - 5	Zone 1	632.25	-
04220022248180000	0000130804	125 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ALDER LAND LLP	yes	189	3920.40	3920.40	14,086.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 9	Zone 1	552.15	-
04220022210050000	0000147601	401 E FRONT ST, MISSOULA, MT 59802	Residential Property			0	0		MC REAL ESTATE DEVELOPMENT LLC			3310.56	0.00	3,063.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot H	Zone 2	211.26	-
04220022214090000	0000169307	533 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HIGHTOWER ARTHUR G ETAL			3500.00	0.00	4,171.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 2	Zone 2	233.42	-
04220022235050000	0000170602	317 WOODY ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	127	4487	4487.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 17 - 20, N40' Of E22' Of Lot 17, N40' Of 18-20	Zone 1	357.05	-
04220022238100000	0000183401	123 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DCE LLC	yes	265	6359.76	6359.76	15,072.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 7A, NW2 LOT 6 & LOTS 7 & 8 & POR A	Zone 1	576.80	-
04220022250010000	0000184509	510 N ORANGE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ROWE ROBERT E	yes	259	4051.08	4051.08	10,326.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 11, S90' & S90' Of W2 Of Lot 12	Zone 2	356.52	-
04220022251080000	0000191402	629 WOODY ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BOXER ASSOCIATES LLC			6011.28	0.00	14,217.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 17 - 20, POR OF	Zone 2	434.34	-
04220022251070000	0000191508	627 WOODY ST, MISSOULA, MT 59802	Commercial Property			0	0		BOXER ASSOCIATES LLC			3005.64	0.00	9,650.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 17 - 20, POR OF	Zone 2	343.00	-
04220022206090000	0000191755	301 KIWANIS ST, MISSOULA, MT 59802	Commercial Property		1	0	0		DAAC LLP			17859.60	0.00	25,112.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot 3 - 7	Zone 2	652.24	-
04220021147070000	0000198002	404 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		CYPHER APRIL			7800.00	0.00	5,833.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 4, LOTS 23 & 24	Zone 2	266.66	-
04220022201120000	0000221100	255 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		P & B LLC	yes	224	3746.16	3746.16	17,793.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	644.83	-
04220022201140000	0000235103	245 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FRONT STREET COMMONS MISSOULA LLC			2962.08	0.00	11,847.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	496.18	-
04220022307020000	0000247304		Commercial Property			0	0		SIGMA DEVELOPMENT LLC	yes	291	5706.36	5706.36	7,838.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 13 - 15, E2 OF ALL	Zone 1	395.95	-
04220022313130000	0000251201	630 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		BURK DANICA	yes	253	9757.44	9757.44	10,442.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 11, Lot 14 - 15, & S2 OF 13	Zone 1	461.05	-
04220022248160000	0000252203	127 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		RYAN JAMES LLC	yes	204	3920.40	3920.40	14,826.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 7	Zone 1	570.65	-
04220022249050000	0000278003	202 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		HIGHLAND PROPERTIES LLC	yes	321	7797.24	7797.24	15,982.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 19 - 20	Zone 2	469.64	-
04220022220040000	0000281908	234 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		CARAS FLORAL & NURSERY INC			3354.12	0.00	8,311.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 26, Lot 10, E 3'	Zone 1	407.78	-
04220022202030000	0000282006	221 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		ORANGE STREET BUILDING LLC			2787.84	0.00	9,929.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	448.23	-
04220022202020000	0000282102	225 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		225 FRONT LLC	yes	264	5357.88	5357.88	15,965.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	599.13	-
04220022219070000	0000282208	125 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		ALLEY LIFE LLC			2221.56	0.00	7,171.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 6 - 7, S71' LESS 6" X 11' OF LOT 6 & S71' E18" OF	Zone 1	379.28	-
04220022212050000	0000301303	141 MADISON ST #200/300, MISSOULA, MT	Mixed Use - Res & Comm		1	0	0		MICHELSON WARREN A			5814.00	0.00	7,666.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot 1, POR 7- TRACT 1	Zone 2	303.32	-
04220022202100000	0000305009	123 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		LARSON MICHAEL J			5837.04	0.00	19,185.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 7, & E2 Of Lot 8	Zone 1	679.63	-
04220022202090000	0000305101	129 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HIGH WIDE & HANDSOME LLC			6098.40	0.00	20,012.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 9, & W2 Of Lot 8	Zone 1	700.30	-

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04220022226070000	0000335200	325 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		LORAN TODD A	yes	286	2744.28	2744.28	6,746.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot B, COS 5044 & CP HIGGINS LOT 4	Zone 1	368.65	-
04220022230030000	0000336702	338 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		CCM LLC			6926.04	0.00	13,174.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 20, & E20' Of Lot 19	Zone 1	529.35	-
04220021123030000	0000337102	401 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	96	7797.24	7797.24	12,223.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 24, LOTS 1 & 2 & POR VAC FRONT ST & VAC ALLEY	Zone 2	394.46	-
04220021131100000	0000341803	427 W PINE ST, MISSOULA, MT 59802	Residential Property		1	0	0		CLARK MARYBETH TONEY			11700.00	0.00	6,324.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 17, Lot 7 - 9	Zone 2	276.48	-
04220022239070000	0000344809	428 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		BAUMGARTNER CHARLES V			7143.84	0.00	30,215.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 6 - 10, N55' OF S80' OF W 11'OF LOT 6 & N55' OF	Zone 1	955.38	-
04220022211020000	0000354804	415 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	0	0		WOOD GREGG S			8750.00	0.00	3,888.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot G	Zone 2	227.76	-
04220021122010000	0000356000	525 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	92	6751.80	6751.80	4,521.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 25, FRAC OF LOTS 5 THRU 8 POR VAC FRONT ST	Zone 2	240.42	-
04220022250090000	0000361005	530 N ORANGE ST, MISSOULA, MT 59802	Commercial Property			0	0		ROWE ROBERT E	yes	258	3484.80	3484.80	7,086.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 11 - 12, N40' OF BOTH &, N40' Of W27.5' Of Lot 13	Zone 2	291.72	-
04220022236080000	0000361409	321 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		SWANNACK HOLDINGS LLC	yes	297	5183.64	5183.64	4,732.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 6, & E10' OF 7	Zone 1	318.30	-
04220021428130000	0000363509	125 S 3RD ST W, MISSOULA, MT 59801	Commercial Property			0	0		FLIPPERS INC	yes	330	5183.64	5183.64	13,497.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, W 40' OF LOT 15	Zone 2	419.94	-
04220022248170000	0000365503	123 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		ALDER ST LLC			3920.40	0.00	10,623.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 8, COS 5276	Zone 1	465.58	-
04220022225010000	0000386101	200 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CONFLUX PROPERTIES LLC	yes	30	11761.20	11761.20	35,633.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK A, Lot 12 - 13, & W 29' Of Lot 14	Zone 1	1,090.83	-
04220022223070000	0000386207	217 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property	10	1	0	1	yes	COVENANT LODGE 6IOOF			4050.00	0.00	13,786.00	13,786.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 1 - 4, S30' OF ALL & N60' E10' Of Lot 5	Zone 1	544.65	544.65
04220022223090000	0000387901	113 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		W PARKER PROPERTIES LLC			7797.24	0.00	20,582.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 1 - 4, N60' OF LOTS 1-4 & N60' E10' OF 5	Zone 1	714.55	-
04220022232130000	0000388009	304 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		BROOKER TIMOTHY J	yes	336	5706.36	5706.36	14,341.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 11 - 14, N48' S78'	Zone 1	558.53	-
04220022233070000	0000388105	315 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		W PARKER PROPERTIES LLC	yes	181	3136.32	3136.32	3,783.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 1 - 3, S30' & S30' Of E15' Of Lot 4	Zone 1	294.58	-
04220022238110000	0000391308	430 RYMAN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		E & R ENTERPRISES	yes	250	11456.28	11456.28	24,437.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 9 - 11	Zone 1	810.93	-
04220022248030000	0000399102	116 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		STEVENS THOMAS G			3920.40	0.00	10,902.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 15	Zone 1	472.55	-
04220022248010000	0000399506	126 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CLEARWATER FEDERAL CREDIT UNION	yes	249	11456.28	11456.28	23,961.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 12 - 14	Zone 1	799.03	-
04220022235070000	0000408402	315 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		SMITH & THIEL PARTNERSHIP LLC			6229.08	0.00	11,837.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 3, & E2 OF 4	Zone 1	495.93	-
04220021453017002	0000412069	140 S 4TH ST W, UNIT #2, MISSOULA, MT 59801	Commercial Property		1	1	0		INDEPENDENT PROPERTIES LLC	yes	272	5668.00	5668.00	16,939.00	-	S21, T13 N, R19 W, UNIT 2 OF H O BELL CONDOMINIUMS	Zone 2	488.78	-
04220021453017005	0000412364	140 S 4TH ST, UNIT #5, MISSOULA, MT 59801	Residential Property		1	0	0		HECKER SHARON L			1472.00	0.00	4,126.00	-	S21, T13 N, R19 W, UNIT 5 OF H O BELL CONDOMINIUMS	Zone 2	232.52	-
04220022220030000	0000413707	245 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		OLE BECK POST 209 VETERANS OF	yes	278	3005.64	3005.64	-	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 26, Lot 11, FRAC OF	Zone 1	200.00	-
04220022210030000	0000441708	329 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		PARKSIDE APARTMENTS LLC			22872.00	0.00	24,457.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot J2	Zone 2	639.14	-
04220022230060000	0000453409	338 WASHINGTON ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BYRD ONEIL H			12458.16	0.00	12,210.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 8 - 10	Zone 1	505.25	-

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04220022250020000	0000459603	330 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HARRIS DONALD DOUGLAS			4138.20	0.00	4,092.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 12, SW 90' OF E2 & SW 90' Of Lot 13 & E2.5' Of NE40' Of Lot 13	Zone 2	231.84	-
04220022235060000	0000494103	329 WOODY ST, MISSOULA, MT 59802	Government Property		1	1	0		MISSOULA HOUSING AUTHORITY	yes	223	8310.00	8310.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 1 - 2	Zone 1	200.00	-
04220021113100000	0000497609	541 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		WISE DENNIS B TRUSTEE			7492.32	0.00	8,197.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, Lot 48 & 49	Zone 2	313.94	-
04220021113110000	0000497705	601 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		WISE DENNIS B TRUSTEE			25308.36	0.00	17,732.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 51, Lot 1 - 5, ,E2 OF 6,A & B	Zone 2	504.64	-
04220022219010000	0000497801	144 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		STONEFLY CAPITAL LLC	yes	201	9016.92	9016.92	16,290.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 12 - 13, & PT OF 14 & 15 BLK 27**ORIGINAL	Zone 1	607.25	-
04220022240020000	0000506203	216 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ROBEVO LLC	yes	226	5837.04	5837.04	12,358.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK L, Lot 17, & E2 OF LOT 16	Zone 2	397.16	-
04220022211010000	0000506509	407 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	0	0		SCHULTE JOHN C			18750.00	0.00	5,820.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot 1	Zone 2	266.40	-
04220022228020000	0000506554	508 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		KING-RIES LLC			6926.04	0.00	4,650.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK G, Lot 13, & E 20' Of Lot 12	Zone 2	243.00	-
04220022211110000	0000506603	414 HARTMAN ST, MISSOULA, MT 59802	Commercial Property			0	0		SCHULTE JOHN C			11700.00	0.00	7,186.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, NE4 SW4	Zone 2	293.72	-
04220022212030000	0000508303	521 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FRONT STREET COMMONS LLC			8175.00	0.00	8,594.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot A	Zone 2	321.88	-
04220021136050000	0000509801	710 W PINE ST, MISSOULA, MT 59802	Residential Property			0	0		ST PATRICK HOSPITAL CORP	yes	70	5837.04	5837.04	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 42, E1/2 OF LOT 17, ALL OF 18	Zone 2	150.00	-
04220022248120000	0000518406	527 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		FREESTONE CAPITAL LLC	yes	39	7623.00	7623.00	22,898.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 1 - 4, COS 116 LOT A	Zone 1	772.45	-
04220022301040000	0000528407	802 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		UNIVERSITY PROPERTIES LLC			9278.28	0.00	11,112.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 31, Lot 1 - 2	Zone 1	477.80	-
04220022224050000	0000528607	232 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		DUNCAN PROPERTIES INC	yes	237	5052.96	5052.96	19,912.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK B, Lot 7 - 10, S42.5' N125'	Zone 1	697.80	-
04220022220050000	0000528809		Commercial Property			0	0		DUNCAN INSURANCE AGENCY	yes	236	2962.08	2962.08	3,749.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 26, Lot 7 - 8, S45' & S45' E11' Of Lot 9	Zone 1	293.73	-
04220022220060000	0000528905	229 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DUNCAN INSURANCE AGENCY	yes	239	9278.28	9278.28	16,078.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 26, Lot 7 - 9, FRAC OF	Zone 1	601.95	-
04220022301060000	0000529354	812 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property			0	0		DUNCAN INSURANCE AGENCY	yes	238	9278.28	9278.28	14,693.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 31, Lot 3 - 4	Zone 1	567.33	-
04220022224070000	0000537600	220 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		BLUEBIRD BUILDING LLC	yes	37	3571.92	3571.92	14,717.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK B, Lot 11 - 14, N30' OF ALL	Zone 1	567.93	-
04220022206020000	0000570000	316 LEVASSEUR ST, MISSOULA, MT 59802	Residential Property		1	0	0		ALCOSSER SANDRA B			4312.44	0.00	3,109.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot 11, & W 5' Of Lot 12	Zone 2	212.18	-
04220022230050000	0000580050	319 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FANGSRUD ROGER A TRUSTEE			12458.16	0.00	9,090.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 5 - 7	Zone 1	427.25	-
04220022222140000	0000582201	211 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		SENNE GENE D			3920.40	0.00	14,613.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 3 - 4, W26'4" Of Lot 3 & E3'8" Of Lot 4	Zone 1	565.33	-

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	%	Narrative
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04220022235080000	0000584907	319 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		W A M M MISSOULA LLC			6229.08	0.00	11,625.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 5, & W2 Of Lot 4	Zone 1	490.63	-
04220022228040000	0000589407	540 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		HI-NOON PETROLEUM INC	yes	277	20168.28	20168.28	15,115.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK G, Lot 16 - 18, & E2 Of Lot 15 & S93' Of 19-20	Zone 2	452.30	-
04220022235020000	0000589452	320 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		PARK PLACE INC	yes	332	25090.56	25090.56	40,874.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 11 - 16, & W 1' Of Lot 17	Zone 1	1,221.85	-
04220022218030000	0000602302	123 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		WILLIAMS PATRICK D			15540.00	0.00	39,808.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 2, Lot 4 - 6, & E2 Of Lot 7	Zone 1	1,195.20	-
04220022215030000	0000604300	455 E MAIN ST, MISSOULA, MT 59802	Residential Property			0	0		CITY OF MISSOULA	yes	154	4879	4879.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 2-1, & POR VAC ALLEY	Zone 2	320.77	-
04220022215020000	0000604402	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	153	3615	3615.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot M, & POR VAC ALLEY	Zone 2	276.53	-
04220022215010000	0000604504	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	152	5837	5837.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 4, & POR OF VAC ALLEY	Zone 2	354.30	-
04220022218020000	0000605202	139 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MISSOULA INVESTORS LLC			13320.00	0.00	17,671.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 2, Lot 1 - 3	Zone 1	641.78	-
04220021125010000	0000605804	1016 W BROADWAY, MISSOULA, MT 59802	Commercial Property	9	1	0	1	yes	BIG SKY OASIS LLC			12458.16	0.00	7,213.00	7,213.00	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 46, FRAC OF LOTS 10 & 11, ALL OF 12 &	Zone 2	294.26	294.26
04220022230020000	0000617405	332 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		MEDOF ANTOINETTE			5532.12	0.00	10,059.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 18, & W10' Of 19	Zone 1	451.48	-
04220022218070000	0000634201	120 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		TREEHOUSE LLC			2526.48	0.00	7,710.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 2, Lot 7 - 10, S24' OF W15' OF 7,	Zone 1	392.75	-
04220022241020000	0000637707	328 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		GIMPELSON JOSHUA M			16509.24	0.00	8,472.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK K, Lot 17 - 20, & E7' OF LOT 16	Zone 2	319.44	-
04220022201070000	0000641806	283 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MCEWEN BIG SKY LLC	yes	183	11456.28	11456.28	101,671.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	2,741.78	-
04220022220020000	0000651109	251 W MAIN ST, MISSOULA, MT 59802	Commercial Property	1	1	0	1	yes	ZIP AUTO SERVICE INC			4878.72	0.00	12,174.00	12,174.00	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 26, Lot 12 - 13, FRAC OF BOTH	Zone 1	504.35	504.35
04220022238040000	0000651407	124 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		124 WEST PINE LLC	yes	35	4791.60	4791.60	12,300.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, E22' Of Lot 16 & W2 Of Lot 17	Zone 1	507.50	-
04220022238030000	0000660400	130 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		PINE STREET INVESTORS LLC	yes	288	3920.40	3920.40	17,200.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 15 - 16, POR OF	Zone 1	630.00	-
04220021143010000	0000664100	527 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ALDER STREET APARTMENTS MISSOULA LLC	yes	100	74095.56	74095.56	65,023.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, Lot 6 - 24	Zone 2	1,450.46	-
04220022219050000	0000673805	119 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BOURBON STREET PROPERTIES LLC			4617.36	0.00	17,435.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 5, & E6' Of N70' Of Lot 6	Zone 1	635.88	-
04220021434040000	0000673985	220 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		MERILA BILLY ANN			6490.44	0.00	6,998.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, Lot 10	Zone 2	289.96	-
04220022249010000	0000687353	224 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		GOOP LLC	yes	41	20821.68	20821.68	27,697.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 11 - 15, & W14' Of Lot 16	Zone 2	703.94	-
04220022247040000	0000690001	534 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		GINGERELLI LOUIS M	yes	304	7143.84	7143.84	5,818.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 7 - 10, POR OF	Zone 1	345.45	-
04220022247050000	0000690107		Commercial Property			0	0		GINGERELLI LOUIS M	yes	303	8319.96	8319.96	8,567.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 7 - 10, POR OF	Zone 1	414.18	-
04220022233140000	0000695809	199 W PINE ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	126	24394	24394.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 9 - 11	Zone 1	1,053.79	-
04220022229090000	0000698901	427 E PINE ST, MISSOULA, MT 59802	Commercial Property	5		0		yes	KEILEY PATRICK J			6926.04	0.00	9,248.00	9,248.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 3, & POR OF LOT 4	Zone 2	334.96	334.96

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04220022233020000	0000706321	130 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		GEORGE PENELOPE M			12458.16	0.00	25,082.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 14 - 16	Zone 1	827.05	-
04220022214020000	0000706701	516 E FRONT ST, MISSOULA, MT 59802	Residential Property			0	0		GEORGE PENELOPE M			5924.16	0.00	3,801.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot D	Zone 2	226.02	-
04220022214080000	0000706807	537 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			4500.00	0.00	4,641.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 8	Zone 2	242.82	-
04220022214120000	0000706903	517 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			6976.00	0.00	5,404.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 3	Zone 2	258.08	-
04220022217040000	0000707009	294 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			6120.00	0.00	11,882.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 1, Lot 4	Zone 1	497.05	-
04220022214100000	0000708105	527 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			5940.00	0.00	12,644.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot E	Zone 2	402.88	-
04220022240040000	0000708503	234 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		SHERWOOD MICHAEL J			11717.64	0.00	24,292.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK L, Lot 20 - 22	Zone 2	635.84	-
04220022214050000	0000723107	528 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MATELICH LEWIS B			4000.00	0.00	5,164.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot B	Zone 2	253.28	-
04220022217070000	0000726509	219 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		PLANNED PARENTHOOD OF MISSOULA			5200.00	0.00	-	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 2, & W 14 1/2' & E 25 1/2' Of Lot 3	Zone 1	200.00	-
04220022219030000	0000727001	111 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		STONE PLACE MALL INVESTORS I LTD	yes	84	29490.12	29490.12	269,726.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 3, Lot 1 - 3, & FRAC Of 4-8 & CP	Zone 1	6,943.15	-
04220022202060000	0000727205	145 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		LAKEBED PROPERTIES LLC			9365.40	0.00	40,670.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 12 - 13, & E 11' Of Lot 14	Zone 1	1,216.75	-
04220022226060000	0000746509	331 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		HYDE COMPANY (THE)	yes	247	3049.20	3049.20	6,203.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4	Zone 1	355.08	-
04220022251030000	0000750800	324 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	0	0		GOLDEN GEORGE			4530.24	0.00	3,190.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 14, E20' & W2 Of Lot 15	Zone 2	213.80	-
04220022232120000	0000751408	310 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		DEVOE FAMILY LIMITED PARTNERSHIP			2439.36	0.00	12,447.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 11 - 14, S20.5' N60.5'	Zone 1	511.18	-
04220022229010000	0000776004	400 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		NICKEL LARRY E			8319.96	0.00	10,603.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 11 - 12	Zone 2	362.06	-
04220022232090000	0000776206	322 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		CELL BLOCK M			2962.08	0.00	28,110.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 7 - 10, N25' S63' OF ALL	Zone 1	902.75	-
04220022229020000	0000778000	408 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		CARAS JAMES D			6229.08	0.00	9,037.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 13, & W2 Of Lot 14	Zone 2	330.74	-
04220022229030000	0000778200	410 E BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		CARAS JAMES D			6229.08	0.00	8,747.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 15, & E2 Of Lot 14	Zone 2	324.94	-
04220022233110000	0000778508	337 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		MULLIGAN JOAN E	yes	271	5401.44	5401.44	16,588.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 1 - 2, N 26' & N 85'5" OF 3, N 85'5" E 15' OF 4	Zone 1	614.70	-
04220022238070000	0000782203	415 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		415 HIGGINS LLC	yes	101	13503.60	13503.60	28,530.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 18 - 22, N100' OF E2 OF LOT 18 & N100' OF 19	Zone 1	913.25	-
04220022233040000	0000788407	110 W BROADWAY, MISSOULA, MT 59802	Government Property			0	0		MISSOULA PARKING COMMISSION	yes	104	12458	12458.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 18 - 20	Zone 1	636.03	-
04220021217050000	0000808608	1111 W BROADWAY, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	150	7275	7275.00	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 5, 7281 SQUARE FEET, FRAC LOTS 41 THRU 46	Zone 2	404.63	-

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Red Letters	Denotes duplicate owner name, used to tally total # of owners/protest

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Geocode	Tax ID	Property Address	PropertyType	Protest #	Owner Count	Count Owners Petitioning	Count Owner Protest	Protest Rec'd	Owner	Petitioned?	Petition #	Total sq. ft	Sq Ft petitioned	TaxableValue	Taxable Value Protesting	Legal Description	BID Zone	BID Assessment	Proposed Assessment Protesting
04220022211100000	0000810907	424 HARTMAN ST, MISSOULA, MT 59802	Residential Property			0	0		SCHULTE JOHN C			4000.00	0.00	3,753.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot D4	Zone 2	225.06	-
04220022229120000	0000829502	330 ADAMS ST, MISSOULA, MT 59802	Commercial Property			0	0		CARAS JAMES D JR			7840.80	0.00	5,561.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 8 - 10, N98'3" W20' Of Lot 8& N98'3" Of 9 -10	Zone 2	261.22	-
04220022202120000	0000834809	111 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		LJM DEVELOPMENT LLC	yes	296	14984.64	14984.64	30,857.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 1 - 4, & FRAC Of Lots 5 & 6	Zone 1	971.43	-
04220021428080000	0000844400	517 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		JEANETTE RANKIN PEACE RESOURCE CENTER			3920.40	0.00	-	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, Lot 5	Zone 1	200.00	-
04220022230010000	0000856207	300 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		BEL AIRE MOTEL			29098.08	0.00	37,536.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 11 - 17	Zone 1	1,138.40	-
04220022235040000	0000865508	311 WOODY ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	128	5053	5053.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 17 - 20, FRAC Of Lot 17 & S45' OF N 85' Of 18 - 20	Zone 1	376.86	-
04220022235030000	0000865604	300 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		LENOX FLATS LIMITED PARTNERSHIP	yes	318	6366.00	6366.00	14,154.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 17 - 20, S45' & PARCEL A COS 4961	Zone 1	553.85	-
04220022236020000	0000867100	322 W PINE ST, MISSOULA, MT 59802	Residential Property		1	0	0		WAMM MISSOULA LLC			9757.44	0.00	6,353.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 14 - 15, & E2 Of Lot 13	Zone 1	358.83	-
04220021113130000	0000872603		Commercial Property		1	0	0		DOERING LLC			14984.64	0.00	4,192.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 52, Lot 1 - 10	Zone 2	233.84	-
04220022248070000	0000874905	501 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		KNOELLER TAMI M	yes		14636.16	14636.16	25,521.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 19, E20' Of S95' & S95' Of Lots 20-22 & N35' Of	Zone 1	838.03	-
04220022222160000	0000879607	215 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		SENNE GENE D			7318.08	0.00	15,068.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 5, & W26'4" Of Lot 4	Zone 1	576.70	-
04220022253030000	0000880200	128 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HERNDON LEX A			5270.76	0.00	12,339.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 1, Lot 15 - 16, FRACTIONAL LOTS & PORTION OF LOT 14	Zone 1	508.48	-
04220022253010000	0000880306	128 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		OLR LLC			8015.04	0.00	8,304.00	-	S22, T13 N, R19 W, C.O.S. 6407, PARCEL 1, SQFT 8003	Zone 1	407.60	-
04220022248090000	0000882502	519 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		STAAB M R TRUSTEE			3615.48	0.00	8,963.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 1 - 4, S30' OF ALL	Zone 1	424.08	-
04220021143030000	0000890801	514 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	1	0		DANKOWSKI PROPERTIES LLC	yes	182	5837.04	5837.04	3,172.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, Lot 26, W2 OF 27	Zone 2	213.44	-
04220021428050000	0000892901	541 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		LOGAN ALBERT L			3354.12	0.00	17,134.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, E 67' S 12' OF LOT 9, E 67' OF 10	Zone 1	628.35	-
04220022217010000	0000903009	110 PATTEE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		HELLGATE LODGE 383 BPOE	yes	50	10560.00	10560.00	7,847.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 12 - 13, & FRAC Of 14	Zone 1	396.18	-
04220022217110000	0000903601	201 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		HELLGATE LODGE 383-BENEVOLENT	yes	300	16402.00	16402.00	42,534.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 8 - 11	Zone 1	1,263.35	-
04220022253040000	0000920307	122 W ALDER ST, MISSOULA, MT 59802	Commercial Property			0	0		HERNDON LEX A			2134.44	0.00	12,536.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 1, Lot 17	Zone 1	513.40	-
04220022214110000	0000931304	519 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			5940.00	0.00	4,353.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 6	Zone 2	237.06	-

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04220028146060000	0000967103	829 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		MILES SCOTT L			10977.12	0.00	14,141.00	-	SOUTH MISSOULA, S28, T13 N, R19 W, BLOCK 2, FRAC LOTS 22 - 25	Zone 1	553.53	-
04220022201110000	0000973757	259 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		P2V2 LLC	yes	225	4007.52	4007.52	23,765.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	794.13	-
04220021144010000	0000974451	500 OWEN ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA HOUSING AUTHORITY	yes	222	5837.04	5837.04	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 7, Lot 13, W 25' OF 14	Zone 2	150.00	-
04220022208050000	0000978202	125 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	108	3702.60	3702.60	760.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 5, Lot 1A, 3721 SQUARE FEET, OF LOTS 1-4	Zone 1	219.00	-
04220022219080000	0000983707	131 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		NBB LLP	yes	186	4399.56	4399.56	22,245.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 7, POR OF LOT 7	Zone 1	756.13	-
04220022229060000	0000985105	438 E BROADWAY, MISSOULA, MT 59802	Residential Property		1	1	0		REDDING LYNN S	yes	12	4051.08	4051.08	3,948.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 19 - 20, S75' OF BOTH	Zone 2	228.96	-
04220022217030000	0000992008	280 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		MAIN STREET ENTERPRISES LLC	yes	99	9755.00	9755.00	8,381.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 21 - 22, 9755 SQUARE	Zone 1	409.53	-
04220022217020000	0000992104	218 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MAIN STREET ENTERPRISES LLC	yes	98	16520.00	16520.00	79,860.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 15 - 19, 16520 SQUARE	Zone 1	2,196.50	-
04220021142090000	0000999108		Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	78	5401.44	5401.44	1,102.00	-	WJ MCCORMICKS ADDITION - BLK 40 TRACTS D & E, S21, T13 N, R19 W, BLOCK 40, LOTS D & E -	Zone 2	172.04	-
04220021144100000	0000999800	411 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MILLER CREEK INVESTMENTS LLC			7797.24	0.00	9,097.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, LOTS 3 & 4	Zone 2	331.94	-
04220022236090000	0001003404	325 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	0	0		BETTY JEREMY W			2613.60	0.00	2,992.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 7, W20'	Zone 1	274.80	-
04220022228030000	0001010605	512 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		AMUNDSON VICKIE	yes	276	6229.08	6229.08	9,541.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK G, Lot 14, & W2 Of Lot 15	Zone 2	340.82	-
04220022233090000	0001013409	325 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		SNYDER LAURA E	yes	40	1219.68	1219.68	12,721.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 1 - 2, POR 20' X 60'	Zone 1	518.03	-
04220022252080000	0001022402	223 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MILLAR LESLIE VAN STAVERN			3223.44	0.00	8,344.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 7 - 10	Zone 2	316.88	-
04220022219090000	0001024108	133 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		TSI USA INC			4617.36	0.00	17,780.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 8	Zone 1	644.50	-
04220022240030000	0001028904	224 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		224 EAST PINE LLC			7797.24	0.00	13,076.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK L, Lot 18 - 19	Zone 2	411.52	-
04220022225050000	0001041102	212 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		GULLARD GARY A			7797.24	0.00	20,476.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK A, Lot 18 - 19	Zone 1	711.90	-
04220022249040000	0001046900	208 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BERNARD TIMOTHY J			5200.00	0.00	4,906.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 18, & E10' Of Lot 17	Zone 2	248.12	-
04220022231030000	0001062402	235 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ECCW LLC	yes	192	16639.92	16639.92	38,033.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK D, Lot 1 - 4	Zone 1	1,150.83	-
04220022229110000	0001068808	407 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		CARAS JAMES D JR			9713.88	0.00	9,632.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 6 - 7, & POR Of Lot 8	Zone 2	342.64	-
04220021144070000	0001078909	410 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		TORMA JOHN J			5837.04	0.00	7,913.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, Lot 22, W1/2 OF 23	Zone 2	308.26	-
04220022206060000	0001080600	310 KIWANIS ST, MISSOULA, MT 59802	Mixed Use - Res & Comm		1	1	0		KIWANIS PARK HOLDINGS LLC	yes	324	16335.00	16335.00	13,279.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot N, PARCEL 3 COS 3508 SW4	Zone 2	415.58	-
04220021144140000	0001081926	433 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MORGAN DANIEL S	yes	227	7797.24	7797.24	7,886.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 7, W 29' OF LOT 9, ALL OF 10	Zone 2	307.72	-
04220022221010000	0001094209	340 W MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		EAGLE COMMUNICATIONS INC			7797.24	0.00	36,866.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 23, Lot 11 - 12	Zone 1	1,121.65	-

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04220022226030000	0001111608	330 E MAIN ST, MISSOULA, MT 59802	Residential Property		1	1	0		WITCH WORKS LLC	yes	284	4550.00	4550.00	4,505.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot K1	Zone 1	312.63	-
04220021144040000	0001112504	422 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		REYNOLDS JEFFREY R			5837.04	0.00	6,589.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 7, E 10' OF LOT 18, ALL OF 19, W 5.8' OF	Zone 2	281.78	-
04220021434050000	0001119402	206 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		CLARK INVESTMENTS LLC			7492.32	0.00	15,445.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, Lot 11, & FRAC. LOT 2	Zone 2	458.90	-
04220022222080000	0001139104	216 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ZOOTOWN ARTS COMMUNITY CENTER	Yes	316	7797.24	7797.24	39,920.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 18 - 19	Zone 1	1,198.00	-
04220022301010000	0001147403	820 S HIGGINS AVE, MISSOULA, MT 59801	Government Property		1	0	0		MISSOULA COUNTY PUBLIC SCHOOLS			10846.44	0.00	-	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 31, Lot 5 - 6	Zone 1	200.00	-
04220022206015000	0001153400	310 CLAY ST, MISSOULA, MT 59801	Townhouse Master		1	0	0		LEVASSEUR ST TOWNHOME ASSOCIATION INC			1259.00	0.00	0	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R1	Zone 2	150.00	-
04220022206030000	0001167201	318 LEVASSEUR ST, MISSOULA, MT 59802	Residential Property			0	0		WINTER THOMAS A			5009.40	0.00	3,395.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot 12 - 13, & E 25' Of Lot 12 &	Zone 2	217.90	-
04220022233030000	0001172908	120 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		SNODGRASS ROBERT S			4138.20	0.00	24,010.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 17	Zone 1	800.25	-
04220021143020000	0001184003	516 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	0	0		HAMPSON DANIEL H			3920.40	0.00	2,978.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, Lot 25	Zone 2	209.56	-
04220021131020000	0001186401	414 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		PLACID LLC	yes	231	4835.16	4835.16	11,216.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 17, Lot 20, & W 5' OF LOT 21	Zone 2	374.32	-
04220022229100000	0001199806	423 E PINE ST, MISSOULA, MT 59802	Residential Property		1	0	0		POLOYNIS CHRISTOPHER G			5575.68	0.00	3,899.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 5, & W10' Of Lot 4	Zone 2	227.98	-
04220022253050000	0001200506	101 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		PARK PLACE PARTNERS LLC	yes	245	7056.72	7056.72	30,768.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 1, Lot 18 - 22, FRAC OF ALL	Zone 1	969.20	-
04220022214060000	0001200708	534 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		HELEN APARTMENTS LLC	yes	241	7600.00	7600.00	14,317.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 5	Zone 2	436.34	-
04220022226090000	0001200900	301 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		GTT LLP			13198.68	0.00	15,987.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot 7 - 10	Zone 1	599.68	-
04220022211050000	0001206402	501 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	1	0		NORTH-MISSOULA COMMUNITY DEVELOPMENT CORPORATION	yes	229	14000.00	14000.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, HARTMAN BLOCK	Zone 2	150.00	-
04220022240010000	0001212005	402 PATTEE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		TYRELL DAVID A TRUSTEE			17728.92	0.00	33,836.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK L, Lot 12 - 15, & W2 OF 16	Zone 2	826.72	-
04220022247010000	0001231301	500 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		GINGERELLI LOUIS M	Yes	305	19384.20	19384.20	51,164.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 11 - 15	Zone 1	1,479.10	-
04220022236040000	0001245400	313 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		PALMER REX			7187.40	0.00	4,158.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 1 - 4, S60' OF ALL LOTS	Zone 1	303.95	-
04220021143060000	0001261104	501 W ALDER ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL AND HEALTH SCIENCES CENTER	yes	66	7797.24	7797.24	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, LOTS 1 & 2	Zone 2	150.00	-
04220022229130000	0001300350	322 ADAMS ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MAD MONTANA LLC			3223.44	0.00	4,857.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 8 - 10, S40'3" W20' Of Lot 8 & S40' 3" Of 9 - 10	Zone 2	247.14	-
04220022202080000	0001338957	137 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		WHITECAP VENTURES LLC	yes	44	3746.16	3746.16	27,089.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 10	Zone 1	877.23	-
04220022318010000	0001340901	500 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		MISSOULIAN	yes	55	26615.16	26615.16	112,999.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 10, POR OF TR B COS 2490	Zone 1	3,024.98	-

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04220022313120000	0001341009	616 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		HIGGINS INVESTMENTS LLC			9757.44	0.00	16,302.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 11, Lot 11 - 12, & N2 OF 13	Zone 1	607.55	-
04220021428110000	0001341105	101 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	1	0		URBAN RENEWAL ASSOCIATES LLC	yes	273	7840.80	7840.80	27,828.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, LOTS 1 & 2	Zone 1	895.70	-
04220022211040000	0001343407	427 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	0	0		HESCH KATHERINE H			6125.00	0.00	3,822.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HARTMAN, E POR OF LOT 10	Zone 2	226.44	-
04220021144090000	0001349669	405 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	0	0		SCHWEIGERT HARRY J			7797.24	0.00	4,019.00	-	ALDER STREET LOTS, S21, T13 N, R19 W, BLOCK 7, Lot 1A	Zone 2	230.38	-
04220021144120000	0001354308	421 W ALDER ST #B, MISSOULA, MT 59802	Residential Property		1	0	0		WINTER C JOANNE			3920.40	0.00	3,672.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, Lot 6	Zone 2	223.44	-
04220022201130000	0001365603	249 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MARCURE ANDRE ALVERD			3528.36	0.00	9,525.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W, BLOCK 56, Lot 11	Zone 1	438.13	-
04220021428070000	0001367905	521 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		KGSM LLC			2265.12	0.00	9,420.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, E 75' OF LOT 6, N 2' E 75' OF 7	Zone 1	435.50	-
04220022233010000	0001370704	350 RYMAN ST, MISSOULA, MT 59802	Commercial Property			0	0		GLR PROPERTIES I LLC	yes	52	8015.04	8015.04	227,661.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 12 - 13	Zone 1	5,891.53	-
04220022251100000	0001374606	307 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MARTELLO BEN D			5793.48	0.00	12,293.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 3 - 4, & W2 Of Lot 2	Zone 2	395.86	-
04220022232040000	0001382809	126 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		MASONIC TEMPLE ASSN			11080.00	0.00	18,309.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 17 - 18, & W20' Of 19	Zone 1	657.73	-
04220022232020000	0001382905	120 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		MASONIC TEMPLE ASSOC OF MSLA			6926.04	0.00	4,726.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 16, & E20' Of Lot 15	Zone 1	318.15	-
04220021434010000	0001387703	240 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		RYS SIKORA ANNE E & ADAM W			9750.00	0.00	9,674.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, Lot 7, W1/2 OF 8	Zone 2	343.48	-
04220021125020000	0001405508	1010 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		BENNETT CLARK PROPERTIES LLC			12458.16	0.00	10,984.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 46, Lot 14 - 16	Zone 2	369.68	-
04220021223010000	0001406006	1148 W BROADWAY, MISSOULA, MT 59802	Residential Property		1	1	0		YWCA OF MISSOULA	yes	220	16204.32	16204.32	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 6, FRACTION OF LOTS 25 THRU 28 &	Zone 2	150.00	-
04220022251050000	0001406808	310 W ALDER ST, MISSOULA, MT 59802	Commercial Property	4		0		yes	MEYER JIM			3615.48	0.00	4,587.00	4,587.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 17 - 20, S30' OF ALL	Zone 2	241.74	241.74
04220021217070000	0001407906	1109 W BROADWAY, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	151	1002	1002.00	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 5, FRAC OF LOTS 47 & 48	Zone 2	185.07	-
04220021142110000	0001413958	615 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		ST PATRICK HOSPITAL & HEALTH SCIENCES	yes	64	10802.88	10802.88	2,204.00	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 40, Lot F1, 10800 SQUARE FEET	Zone 2	194.08	-
04220022251010000	0001419305	338 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		JAFFE ROBERT	yes	243	4399.56	4399.56	4,083.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 11, FRAC OF S80' & S80' OF W20' Of Lot 12 &	Zone 2	231.66	-
04220022236060000	0001421459	311 W SPRUCE ST, MISSOULA, MT 59802	Residential Property	5	1	0	1	yes	KEILEY PATRICK J			4200.00	0.00	3,635.00	3,635.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 3 - 4, N70 FT OF LOTS	Zone 1	290.88	290.88
04220021407020000	0001434107	811 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		SILVERFORK PROPERTIES LLC	yes	49	16814.16	16814.16	22,291.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 84, Lot 1 - 4	Zone 1	757.28	-
04220022223010000	0001442002	106 W MAIN ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA PARKING COMMISSION	yes	106	35240	35240.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 12 - 20, & W3' Of Lot 21	Zone 1	1,433.40	-

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04220022222120000	0001442204	201 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		SENNE GENE D			8276.40	0.00	33,103.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 1 - 2, & E3'8" Of Lot 3	Zone 1	1,027.58	-
04220022217100000	0001442800	207 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		JB PROPERTIES	yes	327	3510.00	3510.00	15,638.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 7, W26'	Zone 1	590.95	-
04220022217090000	0001442906		Commercial Property		1	1	0		JB PROPERTIES LLP	yes	326	9450.00	9450.00	8,830.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 5 - 6, W 3' Of Lot 4 & E 4' Of Lot 7	Zone 1	420.75	-
04220022241010000	0001443004	312 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MISSOULA COUNCIL 1021	yes	235	22490.00	22490.00	4,505.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK K, Lot 11 - 15, & W23' OF 16	Zone 2	240.10	-
04220022251090000	0001443504		Commercial Property			0	0		MARTELLO BEN D	yes	230	3005.64	3005.64	3,755.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 1, FRAC OF & E2 Of Lot 2	Zone 2	225.10	-
04220022225040000	0001443600	210 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		210 EAST MAIN TB 75% LLC			3920.40	0.00	11,552.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK A, Lot 17	Zone 1	488.80	-
04220022224010000	0001444506	200 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		HIGGINS BUILDING LLC	yes	43	11891.88	11891.88	53,030.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK B, Lot 11 - 14, S100'	Zone 1	1,525.75	-
04220021428120000	0001445200	125 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	1	0		FLIPPERS INC	yes	329	6490.44	6490.44	4,628.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, E10' OF LOT 15, ALL OF 16	Zone 2	242.56	-
04220022239050000	0001446202	111 E SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MISSOULA LAUNDRY & DRY CLEANERS	yes	317	19514.88	19514.88	29,136.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 1 - 5	Zone 1	928.40	-
04220022249070000	0001446353	111 W ALDER ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	134	17772	17772.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 1 - 4, N63'4" OF ALL & PT OF LOT 5	Zone 2	772.02	-
04220022238020000	0001446606	140 W PINE ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	165	6229	6229.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 14, & E10' Of Lot 13 & W8' Of Lot 15	Zone 1	418.02	-
04220022238120000	0001446904	412 RYMAN ST, MISSOULA, MT 59802	Commercial Property	4		0		yes	MEYER JIM			2395.80	0.00	9,665.00	9,665.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 12 - 13, POR OF	Zone 1	441.63	441.63
04220021113040000	0001453509	417 W FRONT ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	147	14593	14593.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, 14580 SQUARE FEET, PARCEL 2 OF	Zone 2	660.76	-
04220021126010000	0001455503	900 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		MISSOULA FRESH MARKET LLC			17293.32	0.00	14,707.00	-	MCCORMICK ADDITION, S21, T13 N, R19 W, BLOCK 47 & 48, 17289 SQUARE FEET, PARCEL D	Zone 2	444.14	-
04220022220010000	0001460851	275 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		TANGLES LLC	yes	203	5401.44	5401.44	6,197.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 26, Lot 14 - 16, FRAC OF ALL	Zone 1	354.93	-
04220022222040000	0001518702	230 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		AMERICAN TRUCKING AND TRANSPORTATION INSURANCE	yes	11	6054.84	6054.84	34,178.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 14, E 1.70' OF LOT 13 & W2 LOT 15 MAIN ST	Zone 1	1,054.45	-
04220021428100000	0001519608	509 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		MOUNT MCQUILKIN LLC	yes	2	3920.40	3920.40	12,809.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, Lot 3	Zone 1	520.23	-
04220022226080000	0001551900	313 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		VIKING INVESTMENT PROPERTIES LLC			5837.04	0.00	10,715.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot 5 - 6, TRACT 1 COS 5220	Zone 1	467.88	-
04220022238010000	0001558202	400 RYMAN ST, MISSOULA, MT 59802	Commercial Property	4	1	0	1	yes	MEYER JAMES E			3876.84	0.00	13,578.00	13,578.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 12 - 13, POR OF	Zone 1	539.45	539.45
04220022239020000	0001561652	420 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		STEVENSON CHARLES K	yes	47	11194.92	11194.92	21,196.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, N72' OF LOTS 11-14 & W24' LESS W10' OF S58' LOT	Zone 1	729.90	-
04220022212060000	0001568252	119 MADISON ST, MISSOULA, MT 59802	Commercial Property		1	0	0		GILMAN TYLER P			5041.00	0.00	4,562.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot A2	Zone 2	241.24	-
04220021453017001	0001570504	140 S 4TH ST W, UNIT #1, MISSOULA, MT 59801	Commercial Property		1	1	0		CLARK FORK COALITION	yes	242	4816.00	4816.00	-	-	S21, T13 N, R19 W, UNIT 1 OF HO BELL CONDOMINIUMS	Zone 2	150.00	-
04220022219040000	0001576602	127 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		RED BIRD BUILDINGS LLC			8520.00	0.00	40,769.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 1, 8544 SQUARE FEET, AMENDED LOTS 1, 2, 3 &	Zone 1	1,219.23	-
04220022210040000	0001593500	333 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MC REAL ESTATE DEVELOPMENT LLC			9120.00	0.00	5,565.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot H, aka HALTER/OTTO	Zone 2	261.30	-
04220022233050000	0001597200	108 W BROADWAY ST, MISSOULA, MT 59802	Commercial Property		1	0	0		D&D MONTANA 2013 LLC			2700.72	0.00	19,039.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 21 - 22, S45'	Zone 1	675.98	-

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04220022235110000	0001609106	341 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		GOOD ACTION LLC			8319.96	0.00	11,296.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 18, Lot 9 - 10	Zone 1	482.40	-
04220022239060000	0001626106	436 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		BAUMGARTNER CHARLES V			6490.44	0.00	11,271.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 6 - 10, N50' OF W11'OF LOT 6 & N50' OF LOT 7 TO	Zone 1	481.78	-
04220022212070000	0001632201	500 HARTMAN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		WEIKEL WILLIAM W			7318.08	0.00	7,258.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot A3	Zone 2	295.16	-
04220022218050000	0001665500	130 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		THE MISSOULA CONNECTION LLC	yes	83	4607.00	4607.00	15,366.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 8 - 10, POR OF	Zone 1	584.15	-
04220022236100000	0001681300	329 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	0	0		LOAP LLC			3920.40	0.00	3,227.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 8	Zone 1	280.68	-
04220022236110000	0001681406	335 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		WAMM MISSOULA LLC			3920.40	0.00	15,405.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 9	Zone 1	585.13	-
04220022223080000	0001681800	223 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		GMF LLP			5183.64	0.00	20,741.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 1 - 4, N40' S70' OF 1-4, N40' S70' E10' OF 5	Zone 1	718.53	-
04220022236070000	0001684902	317 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		STERTZ PETER	yes	285	3900.00	3900.00	7,759.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 5	Zone 1	393.98	-
04220021144020000	0001687953	438 W SPRUCE ST, MISSOULA, MT 59802	Government Property		1	0	0		MISSOULA COUNTY EMPLOYEE BENEFITS PLAN			7143.84	0.00	-	-	S21, T13 N, R19 W, C.O.S. 4771, PARCEL A	Zone 2	150.00	-
04220022221020000	0001688955	340 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		EAGLE COMMUNICATIONS INC			15594.48	0.00	10,231.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 23, Lot 13 - 16	Zone 1	455.78	-
04220022229040000	0001695207	416 E BROADWAY, MISSOULA, MT 59802	Residential Property		1	0	0		REAVES CAREN JA			5575.68	0.00	2,791.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 16, & W10' Of Lot 17	Zone 2	205.82	-
04220022251060000	0001699205	603 WOODY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		WELLS JOHN	yes	188	3005.64	3005.64	14,150.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 17 - 20, N25' S55' OF ALL	Zone 2	433.00	-
04220022218040000	0001719706	140 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		THE TAYLOR CONNECTION LLC	yes	82	5850.00	5850.00	32,744.00	-	S22, T13 N, R19 W, HIGGINS ADDITION BLK 28 W15' OF N100' OF LOT 7 & W15' OF N60' & E15'	Zone 1	1,018.60	-
04220022229080000	0001723005	431 E PINE ST, MISSOULA, MT 59802	Residential Property		1	0	0		FRASIER PAMELA A			8319.96	0.00	6,593.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 1 - 2	Zone 2	281.86	-
04220021421050000	0001737606	617 S HIGGINS AVE #B, MISSOULA, MT 59801	Commercial Property		1	1	0		617 HIGGINS LLC	yes	210	7013.16	7013.16	14,896.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 6A, 6998 SQUARE FEET, OF LOTS	Zone 1	572.40	-
04220022313110000	0001737702	610 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		ALPINE PROPERTY INVESTMENTS LLC			7797.24	0.00	14,291.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 11, Lot 9 - 10	Zone 1	557.28	-
04220022307070000	0001738406	119 S 5TH ST E, MISSOULA, MT 59801	Commercial Property		1	1	0		LEITCH TRAVIS M	yes	33	6011.28	6011.28	5,400.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 7 - 9, E 60' OF ALL	Zone 1	335.00	-
04220022215070000	0001742858	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CITY OF MISSOULA	yes	158	9496	9496.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 6, & POR VAC ALLEY	Zone 2	482.36	-
04220021144150000	0001751104	445 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DICKINSON KARIN R	yes	217	6490.44	6490.44	7,064.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 7, LOTS 11 & 12	Zone 2	291.28	-
04220022248150000	0001751402	119 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		HAMMOND INC	yes	205	3920.40	3920.40	11,489.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 6	Zone 1	487.23	-
04220022229055001	0001753608	418 E BROADWAY, MISSOULA, MT 59802	Commercial Property	12	1	0	1	yes	EARLS JOY			4881	0.00	8,204.00	8,204.00	420 E BROADWAY TOWNHOMES, S22, T13 N, R19 W, UNIT TH-1	Zone 2	314.08	314.08
04220021129010000	0001767101	610 W BROADWAY, MISSOULA, MT 59802	Residential Property		1	1	0		ST PATRICK HOSPITAL AND HEALTH SCIENCES CENTER	yes	65	83025.36	83025.36	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 50, Lot 1 - 20	Zone 2	150.00	-
04220021125030000	0001767207	550 HAWTHORN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		1029 WEST PINE PARTNERSHIP INC			15265.00	0.00	6,326.00	-	WJ MCCORMICKS ADDN BLK 46, S21, T13 N, R19 W, Lot B, 21346 SQUARE FEET, & POR VAC ROW	Zone 2	276.52	-
04220022221080000	0001767909	321 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		STOCKMAN BANK OF MONTANA	yes	10	10800.00	10800.00	255,409.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 23, Lot 8 - 10	Zone 1	6,585.23	-

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04220022201150000	0001768054	245 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FRONT STREET COMMONS MISSOULA LLC			4268.88	0.00	4,120.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	303.00	-
04220022201100000	0001768103	265 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		GLEIM BUILDING LLC	yes	213	3746.16	3746.16	12,144.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	503.60	-
04220022222200000	0001768258	225 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		BARBARA W SOKOLOSKI 1987 REVOCABLE TRUST			3920.40	0.00	15,234.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 8 - 9, W24' Of Lot 8 & E6' Of Lot 9	Zone 1	580.85	-
04220022202110000	0001770900	109 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BLACK JAY OF MONTANA LLC			7492.32	0.00	35,860.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 5 - 6, FRAC OF BOTH	Zone 1	1,096.50	-
04220022222100000	0001771553	206 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		BOBCATS 4 ME LLC	yes	32	3920.40	3920.40	13,488.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 20	Zone 1	537.20	-
04220022212020000	0001778204	519 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FRONT STREET COMMONS LLC			8327.00	0.00	7,069.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot B	Zone 2	291.38	-
04220021147060000	0001789807	412 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		UNITED WAY OF MISSOULA COUNTY	yes	24	7800.00	7800.00	5,062.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 4, LOTS 21 & 22	Zone 2	251.24	-
04220022211030000	0001792202	421 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	0	0		NORTH FRONT LLC			6125.00	0.00	3,174.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot F, W POR OF LOT 10	Zone 2	213.48	-
04220022214030000	0001800704	520 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		ANDERSON ALEX E			5940.00	0.00	4,741.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot F	Zone 2	244.82	-
04220021144110000	0001811403	415 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	0	0		HAMMOND HEATHER			3920.40	0.00	2,932.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, Lot 5	Zone 2	208.64	-
04220022248200000	0001828406	131 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MITCHELL SANDY	yes	51	3789.72	3789.72	15,693.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 11, & W 1' Of Lot 10	Zone 1	592.33	-
04220022205020000	0001833801	313 LEVASSEUR ST, MISSOULA, MT 59802	Commercial Property	2	1	0	1	yes	R & L TRUST			19994.04	0.00	10,636.00	10,636.00	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 12, Lot 1 - 7, COS 3508	Zone 2	362.72	362.72
04220022227030000	0001837809	541 E BROADWAY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		GLACIER BANK A MONTANA BANKING CORPORATION	yes	21	11804.76	11804.76	11,849.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 3, Lot 1, & PT VAC ST	Zone 2	386.98	-
04220022217080000	0001856105	213 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		RASMUSSEN MARY J			4252.00	0.00	10,883.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 1, Lot 3, W 4.6' & E 27' Of Lot 4	Zone 1	472.08	-
04220022232050000	0001863159	140 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		140 EAST BROADWAY LLC			5532.12	0.00	22,308.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 20, & E10' Of Lot 19	Zone 1	757.70	-
04220021128010000	0001864500	700 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		RASM PROPERTIES LLC			89167.32	0.00	128,121.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 49, Lot 1 - 20, POR OF VACA BLANCHE ST	Zone 2	2,712.42	-
04220022228010000	0001902301	502 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		HARBINE NINA H			5540.00	0.00	8,774.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK G, Lot 11, & W10' Of Lot 12	Zone 2	325.48	-
04220022238050000	0001916606	120 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		POLANCE ROBERT E			3920.40	0.00	9,543.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 17 - 18, E2 OF LOT 17 & W2 OF 18	Zone 1	438.58	-
04220022248100000	0001926309	523 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		OMG LLC	yes	196	4356.00	4356.00	11,355.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 1, TRACT B OF COS 116	Zone 1	483.88	-
04220022233120000	0001935604		Commercial Property		1	1	0		GLR PROPERTIES I LLC	yes	54	8319.96	8319.96	8,570.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 5 - 6	Zone 1	414.25	-
04220022233130000	0001935700	151 W PINE ST, MISSOULA, MT 59802	Commercial Property			0	0		GLR PROPERTIES I LLC	yes	53	8319.96	8319.96	8,570.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 7 - 8	Zone 1	414.25	-
04220022229070000	0001939708	315 JEFFERSON ST, MISSOULA, MT 59802	Residential Property		1	0	0		STACK EDWARD L			1873.08	0.00	3,564.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK F, Lot 19, N63'6" E24' Of Lot 19 & N63'6" Of 20	Zone 2	221.28	-
04220022237010000	0001940503	218 W PINE ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA PARKING COMMISSION	yes	105	22869	22869.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 11 - 16	Zone 1	1,000.42	-

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04220021131050000	0001946909	401 W PINE ST, MISSOULA, MT 59802	Residential Property			0	0		ST PATRICK HOSPITAL CORP	yes	68	24959.88	24959.88	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 17, Lot 1 - 6	Zone 2	150.00	-
04220021131110000	0001947009	435 W PINE ST, MISSOULA, MT 59802	Residential Property			0	0		ST PATRICK HOSPITAL CORP	yes	69	11107.80	11107.80	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 17, Lot 10 - 12	Zone 2	150.00	-
04220022212040000	0001948903	527 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DATSOPOULOS FAMILY INVESTMENTS LLC	yes	233	4845.00	4845.00	3,978.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot A4, E32' OF TRACT 2	Zone 2	229.56	-
04220022226057001	0001954708		Commercial Property		1	1	0		BLACK INK LLC	yes	212	6556.00	6556.00	10,079.00	-	OC CONDOMINIUM, S22, T13 N, R19 W, UNIT A	Zone 1	451.98	-
04220022223110000	0001966909	121 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		SUTTON GEOFFREY J			3920.40	0.00	18,053.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 7	Zone 1	651.33	-
04220022218060000	0001967901	124 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		RUMMEL CARL A			2526.48	0.00	11,166.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 2, Lot 7 - 10, & BLK 28 CP	Zone 1	479.15	-
04220021137010000	0001982209	601 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	72	83983.68	83983.68	93,648.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 41, Lot 1 - 20	Zone 2	2,022.96	-
04220021144130000	0002005457	431 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	1	0		BUCHANAN ELLEN	yes	19	7797.24	7797.24	3,806.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, LOTS 7 & 8	Zone 2	226.12	-
04220021123010000	0002016005	430 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	94	11761.20	11761.20	15,325.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 24, Lot 13 - 18, PT OF 19 & 20 & POR VAC	Zone 2	456.50	-
04220021113080000	0002038403	537 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	90	3920.40	3920.40	10,105.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, Lot 46, POR VAC FRONT ST	Zone 2	352.10	-
04220021113090000	0002038509	537 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	91	3920.40	3920.40	12,127.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, Lot 47, POR VAC FRONT ST	Zone 2	392.54	-
04220022231020000	0002041702	240 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		ROEMER JOHN E TRUSTEE	yes	31	12458.16	12458.16	13,355.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK D, Lot 20 - 22	Zone 1	533.88	-
04220022215060000	0002051409	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	157	4008	4008.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 7, & POR VAC ALLEY	Zone 2	290.28	-
04220021143040000	0002056101	510 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	0	0		HOLY FAMILY HOUSE LLC			5837.04	0.00	3,478.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, E2 OF LOT 27 & ALL OF 28	Zone 2	219.56	-
04220021218020000	0002057209	1110 W BROADWAY, MISSOULA, MT 59802	Residential Property		1	1	0		POVERELLO CENTER INC	yes	177	12588.84	12588.84	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 5, Lot 1 - 4	Zone 2	150.00	-
04220021218040000	0002057209	1110 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		POVERELLO CENTER INC	yes	179	6577.56	6577.56	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 5, W 20' OF LOT 8, PT OF 9 THRU 14	Zone 2	150.00	-
04220021218030000	0002057209	1110 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		POVERELLO CENTER INC	yes	178	5619.24	5619.24	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 5, FRAC OF LOTS 5 THRU 7,E 5' OF LOT 8	Zone 2	150.00	-
04220021218010000	0002057209	1106 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		POVERELLO CENTER INC	yes	176	958.32	958.32	-	-	MCCORMICK ADDITION, S21, T13 N, R19 W, BLOCK 5, FRAC OF LOTS 47 & 48	Zone 2	150.00	-
04220022206040000	0002063908	322 LEVASSEUR ST, MISSOULA, MT 59802	Residential Property		1	1	0		WINTER THOMAS A	yes	248	7753.68	7753.68	2,759.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot E2 13, LOT 14 & FRAC Of	Zone 2	205.18	-
04220022232080000	0002069304	330 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property	11	1	0	1	yes	WYCKMAN PROPERTIES LLC			8973.36	0.00	78,221.00	78,221.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 7 - 10, N 75.5' OF ALL	Zone 1	2,155.53	2,155.53
04220022239030000	0002069400	138 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MISSOULA LEASING LLC			7274.52	0.00	4,805.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 16, & E6' OF LOT 15 & W20' OF LOT 17	Zone 1	320.13	-
04220022215040000	0002073105	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	155	7449	7449.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 5, & POR VAC ALLEY	Zone 2	410.72	-

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04220021434060000	0002083004	190 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	1	0		MASTER LITTIG LLC	yes	48	8102.16	8102.16	16,981.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, Lot 12, PORTION A KLS ADDITION	Zone 2	489.62	-
04220021143080000	0002083302	509 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	0	0		WELLENSTEIN CHARLES			3920.40	0.00	3,564.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, Lot 5	Zone 2	221.28	-
04220021143050000	0002085306	502 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CONNELL MARK S	yes	328	7797.24	7797.24	14,268.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 6, LOTS 29 & 30	Zone 2	435.36	-
04220022313100000	0002088302	600 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		MCJUHL LLC	yes	280	9104.04	9104.04	13,002.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 11, Lot 7 - 8	Zone 1	525.05	-
04220021421020000	0002088504	128 S 5TH ST W, MISSOULA, MT 59801	Commercial Property			0	0		KBA LEASING LLC			6751.80	0.00	9,363.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 11, E 12' OF 12	Zone 2	337.26	-
04220021421010000	0002088600	140 S 5TH ST W, MISSOULA, MT 59801	Commercial Property			0	0		KBA LEASING LLC			11456.28	0.00	9,328.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, W 38' OF LOT 12, ALL OF 13	Zone 2	336.56	-
04220021428140000	0002098509	141 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	1	0		WIZCO INC	yes	240	6490.44	6490.44	8,206.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, Lot 14	Zone 2	314.12	-
04220022211090000	0002110504	420 HARTMAN ST, MISSOULA, MT 59802	Commercial Property	7	1	0	1	yes	HAMMITT II JAMES PORTER			8100.00	0.00	5,667.00	5,667.00	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot D3	Zone 2	263.34	263.34
04220022251040000	0002118904	322 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	1	0		FAB INVESTMENTS LLC	yes	216	3920.40	3920.40	1,912.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 15, E2 & W2 Of Lot 16	Zone 2	188.24	-
04220022224060000	0002130908	224 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		NELSON BROTHERS LLC			2962.08	0.00	11,903.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK B, Lot 7 - 10, S5' OF ALL & 20' VAC ALLEY	Zone 1	497.58	-
04220022230040000	0002136708	329 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		LZM LIMITED PARTNERSHIP			16639.92	0.00	15,162.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK E, Lot 1 - 4	Zone 1	579.05	-
04220022251020000	0002139406	334 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		PEASE BRENT R			5837.04	0.00	5,276.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 12, S80' E10' & S80' Of Lot 13 & N50' Of Lots 12 - 13 & W10' Of Lot 14	Zone 2	255.52	-
04220022251110000	0002146809	331 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property		1	0	0		WAMPLER ANTIQUE MALL LLC			11194.92	0.00	14,167.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 5 - 7, FRAC OF & E25' Of Lot 8	Zone 2	433.34	-
04220022236050000	0002155504	301 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		PALMER REX			4181.76	0.00	12,711.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 1 - 2, N70' OF LOTS	Zone 1	517.78	-
04220022214010000	0002157806	500 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		AANENSON CHARLES R			11881.00	0.00	13,216.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 1	Zone 2	414.32	-
04220022223127001	0002163303	123 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		PALACE APARTMENTS LP	yes	307	36032.00	36032.00	-	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT A	Zone 1	200.00	-
04220022248050000	0002163909	110 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		STETLER TED J	yes	246	12632.40	12632.40	13,723.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 16 - 18, & S95' OF W10' Of Lot 19	Zone 1	543.08	-
04220022238080000	0002166703	433 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		MIF PARTNERSHIP	yes	125	8755.56	8755.56	8,676.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 1 - 4, S65FT & S65FT & E15FT OF LOT 5	Zone 1	416.90	-
04220021113050000	0002169507	419 W FRONT ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	148	3877	3877.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, Lot 30, OF BLOCK 56 POR VAC FRONT ST	Zone 2	285.70	-
04220021428060000	0002187205	525 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		SCHUBERT JOHN M			5227.20	0.00	16,226.00	-	S21, T13 N, R19 W, C.O.S. 6110, PARCEL 1	Zone 1	605.65	-

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04220022223100000	0002197806	115 W BROADWAY, MISSOULA, MT 59802	Commercial Property	8	1	1	1	yes	RJH PROPERTIES LLC	yes	185	5183.64	5183.64	21,698.00	21,698.00	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 6, & W10' Of Lot 5	Zone 1	742.45	742.45
04220022217050000	0002204604		Government Property		1	1	0		MISSOULA PARKING COMMISSION	yes	107	5924	5924.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 1, Lot 4	Zone 1	407.34	-
04220022217127002	0002226108		Commercial Property		1	0	0		VAP SARAH M			9191.00	0.00	14,807.00	-	MAIN STREET CONDOMINIUM, S22, T13 N, R19 W, UNIT 2	Zone 1	570.18	-
04220022239090000	0002229253	424 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		WHITTENBURG SCOTT L	yes	23	3267.00	3267.00	29,415.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 6, S25' W11' OF LOT 6 & S25' OF LOTS 7 -10	Zone 1	935.38	-
04220022214070000	0002231401	541 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		GEORGE PENELOPE M			9275.00	0.00	5,369.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 9	Zone 2	257.38	-
04220021414040000	0002233607	741 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		741 SOUTH HIGGINS AVE LLC	yes	184	13677.84	13677.84	9,762.00	-	S21, T13 N, R19 W, C.O.S. 6569, SQFT 13690, S1/2 OF LOT 7, ALL OF 8 THRU 10	Zone 1	444.05	-
04220022214130000	0002258107	130 JEFFERSON ST, MISSOULA, MT 59802	Commercial Property		1	0	0		ELLISON DORIS - TRUSTEE			4578.00	0.00	10,902.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot 4	Zone 2	368.04	-
04220022202070000	0002274907	139 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		SPRING WIND LLC			4051.08	0.00	13,782.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 11	Zone 1	544.55	-
04220021113120000	0002290803	623 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		DOERING LLC			11727.00	0.00	12,125.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 51, Lot 7 - 10, & W2 OF LOT 6 AND ALL OF C & D	Zone 2	392.50	-
04220021118020000	0002301150	925 W BROADWAY, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	149	6011	6011.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 54, W 250' OF E 300' OF BLK 54 COS 4502 0.20AC	Zone 2	360.39	-
04220022222180000	0002302601	219 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		SENNE GENE D			8581.32	0.00	22,468.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 6 - 7, & E6' Of Lot 8	Zone 1	761.70	-
04220022222060000	0002304903	218 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		DAVISON DEVELOPMENT COMPANY LLC	yes	4	3920.40	3920.40	12,552.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 17	Zone 1	513.80	-
04220021421040000	0002305009	617 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property			0	0		BIG DIPPER PROPERTY LLP	yes	58	4748.04	4748.04	4,284.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 8A, 4757 SQUARE FEET, OF LOTS	Zone 1	307.10	-
04220022222220000	0002305405		Commercial Property		1	1	0		CAREY PROPERTIES LLC	yes	232	6490.44	6490.44	4,628.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 10, & W24' Of Lot 9	Zone 1	315.70	-
04220022222010000	0002305501	232 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MISSOULA BANK OF MONTANA	yes	325	10977.12	10977.12	14,120.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 11 - 12, & W28.3' Of Lot 13	Zone 1	553.00	-
04220022225030000	0002313204	208 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		UNION HALL CO	yes	323	7927.92	7927.92	24,113.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK A, Lot 15 - 16, & E1' Of Lot 14	Zone 1	802.83	-
04220022223060000	0002316806	211 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		FIRST NATIONAL BANK OF MONTANA INC	yes	299	7800.00	7800.00	68,509.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 21, Lot 22, E 27' Of Lot 21& 3'2" OF ST	Zone 1	1,912.73	-
04220022221060000	0002317100	275 WOODY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		STOCKMAN BANK OF MONTANA	yes	9	27300.00	27300.00	85,449.00	-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 23, Lot 1 - 7, CP HIGGINS	Zone 1	2,336.23	-
04220022249080000	0002317404	223 W ALDER ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	133	5184	5184.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 6, & W10' Of Lot 5	Zone 2	331.44	-
04220021147050000	0002339706	422 W ALDER ST, MISSOULA, MT 59802	Residential Property		1	1	0		HILLIARD SHANNON K	yes	197	7800.00	7800.00	3,676.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 4, LOTS 19 & 20	Zone 2	223.52	-
04220021428090000	0002350400	515 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		BUTTERFLY BUILDING LLC	yes	279	3920.40	3920.40	17,841.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 21, Lot 4	Zone 1	646.03	-

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04220021144080000	0002357904	517 N ORANGE ST, MISSOULA, MT 59802	Residential Property		1	0	0		MORALES JULIO K			5837.04	0.00	3,523.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, E1/2 OF LOT 23, ALL OF 24	Zone 2	220.46	-
04220022215050000	0002362101	455 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	156	7797	7797.00	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 6, Lot 8, & POR VAC ALLEY	Zone 2	422.90	-
04220022233080000	0002363507	321 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		MADDUX LANDHOLDING LLC	yes	266	2395.80	2395.80	18,282.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, N23' OF THE S53' LOTS 1-3 & N23' OF THE S53' OF THE E15' OF LOT 4	Zone 1	657.05	-
04220022235090000	0002365905	323 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		WILLS PROPERTIES LLP			6233.00	0.00	11,724.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 6, & E2 Of Lot 7	Zone 1	493.10	-
04220022250050000	0002368805	310 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		PARK PLACE INC	yes	333	19514.88	19514.88	35,752.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 16 - 20, 19500 SQUARE FEET	Zone 2	865.04	-
04220022250030000	0002390602	322 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HARRIS DOUGLAS DONALD			7797.24	0.00	10,209.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 14 - 15	Zone 2	354.18	-
04220022201090000	0002393406	267 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		CARAS PARK PLACE LLC	yes	287	11412.72	11412.72	28,014.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W, BLOCK 56, Lot 15 - 17	Zone 1	900.35	-
04220022232010000	0002394408	100 E BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		MISSOULA LEASING LLC			3571.92	0.00	61,175.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 11 - 14, S30'	Zone 1	1,729.38	-
04220021113060000	0002396700	505 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	88	27312.12	27312.12	45,723.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, -LOTS 34 THRU 37 & ADJ PORTION	Zone 2	1,064.46	-
04220021113070000	0002396806	510 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	89	46173.60	46173.60	90,018.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, Lot 38 - 45, POR VAC FRONT ST ADJ.	Zone 2	1,950.36	-
04220021123020000	0002397000	400 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	95	14897.52	14897.52	20,230.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 24, PT OF LOTS 19 & 20, ALL 21 THRU 23	Zone 2	554.60	-
04220021123040000	0002397106	415 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	97	37679.40	37679.40	20,360.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 24, Lot 3 - 12, POR VAC FRONT ST & VAC ALLEY	Zone 2	557.20	-
04220022307090000	0002397404	708 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		HIGHER GEAR LLC	yes	1	5140.08	5140.08	13,389.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 10, & POR OF 11	Zone 1	534.73	-
04220022224047003	0002397606	101 E BROADWAY ST #3A, MISSOULA, MT 59802	Commercial Property		1	0	0		SOL & WOLFE PARTNERSHIP			2651.00	0.00	4,786.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3A	Zone 1	319.65	-
04220022224030000	0002397702	101 E BROADWAY ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MACDONALD PATRICIA O TRUSTEE			24742.08	0.00	12,229.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK B, Lot 1 - 5, &E15' Of Lot 6 & 20' X 165' OF VAC ALLEY	Zone 1	505.73	-
04220022240050000	0002397808	209 E SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		US BANK NA SPRUCE	yes	180	43080.84	43080.84	24,698.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK L, Lot 1 - 11	Zone 2	643.96	-
04220022225100000	0002397879	201 E BROADWAY, MISSOULA, MT 59802	Commercial Property		1	1	0		G W DEVELOPMENT L L C	yes	315	43080.84	43080.84	162,257.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK A, Lot 1 - 11	Zone 1	4,256.43	-
04220022252010000	0002403508	610 WOODY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MMW GROUP LLC	yes	294	8973.36	8973.36	19,864.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 11 - 13, S104'1" OF ALL	Zone 2	547.28	-
04220022247020000	0002404308	150 E SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		PEAK HEALTH MANAGEMENT COMPANY LLC	yes	17	19514.88	19514.88	48,089.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 16 - 20	Zone 1	1,402.23	-
04220022247030000	0002404404		Commercial Property			0	0		PEAK HEALTH MANAGEMENT COMPANY LLC	yes	16	19514.88	19514.88	11,192.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 1 - 5, 19500 SQUARE FEET	Zone 1	479.80	-
04220022238090000	0002404606	451 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		MIF PARTNERSHIP	yes	124	12675.00	12675.00	26,684.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 1 - 4, N2 & E2 OF N2 OF LOT 5 & W2 OF LOT 5 &	Zone 1	867.10	-
04220022233060000	0002405502	307 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		WESTON MARK GIRARD	yes	252	5619.24	5619.24	15,522.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 20, Lot 21 - 22, N 93 1/3'	Zone 1	588.05	-
04220022252020000	0002405608	225 W RAILROAD ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	166	3920	3920.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 2, Lot 14	Zone 2	287.20	-

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04220021434030000	0002405906	226 S 3RD ST W, MISSOULA, MT 59801	Commercial Property			0	0		COONEY STEPHEN L			5356.00	0.00	4,233.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, PT OF LOT 9	Zone 2	234.66	-
04220021434020000	0002406200	228 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		COONEY STEPHEN L			4394.00	0.00	9,768.00	-	KNOWLES ADDITION # 1, S21, T13 N, R19 W, BLOCK 35, E1/2 OF LOT 8, PT OF 9	Zone 2	345.36	-
04220022212010000	0002431009	1 PARSONS DR, MISSOULA, MT 59802	Residential Property			0		yes	R & L TRUST			17500.00	0.00	14,160.00	14,160.00	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot C	Zone 2	433.20	433.20
04220022211070000	0002431054	10 PARSONS DR, MISSOULA, MT 59802	Residential Property	2		0		yes	R & L TRUST			4672.00	0.00	3,529.00	3,529.00	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot D2	Zone 2	220.58	220.58
04220022211080000	0002431105	430 HARTMAN ST, MISSOULA, MT 59802	Residential Property	2		0		yes	R & L TRUST			8030.00	0.00	4,278.00	4,278.00	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot D	Zone 2	235.56	235.56
04220022211060000	0002431201	12 PARSONS DR, MISSOULA, MT 59802	Commercial Property	2		0		yes	R & L TRUST			11925.00	0.00	13,859.00	13,859.00	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot D, & O	Zone 2	427.18	427.18
04220022307100000	0002447804	718 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		INTERNATIONAL WILDLIFE FILM FESTIVAL LTD	yes	319	6751.80	6751.80	-	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 12, & S20.5' Of Lot 11	Zone 1	200.00	-
04220022219060000	0002457405	123 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		VEAZEY KATHRYN J	yes	3	2831.40	2831.40	12,351.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 6 - 7, N 59' LESS 6" X 59' OF LOT 6 & N 59' E 18"	Zone 1	508.78	-
04220021131010000	0002458003	420 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		WIRTH FAMILY HOLDINGS LLC			27704.16	0.00	51,745.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 17, Lot 13 - 19	Zone 2	1,184.90	-
04220022232100000	0002470507	318 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		DING HO INC			4530.24	0.00	18,544.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 7 - 10, S38' OF ALL	Zone 1	663.60	-
04220022219100000	0002471403	137 W MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		HORTON HOWARD N			4617.36	0.00	13,456.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot 9	Zone 1	536.40	-
04220022219110000	0002471509	141 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		HORTON HOWARD N			10497.96	0.00	26,975.00	-	HIGGINS CP ADD, S22, T13 N, R19 W, BLOCK 027, Lot 010, LOTS 10 & 11 OF C P HIGGINS ADDITION & POR OF VAC ST	Zone 1	874.38	-
04220022248140000	0002473301	111 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		K S S LLC			3920.40	0.00	10,107.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 5	Zone 1	452.68	-
04220022248190000	0002473609	129 W ALDER ST, MISSOULA, MT 59802	Commercial Property		1	0	0		GOODWORKS PLACE LLC			3789.72	0.00	12,126.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 10, Lot 10, E29'	Zone 1	503.15	-
04220022213010000	0002475209	515 HARTMAN ST, MISSOULA, MT 59802	Residential Property		1	0	0		DUCE KENNETH B			7276.00	0.00	3,647.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot 1, COS 4136	Zone 2	222.94	-
04220022232110000	0002489000	314 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		MIDNITE DEVELOPMENT LLC			4748.04	0.00	17,117.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 11 - 14	Zone 1	627.93	-
04220022238060000	0002489904	403 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		WORD CAROL J TRUSTEE			3136.32	0.00	17,442.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 19 - 22, E2 OF S 30FT OF LOT 19 & S30FT OF LOTS 20 TO 22	Zone 1	636.05	-
04220021421030000	0002492450	631 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		BIG DIPPER PROPERTY LLP	yes	57	7840.80	7840.80	10,128.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 9 - 10, 7840 SQUARE FEET	Zone 1	453.20	-
04220022307010000	0002496605	730 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		SIGMA DEVELOPMENT LLC	yes	290	5706.36	5706.36	16,199.00	-	MONTANA ADDITION, S22, T13 N, R19 W, BLOCK 30, Lot 13 - 15, W2 OF ALL	Zone 1	604.98	-
04220022214040000	0002501207	526 E FRONT ST, MISSOULA, MT 59802	Residential Property		1	0	0		KNIGHT ROBERT M			3500.00	0.00	4,147.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 7, Lot G	Zone 2	232.94	-
04220022236120000	0002504103	337 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		BAKKE FAMILY PARTNERSHIP LLP			3920.40	0.00	4,035.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 10	Zone 1	300.88	-
04220021142120000	0002507709		Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	79	4791.60	4791.60	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, 4800 SQUARE FEET, TRACT F- COMMON AREA	Zone 2	150.00	-
04220022219120000	0003016009	135 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		KING JERRY J			3746.16	0.00	13,098.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot C, 3751 SQUARE FEET, AMENDED LOTS 1, 2, 3 &	Zone 1	527.45	-

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04220022219130000	0003016105	113 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FORTUNE JESSE			4138.20	0.00	11,072.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot A, 4034 SQUARE FEET, AMENDED LOTS 1, 2, 3 &	Zone 1	476.80	-
04220021434120000	0003018205	180 S 3RD ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		PEACH FUZZ ENTERPRISES LLC			4051.08	0.00	10,958.00	-	KLS ADDITION, S21, T13 N, R19 W, Lot 1	Zone 2	369.16	-
04220021452040000	0003024404		Government Property			0	0		CITY OF MISSOULA	yes	170	137650	137650.00	-	-	S21, T13 N, R19 W, C.O.S. 3775, PARCEL E, IN NE1/4 SE1/4	Zone 2	2,214.75	-
04220022202140000	0003027708	231 W FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		231 W MISSOULA LLC	yes	263	5096.52	5096.52	33,530.00	-	ORIGINAL TOWNSITE - CP HIGGINS - MCCORMICKS CORRECTED, S22, T13 N, R19 W,	Zone 1	1,038.25	-
04220022219140000	0003029202	129 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		FERGUSON JAMES S			2657.16	0.00	10,478.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 27, Lot D, 2663 SQUARE FEET, AMENDED LOTS 1, 2, 3 &	Zone 1	461.95	-
04220022227010000	0003046706	200 ADAMS ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MCT INC	yes	34	61811.64	61811.64	-	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 3, Lot A, 61848 SQUARE FEET, COS 4558	Zone 2	150.00	-
04220022209030000	0003052905	237 E FRONT ST, MISSOULA, MT 59802	Commercial Property	6	1	0	1	yes	COLONIAL APARTMENTS LLC			8300.00	0.00	12,332.00	12,332.00	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 1, & PT Lots 2-3	Zone 1	508.30	508.30
04220021144060000	0003105503	521 N ORANGE ST, MISSOULA, MT 59802	Residential Property		1	1	0		WEST BROADWAY IMPROVEMENT CORPORATION	yes	215	7797.24	7797.24	3,610.00	-	ALDER STREET LOTS, S21, T13 N, R19 W, BLOCK 7, Lot 2A, 3600 SQUARE FEET	Zone 2	222.20	-
04220022239040000	0003141505	150 E PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		BIKECENTENNIAL INC	yes	234	12980.88	12980.88	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK M, Lot 18 - 20, & E10' OF LOT 17	Zone 1	200.00	-
04220022223127006	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		BAVARIAN ENTERPRISES LLC	yes	314	5698.00	5698.00	8,265.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT F	Zone 1	406.63	-
04220022223127003	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	309	4669.00	4669.00	7,846.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT C	Zone 1	396.15	-
04220022223127002	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	5	2959.00	2959.00	5,610.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT B	Zone 1	340.25	-
04220022223127004	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	313	2540.00	2540.00	4,463.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT D	Zone 1	311.58	-
04220022223127008	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	310	850.00	850.00	840.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT H	Zone 1	221.00	-
04220022223127007	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	311	748.00	748.00	607.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT G	Zone 1	215.18	-
04220022223127005	0003283904	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		BAVARIAN ENTERPRISES LLC	yes	312	699.00	699.00	1,126.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT E	Zone 1	228.15	-
04220022224047004	0003392302	101 E BROADWAY ST #3B, MISSOULA, MT 59802	Commercial Property		1	0	0		BOE GARY L			1437.00	0.00	2,764.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3B	Zone 1	269.10	-
04220022208040000	0003457505	100 BANK ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA PARKING COMMISSION	yes	102	40859	40859.00	-	-	KIWANIS, S22, T13 N, R19 W, BLOCK 5, Lot 1, & TRACT A COS 4729	Zone 1	1,630.07	-
04220021223040000	0003511504	1136 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		YWCA OF MISSOULA	yes	218	10410.84	10410.84	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, BLOCK 6, Lot 34 - 36, & W11.5' OF LOT 7	Zone 2	150.00	-
04220022208107001	0003617007	125 BANK ST #Unit 1-East, MISSOULA, MT 59802	Commercial Property		1	1	0		TETON ACCEPTANCE III LLC	yes	260	2592.00	2592.00	12,389.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 1E KIWANIS ADDITION	Zone 1	509.73	-
04220022208107002	0003617109	125 BANK ST #Unit 1-West, MISSOULA, MT 59802	Commercial Property			0	0		TETON ACCEPTANCE III LLC	yes	261	2592.00	2592.00	12,292.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 1W KIWANIS ADDITION	Zone 1	507.30	-
04220022208107003	0003617201		Commercial Property		1	1	0		BANCORP OF MONTANA HOLDING COMPANY	yes	274	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 2E KIWANIS ADDITION	Zone 1	495.30	-
04220022208107004	0003617305		Commercial Property			0	0		BANCORP OF MONTANA HOLDING COMPANY	yes	275	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 2W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107005	0003617401		Commercial Property		1	1	0		GARDEN CITY PROFESSIONAL OFFICES LLC	yes	228	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 3E KIWANIS ADDITION	Zone 1	495.30	-

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04220022208107006	0003617507		Commercial Property		1	1	0		SAROC HOLDING LLC	yes	194	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 3W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107007	0003617603		Commercial Property		1	1	0		PATTEE STREET LLC	yes	141	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 4E KIWANIS ADDITION	Zone 1	495.30	-
04220022208107008	0003617709		Commercial Property			0	0		PATTEE STREET LLC	yes	140	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 4W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107009	0003617805		Commercial Property			0	0		PATTEE STREET LLC	yes	139	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 5E KIWANIS ADDITION	Zone 1	495.30	-
04220022208107010	0003617901		Commercial Property			0	0		PATTEE STREET LLC	yes	138	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 5W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107011	0003618001		Commercial Property		1	1	0		BUGBEE BRUCE	yes	269	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 6E KIWANIS ADDITION	Zone 1	495.30	-
04220022208107012	0003618103		Commercial Property		1	1	0		BUGBEE BRUCE A	yes	268	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 6W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107013	0003618205		Commercial Property		1	1	0		HINSDALE LAND COMPANY INC	yes	6	2592.00	2592.00	11,812.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 7E KIWANIS ADDITION	Zone 1	495.30	-
04220022208107014	0003618307		Commercial Property			0	0		HINSDALE LAND COMPANY INC	yes	7	2592.00	2592.00	11,714.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 7W KIWANIS ADDITION	Zone 1	492.85	-
04220022208107015	0003618403		Commercial Property			0	0		HINSDALE LAND COMPANY INC	yes	8	155.00	155.00	984.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 7N KIWANIS ADDITION	Zone 1	224.60	-
04220022208107016	0003618509		Residential Property		1	1	0		HOAGLIN SECOND AMENDED AND RESTATED TRUST	yes	191	2376.00	2376.00	11,702.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 8E KIWANIS ADDITION	Zone 1	492.55	-
04220022208107017	0003618605		Residential Property		1	0	0		HOHENLOHE CHRISTIAN			2376.00	0.00	14,071.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 8W KIWANIS ADDITION	Zone 1	551.78	-
04220022208107018	0003618701		Commercial Property			0	0		HOHENLOHE CHRISTIAN			155.00	0.00	1,088.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO 8N KIWANIS ADDITION	Zone 1	227.20	-
04220022208107019	0003618807		Commercial Property		1	1	0		MILLENNIUM BUILDING LLC	yes	270	63.00	63.00	310.00	-	MILLENNIUM BUILDING, S22, T13 N, R19 W, Lot 2, UNIT NO B1 KIWANIS ADDITION	Zone 1	207.75	-
04220021122020000	0003726905	501 W FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		RIVERFRONT TRIANGLE PARTNERS LLC	yes	93	11412.72	11412.72	64,181.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 25, FRAC OF LOTS 1 THRU 4 POR VAC	Zone 2	1,433.62	-
04220022209020000	0003757700	229 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		MTF LLC			5105.00	0.00	16,876.00	-	ORIGINAL TOWNSITE - BLK 6 LOTS 3-7, S22, T13 N, R19 W, BLOCK 6, Lot 4A	Zone 1	621.90	-
04220022209040000	0003757806	221 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		MTF LLC			6556.00	0.00	18,965.00	-	ORIGINAL TOWNSITE - BLK 6 LOTS 3-7, S22, T13 N, R19 W, BLOCK 6, Lot 5A	Zone 1	674.13	-
04220022226057002	0003886406	203 Adams Street Missoula MT 59802	Commercial Property		1	1	0		BOMBO LLC	yes	267	5,884	5884.00	9,129.00	-	OC CONDOMINIUM, S22, T13 N, R19 W, UNIT B, UNIT B OF OC CONDOMINIUMS	Zone 1	428.23	-
04220021131037001	0004039509	400 W BROADWAY #Unit #1, MISSOULA, MT	Commercial Property		1	0	0		MISSOULA EVENT CENTER LLC			2682.00	0.00	3,982.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 1	Zone 2	229.64	-
04220021131037003	0004039605	400 W BROADWAY #Unit 3, MISSOULA, MT 59802	Commercial Property			0	0		MISSOULA EVENT CENTER LLC			1900.00	0.00	3,200.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 3	Zone 2	214.00	-
04220021131037004	0004039701	400 W BROADWAY #Unit #4, MISSOULA, MT 59802	Commercial Property			0	0		MISSOULA EVENT CENTER LLC			2213.00	0.00	3,663.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 4	Zone 2	223.26	-
04220021131037005	0004039807		Residential Property		1	0	0		KELL JOHN DAWSON			2873.00	0.00	4,124.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 5	Zone 2	232.48	-

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04220021131037006	0004039903		Residential Property		1	0	0		FLYHAUS PROPERTIES LLC C/O KEN MERKLE			2893.00	0.00	4,162.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 6	Zone 2	233.24	-
04220021131037007	0004040006		Residential Property		1	0	0		BROADWAY RENTALS LLC			2983.00	0.00	4,296.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 7	Zone 2	235.92	-
04220021131037002	0004040102	400 W BROADWAY #Unit #2, MISSOULA, MT	Commercial Property			0	0		MISSOULA EVENT CENTER LLC			1830.00	0.00	3,181.00	-	WEST BROADWAY CONDOMINIUMS, S21, T13 N, R19 W, UNIT 2	Zone 2	213.62	-
04220021453017003	0004121162	140 S 4TH ST, UNIT #3, MISSOULA, MT 59801	Commercial Property		1	1	0		ROCKY MOUNTAIN DEVELOPMENT GROUP LLC	yes	254	2101.00	2101.00	6,969.00	-	S21, T13 N, R19 W, UNIT 3 OF H O BELL CONDOMINIUMS	Zone 2	289.38	-
04220021453017004	0004121268	140 S 4TH ST, UNIT #4, MISSOULA, MT 59801	Residential Property		1	0	0		BATES SARAH F			1644.00	0.00	4,532.00	-	S21, T13 N, R19 W, UNIT 4 OF H O BELL CONDOMINIUMS	Zone 2	240.64	-
04220021453017006	0004121470	140 S 4TH ST, UNIT #6, MISSOULA, MT 59801	Residential Property		1	0	0		MCGEE DAWN K			1558.00	0.00	4,363.00	-	S21, T13 N, R19 W, UNIT 6 OF H O BELL CONDOMINIUMS	Zone 2	237.26	-
04220021113020000	0004146697	411 W FRONT ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	145	19907	19907.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, 19895 SQUARE FEET, PARCEL 1 OF BLOCK 56	Zone 2	846.75	-
04220021113030000	0004146803	111 N ORANGE ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	146	32975	32975.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, 32986 SQUARE FEET, PARCEL 3 OF BLOCK 56	Zone 2	1,304.13	-
04220022202137101	0004313732	135 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		STONEFLY CAPITAL LLC	yes	199	22367.00	22367.00	46,399.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT T-U	Zone 1	1,359.98	-
04220022202137002	0004313828	131 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		SIMBA DEVELOPMENT GROUP LLC	yes	300	2872.00	2872.00	6,887.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT P-1	Zone 1	372.18	-
04220022202137003	0004313934	132 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		110 CARAS LLC			3630.00	0.00	10,130.00	-	WILMA CONDOMINIUMS, S22, T13 N, R20 W, UNIT P-2	Zone 1	453.25	-
04220022202137004	0004314030	133 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		THREE SQUARE LLC	yes	38	4761.00	4761.00	13,170.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT P-3	Zone 1	529.25	-
04220022202137102	0004314136	136 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		STONEFLY CAPITAL LLC	yes	198	1383.00	1383.00	3,773.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 1-1	Zone 1	294.33	-
04220022202137806	0004314232	131 S HIGGINS AVE #8-6, MISSOULA, MT 59802	Residential Property		1	0	0		WING JOSHUA J			395.00	0.00	3,901.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-6	Zone 1	297.53	-
04220022202137007	0004314328	134 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		STONEFLY CAPITAL LLC	yes	200	560.00	560.00	1,129.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT M-1	Zone 1	228.23	-
04220022202137201	0004314430	201 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		SHINBONE LLC			1733.00	0.00	5,064.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 2-1	Zone 1	326.60	-
04220022202137301	0004314532	133 S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		BYRD ONEILL H			96.00	0.00	296.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-1	Zone 1	207.40	-
04220022202137302	0004314634	S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		BYRD ONEILL H			206.00	0.00	785.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-2	Zone 1	219.63	-
04220022202137303	0004314736	S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	0	0		BYRD ONEILL H			258.00	0.00	979.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-3	Zone 1	224.48	-
04220022202137304	0004314830	S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		ARESTY JEFFREY			299.00	0.00	1,050.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-4	Zone 1	226.25	-
04220022202137305	0004314936	S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		ARESTY JEFFREY			347.00	0.00	1,247.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-5	Zone 1	231.18	-
04220022202137306	0004315032	S HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		RIVERROCK ASSETS LLC	yes	211	513.00	513.00	1,685.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3-6	Zone 1	242.13	-
04220022202137401	0004315128	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		ARESTY JEFFREY			2276.00	0.00	8,666.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4-1	Zone 1	416.65	-

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04220022202137402	0004315234	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property			0	0		ARESTY JEFFREY			332.00	0.00	3,079.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4-2	Zone 1	276.98	-
04220022202137403	0004315332	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property			0	0		ARESTY JEFFREY			332.00	0.00	3,079.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4-3	Zone 1	276.98	-
04220022202137501	0004315434	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property	3	1	0	1	yes	SINELNIK GEORGE			735.00	0.00	4,727.00	4,727.00	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5-1	Zone 1	318.18	318.18
04220022202137502	0004315536	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		WARME CHRISTOPHER J - TRUSTEE			657.00	0.00	4,539.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5-2	Zone 1	313.48	-
04220022202137503	0004315628	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property			0	0		FITZGERALD REAL ESTATE LLC			384.00	0.00	3,202.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5-3	Zone 1	280.05	-
04220022202137504	0004315730	131 S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		WILMA STUDIO 54 LLC			351.00	0.00	3,124.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5-4	Zone 1	278.10	-
04220022202137505	0004315832	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	1	0		MOE NANCY K	yes	255	601.00	601.00	4,404.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5-5	Zone 1	310.10	-
04220022202137601	0004315928	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		LIPSKI ANGELA R			741.00	0.00	4,742.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-1	Zone 1	318.55	-
04220022202137602	0004316034	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		THE TRIBUTARY LLC			385.00	0.00	3,204.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-2	Zone 1	280.10	-
04220022202137603	0004316130	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		HOLT NICOLE			381.00	0.00	3,139.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-3	Zone 1	278.48	-
04220022202137604	0004316236	131 S HIGGINS AVE, APT #5-4, MISSOULA, MT 59802	Residential Property		1	0	0		LONSDALE CHARLES W III			442.00	0.00	4,015.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-4	Zone 1	300.38	-
04220022202137605	0004316329	131 S HIGGINS AVE, APT #6-5, MISSOULA, MT	Residential Property			0	0		LONSDALE CHARLES W III	yes	295	417.00	417.00	3,955.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-5	Zone 1	298.88	-
04220022202137606	0004316436	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		OCHSNER MICHAEL			343.00	0.00	3,105.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6-6	Zone 1	277.63	-
04220022202137701	0004316531	131 S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	1	0		BATES CYNTHIA HAYS CO-TRUSTEE	yes	283	1113.00	1113.00	5,618.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7-1	Zone 1	340.45	-
04220022202137702	0004316637	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		OCONNELL GERARD D			458.00	0.00	4,055.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7-2	Zone 1	301.38	-
04220022202137703	0004316733	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		PLOPLYS EMILIA			375.00	0.00	3,852.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7-3	Zone 1	296.30	-
04220022202137704	0004316829	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		WILMA 74 LLC			366.00	0.00	3,830.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7-4	Zone 1	295.75	-
04220022202137705	0004316935	131 S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	1	0		HAWKINS WILMA CONDO LLC	yes	209	390.00	390.00	3,889.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7-5	Zone 1	297.23	-
04220022202137801	0004317031	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		KANE JOHN			648.00	0.00	5,099.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-1	Zone 1	327.48	-
04220022202137802	0004317137	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property			0	0		SINELNIK GEORGE			470.00	0.00	4,084.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-2	Zone 1	302.10	-
04220022202137803	0004317233	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	0	0		LOONEY CLAYTON A TRUSTEE			372.00	0.00	3,845.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-3	Zone 1	296.13	-
04220022202137804	0004317331	S HIGGINS AVE, MISSOULA, MT 59802	Residential Property		1	1	0		PETERSON ROSS	yes	244	364.00	364.00	3,826.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-4	Zone 1	295.65	-

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04220022202137805	0004317437	131 S HIGGINS AVE, MISSOULA, MT 59802	Residential Property			0	0		WHITTENBURG SCOTT L	yes	22	466.00	466.00	4,073.00	-	WILMA CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8-5	Zone 1	301.83	-
04220021428047401	0004537329	120 S 4TH ST W, MISSOULA, MT 59801	Residential Property		1	0	0		SHINN LINDSEY			1458.00	0.00	918.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 1	Zone 1	222.95	-
04220021428047302	0004537427	120 S 4TH ST, MISSOULA, MT 59801	Residential Property		1	0	0		ROHRBACH TRAVIS			1591.00	0.00	3,425.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 2	Zone 1	285.63	-
04220021428047303	0004537533	120 S 4TH ST, MISSOULA, MT 59801	Residential Property		1	0	0		RAY TIMOTHY D			1686.00	0.00	5,327.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 3	Zone 1	333.18	-
04220021428047204	0004537629	120 S 4TH ST W, UNIT #4, MISSOULA, MT 59801	Residential Property		1	1	0		LEGON FRANCES PARK	yes	322	1386.00	1386.00	5,399.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 4	Zone 1	334.98	-
04220021428047205	0004537725	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property		1	0	0		THOMPSON STEVEN L			780.00	0.00	3,682.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 5	Zone 1	292.05	-
04220021428047207	0004537927	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property			0	0		BABS UNIT 10 LLC			755.00	0.00	3,624.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 7	Zone 1	290.60	-
04220021428047108	0004538033	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property			0	0		FITZGERALD REAL ESTATE LLC			768.00	0.00	3,654.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 8	Zone 1	291.35	-
04220021428047109	0004538129	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property		1	1	0		BABS CONDOS LLC	yes	289	780.00	780.00	3,682.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 9	Zone 1	292.05	-
04220021428047110	0004538225	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property		1	1	0		BABS UNIT 10 LLC	yes	1261	743.00	743.00	3,596.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 10	Zone 1	289.90	-
04220021428047111	0004538331	120 S 4TH ST W, MISSOULA, MT 59801	Residential Property			0	0		BABS CONDOS LLC			755.00	0.00	2,099.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 11	Zone 1	252.48	-
04220021428047012	0004538431	120 S 4TH ST W, MISSOULA, MT 59801	Residential Property		1	0	0		FITZGERALD REAL ESTATE LLC			773.00	0.00	2,324.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 12	Zone 1	258.10	-
04220021428047013	0004538525	120 S 4TH ST W, MISSOULA, MT 59801	Residential Property			0	0		FITZGERALD REAL ESTATE LLC			768.00	0.00	2,408.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 13	Zone 1	260.20	-
04220021428047014	0004538631	120 S 4TH ST E, MISSOULA, MT 59801	Residential Property		1	0	0		ROHRBACH MATTHEW			488.00	0.00	1,731.00	-	THE BABS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 14	Zone 1	243.28	-
04220022247060000	0004559363		Commercial Property			0	0		GINGERELLI LOUIS M	yes	302	3920.40	3920.40	796.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK N, Lot 6, 3900 SQUARE FEET	Zone 1	219.90	-
04220028137017001	0004587997	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property		1	0	0		LANGE IAN			0	0.00	386.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-1, STORAGE	Zone 2	-	-
04220028137017002	0004588103	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	73.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-2, STORAGE	Zone 1	-	-
04220028137017003	0004588199	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-3, STORAGE	Zone 1	-	-
04220028137017004	0004588295	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-4, STORAGE	Zone 1	-	-
04220028137017005	0004588401	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	73.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-5, STORAGE	Zone 1	-	-

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04220028137017006	0004588501	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-6, STORAGE	Zone 1	-	-
04220028137017007	0004588595	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-7, STORAGE	Zone 1	-	-
04220028137017008	0004588701	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	73.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-8, STORAGE	Zone 1	-	-
04220028137017009	0004588803	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0.00	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-9, STORAGE	Zone 1	-	-
04220028137017010	0004588905	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property		1	0	0		UNIVERSITY FLATS LLC			0	0.00	77.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-10, STORAGE	Zone 1	-	-
04220028137017011	0004589001	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	79.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-11, STORAGE	Zone 1	-	-
04220028137017012	0004589107	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	81.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-12, STORAGE	Zone 1	-	-
04220028137017013	0004589203	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	81.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-13, STORAGE	Zone 1	-	-
04220028137017014	0004589309	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property		1	0	0		AVENT JON			0	0.00	49.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-14, STORAGE	Zone 2	-	-
04220028137017015	0004589405	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	41.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-15, STORAGE	Zone 1	-	-
04220028137017016	0004589501	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	72.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-16, STORAGE	Zone 1	-	-
04220028137017017	0004589603	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	81.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-17, STORAGE	Zone 1	-	-
04220028137017018	0004589705	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	45.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-18, STORAGE	Zone 1	-	-
04220028137017019	0004589807	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	72.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-19, STORAGE	Zone 1	-	-
04220028137017020	0004589909	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	81.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-20, STORAGE	Zone 1	-	-
04220028137017021	0004590003	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	45.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-21, STORAGE	Zone 1	-	-
04220028137017022	0004590109	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	72.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-22, STORAGE	Zone 1	-	-
04220028137017023	0004590205	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	81.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-23, STORAGE	Zone 1	-	-
04220028137017024	0004590301	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	45.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-24, STORAGE	Zone 1	-	-
04220028137017025	0004590407	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	80.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-25, STORAGE	Zone 1	-	-
04220028137017026	0004590505	400 ROOSEVELT ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY FLATS LLC			0	0.00	82.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT B-26, STORAGE	Zone 1	-	-
04220028137017102	0004590607	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			961.00	0.00	1,474.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 402	Zone 2	179.48	-
04220028137017106	0004590709	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			959.00	0.00	1,473.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 406	Zone 2	179.46	-

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Legend

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04220028137017110	0004590801	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			959.00	0.00	1,473.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 410	Zone 2	179.46	-
04220028137017114	0004590903	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			959.00	0.00	1,473.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 414	Zone 2	179.46	-
04220028137017118	0004591005	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			959.00	0.00	1,473.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 418	Zone 2	179.46	-
04220028137017122	0004591101	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		LANGE IAN			1102.00	0.00	2,850.00	-	UNIVERSITY FLATS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 422	Zone 2	207.00	-
04220028137017200	0004591207	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			1024.00	0.00	1,540.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 400	Zone 2	180.80	-
04220028137017204	0004591303	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			1022.00	0.00	1,535.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 404	Zone 2	180.70	-
04220028137017208	0004591409	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			1022.00	0.00	1,535.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 408	Zone 2	180.70	-
04220028137017212	0004591502	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			1022.00	0.00	1,535.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 412	Zone 2	180.70	-
04220028137017216	0004591608	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		UNIVERSITY FLATS LLC			1022.00	0.00	1,535.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 416	Zone 2	180.70	-
04220028137017220	0004591704	400 ROOSEVELT ST, MISSOULA, MT 59801	Residential Property			0	0		AVENT JON			1165.00	0.00	1,860.00	-	UNIVERSITY FLATS CONDOMINIUMS, S28, T13 N, R19 W, UNIT 420	Zone 2	187.20	-
04220028137027201	0004592002	901 S HIGGINS AVE, UNIT #201, MISSOULA, MT 59801	Residential Property		1	0	0		SILVERMAN FAMILY TRUST			1436.00	0.00	5,188.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 201	Zone 2	253.76	-
04220028137027202	0004592108	901 S HIGGINS AVE, UNIT #202, MISSOULA, MT	Residential Property		1	0	0		PITCHFORK INVESTMENTS COMPANY			1424.00	0.00	5,159.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 202	Zone 2	253.18	-
04220028137027203	0004592204	901 S HIGGINS AVE, UNIT #203, MISSOULA, MT 59801	Residential Property		1	0	0		LANGE IAN M			940.00	0.00	4,926.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 203	Zone 2	248.52	-
04220028137027204	0004592310	901 S HIGGINS AVE, UNIT #204, MISSOULA, MT 59801	Residential Property		1	0	0		MCCUTCHEON TIMOTHY M TRUSTEE			1211.00	0.00	4,687.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 204	Zone 2	243.74	-
04220028137027301	0004592406	901 S HIGGINS AVE, UNIT #301, MISSOULA, MT 59801	Residential Property		1	1	0		HOGAN JAMES J	yes	20	1511.00	1511.00	5,430.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 301	Zone 2	258.60	-
04220028137027302	0004592504	901 S HIGGINS AVE, UNIT #302, MISSOULA, MT 59801	Residential Property		1	0	0		CORNER DEVELOPMENT THE LLC			1511.00	0.00	4,426.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 302	Zone 2	238.52	-
04220028137027303	0004592610	901 S HIGGINS AVE, UNIT #303, MISSOULA, MT 59801	Residential Property		1	0	0		HARRITON DAVID			1443.00	0.00	5,252.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 303	Zone 2	255.04	-
04220028137027304	0004592706	901 S HIGGINS AVE, UNIT #304, MISSOULA, MT 59801	Residential Property		1	0	0		PROOPS JAY D TRUSTEE			1294.00	0.00	4,903.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 304	Zone 2	248.06	-

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04220021144037101	0004610031	432 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		KOSENA SPRUCE LLC	yes	256	1580.00	1580.00	4,621.00	-	WEST SPRUCE COMMONS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 101	Zone 2	242.42	-
04220021144037102	0004610127	432 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		432 WEST SPRUCE REAL PROPERTY HOLDINGS LLC			1580.00	0.00	4,846.00	-	WEST SPRUCE COMMONS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 102	Zone 2	246.92	-
04220021144037201	0004610223	432 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	0	0		TALBOTT HANNAH			1306.00	0.00	4,210.00	-	WEST SPRUCE COMMONS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 201	Zone 2	234.20	-
04220021144037202	0004610329	432 W SPRUCE ST, MISSOULA, MT 59802	Residential Property		1	1	0		KOSENA KRAIG P	yes	257	1306.00	1306.00	4,110.00	-	WEST SPRUCE COMMONS CONDOMINIUMS, S21, T13 N, R19 W, UNIT 202	Zone 2	232.20	-
04220022228067001	0004645976	315 MADISON ST, MISSOULA, MT 59802	Commercial Property		1	0	0		PRAY TRACY SCOTT			833.00	0.00	4,982.00	-	MADISON CONDOMINIUMS, S22, T13 N, R19 W, UNIT 101	Zone 2	249.64	-
04220022228067002	0004646072	315 MADISON ST, MISSOULA, MT 59802	Residential Property		1	0	0		BURCH SCOTT			716.00	0.00	3,216.00	-	MADISON CONDOMINIUMS, S22, T13 N, R19 W, UNIT 201	Zone 2	214.32	-
04220022228067003	0004646178	317 MADISON ST, MISSOULA, MT 59802	Residential Property			0	0		BURCH SCOTT			716.00	0.00	3,216.00	-	MADISON CONDOMINIUMS, S22, T13 N, R19 W, UNIT 202	Zone 2	214.32	-
04220022208110000	0004648177		Commercial Property			0	0		FIRST INTERSTATE BANK	yes	117	3721.00	3721.00	760.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 5, Lot 3B, 3721 SQUARE FEET, OF LOTS 1-4	Zone 1	219.00	-
04220022208067001	0004648379	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	109	3081.00	3081.00	10,743.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT B1	Zone 1	468.58	-
04220022208067002	0004648479	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	110	2233.00	2233.00	12,015.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT B2	Zone 1	500.38	-
04220022208067003	0004648573	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	111	1822.00	1822.00	10,068.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT B3	Zone 1	451.70	-
04220022208067101	0004648679	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		FIRST INTERSTATE BANK	yes	112	11363	11363.00	73,217.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 1A, INCLUDES DRIVE-UP FACILITY	Zone 1	2,030.43	-
04220022208067102	0004648781	101 E FRONT ST				0	0		FIRST INTERSTATE BANK	yes	113	900.00	900.00	6,019	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 1B	Zone 1	350.48	-
04220022208067200	0004648883	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	114	13838.00	13838.00	63,289.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 2	Zone 1	1,782.23	-

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04220022208067300	0004648979	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	115	13856.00	13856.00	72,887.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3	Zone 1	2,022.18	-
04220022208067400	0004649085	101 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		N47 LLC			13856.00	0.00	63,785.00	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4	Zone 1	1,794.63	-
04220022208067500	0004649181	101 E FRONT ST			1	0	0		PAYNE TERRY			13856.00	0.00	49,116	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5	Zone 1	1,427.90	-
04220022208067600	0004649287	101 E FRONT ST				0	0		FIRST INTERSTATE BANK	yes	116	13856.00	13856.00	80,524	-	FIRST INTERSTATE BUSINESS CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6	Zone 1	2,213.10	-
04220022213027001	0005818465	521 HARTMAN ST, UNIT #1, MISSOULA, MT	Residential Property		1	0	0		RUTH M OSTHEIMER TRUST			1171.00	0.00	3,822.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 1	Zone 2	226.44	-
04220022213027002	0005818470	521 HARTMAN ST, UNIT #2, MISSOULA, MT	Residential Property		1	0	0		ONEAL TERESA Z			1171.00	0.00	3,815.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 2	Zone 2	226.30	-
04220022213027003	0005818485	521 HARTMAN ST, UNIT #3, MISSOULA, MT 59802	Residential Property		1	0	0		BROGAN SHARON			1171.00	0.00	3,450.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 3	Zone 2	219.00	-
04220022213027004	0005818490	521 HARTMAN ST, UNIT #4, MISSOULA, MT	Residential Property		1	0	0		BANNIGAN THOMAS A			1171.00	0.00	3,822.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4	Zone 2	226.44	-
04220022213027005	0005818509	521 HARTMAN ST, UNIT #5, MISSOULA, MT	Residential Property		1	1	0		AINSWORTH R A	yes	190	1171.00	1171.00	3,800.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5	Zone 2	226.00	-
04220022213027006	0005818512	521 HARTMAN ST, UNIT #6, MISSOULA, MT 59802	Residential Property		1	0	0		LICHTENBERG NAOMI A			1171.00	0.00	3,822.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6	Zone 2	226.44	-
04220022213027007	0005818525	521 HARTMAN ST, UNIT #7, MISSOULA, MT	Residential Property		1	0	0		MITCHELL JASON			1171.00	0.00	3,453.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 7	Zone 2	219.06	-
04220022213027008	0005818538	521 HARTMAN ST, UNIT #8, MISSOULA, MT 59802	Residential Property		1	0	0		MATTER JAMES S			1171.00	0.00	3,715.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 8	Zone 2	224.30	-
04220022213027009	0005818541	521 HARTMAN ST, UNIT #9, MISSOULA, MT 59802	Residential Property		1	1	0		MURPHY RODERICK J	yes	195	1171.00	1171.00	3,822.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 9	Zone 2	226.44	-
04220022213027010	0005818554	521 HARTMAN ST, UNIT #10, MISSOULA, MT	Residential Property		1	1	0		KEMMIS DANIEL	yes	187	1171.00	1171.00	3,778.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 10	Zone 2	225.56	-
04220022213027011	0005818567	521 HARTMAN ST, UNIT #11, MISSOULA, MT	Residential Property		1	0	0		MCGRATH SARAH T			2425.00	0.00	9,131.00	-	EDGEWATER CONDOMINIUMS, S22, T13 N, R19 W, UNIT 11	Zone 2	332.62	-
04220022208030000	0005830609	195 S PATTEE ST, MISSOULA, MT 59802	Government Property		1	1	0		MISSOULA WATER	yes	143	5481	5481.00	-	-	S22, T13 N, R19 W, ALL OF MOUNTAIN WATER IN SD 1-1F TAX INCREMENT DIST W30	Zone 1	337.03	-
04220022206080000	0005830609	313 KIWANIS ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA WATER	yes	142	1960	1960.00	-	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot 2, COS 597 W31	Zone 2	199.00	-
04220021452010000	0005840508	250 STATION DR, MISSOULA, MT 59801	Commercial Property		1	1	0		BOONE & CROCKETT CLUB	yes	36	155944.80	155944.80	63,885.00	-	S21, T13 N, R19 W, TR B COS 2490-TR B LESS COS 2612, TR D COS 3775, TR E, PAR 18A OF ORIGINAL TOWN -SITE BLK 18, LTS 5-13 BLK 10	Zone 2	1,427.70	-
04220021130024001	0005840675	500 W BROADWAY ST, MISSOULA, MT 59802	Government Property		1	0	0		WESTERN MONTANA REGIONAL CANCER CENTER			0.00	0.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 16, IMPROVEMENTS ON ST PAT'S LAND	Zone 2	150.00	-
04220021452020000	0005843411	250 STATION DR, MISSOULA, MT 59801	Government Property			0	0		CITY OF MISSOULA	yes	169	29000	29000.00	-	-	S21, T13 N, R19 W, C.O.S. 2490, TRACT D LESS R/W	Zone 2	585.00	-
04220022224047001	0005851601	101 E BROADWAY ST, MISSOULA, MT 59802	Commercial Property		1	1	0		6 BY 7 PROPERTIES LLC	yes	298	19260.00	19260.00	27,258.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 1	Zone 1	881.45	-
04220022224047002	0005851614	101 E BROADWAY ST #2, MISSOULA, MT 59802	Commercial Property		1	0	0		STELLING STEPHEN C SR			4600.00	0.00	7,916.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 2	Zone 1	397.90	-

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04220022224047005	0005851630	101 E BROADWAY ST #4, MISSOULA, MT 59802	Commercial Property		1	0	0		C R W LLC			4600.00	0.00	8,125.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 4	Zone 1	403.13	-
04220022224047006	0005851643	101 E BROADWAY ST #Unit 5, MISSOULA, MT	Commercial Property		1	0	0		HERITAGE HOLDINGS LLC			4600.00	0.00	8,125.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 5	Zone 1	403.13	-
04220022224047007	0005851656	101 E BROADWAY ST #Unit 6, MISSOULA, MT	Commercial Property		1	0	0		MODO HOLDING COMPANY LLC			4600.00	0.00	7,916.00	-	MONTANA BUILDING CONDOMINIUMS, S22, T13 N, R19 W, UNIT 6	Zone 1	397.90	-
04220022318030000	0005851710	500 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		LEE ENTERPRISES INC	yes	56	144096.48	144096.48	37,561.00	-	S22, T13 N, R19 W, C.O.S. 2490, PARCEL B, Lots 1-4 & 9-22 BLK 10 & VAC ALLEY & VAC GERALD	Zone 1	1,139.03	-
04220022226010000	0005851887	320 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FIRST UNITED METHODIST CHURCH			7492.32	0.00	7,501.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 4, Lot H	Zone 1	387.53	-
04220022221040000	0005855250	300 W MAIN ST, MISSOULA, MT 59802	Commercial Property	1	1	0	1	yes	NASH III RICHARD P			15600.00	0.00	38,456.00	38,456.00	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 23, Lot 17 - 20	Zone 1	1,161.40	1,161.40
04220021142190000	0005855436	631 W ALDER ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	81	8407.08	8407.08	1,715.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 40, Lot 9, IMPTS ON LOTS 9 & 10 BLK 40 PT VAC ALLEY ADJ	Zone 2	184.30	-
04220021142170000	0005858798	621 W ALDER ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	80	5183.64	5183.64	1,061.00	-	WJ MCCORMICKS ADDITION - BLK 40 LOTS 5-8, S21, T13 N, R19 W, BLOCK 40, Lot 00A, 5200	Zone 2	171.22	-
04220021142010000	0005858807	615 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	74	5314.32	5314.32	1,089.00	-	WJ MCCORMICKS ADDITION - BLK 40 LOTS 5-8, S21, T13 N, R19 W, BLOCK 40, LTS 5-8 & LTS 11-20--TRACT B	Zone 2	171.78	-
04220021142030000	0005858810	610 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	75	4617.36	4617.36	944.00	-	WJ MCCORMICKS ADDITION - BLK 40 LOTS 5-8, S21, T13 N, R19 W, BLOCK 40, LTS 5-8 & 11-20-	Zone 2	168.88	-
04220021142070000	0005858823	602 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	77	5096.52	5096.52	1,036.00	-	WJ MCCORMICKS ADDITION - BLK 40 TRACTS D & E, S21, T13 N, R19 W, BLOCK 40, TRACTS D & E	Zone 2	170.72	-
04220021142050000	0005858849		Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	76	33149.16	33149.16	15,138.00	-	WJ MCCORMICKS ADDITION - BLK 40 LOTS 5-8, S21, T13 N, R19 W, LTS 5-8 & 11-20 & VAC ALLEY ADJ-COMMON AREA 33,165 SQ FT	Zone 2	452.76	-
04220022254012001	0005861895	100 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MONTANA RAIL LINK	yes	15	9062.00	9062.00	42,720.00	-	CP HIGGINS, S22, T13 N, R19 W, FORMER NPRR DEPOT AT END OF N HIGGINS	Zone 1	1,268.00	-
04220021147090000	0005864426		Residential Property		1	1	0		PARTNERSHIP HEALTH CENTER INC	yes	136	26005.32	26005.32	-	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 4, Lot 6 - 12	Zone 2	150.00	-
04220021421070000	0005866151	115 S 4TH ST W, MISSOULA, MT 59801	Commercial Property		1	0	0		KBA LEASING LLC			18208.08	0.00	27,713.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 20, Lot 14 - 16	Zone 2	704.26	-
04220021414050000	0005905363	705 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	1	0		MISSOULA SENIOR CITIZEN CENTER ASSOC	yes	18	25482.60	25482.60	-	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 1, Lot 1 - 6, N2 OF LOT 7	Zone 1	200.00	-
04220022249060000	0005905512	535 RYMAN ST, APT #301, MISSOULA, MT 59802	Commercial Property		1	0	0		TYRELL DAVID A			9365.40	0.00	16,119.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 1 - 4, S66'8" OF ALL & S66'8" Of E20' Of Lot 5	Zone 2	472.38	-
04220022236030000	0005905525	308 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		FIRST BAPTIST CHURCH			19514.88	0.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 13, Lot 16 - 20	Zone 1	200.00	-
04220022232070000	0005906163		Commercial Property		1	0	0		BERNATZ FRANCES L			16639.92	0.00	10,457.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 3 - 6, (PARKING LOT)	Zone 1	461.43	-
04220021139010000	0005906178	420 W PINE ST, MISSOULA, MT 59802	Residential Property		1	1	0		ROMAN CATHOLIC BISHOP	yes	28	98010.00	98010.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 14, Lot 1	Zone 2	150.00	-
04220021130010000	0005906225	500 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		ST PATRICK HOSPITAL CORP	yes	67	180000.00	180000.00	371,055.00	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 16	Zone 2	7,571.10	-

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04220021138010000	0005906230	500 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		ST PATRICK HOSPITAL CORP	yes	73	126019.08	126019.08	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 15, Lot 1, & VAC. ALLEY	Zone 2	150.00	-
04220022250080000	0005906449	323 W ALDER ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	137	15594	15594.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 7 - 10, EXEMPT	Zone 2	695.79	-
04220021144050000	0005906489	418 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		JACOBSON LOREN N			7013.16	0.00	4,684.00	-	CP HIGGINS, S21, T13 N, R19 W, BLOCK 7, E 24' LT 20 ALL LT 21	Zone 2	243.68	-
04220022251120000	0005906623		Government Property			0	0		STATE OF MONTANA			3635.00	0.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 3, Lot 8 - 10, 3635 SQUARE FEET, & LESS E25' Of Lot 8, FRAC Of Lots 11-13 (ORANGE ST UNDERPASS)	Zone 2	150.00	-
04220022237060000	0005906636	435 RYMAN ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	161	23400	23400.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 1 - 6, (CITY HALL & POLICE STATION)	Zone 1	1,019.00	-
04220022237050000	0005906649	200 W PINE ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	160	15600	15600.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 17 - 20	Zone 1	746.00	-
04220021126020000	0005906683	800 W BROADWAY, MISSOULA, MT 59802	Commercial Property			0	0		SPIRIT MASTER FUNDING IX LLC			17990.28	0.00	2,926.00	-	MCCORMICK ADDITION, S21, T13 N, R19 W, BLOCK 47 & 48, 18005 SQUARE FEET, PARCEL B	Zone 2	208.52	-
04220021127060000	0005906867	811 W PINE ST, MISSOULA, MT 59802	Commercial Property			0	0		SPIRIT MASTER FUNDING IX LLC			6316.20	0.00	1,027.00	-	MCCORMICK ADDITION, S21, T13 N, R19 W, BLOCK 47 & 48, 6302 SQUARE FEET, PARCEL C	Zone 2	170.54	-
04220021127010000	0005906870	800 W BROADWAY, MISSOULA, MT 59802	Commercial Property		1	0	0		SPIRIT MASTER FUNDING IX LLC			185478.48	0.00	143,065.00	-	MCCORMICK ADDITION, S21, T13 N, R19 W, BLOCK 47 & 48, 185483 SQUARE FEET, PARCEL A	Zone 2	3,011.30	-
04220021113010000	0005906883	411 W FRONT ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	144	42950	42950.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 56, 42964 SQUARE FEET, LOTS 23 THRU 29 & COS 4171 TRACT A & AREA S OF LOTS 46-	Zone 2	1,653.25	-
04220022216010000	0005906950	301 E MAIN ST, MISSOULA, MT 59802	Commercial Property			0	0		CITY OF MISSOULA	yes	305	47524	47524.00	57,851.00	-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK 5, & VAC. ALLEY (LIBRARY)	Zone 2	1,813.34	-
04220022232060000	0005906963	335 PATTEE ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	159	8320	8320.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK C, Lot 1 - 2	Zone 1	491.20	-
04220022205040000	0005906992		Government Property			0	0		CITY OF MISSOULA	yes	175	299481	299481.00		-	MCWHIRK ADDITION, S22, T13 N, R19 W, BLOCK HRT, Lot P, COS 3508 PARCEL 4 LESS PORTION A COS 4136 (KIWANIS PARK)	Zone 2	4,642.22	-
04220022234010000	0005907090	200 W BROADWAY, MISSOULA, MT 59802	Government Property		1	1	0		MISSOULA COUNTY	yes	129	87819	87819.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 19, COURTHOUSE	Zone 1	3,273.67	-
04220021118030000	0005907981		Government Property			0	0		STATE OF MONTANA			0	0.00		-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, BLOCK 53, ALL OF BLK 53, E 50'OF BLK 54	Zone 2	-	-
04220022202010000	0005908432	241 W FRONT ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA			0	0.00		-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, Lot 8	Zone 1	-	-
04220022231010000	0005908594	200 E BROADWAY, MISSOULA, MT 59802	Government Property		1	0	0		UNITED STATES POSTAL SERVICE & FEDERAL BLDG			0	0.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK D, Lot 5 - 19, & VACATED ALLEY	Zone 1	-	-
04220022202050000	0005909394		Government Property			0	0		CITY OF MISSOULA			0	0.00		-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 4, Lot 15 - 16	Zone 1	-	-

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04220021145010000	0005910373		Government Property			0	0		CITY OF MISSOULA	yes	167	27600	27600.00	-	-	WJ MCCORMICKS ADDITION, S21, T13 N, R19 W, ALL FRAC OF BLK 36 (PARK)	Zone 2	564.00	-
04220022254010000	0005917108	100 E RAILROAD ST, MISSOULA, MT 59802	Commercial Property			0	0		MONTANA RAIL LINK	yes	13	35100.00	35100.00	13,835.00	-	S22, T13 N, R19 W, C.O.S. MRL LEASE, MRL LEASE #246,337 NE4 NW4 (FORMER DEPOT SITE)	Zone 1	545.88	-
04220022254050000	0005918500	332 W RAILROAD ST, MISSOULA, MT 59802	Commercial Property			0	0		MONTANA RAIL LINK	yes	14	34760.88	34760.88	48,633.00	-	CP HIGGINS, S22, T13 N, R19 W, MRL PROPERTY ADJ CP HIGGINS ADD NW4 NW4 SOUTH OF TRACKS	Zone 2	1,122.66	-
04220022204030000	0005939800		Government Property			0	0		CITY OF MISSOULA	yes	173	19602	19602.00	-	-	S22, T13 N, R19 W, C.O.S. 3505, PARCEL 2, EXEMPT SW4 .45 AC	Zone 1	494.03	-
04220022204010000	0005939906		Government Property			0	0		CITY OF MISSOULA	yes	172	75794	75794.00	-	-	S22, T13 N, R19 W, C.O.S. 3505, PARCEL 1, SW4 1.74 AC	Zone 1	1,336.91	-
04220022238140000	0005940009	118 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		KUSCHEL RICHARD			914.76	0.00	3,978.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot B, AMENDED POR OF LOTS 18 & 19	Zone 1	299.45	-
04220021407070000	0005952104	817 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property		1	0	0		BRYANT ROBERT MARK			4181.76	0.00	12,146.00	-	KNOWLES ADDITION # 2, S21, T13 N, R19 W, BLOCK 84, Lot 5	Zone 1	503.65	-
04220022217127001	0005961107	229 E MAIN ST, MISSOULA, MT 59802	Commercial Property		1	1	0		MONTANA COMMUNITY DEVELOPMENT CORP	yes	46	12115.00	12115.00	-	-	MAIN STREET CONDOMINIUM, S22, T13 N, R19 W, UNIT 1	Zone 1	200.00	-
04220022238150000	0005973808	127 W SPRUCE ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BUZAN C R			3397.68	0.00	11,378.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 11, Lot 8A	Zone 1	484.45	-
04220021445020000	0005974906		Government Property			0	0		CITY OF MISSOULA	yes	168	104464	104464.00	-	-	SUNNYSIDE ADDITION, S21, T13 N, R19 W, BLOCK 49, Lot 5 & 6, KNOWLES ADD LTS 4 THRU 9 BLK 49*KNOWLES ADD LTS 3 THRU 12 &	Zone 2	1,716.96	-
04220022222050000	0005976304	222 W MAIN ST, MISSOULA, MT 59802	Commercial Property		1	0	0		WARDEN & HAMILTON LLP			5837.04	0.00	16,575.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 22, Lot 16, & E2 OF LOT 15 MAIN ST CONDOMINIUM-	Zone 1	614.38	-
04220022201060000	0006173208	101 CAROUSEL DR, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	171	348480	348480.00		-	WJ MCCORMICKS ADDITION, S22, T13 N, R19 W, BLOCK 56, Lot 22, & S OF ALLEY BELOW BLK 29	Zone 1	5,427.20	-
04220022237070000	0006173400	200 W SPRUCE ST, MISSOULA, MT 59802	Government Property			0	0		CITY OF MISSOULA	yes	162	3770	3770.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 7, N65' & N 65' E 28' LOT 8	Zone 1	331.95	-
04220022237080000	0006173506		Government Property			0	0		CITY OF MISSOULA	yes	163	3700	3700.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 8, N65' W2' & N 65' Lots 9 & 10	Zone 1	329.50	-
04220022237090000	0006173602		Government Property			0	0		CITY OF MISSOULA	yes	164	75400	75400.00		-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 12, Lot 7 - 10, S65' OF ALL	Zone 1	2,839.00	-
04220027239010000	0006175202		Government Property		1	0	0		MISSOULA COUNTY HIGH SCHOOL DISTRICT #1			14853.96	0.00	-	-	HAMMOND ADDITION # 2, S27, T13 N, R19 W, BLOCK 31, W 165'	Zone 2	150.00	-
04220022208020000	8922170	S PATTEE ST	CN - Centrally Assessed Non-Valued Property		1	1	0		NORTHWESTERN ENERGY-T & D	yes	25	16814.16	16814.16	24,060.00	-	S22, T13 N, R19 W, 16832 SQUARE FEET, STATE ALLOCATION - GAS & ELECTRIC	Zone 1	801.50	-
04220022235100000	0009002106	327 W PINE ST, MISSOULA, MT 59802	Commercial Property		1	1	0		THIEL BUILDING LLC	yes	207	6229.08	6229.08	11,344.00	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 18, Lot 8, & W2 Of Lot 7	Zone 1	483.60	-
04220022250070000	0009002164	301 W ALDER ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA COUNTY	yes	130	23382	23382.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 8, Lot 1 - 6, EXEMPT	Zone 2	968.37	-
04220022249100000	0009002177		Government Property			0	0		MISSOULA COUNTY	yes	131	3920	3920.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 8 - 10	Zone 2	287.20	-
04220022249090000	0009002228		Government Property			0	0		MISSOULA COUNTY	yes	132	11195	11195.00	-	-	CP HIGGINS, S22, T13 N, R19 W, BLOCK 9, Lot 7, EXEMPT	Zone 2	541.83	-
04220021223030000	0009002568	1130 W BROADWAY, MISSOULA, MT 59802	Residential Property			0	0		YWCA OF MISSOULA	yes	219	9016.92	9016.92	-	-	MCCORMICK ADDITION # 2, S21, T13 N, R19 W, Lot 31 - 33	Zone 2	150.00	-

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Geocode	Tax ID	Property Address	PropertyType	Protest #	Owner Count	Count Owners Petitioning	Count Owner Protest	Protest Rec'd	Owner	Petitioned?	Petition #	Total sq. ft	Sq Ft petitioned	TaxableValue	Taxable Value Protesting	Legal Description	BID Zone	BID Assessment	Proposed Assessment Protesting
04220022224020000	89222279		CN - Centrally Assessed Non-Valued Property		1	0	0		QWEST CORPORATION			21431.52	0.00	86,101.00	-	S22, T13 N, R19 W, 21450 SQUARE FEET, STATE ALLOCATION - URBAN RENEWAL DISTRICT	Zone 1	2,352.53	-
04220028137027001	0416060002	901 S HIGGINS AVE #102, MISSOULA, MT 59801	Residential Property		1	0	0		CHRISTENSEN DANA L			2400.00	0.00	6,753.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 101	Zone 2	285.06	-
04220028137027007	0416060003	901 S HIGGINS AVE #102, MISSOULA, MT 59801	Residential Property		1	0	0		B SQUARED LLC			769.00	0.00	2,599.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 102	Zone 2	201.98	-
04220028137027013	0416060004	901 S HIGGINS AVE, MISSOULA, MT 59801	Commercial Property			0	0		B SQUARED LLC			590.00	0.00	1,908.00	-	CORNER CONDOMINIUMS, S28, T13 N, R19 W, UNIT 103	Zone 2	188.16	-
04220021452030000	0416154001		Government Property			0	0		CITY OF MISSOULA			0	0.00	-	-	S21, T13 N, R19 W, C.O.S. 2490, PARCEL C, SQFT 4058	Zone 2	-	-
04220021125040000	0416278001	HAWTHORN ST, MISSOULA, MT 59802	Commercial Property			0	0		1029 WEST PINE PARTNERSHIP INC			17477.00	0.00	2,798.00	-	WJ MCCORMICKS ADDN BLK 46, S21, T13 N, R19 W, Lot A, 17477 SQUARE FEET, & POR VAC ROW	Zone 2	205.96	-
04220022225067001	0416336001	218 E MAIN ST, UNIT #A, MISSOULA, MT 59802	Commercial Property		1	1	0		BITTERROOT VALLEY BANK	yes	320	9998.00	9998.00	9,285.00	-	218 EAST MAIN CONDOS, S22, T13 N, R19 W, UNIT A	Zone 1	432.13	-
04220022225067002	0416336002	218 E MAIN ST, UNIT #B, MISSOULA, MT 59802	Commercial Property		1	1	0		MISSOULA DOWNTOWN ASSOCIATION	yes	29	1702.00	1702.00	8,797.00	-	218 EAST MAIN CONDOS, S22, T13 N, R19 W, UNIT B	Zone 1	419.93	-
04220022233107001	0416337005	329 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property			0	0		BURNHAM WAYNE	yes	335	1666.00	1666.00	3,487.00	-	NOBO CONDOMINIUMS, S22, T13 N, R19 W, UNIT 329	Zone 1	287.18	-
04220022233107002	0416337006	333 N HIGGINS AVE, MISSOULA, MT 59802	Commercial Property		1	1	0		BURNHAM WAYNE	yes	208	1790.00	1790.00	3,709.00	-	NOBO CONDOMINIUMS, S22, T13 N, R19 W, UNIT 333	Zone 1	292.73	-
04220022233107003	0416337007	331 N HIGGINS AVE, UNIT #A, MISSOULA, MT 59802	Residential Property		1	1	0		MARQUARDT ALICE	yes	42	728.00	728.00	1,771.00	-	NOBO CONDOMINIUMS, S22, T13 N, R19 W, UNIT 331A	Zone 1	244.28	-
04220022233107004	0416337008	331 N HIGGINS AVE, UNIT #B, MISSOULA, MT	Commercial Property		1	0	0		LOUS LIMITED LIABILITY COMPANY			728.00	0.00	1,771.00	-	NOBO CONDOMINIUMS, S22, T13 N, R19 W, UNIT 331B	Zone 1	244.28	-
04220022206050000	0418333001	322 CLAY ST, MISSOULA, MT 59801	Commercial Property			0	0		UNIVERSITY AVENUE DEVELOPERS LLC			5393	0.00	7,772.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 8, Lot 8A, 5393 SQUARE FEET, OF	Zone 2	305.44	-
04220022206015001	0418333002	310 LEVASSEUR ST #A, MISSOULA, MT 59802	Residential Property		1	0	0		DUFFIN NOLAN JAMES TRUSTEE			945	0.00	7,424.00	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R19 W, UNIT A	Zone 2	298.48	-
04220022206015002	0418333003	310 LEVASSEUR ST #B, MISSOULA, MT 59802	Residential Property		1	0	0		FEE JEFFREY			888	0.00	7,421.00	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R19 W, UNIT B	Zone 2	298.42	-
04220022206015003	0418333004	310 LEVASSEUR ST #C, MISSOULA, MT 59802	Residential Property		1	0	0		YOUNG KRISTIN			882	0.00	7,420.00	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R19 W, UNIT C	Zone 2	298.40	-
04220022206015004	0418333005	310 LEVASSEUR ST #D, MISSOULA, MT 59802	Residential Property		1	0	0		UNIVERSITY AVENUE DEVELOPERS LLC			877	0.00	7,420.00	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R19 W, UNIT D	Zone 2	298.40	-
04220022206015005	0418333006	310 LEVASSEUR ST #E, MISSOULA, MT 59802	Residential Property		1	0	0		HARRINGTON JOHN S			916	0.00	7,422.00	-	LEVASSEUR STREET TOWNHOMES, S22, T13 N, R19 W, UNIT E	Zone 2	298.44	-
04220022229055002	0419008016	418 E BROADWAY, MISSOULA, MT 59802	Commercial Property	12		0		yes	EARLS JOY			2895	0.00	3,443.00	3,443.00	420 E BROADWAY TOWNHOMES, S22, T13 N, R19 W, UNIT TH-2	Zone 2	218.86	218.86
04220022210017001	0419017001	301 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	1	0		LAMBROS FARRAN APARTMENTS LLC	yes	85	124691.00	124691.00	338,676.00	-	ROAM CONDOMINIUMS, S22, T13 N, R19 W, UNIT COMMERCIAL	Zone 2	6,923.52	-
04220022210017002	0419017002	301 E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		MISSOULA PARKING COMMISSION	yes	251	61448.00	61448.00	-	-	ROAM CONDOMINIUMS, S22, T13 N, R19 W, UNIT PARKING	Zone 2	2300.68	-
04220022207050000	2011083101		Commercial Property			0	0		EL DORADO HOSPITALITY LLC	yes	121	6838.92	6838.92	1,398.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 13A, 6850 SQUARE FEET, OF LOTS 12 -16	Zone 1	234.95	-

Offical Tally Sheet--Missoula Downtown Business Improvement District Renewal 2020

Legend

	City/County land
	City Park land
	Parcels zoned Primarily Residential (Do not assess)
	Do not assess
	Centrally Assessed
	Missoula Parking Commisson
Red Letters	Denotes duplicate owner name, used to tally total # of owners/protest

	%	Narrative
Sq. ft. petitioned as of 1/16/2020:	72.08%	5,570,460.88 sq ft out of 7,728,259.48 petitioned to renew.
Owners protesting:	2.92%	13 property owners signed and submitted a protest out of 445 total property owners.
Taxable Value protesting:	2.88%	The taxable value of property owners protesting totalled $293,096 compared to $10,171,311 total taxable value for the district
Proposed assessment protesting:	2.65%	The proposed assessments of property owners protesting totalled $10,355.28 compared to $397,718.87 total assessment for the

Geocode	Tax ID	Property Address	PropertyType	Protest #	Owner Count	Count Owners Petitioning	Count Owner Protest	Protest Rec'd	Owner	Petitioned?	Petition #	Total sq. ft	Sq Ft petitioned	TaxableValue	Taxable Value Protesting	Legal Description	BID Zone	BID Assessment	Proposed Assessment Protesting
04220022207070000	2011083102		Commercial Property			0	0		EL DORADO HOSPITALITY LLC	yes	119	3441.24	3441.24	699.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 14A, 3425 SQUARE FEET, OF LOTS 12 -16	Zone 1	217.48	-
04220022207090000	2011083103		Commercial Property			0	0		EL DORADO HOSPITALITY LLC	yes	120	3441.24	3441.24	699.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 15A, 3425 SQUARE FEET,	Zone 1	217.48	-
04220022207110000	2011083104		Commercial Property			0	0		EL DORADO HOSPITALITY LLC	yes	122	3441.24	3441.24	699.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 6, Lot 16A, 3425 SQUARE FEET,	Zone 1	217.48	-
04220022208130000	2011090905	E FRONT ST, MISSOULA, MT 59802	Commercial Property			0	0		FIRST INTERSTATE BANK	yes	118	3721.00	3721.00	760.00	-	MISSOULA ORIGINAL TOWNSITE, S22, T13 N, R19 W, BLOCK 5, Lot 2A, 3721 SQUARE FEET, OF	Zone 1	219.00	-
04220022220077101	2011100601	201 W MAIN ST, UNIT #1A, MISSOULA, MT 59802	Commercial Property			0	0		BK RENTALS LLC	yes	59	3004.00	3004.00	9,983.00	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 1A	Zone 1	449.58	-
04220022220077102	2011100602	201 W MAIN ST, UNIT #1B, MISSOULA, MT	Commercial Property			0	0		BK RENTALS LLC	yes	60	780.00	780.00	2,593.00	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 1B	Zone 1	264.83	-
04220022220077103	2011100603	201 W MAIN ST, UNIT #1C, MISSOULA, MT	Commercial Property			0	0		BK RENTALS LLC	yes	61	1824.00	1824.00	6,061.00	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 1C	Zone 1	351.53	-
04220022220077104	2011100604	201 W MAIN ST, UNIT #1D	Commercial Property			0	0		BK RENTALS LLC	yes	62	1369.00	1369.00	4,549	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 1D	Zone 1	313.73	-
04220022220077201	2011100605	201 W MAIN ST, UNIT #2, MISSOULA, MT 59802	Commercial Property		1	1	0		DM & L REAL ESTATE	yes	193	9771.00	9771.00	28,739.00	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 2	Zone 1	918.48	-
04220022220077301	2011100606	201 W MAIN ST, UNIT #3, MISSOULA, MT 59802	Commercial Property		1	1	0		BK RENTALS LLC	yes	63	9771.00	9771.00	28,739.00	-	CENTRAL SQUARE, S22, T13 N, R19 W, UNIT 3	Zone 1	918.48	-
04220022223127009	2012091400	W BROADWAY ST, MISSOULA, MT 59802	Commercial Property			0	0		MISSOULA HOUSING AUTHORITY	yes	221	262.00	262.00	287.00	-	PALACE CONDOMINIUMS, S22, T13 N, R19 W, UNIT I	Zone 1	207.18	-
04220022209067001	2012122601	E FRONT ST, MISSOULA, MT 59802	Government Property			0	0		MISSOULA PARKING COMMISSION	yes	103	119859	119859.00	-	-	MISSOULA PARK PLACE CONDOMINIUM, S22, T13 N, R19 W, 1- PARKING UNIT	Zone 1	629.42	-
04220022209067002	2012122602	205 E FRONT ST, MISSOULA, MT 59802	Commercial Property		1	0	0		BIG SKY HOLDINGS & INVESTMENTS LLC			3180.00	0.00	8,297.00	-	MISSOULA PARK PLACE COMDOMINIUM, S22, T13 N, R19 W, 2- COMMERCIAL UNIT	Zone 1	407.43	-
Totals:					**445**	**190**	**13**					**7,728,259.48**	**5,570,460.88**	**$ 10,171,311.00**	**$ 293,096.00**			**$ 397,718.86**	**$ 10,553.28**

Business Improvement District Renewal 2019

Marty Rehbein

City Clerk Office

December 16, 2019

About BIDs and Renewal

- Business Improvement District (BID) Purpose:
  - Serve a public use.
  - Promote the health, safety, prosperity, security and general welfare of the inhabitants of the district and the people of the state.
  - Provide special benefit to the properties within the boundaries of the district.
  - Aid in tourism, promotion and marketing within the district.

About BIDs and Renewal

- BIDs exist for a period of ten years and must be renewed in order to continue provision of services.
- Boundaries of the district must comply with zoning.
- BIDs may not include areas that are zoned primarily residential (determined by City Council.)

Downtown BID

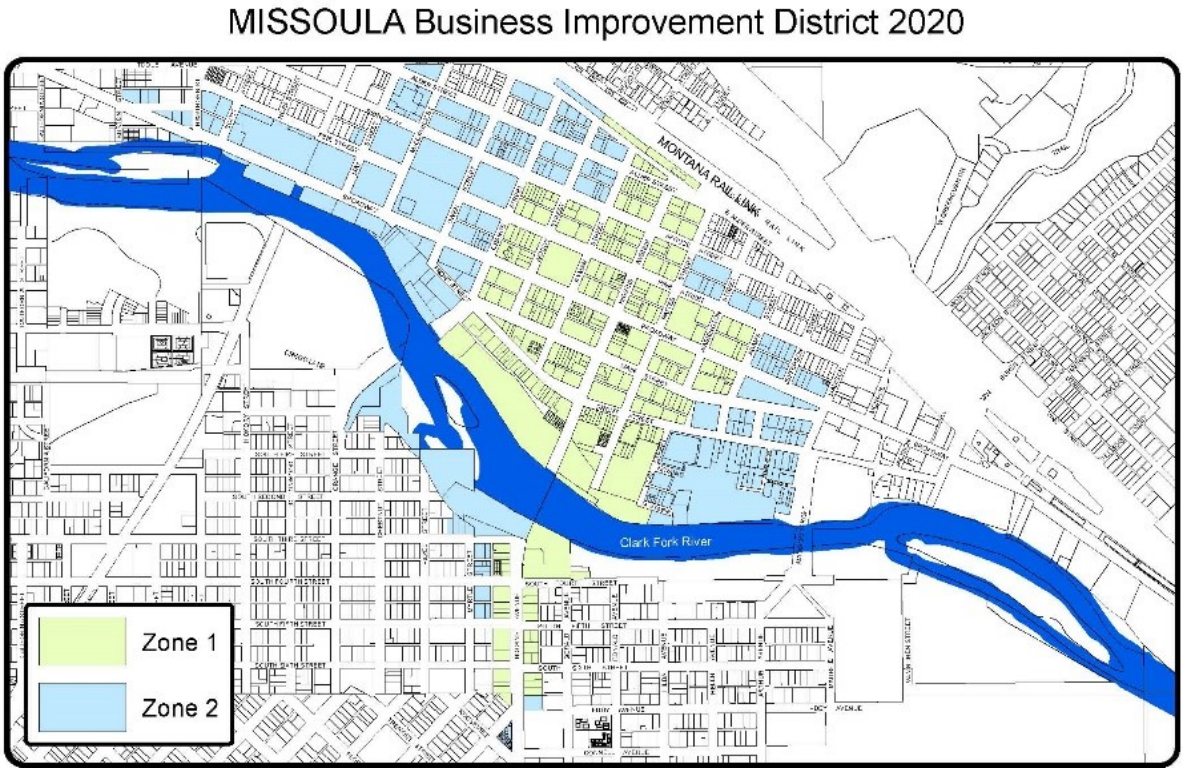
- Established in 2005 for 5 years
- Renewed 3/22/2010 for 10 years
- Expanded westward to include the Poverello Center, YWCA and Imagination Nation Brewery on 6/8/2015
- Current district expires 3/22/2020 if not renewed

Downtown BID

- By law, the City cannot decrease services to the District. BID services are an enhancement to existing services.
- Board of Trustees appointed by Mayor & confirmed by City Council:
  - Zone 1
  - Zone 2
  - South of river
  - Large property (>20,000 sq ft)
  - Small property (<20,000 sq ft)
  - City of Missoula
  - One additional rep
- Annual budget & work plan considered and adopted by City Council as part of City's budget process (Inc. public hearing)
- BID meetings are public meetings

Renewal Process

- At least 60% of the area of the district must petition to renew the district.



Petition to Renew

Total Sq Ft	Sq Ft Petitioned	Percent
7,728,259.48	5,518,483.08	71.41%

Renewal Process

- Resolution of intention 8398
  - Scheduled p/h for December 16
  - Publication of notice in *Missoulian* December 1 & 8
  - Certified return receipt mail notice to property owners at address listed on tax rolls
  - Protest period December 1-16
  - Public hearing

Assessment method

Property Type	Zone 1	Zone 2
All property not referred to below	$200 flat fee + 2.5% of taxable value	$150 flat fee + 2.0% of taxable value
City (non-park), County, Parking Commission	$200 + $.035/sq ft	$150+$.035/sq ft
City park	$200+$.015/sq ft	$150+$.015/sq ft
Owners who receive property tax assistance, Residential storage units (taxable property), City/State ROW and parcels in the river	Exempt	Exempt

Assessment method

- Nexus of benefit vs assessment
  - Two zones
    - Greater benefit and services accrue to properties located close to Higgins and Broadway vs. properties further out
  - Flat rate
    - Ensures all properties in the district including non-profits contribute.
    - A general benefit is accrued to all property owners in the district.
  - Taxable value
    - Due process is afforded by the state to protest taxable value
    - Property owners elect state representatives which determine property tax rates and classification
- Can be amended

Zoning

Title 19

Title 20

9 properties not assessed in the past.

R-III

Assessed in the past.

R-IV

RM 1-35

RM1-35

Uses	Permitted building types
PERMITTED Household living, Community Res. Fac. (8 or fewer), Fraternity/Sorority, Residential Day Care, Library Cultural Exch., Park/Recreation, Preschool (1-12), Minor Utilities & Serv., Tourist Homes, Ag, Crop, Community Garden, Roof mounted structures **CONDITIONAL** Group living, Community Res Fac. (9+), College/University, Day Care Center, Preschool Center (13+), Religious Assembly, School, Major Utilities & Serv., Bed & Breakfast, Office, Residential Support Services, Parking (non accessory), Personal Imp. Serv., Residential Storage Warehouse, Water Testing Lab., Ground-mounted support structures	Detached house, Lot line house, 2 & 3+ unit townhouses, Two unit house, Multi-dwelling house, Multi-dwelling building, Mixed-use building

Zoning Map

Options

- Continue exempting properties Zoned R-III under Title 19 zoning
- Assess properties

Protest

- Protests evaluated 3 ways
  - Taxable value
  - Projected assessment
  - Owners
- If protested by over 50% of any of these, no action can be taken on the district for one year.
- If protest provisions are not triggered, Council may proceed and take action on the district.

Protest tally

	Owners	Taxable Value	Projected Assessment
Total	**445**	**$10,171,311**	**$397,718.87**
Protesting	**13**	**$293,096**	**$10,553.28**
% Protesting	**2.92%**	**2.88%**	**2.65%**

Recommended Motion

- (Adopt/Deny) a resolution a resolution to extend the duration of the Missoula Downtown Business Improvement District for a period of 10 years.
  - Whether or not to continue past exemptions
  - Any other direction

Draft Dated 11/12/2019
RESOLUTION NUMBER

A resolution of intention to extend the duration of the Missoula Downtown Business Improvement District for a period of 10 years and set a public hearing on the matter on December 16, 2019.

WHEREAS, pursuant Title 7, Chapter 12, Part 11 MCA, the City of Missoula is authorized to create and extend the duration of business improvement districts; and,

WHEREAS, the Missoula City Council adopted Resolution 6898 on April 4, 2005, establishing the Missoula Downtown Business Improvement District for five years, extended the duration of the district in Resolution 7511 adopted March 22, 2010, and extended the boundaries of the district in Resolution 7958 on June 8, 2015;

WHEREAS, in accordance with 7-12-1111 (1) MCA, the City of Missoula has been presented with petitions requesting renewal of the district that are signed by more than the statutorily required 60%, of the area of the property to be included in the Business Improvement District, the exterior boundaries of which are shown on the attached Exhibit "A" and which by this reference is made a part hereof; and,

WHEREAS, the aforementioned petition requests that the City of Missoula create a business improvement district for a period of ten (10) years, pursuant to Section 7-12-1141, MCA; and

WHEREAS, the proposed district as shown in Exhibit A meets the requirements of 7-12-1111 MCA because it complies with applicable zoning regulations, and the district does not include areas that are zoned primarily residential; and

WHEREAS, the proposed annual assessments for the district are as follows:

Type of Property	Zone 1	Zone 2
All property not referred to below	$200 flat fee plus 2.5% of the property's taxable value	$150 flat fee plus 2.0% of the property's taxable value
Land owned by the United States Federal Government	Exempt	Exempt
City (except parkland) land Missoula County land Missoula Parking Commission land	$200 plus $.035 cents per square foot	$150 plus $.035 cents per square foot
City park land	$200 plus $.015 cents per square foot	$150 plus $.015 cent per square foot
Properties for which the property taxpayer has qualified for property tax assistance as provided by 15-6-134 and 15-6-193, MCA.	Exempt	Exempt
Residential storage units identified as separate taxable parcels	Exempt	Exempt
City and State public rights-of-way or parcels located in the river	Exempt	Exempt

WHEREAS, the petitioners state the business improvement district will be created for the general purpose of promoting private investment and business expansion in the district and to implement the specific projects and programs to accomplish those purposes; and

WHEREAS, in accordance with 7-12-1102 MCA, the Missoula City Council has determined that this purpose promotes the health, safety, prosperity, security and general welfare of the inhabitants of the City of Missoula and the proposed district, the people of the state of Montana, and provides special benefit to the property located within the boundaries of said proposed district as shown on the attached Exhibit "A".

NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF MISSOULA, MONTANA:

Section 1. That the Missoula City Council intends to create a business improvement district pursuant to Title 7, Chapter 12, Part 11 MCA.

Section 2. Said business improvement district would have boundaries as shown on the attached Exhibit "A" which, by this reference, is made a part thereof, provided, however, that all property owned by the United States Federal Government pursuant to federal prohibition on state or local entities imposing assessments on federal government is specifically excluded from the business improvement district and is exempt from its assessments.

Section 3. The City Clerk is hereby authorized and directed to publish or cause to be published notice of the passage of this resolution in the Missoulian, a newspaper of general circulation in Missoula County on December 1, 2019 and December 8, 2019, in the form and manner prescribed by law, and to mail or cause to be mailed a copy of said notice to every person, firm, corporation, or the agent of such person, firm, or corporation owning real property within the District listed in his or her name upon the last completed assessment roll for state, county, and school district taxes, at the owners last-known address, on or before the same day such notice is first published. The notice must describe the general purpose of the district or the general reason for the expansion and designate the time when and the place where the governing body will hear and pass upon all protests that may be made against the creation of the district or the expansion of the existing district. The notice must refer to the resolution on file with the governing body or clerk, if any, for the description of the boundaries.

Section 4. Any owner of property liable to be assessed may make written protest against the extent or creation of the district to be assessed, or both. The protest must be in writing and must be delivered to the governing body or its clerk, not later than 5 p.m. of the last day within 15 days after the date of the first publication of the notice of the resolution of intention which is December 16, 2019, at 5:00 p.m. The date and hours of receipt of the protest shall be endorsed thereon.

Section 5. A public hearing shall be held at 7:00 p.m. on the 16th day of December 2019, in the City Council Chambers, 140 W. Pine St., Missoula, Montana.

Section 6. In accordance with 7-12-1114 MCA, the Missoula City Council will proceed to hear and pass upon all protests at their regular meeting of December 19, 2019. Its decision shall be final and conclusive. The City Council may adjourn the hearing from time to time. A protestant shall have the right to withdraw a protest at any time before final action thereon by the City Council. No further action shall be taken upon the proposed district for 1 year if a written protest against the passage of the proposed resolution is filed by:

(a) owners of property within the proposed district having a taxable valuation, when aggregated, representing not less than 50% of the total taxable valuation of property within the district;

(b) not less than 50% of the owners of property within the district; or

(c) owners of property within the proposed district having projected assessments, when aggregated, representing not less than 50% of the total projected assessments for property within the district.

Section 7. If the creation of the Business Improvement District is successful, the district will be governed by a board of trustees in accordance with 7-12-1121 MCA comprised of 7 owners of property within the district to include designated representatives from the following:

1. Representative of Zone 1
2. Representative of Zone 2
3. Representative of Property south of the Clark Fork River
4. Large Property Representative (greater than 20,000 square feet)
5. Small Property Representative (less than 20,000 square feet)
6. Representative from the City of Missoula
7. One additional Representative

PASSED AND ADOPTED this 25th day of November, 2019

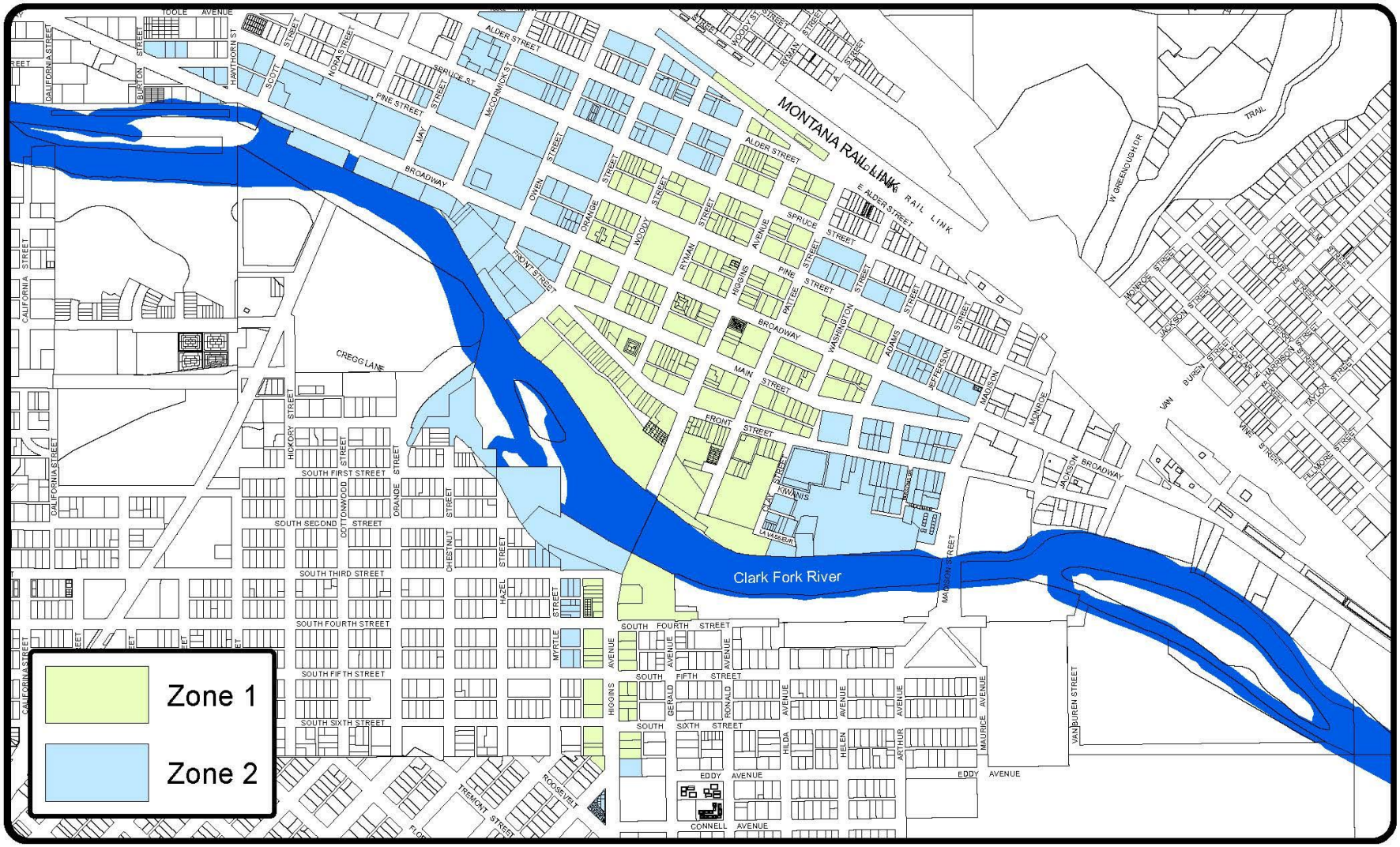
ATTEST:

Martha L. Rehbein, CMC
City Clerk

APPROVED:

John Engen
Mayor

MISSOULA Business Improvement District 2020



Prepared by: Tod Gass
Missoula Redevelopment Agency
Date: November 6, 2019

City of Missoula, Montana
City Clerk's Office
RECEIVED
DEC 13 2019
9:25 AM
PM Initial

TO; Missoula City Council

From; Pat Keiley, Homeowner
- 311 W. Spruce St, - Residential Owner occupied.
- 427/429 E. Pine St. - 4-Plex Residential Rental.

Date; 12-13-19

Issues; (1) Residential Exemption (~~not~~ in residential zoned areas) in BID.
(2) Residential Exemption for Owner-occupied homeowners in BID.

Dear Council Members;

Please consider these exemptions to the BID. They were previous exemptions under the previous resolution.

I will provide more detailed information at the City Council public hearing - 12-16-19.

If you have any questions, please call me at 207-3476.

Thank you,
Patrick O. Keiley

- 5 BE ATTACHMENTS -

Alternative

BID

1. Residential

   Exemption - Residential Zoning Districts

2. Residential Home-owner Occupancy Exemption

lower level of service. One unique aspect to Downtown Missoula's BID is that it is supported by municipal properties, as well as private sector properties. All city, county and parking commission properties invest in the BID and its initiatives.

BID assessments are added to the Missoula County Property Tax bills mailed each October, and payments are due with the property tax payments in November and May of each year.

TYPE OF PROPERTY	ZONE 1 (COMMERCIAL CORE)	ZONE 2 (SURROUNDING THE CORE)
All property not referred to below	$200 flat fee plus 2.5% of the property's taxable value	$150 flat fee plus 2.0% of the property's taxable value
Land owned by the United States Federal Government	Exempt	Exempt
City Land	$200 plus 2.5 cents per SF	$150 plus 2.5 cents per SF
City Park Land	$200 plus 1.0 cent per SF	$150 plus 1.0 cent per SF
County Land	$200 plus 2.5 cents per SF	$150 plus 2.5 cents per SF
Missoula Parking Commission	$200 plus 2.5 cents per SF	$150 plus 2.5 cents per SF
Property zoned primarily residential deemed by the City Council to be Missoula Zoning Districts R-1, R-2 and R-3	Exempt	Exempt

WHAT HAPPENS IF BID IS NOT RENEWED?

If and when the Downtown BID comes to the end of its purpose, some of the impacts will include:

- Elimination of the Downtown Maintenance Program. The City of Missoula takes over garbage and recycling removal, likely reducing cans and daily services. Plowing of the alleys and cycle tracks would be cancelled. There would not be any graffiti removal or hot water power washing services for downtown businesses or property owners.
- Elimination of the Downtown Clean Team. Property owners would then be responsible for sweeping the sidewalks, weeding the tree wells, cleaning the alleys and chipping the ice off the ADA ramps. Clearing ice off the street drains would be eliminated, resulting in water and ice buildup on sidewalks and street corners.
- Elimination of the Dedicated Downtown Policing Program. Policing of Downtown would return to the standard of service provided in all other areas of Missoula, resulting in increased crime, solicitation, loitering, camping, burglaries and customers choosing to go elsewhere because Downtown does not feel safe.
- Elimination of the Downtown Ambassador Program. No one would be offering assistance with the parking kiosks, picking up dog waste, removing old posters, or providing recommendation for shopping, dining and more. No one would be available to provide Information Services to Downtown business owners, employees, and customers
- Elimination of the Business Development Program. No one would be available to do general business recruitment and retention, keep the economic development projects and partnership in play, or drive implementation of the Downtown Master Plan, the development of housing and parking, and more.
- Downtown would lose its dedicated focus on service to the Downtown stakeholders. There would be no more eyes and ears on the streets, looking out for the best interests of the property owners. No one would be available to remove couches and cardboard, clean up alleys, or help clear transients from our doorways public spaces.
- Downtown would degrade, leading to a reduction in property values and rents.

DOWNTOWN BUSINESS IMPROVEMENT DISTRICT OF MISSOULA
RESIDENTIAL REBATE POLICY

WHEREAS, in Resolution 7511 adopted by the City of Missoula extending the Business Improvement District, the Missoula City Council elected to exempt from assessment property zoned residential deemed by the Council to be Missoula Zoning Districts R-1, R-2 and R-3; and,

WHEREAS, it has been determined by the Downtown Business Improvement District of Missoula Board of Trustees that some property which is used consistent with zoning districts R-1, R-2 and R-3 is not zoned consistent with that usage and it is cost prohibitive to have the property rezoned;

NOW, THEREFORE, the Downtown Business Improvement District of Missoula adopts the following rebate policy:

The Downtown Business Improvement District of Missoula shall rebate the entire amount of the Business Improvement District Assessment paid by any property owner located inside the Business Improvement District created by Resolution 7511 of the City of Missoula if the property owner proves, to the satisfaction of the Downtown Business Improvement District of Missoula Board of Trustees, that the property is an detached dwelling and is owner occupied. Owner occupied residential dwellings in multi unit dwellings and/or units generating rental income do not qualify for this rebate.

Any property owner desiring to apply for the rebate shall do so in the year in which the rebate is requested. Applications shall be accepted between November 1 and December 15 and between May 1 and June 15. The application shall provide the information deemed necessary by the Board of Trustees of the Downtown Business Improvement District of Missoula including proof of payment of the Downtown Business Improvement District assessment. In the event it is determined that a property owner is entitled to a rebate, the Downtown Business Improvement District of Missoula will rebate the full amount of the assessment paid by the property owner to the property owner within thirty (30) days of the date it is determined the rebate is payable.

218 East Main
Missoula, MT 59802
www.missouladowntownbid.orgPhone: 728-1140

APPLICATION FOR RESIDENTIAL REBATE

Name: _____

Physical Address: _____

City, State, Zip Code _____

Tax Billing Year: 2010 Bill No. _____

BID Amount: $_____ Real Estate SUID No._____

Legal Description: _____

Geo Code No._____

Property Owner:_____

Property Occupant:_____

Please mail this Application to the address listed below.

I currently live in the property and this property is a standalone unit used for residential purposes only and is not part of a multi unit complex.

_____ Date: _____
Signature(s)

PLEASE ATTACH PROOF OF PAYMENT OF THE BID ASSESSMENT

Downtown Business Improvement District of Missoula
218 East Main
Missoula, MT 59802

MISSOULA DOWNTOWN ASSOCIATION
BUSINESS IMPROVEMENT DISTRICT
MISSOULA DOWNTOWN FOUNDATION

Downtown Business Improvement District of Missoula
Annual Meeting of Ratepayers
Wednesday, April 17, 2019
11:30am-1pm at the Missoula Mercantile Residence Inn by Marriott (125 N. Pattee)

Agenda

11:30 am	Lunch by Market on Front
11:40 am	Welcome & Introductions by Linda McCarthy
11:45 am	Kerry O'Kelly, General Manager of the Residence Inn by Marriott
12 noon	Downtown Master Plan Update: Ellen Buchanan
12:15 pm	BID Renewal: Dan Cederberg
12:30 pm	Downtown Investment & Development: Tim France

- ADA Upgrades
- Missoula Public Library
- Higgins Bridge
- AC Hotel
- The Wren
- Riverfront Triangle

12:40 pm	Unseen Missoula:
12:45 pm	Questions & Public Comment
1 pm	Tours of the Mercantile

4-17-19

- Dan Cederberg - The same residential exemptions from previous BID apply
  - Property zoned residential
  - Single Family - See previous

BID
Zoning District Comparison

Title 19	→	Title 20
R-I, R-II, R-III	→	R5.4, RT2.7, RM1-35

Pat Keiley in consultation with Developing Services, Zoning.

Patrick J. Keiley

12-16-19

BID RENEWAL - 12-16-19

1. Pat Keiley, 311 W. Pine St - Zone 1
427 E. Pine St - Zone 2

2. I am requesting that you continue ~~the~~ The BID residential exemptions:

a. Residential ~~Exception~~ Exemption for properties located in Residential ~~Zones~~ Zoning districts in Zone 1 & 2

b. Homeowner ~~Exception~~ Exemption for ~~Homeowners~~ Owner-occupied homeowners in Zone 1 and 2

Q. Why ???

1. My property at 427 E. Pine St. is zoned Residential - RM1-35, where (Single Family, duplex, multi-family are the primary land uses allowed.

2. The adjacent ~~property~~ properties on both sides are Single-family residential and surrounding properties are residential.

3. The block that I am on ~~facing~~ fronting on Pine St. and back to the alley is entirely Residential.

4. My subject building houses 4 families who make this their home. This is Residential!

5. The building fronts on ~~the~~ E. Pine St. with the huge grassy boulevard. This is definately a Pure, Residential street with street calming for the residential use and people living here.

6. There is NO business conducted in my building, rather there are 4 ~~apartments~~ families who make it there home. Some have children and some work downtown.

7. The HISTORIC use of ~~the~~ property has been Residential for over 110 years.

8. The 2015 Our Growth Policy calls this area an Urban Center - High Density Residential is encouraged

9. The Missoula Greater Downtown Master Plan 2009 suggests for the Land Use:

a. Existing Building
b. Study area parcel
c. Special Neighborhood Protection Area

10. The Missoula Downtown Master Plan, 2019, under AFFORDABLE HOUSING states

"There is a clear need to provide more affordable housing..."

"Maintain all affordable housing in perpetuity."

11. The plan titled, "A Place to call Home – Meeting Missoula's Housing needs POLICY ~~STATEMENT~~ Strategy states,

"Partner to create and preserve dedicated affordable homes."

12. The BID is a Business District for business development and investment. It is for businesses and provides services for businesses. It works & helps business but ~~does not help or work for Residential.~~ it is not needed for residential.

13. The BID ~~tax~~ on residential will ~~raises and residential uses~~ likely be passed on to the tenants. This will hurt and eliminate affordable, workforce, bicycle, walkable housing.

4

Why???

1. At 311 W. Spruce, I am zoned CBD, but I live in an owner-occupied residential home. Owner occupied homes are good for the neighborhood, we take care of the house & provide stability for the neighborhood. We look out for neighbors & charge a minimal amount. We function as a small family. We are 100% residential and should be eligible for a BUSINESS DISTRICT Improvement Residential Exemption.

2. I ask you to maintain exemptions for residential owner occupied home owners and residential zoned property.

Thank you.

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Administration and Finance**

Item: **Resolution adopting the 2019 Service Area Report Impact Fee Study and associated fees and Ordinance amending Impact Fee regulations and procedures**

Date: January 9, 2020

Sponsor(s): **Dale Bickell**

Prepared by: Dale Bickell

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☐ All Wards	☒ N/A

Action Required:
Conduct a public hearing and consider a resolution adopting the new Impact Fee Study and setting associated fees, and conduct a public hearing and consider amendments to the Impact Fee Ordinance to reflect the new Impact Fee Study

Timeline and Recommended Motions:
Referral to committee: January 13, 2020
AF Committee: January 15, 2020

Resolution on study/fees
Recommended motion:
Set a public hearing on February 3, 2020 on a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development and return this item to the Administration and Finance Committee.

City Council votes to set public hearing on resolution: January 27, 2020

Resolution on study/fees
Recommended motion:
Set a public hearing on February 3, 2020 on a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development and return this item to the Administration and Finance Committee..

AF Committee: January 29, 2020 (preview of impact fee study and proposed fees changes and set p/h on ordinance amending impact fees)

Pre-public hearing (p/h) preview of study/fees & set p/h on ordinance
Recommended motion;

[First reading and preliminary adoption] Set a public hearing on February 24, 2020, and preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

City Council: February 3, 2020

Public Hearing on resolution

Recommended motion:

(Adopt/Deny) a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development.

Consent agenda or committee reports for ordinance:

Recommended motion:

[First reading and preliminary adoption] Set a public hearing on February 24, 2020, and preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

City Council February 24, 2020

Public hearing on ordinance

Recommended motion:

[Second and final reading] (Adopt/Deny) an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

Background and Alternatives Explored:

The City imposes impact fees on new development intended to provide a mechanism that new development pays a proportionate share of the impacts caused by growth on capital facilities in the service areas of parks, fire services, law enforcement, community services, and transportation. The transportation impact fee was adopted in 2005 while the other fees were established in 2004. There have been no subsequent changes in the fees.

The City contracted with TischlerBise from the result of a request for proposal process to perform an update to the study. As part of this process, TischlerBise was contracted to document land use assumptions, prepare a service area report, and update impact fees in the applicable service areas. Additionally, TischlerBise reviewed the City's policies and procedures related to the use of impact fees and made recommendations for ordinance changes.

Since the implementation of impact fees, the City has used them to partially fund capital investments required to serve newly developing areas including but not limited to: purchasing fire apparatus and other public safety facilities, expanding the City's vehicle and equipment fleet, installing and/or updating street and traffic management infrastructure, acquiring and/or building public parks and trails and other park infrastructure, acquiring and/or expanding law enforcement facilities

Financial Implications:

The recommendation to Council is to increase impact fees by 10%, allocating all of the increase to the transportation service area because that is the area that has the largest deficit related to eligible projects. The following table shows the estimated impact fee revenues:

	Police	Fire	Comm Svc	Parks	Transport	Total
2019 Revenues	$12,473	$68,277	$146,150	$189,067	$793,038	$1,209,006
Estimated revenue increase	-	-	-	-	120,901	120,901
Estimated total annual impact fee revenue	$12,473	$68,277	$146,150	$189,067	$913,939	$1,329,907

This recommendation would increase the impact fee on a typical single family house (2,001 to 2,250 sq ft) from $2,123 to $2,335.

Draft dated 1/24/2020
Ordinance

An ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact fee Procedures and Requirements, to update the chapter in accordance with the Service Area Report and Impact Fee Study prepared by TischlerBise in 2019.

Be it ordained that Chapter 15.66 Missoula Municipal Code is hereby amended as follows:

CHAPTER 15.66

DEVELOPMENT IMPACT FEE PROCEDURES AND REQUIREMENTS

15.66.010 Purpose and Intent
15.66.020 Definitions
15.66.030 Applicability
15.66.040 Procedures for imposition, calculation and collection of development impact fees
15.66.050 Establishment of development impact fee accounts; appropriation of development impact fee funds; and refunds
15.66.060 Appeals
15.66.070 Annual review and adjustment
15.66.075 Impact Fee Schedules
15.66.080 Repealed~~Parks and open space development impact fee~~
15.66.090 Repealed~~Fire and emergency medical service development impact fee~~
15.66.100 Repealed~~Law enforcement development impact fee~~
15.66.110 Repealed~~Community services development impact fee~~
15.66.120 Repealed~~Transportation Impact Fee~~
15.66.130 Repealed~~Impact Fee Advisory Committee~~

Sections:

15.66.010 PURPOSE AND INTENT.

The purpose and intent of these development impact fee procedures are:

1. To establish uniform procedures for the imposition, calculation, collection, expenditure, and administration of development impact fees imposed on new development;
2. To assure that new development contributes its fair and proportionate share towards the costs of public facilities reasonably necessitated by such new development;
3. To ensure that new development benefits from the provision of the public facilities provided with the proceeds of development impact fees;
4. To ensure that impact fees collected pursuant to this Chapter are expended only on public facilities the demand for which is generated by the new development against which the fees are assessed;
5. To ensure that impact fees assessed pursuant to this Chapter are proportionate in amount to the degree of impact new development has on public facilities; and

To ensue that all applicable legal standards and criteria are properly incorporated in these procedures

15.66.020 DEFINITIONS.

In this Chapter, unless otherwise indicated below, words and terms shall have the meaning prescribed in Title 20, MMC:

1. **Applicant**: any person, most generally the property owner or agent authorized by the owner, who files an application with the City for a building permit to undertake new development within the City.
2. **Appropriation or To Appropriate**: an action by the City to identify specific public facilities for which development impact fee funds may be utilized. Appropriation shall include, but shall not necessarily be limited to: inclusion of a public facility in the adopted City budget or Capital Improvements program; execution of a contract or other legal encumbrance for construction of a public facility using development impact fee funds in whole or in part; and/or actual expenditure of development impact fee funds through payments made from a development impact fee account.
3. **Capital Improvement Program**: the schedule of public facility improvements to be undertaken by the City as set forth in the capital budget, the City of Missoula Capital Improvement Program, or an adopted public facility plan, consistent with the requirements of Montana Code Annotated Section 7-6-1602, with the exception of the portions of this chapter not amended by this ordinance that were enacted previously and grandfathered as authorized by Section 9. "Applicability," Chapter, No. 299, Senate Bill 185 of the Montana Session Laws 2005."
4. **Chief Financial Officer**: the Director of the Missoula City Finance Office or his or her designee.
5. **City**: City of Missoula, Montana.
6. **Commercial ~~Use~~**: the purchase, sale, offering for sale, or other transaction involving the handling or disposition of any article, service, substance or commodity for livelihood or profit; or the management or occupancy of recreation or amusement enterprises; or the maintenance and use of buildings, structures, or premises by trades or persons rendering commercial services.
7. **Community Services Development Impact Fee**: a development impact fee imposed on residential and nonresidential development to fund the proportionate share of the costs generated by new development for public facilities, including municipal buildings, vehicles, and equipment.
8. **Development Impact Fee**: a fee imposed on new development on a pro rata basis in connection with and as a condition of the issuance of a building permit and which is calculated to defray all or a portion of the costs of the public facilities required to accommodate new development at City-designated level of service (LOS) standards and which benefits the new development and is proportionate in amount to actual impact of new development on the public facilities to be funded with development impact fee funds.
9. ~~**Director of**~~ **Development Services Director:** The Director of Development Services or his or her designee.
10. **Fire and Emergency Medical Service Development Impact Fee**: a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the costs generated by new development for public facilities including fire stations, ~~emergency vehicles, trucks, pumpers, water tenders,~~ related fire apparatus and other fire protection buildings, facilities, and equipment created by new development.
11. **Office**: nonresidential uses that include, but are not limited to, professional services, insurance companies, investment brokers, health care (where no overnight care for patients is given), and tenant services such as banking, restaurants, and service retail facilities ancillary to the principal office uses.
12. **Industrial**: a use devoted to the manufacture, assembly, packaging, processing, fabrication, storage, extraction, reduction, destruction, conversion or distribution of any article, substance, goods, commodities and materials whether new or used, or any treatment thereof in such a manner as to change the form, character, or appearance thereof. Uses include, but are not limited to, printing plants, material-testing laboratories, assembling of data processing equipment, and the substantial refinishing, repair and/or rebuilding of vehicles or boats.
13. **Institutional or Civic Use**: premises reserved for use by organizations considered to support the common good. Civic uses include, but are not limited to, governmental offices and services;

cultural, social, educational, and service organizations; not-for-profit organizations; recreational, athletic, convention and entertainment facilities owned or operated by a government agency.

14. **Law Enforcement Development Impact Fee**: a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the costs for public facilities, including law enforcement buildings, evidence storage facilities, vehicles, and equipment generated by new development.

15. **Methodology Reports**: reports prepared in support of this Chapter titled "Impact Fees: City and County of Missoula, Montana," by Tischler & Associates, Inc., dated December 27, 2002, and "Transportation Impact Fee Study," by TischlerBise, dated March 8, 2007, and the current report entitled, "Service Area Report and Impact Fee Study" by TischlerBise which sets forth the methodology and rational basis for the calculation of the impact of new development and the proper and proportional amount of the development impact fee to be assessed against new development.

16. **New Development**: any new construction, reconstruction, redevelopment, rehabilitation, structural alteration, structural enlargement, structural extension, or new use within the City that requires a building permit, including any damage in use of an existing building, structure, or lot, which increases the demand for one (1) or more public facilities; except as otherwise provided in subsection 15.66.030.

17. **Non-Residential**: any building, structure, use or development designed, intended, or used for purposes other than those of a dwelling or its accessory buildings.

18. **Offset**: a waiver of a portion or all of certain required development impact fees, pursuant to subsection 15.66.040(5) of this Chapter.

19. **Parks and Open Space Development Impact Fee**: a development impact fee imposed on new residential development to fund the proportionate share of the costs generated by new development for public facilities, including community and regional park land, park amentities including recreation facilities, trailheads and park equipment.~~neighborhood, community and regional park and recreation facilities; and for acquisition and improvements of open space lands and trails.~~

20. **Public Facility**: public capital improvements, buildings, vehicles, apparatus, equipment, land acquisitions, and facilities with a useful life of ten (10) years or more, that increase or improve the service capacity of a public facility such as parks, recreation facilities and amenities, open space, trails, fire and emergency medical service facilities, law enforcement facilities, and community services facilities included in the calculation of development impact fees in the methodology report ~~and transportation facilities included on the City's capital improvement program with the exception of the portions of this chapter not amended by this ordinance that were enacted previously and grandfathered as authorized by Section 9. "Applicability", Chapter No.299, Senate Bill 185 of the Montana Session Laws 2005".~~

21. **Residential**: any building, structure, use or development designed, intended or used as a dwelling unit or its accessory buildings, or that results in the expansion of a dwelling unit or units.

22. **Shopping Center**: a retail business area comprised of one or more adjacent or adjoining commercial establishments on a parcel planned, constructed and managed as a unit in one or more buildings. A Shopping Center contains a building or buildings with a total gross floor area of thirty thousand square feet or more, with adjoining or adjacent off-street parking. Shopping centers consist primarily of commercial retail establishments; however they also may contain non-merchandizing facilities such as offices, movie theaters, restaurants, post offices, banks, health clubs, and recreational facilities.

23. **Transportation Development Impact Fee:** a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the cost generated by new development for public facilities including complete streets, intersection improvements and commuter trails. ~~public facility costs generated by new development for arterial and collector~~

~~roads designated on the City's capital improvement program, including roads, streets, bridges, rights-of-way, traffic signal, and landscaping.~~

24. **Warehousing**: a use engaged in bulk storage of wholesale or distribution materials, inventory, equipment, supplies, goods, wares, merchandise, substances, articles or other materials not stored for immediate, on-site retail sale

25. **Zoning Officer**: the ~~Director of~~ Development Services Director or his or her designee.

15.66.030 APPLICABILITY.

1. **Term**. This Chapter and the procedures established herein shall remain in effect unless and until repealed, amended, or modified by the City Council in accordance with applicable State law and the City Code, ordinances, and resolutions.

2. **Affected Area**. Development impact fees shall be imposed on new development proposed within the corporate boundaries of the City.

3. **Type of Development Affected**. This Chapter shall apply to all new development.

4. **Type of Development Not Affected**. This Chapter shall not apply to:

   ~~**Previously-Issued Building Permits**. No development impact fee shall be imposed on new development for which a building permit has been issued prior to the effective date of sections 15.66.080 through 15.66.120 of this Chapter, as applicable.~~

   a. **No Net Increase in Square Footage**. No development impact fee shall be imposed on any new development that does not result in the creation of new square footage.

   b. **Other Uses**. No development impact fee shall be imposed on new development, whether or not a building permit is required, which does not result in an increase in the demand for public facilities. Such development may include, but is not limited to, fences, signs, retaining walls, and residential storage sheds.

   c. **Development Agreements**. No development impact fee shall be imposed on development projects that are the subject of a duly executed and lawful development agreement entered into by an applicant and the City prior to the effective date of this Chapter, which agreement contains provisions in conflict or inconsistent with this Chapter, but only to the extent of the conflict or inconsistency.

5. **Effect of Payment of Development Impact Fees on Other Applicable City Land Use, Zoning, Platting, Subdivision, or Development Regulations**.

   a. The payment of development impact fees shall not entitle the applicant to a building permit unless all applicable land use, zoning, planning, dedication, platting, subdivision, or other related requirements, standards, and conditions of applicable Montana law and City of Missoula ordinances and resolutions have been met. Such other requirements, standards, and conditions are independent of the requirement for payment of a development impact fee.

   b. This Chapter shall not affect, in any manner, the permissible use of property, density/intensity of development, design and improvement standards, or other applicable standards or requirements of the Buildings and Construction Code and the Missoula City Zoning Ordinance, which shall be operative and remain in full force and effect without limitation.

6. **Amendments**. This Chapter, and any ordinance adopting development impact fees for any particular public facility pursuant to this Chapter, may be amended from time to time by the City Council; provided, however, that no such amendment shall be adopted without a written report detailing the reasons and need for the development impact fee revision nor without proper notice and public hearing as required by state law and the Missoula Municipal Code.

15.66.040 PROCEDURES FOR IMPOSITION, CALCULATION AND COLLECTION OF DEVELOPMENT IMPACT FEES.

A. In General.

An applicant shall be notified by the City of the applicable development impact fee requirements, including applicable service charges, at the time of application for a building permit on a form provided by the City for such purposes. Preliminary development impact fees shall be calculated by the Building Official at the time of application for a Building permit. The final development impact fees shall be paid by the applicant prior to the issuance of a building permit. In lieu of payment prior to building permit issuance, an applicant may provide a Certificate of Deposit payable to the City, Letter of Credit issued by a financial institution in favor of the City, or other reasonable security in an amount equal to the development impact fee calculated to be due, in a form satisfactory to the City Attorney and the Chief Financial Officer, and redeemed or paid in full upon completion of the final inspection by the Building official.

B. Calculation.

1. Upon receipt of an application for a building permit, the Development Services staff shall determine (a) whether it is a residential or non-residential use; (b) the specific category of residential or non-residential development, if applicable; and (c) additional square feet of gross floor area of the proposed use.
2. Upon receipt of an application for a building permit, the Development Services staff shall determine whether the development proposed involves a change in use. In such cases, the development impact fee due shall be based only on the incremental increase in the fee for the increase in the public facility capacity created by the proposed change in square footage.
3. After making these determinations, the Building Official shall calculate the demand for the public facility created by the new development for each public facility category for which a development impact fee is being imposed, and shall calculate the applicable development impact fee by multiplying the demand added by the new development by the amount of the applicable development impact fee per unit of development, incorporating any applicable offset as discussed in subsection (5) below.
4. If the type of land use proposed for new development is not expressly listed in the particular development impact fee ordinance and schedule, the Building Official, in consultation with the Zoning Officer, as necessary, shall:
    i. identify the most similar land use type listed and calculate the development impact fee based on the development impact fee for the land use identified;
    ii. identify the broader land use category within which the specified land use would apply and calculate the development impact fee based on the development impact fee for that land use category; or
    iii. as appropriate, determine the basis used to calculate the fee pursuant to an independent impact analysis pursuant to subsection (3) below.
5. The calculation of development impact fees due from a multiple-use new development shall be based upon the aggregated demand for each public facility generated by each land use type in the new development.
6. The calculation of development impact fees due from a phased new development shall be based upon the demand generated by each specific land use within the phase of development for which a separate building permit is requested.
7. Development impact fees shall be calculated based on the development impact fee amount in effect at the time of submittal of a complete application for a building permit.

C. Independent Impact Analysis.

The following provisions shall apply to any independent impact analysis:

1. The applicant shall be responsible, at its sole expense, for preparing the independent impact analysis, which shall be reviewed for approval by the Director Development Services, and, as appropriate, other City staff or officials, prior to payment of the fee.
2. The independent impact analysis shall measure the impact that the proposed new development will have on the particular public facility at issue, shall be based on the same methodologies used in the methodology report, and shall be supported by professionally acceptable data and assumptions.
3. Within thirty (30) days of submittal of the independent impact fee analysis, the Development Services Director shall provide written notice to the applicant as to whether the independent impact analysis is accepted or rejected based on the provisions of this section. If the independent impact analysis is rejected, the written notice shall provide an explanation of the insufficiencies of the analysis.
4. The final decision of the Development Services Director may be appealed pursuant to Section 15.66.060 of this Chapter.

D. Development Impact Fee Estimates.

1. Non-binding Estimate. An applicant may request a non-binding estimate of development impact fees due for a particular new development at any time by filing a request on a form provided for such purpose by the City; provided, however, that such estimate may be subject to change when a final application for a building permit for new development is made. Such non-binding estimate is solely for the benefit of the prospective applicant and shall in no way bind the City nor preclude it from making amendments or revisions to any provisions of this Chapter or the specific development impact fee implementing ordinances.
2. Binding Pre-Determination. An applicant may request a pre-determination of development impact fees due for a particular new development at any time by filing a request on a form provided for such purpose by the City. The pre-determination shall be binding for a period not to exceed ninety (90) days provided, however, that no change has occurred: a) in the square footage and use of the proposed development as presented in a final application for a building permit for the new development; or b) in the schedule of fees as presented in adopted ordinance and modified by annual adjustments. Such binding pre-determination shall not preclude the City from making amendments or revisions to any provisions of this Chapter or the specific development impact fee implementing ordinances.

E. Offsets.

1. Offsets against the amount of a development impact fee due from a new development shall be provided for contributions made or to be made in the future by the affected property owner in cash, or by dedication of land, or by actual construction of all or part of a public facility or public facilities identified in an adopted CIP, or land-use or facilities master plan, or impact fee methodology report and meeting or exceeding the demand generated by the new development. The contribution must be a reasonable substitute for the cost and level of service of public facilities included in the City adopted or City CIP, or land-use or facilities master plan, or impact fee methodology report, as determined by the Development Services Director, the Chief Financial Officer, and representatives of potentially affected departments.
2. The amount of any excess contribution shall be determined by the Development Services Director and the Chief Financial Officer upon receipt of an application form requesting an offset; provided, however, that (a) the City will make no reimbursement for excess contributions unless and until the particular development impact fee account has sufficient revenue to make the

reimbursement without overdrawing the account or jeopardizing the continuity of the City's Capital Improvements Program; and (b) the excess contribution may not be transferred or credited to any other types of development impact fees calculated to be due from that development for other types of public facilities. The determination of the eligibility for and the amount of the offset shall be made by the Development Services Director and the Chief Financial Officer, based on the fair market value of the proposed dedication, construction, or contribution, as established by appraisals and construction receipts or construction bids, as applicable. If the applicant contends that any aspect of the City's decision constitutes an abuse of discretion, the applicant shall be entitled to appeal pursuant to Section 15.66.060 of this Chapter.

3. No offset shall be allowed unless the City has clearly documented the need for the dedication or construction, pursuant to Montana Code Annotated Section 7-6-1602, has approved the contribution or expenditure before it is made, in accordance with the provisions of this subsection, and has determined that any proposed land dedication is appropriate for the proposed use by the City.
4. Offsets for dedication of land or provision of public facilities shall be applicable only as to development impact fees imposed for the same types of public facilities that are proposed to be dedicated or provided. Even if the value of the dedication of land or provision of a public facility exceeds the development impact fee due for the type of public facility, the excess value may not be transferred to development impact fees calculated to be due from the applicant for other types of public facilities for which development impact fees may be imposed. Offsets for excess capacity may, however, be transferred to the same applicant or to other applicants for new development that creates a demand for the same type of public facility and which development impact fees are due pursuant to this Chapter.
5. Any offset or reimbursement shall be pursuant to a duly executed development agreement.
6. No offsets shall be given for the construction of local on-site facilities, structures, improvements, or other project improvements required by zoning, subdivision, or other city regulations unless the improvement is identified in the Capital Improvement Program, or impact fee methodology report, or there is a finding that the proposed improvements meet the same need as improvements identified in the Capital Improvements Program or impact fee methodology report.

F. Collection.

1. The City shall collect all development impact fees and service charges in the amounts set forth in this Chapter and shall issue a receipt to the applicant for such payment unless:
   a. the applicant is entitled to a full offset;
   b. the applicant is not otherwise subject to the payment of a development impact fee; or the applicant has filed an appeal as required by Section 15.66.060 and has filed a bond or other surety in the amount of the development impact fee as calculated by the City and approved by file City Attorney and Finance Director/Treasurer.

15.66.050 ESTABLISHMENT OF DEVELOPMENT IMPACT FEE ACCOUNTS; APPROPRIATION OF DEVELOPMENT IMPACT FEE FUNDS; AND REFUNDS

A. Development Impact Fee Accounts.

The City shall establish a development impact fee account for each area indicated in the Service Area Report and Impact Fee Study ~~category of public facility~~ for which development impact fees are imposed. Such account shall clearly identify the service area ~~category~~, account, or fund for which the development impact fee has been imposed. Sub-accounts may be established for individual development impact fee districts. All development impact fees collected by the City shall be deposited into the appropriate development impact fee account. Unless otherwise prohibited by law, all interest earned on monies deposited to such account shall be credited to and shall be considered funds of the account. The funds of each ~~such account~~ service area shall be capable of being accounted for separately from all other City funds. The City shall establish and implement necessary accounting controls to ensure that the

development impact fee funds are properly deposited, accounted for, and appropriated in accordance with this Chapter and any other applicable legal requirements.

B. Appropriation of Development Impact Fee Funds.

1. **Use of Funds**. All appropriations from development impact fee accounts shall be detailed on a form provided for such purpose and filed in the City Finance Department. Development impact fee funds may be used only for:
    i. expenditures on public facilities;
    ii. the payment of principal, interest, and other financing costs on contracts bonds, notes, or other obligations issued by or on behalf of the City to finance public facilities;
    iii. financing of offsets as set forth in Section 15.66.040 (5); or
    iv. financing the costs of updating this chapter.
2. **Restrictions on Use**. Development impact fees appropriations shall be reasonably related to the benefits accruing to new development subject to the provisions of this Chapter and shall not be appropriated for repair or maintenance of public facilities, for operational or personnel expenses associated with the provision of public facilities, to correct an existing deficiency, or for any facility that provides capacity for development other than new development. Additionally, development impact fees shall be appropriated only:
    i. for the particular public facility for which they were imposed, calculated, and collected; and
    ii. within six (6) years of the beginning of the City's fiscal year immediately succeeding the date of collection, unless such time period is extended as provided herein.
3. **Appropriation of Development Impact Fee Funds beyond Six (6) Years of Collection**. Notwithstanding the provisions of subsection (2)(b) above, development impact fee funds may be appropriated beyond six (6) years from the beginning of the City's fiscal year immediately succeeding the date of collection, if the appropriation is for a public facility that requires more than six (6) years to plan, design, finance and construct. Funds held over must be specifically identified and described in the impact fee annual financial report. The City shall document compliance with the provisions of this paragraph.

C. Procedure for Appropriation of Development Impact Fee Funds.

1. Each year the City shall identify public facility projects anticipated to be funded in whole or in part with development impact fees. Public facility expenditures shall be based upon the development impact fee annual review set forth in Section 15.66.070 of this Chapter, the methodology report, the City Capital Improvement Program and such other information as may be relevant, and shall be part of the City's annual budget and capital improvements programming process.
2. The recommendations shall be consistent with the provisions of this Chapter, the methodology report, particular public facility development impact fee ordinances other applicable legal requirements, and any guidelines adopted by the City Council.
3. The City Council may include public facilities funded with development impact fees in the City’s annual budget and capital improvements program. If included, the description of the public facility shall specify the nature of the public facility, the location of the public facility, the capacity to be added by the public facility, the service area of the public facility, the need/demand for the public facility and the anticipated timing of completion of the public facility.
4. The City Council may authorize public facilities funded by development impact fees at such other times, as they deem necessary and appropriate by a majority vote of the City Council.

5. The City Council shall verify that adequate development impact fee funds are or will be available from the appropriate development impact fee account for the particular public facility.
6. Development impact fee funds shall be spent on a first in/first out basis.

D. Refunds.

Eligibility.

1. **Expiration or Revocation of Building Permit.** An applicant who has paid a development impact fee for a new development for which the necessary building permit has expired or for which the building permit has been revoked prior to construction may apply for a refund of development impact fees paid. Refunds made pursuant to this subparagraph shall be made payable to the owner of the property upon which the development was to occur. The refund application shall be made on a form provided by the City for such purposes.
2. **Failure of City to Appropriate Development Impact Fee Funds within Time Limit**. The current property owner may apply for a refund of development impact fees paid by an applicant if the City has failed to appropriate the development impact fees collected from the applicant within the time limit established in subsection (2) above. Refunds made pursuant to this subparagraph shall be to the current property owner. The refund application shall be made on a form provided by the City for such purposes.
3. **Administrative Fee**. Except when a refund is warranted due to timeliness (see paragraph vi below), a five percent (5%) administrative fee, not to exceed two-hundred dollars ($200), shall be deducted from the amount of any refund granted and shall be retained by the City in the appropriate development impact fee account to defray the administrative expenses associated with the processing of a refund application.
4. **Processing of Applications for a Refund**. Applications for a refund shall be made on a form provided by the City for such purposes. Upon receipt of a complete application for a refund, the Development Services Director shall review the application and documentary evidence submitted by the applicant as well as such other information and evidence as may be deemed relevant, and make a determination as to whether a refund is due. Refunds by direct payment shall be made following an affirmative determination by the Development Services Director.
5. **Due to Expiration or Revocation**. Applications for refunds due to expiration or revocation of a building permit shall be made on a form provided by the City for such purposes and shall be made within sixty (60) days following expiration or revocation of the building permit. The applicant shall submit: (a) evidence that the person applying for the refund was the initial applicant who paid the fee, or the duly designated agent of the initial applicant; (b) the amount of the development impact fees paid by public facility category and receipts evidencing such payments; and (c) documentation evidencing the expiration or revocation of the building permit. Failure to apply for a refund within sixty (60) days following expiration or revocation of the building permit shall constitute a waiver of entitlement to a refund. No interest shall be paid by the City in calculating the amount of the refunds.
6. **Due to Timeliness**. Applications for refunds due to the failure of the City to appropriate development impact fees collected from the applicant within the time limits established in subsection (2)(a) above shall be made on forms provided by the Finance Office and shall be made within one (1) year following the expiration of such time limit. The applicant shall submit: (a) evidence that the applicant is the property owner or the duly designated agent of the property owner; (b) the amount of the development impact fees paid by public facility category and receipts evidencing such payments; and (c) description and documentation of the City's failure to appropriate development impact fee funds for relevant public facilities. Interest shall be paid by the City in calculating the amount of the refunds based upon actual interest earned, and the Administrative Fee for processing refunds shall be waived.

Section 15.66.060 APPEALS.

A. Initiation.

1) An appeal from any decision of a City officer pursuant to this Chapter shall be made within fifteen (15) working days of notice of the decision being sent by certified mail, to the Chief Financial Officer who shall refer it immediately to an Appeals Committee consisting of the Chief Administrative Officer, Chief Financial Officer, Development Services Director, and City Attorney. When filing an appeal, the fee payer shall submit a letter providing a full explanation of the request, the reason for the appeal, as well as all supporting documentation and an administrative fee of five percent (5%) of the impact fee, not to exceed two-hundred dollars ($200). In the event the appeal is successful, the City Council may refund all or a portion of the administrative fee to the payer.
2) Upon review and consideration of information presented by the appellant, the Appeals Committee shall formulate a recommended action and forward it for consideration to the City Council pursuant to Title 20 of the, Missoula Municipal Code. Such appeal shall be based on the record and on other such written argument which appellant has filed with the appeal and the staff response to such argument.
3) The filing of an appeal shall not stay the imposition or the collection of the development impact fee as calculated by the City unless a Certificate of Deposit payable to the City, Letter of Credit issued by a financial institution in favor of the City, or other sufficient surety has been provided.
4) If the notice of appeal is accompanied by a cash bond or letter of credit in a form satisfactory to the City Attorney and the Chief Financial Officer in an amount equal to the development impact fee calculated to be due, a building permit may be issued to the new development.

B. Contents.

The notice of appeal shall detail the specific grounds therefore and all other relevant information and shall be filed with the Finance Office on a form provided by the City for such purposes.

15.66.070 ANNUAL REVIEW AND ADJUSTMENT.

1. **Annual Review**.
    a. Not later than March 1st of each year, beginning March 1, 2005, and prior to City Council adoption of the Annual Budget and Capital Improvements Program, the Chief Financial Officer shall coordinate the preparation and submission of an Annual Report to the Mayor and City Council on the subject of development impact fees. The Annual Report shall recap results of the most recently completed fiscal year, and disclose any annual adjustments made appropriate by the Engineering News Record Construction Cost Index.
    b. In addition to the requirements of Montana Code Annotated Section 7-6-1602(1), the Annual Report may include any or all of the following:
        i. recommendations for amendments if appropriate, to these procedures or to specific ordinances adopting development impact fees for particular public facilities;
        ii. proposed changes to any applicable ordinance or policy, including the identification of additional public facility projects anticipated to be funded wholly or partially with development impact fees;
        iii. creation of development impact fee districts, as necessary;
        iv. proposed changes to development impact fee schedules as set forth in the ordinances imposing and setting development impact fees for particular public facilities;
        v. proposed changes to level of service standards for particular public facilities;
        vi. proposed changes to any development impact fee calculation methodology;

vii. proposed changes to the population, housing, land use, persons per household or non-residential development projections included in the methodology report and upon which the development impact fee amounts have been determined; or

viii. other data, analyses, or recommendations as the Chief Financial Officer or appropriate designee may deem appropriate, or as may be requested by the Mayor and City Council.

c. The Annual Report may additionally include any or all of the following background data:

i. number of building permits issued by type of residential or non-residential development;

ii. gross floor area of new development by type;

iii. total amount of development impact fees collected, by public facility and by land use type;

iv. the amount of expenditure made from the development impact fee account or sub-accounts and the purpose for which the expenditure was made, i.e., the description, type and location of the public facility project;

v. when the public facility project was or will be initiated and completed;

vi. whether additional development impact fee funds will be appropriated for the same project in the future;

vii. whether supplemental non-development impact fee funds have been used for file project and, if so, how much;

viii. the service area of the public facility project;

ix. the total estimated cost of the project and the portion funded with development impact fees;

x. whether the public facility project is in the City's current Annual Budget or Capital Improvements Program;

xi. the estimated useful life of the project; or

xii. such other facts as may be deemed relevant by the Mayor or City Council.

d. Submission of Development Impact Fee Annual Report and City Council Action. The Chief Financial Officer shall submit the annual report to the Mayor and City Council, which shall receive the annual report and which may take such actions as deemed appropriate, including, but not limited to, requesting additional data or analyses and holding public workshops and/or public hearings.

e. Except for the annual adjustment identified in Section 15.66.070 (2), no increase in development impact fees will be enacted before:

i. completion and City Council approval of a new methodology report that ties any impact fees to the City Capital Improvement Program; and

ii. a public hearing.

2. **Annual Adjustments**.

a. On March 1, 2005, and on March 1st of each year thereafter in which this Chapter is in effect, the amount of any development impact fee shall be adjusted to account for inflationary changes in the cost of providing public facilities utilizing the most recent twenty (20) city annual national average data from the Engineering News Record Construction Cost Index.

b. The Chief Financial Officer shall make the annual adjustment unless the City Council, in its Annual Review, determines an alternate adjustment.

c. Nothing herein shall prevent the City Council from electing to retain existing development impact fees or from electing to waive the inflation adjustment for any given fiscal year.

15.66.075 IMPACT FEE SCHEDULES

The City Council shall establish and amend impact fees by resolution after conducting a public hearing.

15.66.080 REPEALED~~PARKS AND OPEN SPACE DEVELOPMENT IMPACT FEE.~~

~~All new residential development within the City of Missoula shall be subject to the payment of a parks and open space development impact fee payable pursuant to this Chapter, as follows:~~

~~Development Type~~	~~Fee per DU~~
~~Single Dwelling Unit, Detached (SDU) & Mobile Home (MH) < 1,000 Square Feet~~	~~$320~~
~~SDU & MH 1,000-1,499 Sq Ft~~	~~$380~~
~~SDU & MH 1,500-1,999 Sq Ft~~	~~$422~~
~~SDU & MH 2,000-2,499 Sq Ft~~	~~$453~~
~~SDU & MH over 2,500 Sq Ft~~	~~$481~~
~~All Other Housing~~	~~$286~~

15.66.090 REPEALED

15.66.100 REPEALED ~~LAW ENFORCEMENT DEVELOPMENT IMPACT FEE.~~

~~1. **Development Impact Fee for Residential Development.**~~

~~a. All new residential development within the City of Missoula shall be subject to the payment of a law enforcement development impact fee payable pursuant to this Chapter, as follows:~~

~~Development Type~~	~~Square Feet~~	~~Fee per DU~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~less than 1200~~	~~$ 14~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1200-1299~~	~~$ 15~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1300-1399~~	~~$ 16~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1400-1499~~	~~$ 17~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1500-1599~~	~~$ 17~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1600-1699~~	~~$ 18~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1700-1799~~	~~$ 19~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1800-1899~~	~~$ 19~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1900-1999~~	~~$ 20~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2000-2099~~	~~$ 21~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2100-2199~~	~~$ 21~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2200-2299~~	~~$ 22~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2300-2399~~	~~$ 22~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2400-2499~~	~~$ 23~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2500-2599~~	~~$ 23~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2600-2699~~	~~$ 24~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2700-2799~~	~~$ 24~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2800-2899~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2900-2999~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3000-3099~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3100-3199~~	~~$ 26~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3200 or larger~~	~~$ 26~~
~~All Other Housing~~		~~$ 13~~

~~2. **Development Impact Fee for Nonresidential Development.**~~

~~. All new nonresidential development within the City of Missoula shall be subject to the payment of a law enforcement development impact fee payable pursuant to this Chapter, as follows:~~

Development Type	Square Feet (SF)	Fee per 1,000 SF of Total GFA
Commercial/Shopping Center	50,000 or less	$ 31
Commercial/Shopping Center	50,001 to 100,000	$ 28
Commercial/Shopping Center	100,001 to 200,000	$ 24
Commercial/Shopping Center	200,000 and over	$ 21
Office/Institutional	25,000 or less	$ 32
Office/Institutional	25,001 to 50,000	$ 20
Office/Institutional	50,001 to 100,000	$ 14
Office/Institutional	100,000 or more	$ 11
Industrial		$ 8
Warehousing		$ 4

15.66.110 COMMUNITY SERVICES DEVELOPMENT IMPACT FEE.

A. Development Impact Fee for Residential Development.

All new residential development within the City of Missoula shall be subject to the payment of a community services development impact fee payable pursuant to this Chapter, as follows:

Development Type	Fee per DU
Single Dwelling Unit, Detached (SDU) & Mobile Home (MH) < 1,000 Square Feet	$180
SDU & MH 1,000-1,499 Sq Ft	$213
SDU & MH 1,500-1,999 Sq Ft	$238
SDU & MH 2,000-2,499 Sq Ft	$255
SDU & MH over 2,500 Sq Ft or greater	$270
All Other Housing	$161

B. Development Impact Fee for Nonresidential Development.

All new nonresidential development within the City of Missoula shall be subject to the payment of a community services development impact fee payable pursuant to this Chapter, as follows:

Development Type	Fee per 1,000 sq.ft. of total GFA
Commercial (Com)/ Shopping Center (Shop/Ctr), 50,000 Sq Ft or less	$260
Com/Shop Ctr 50,001-100,000 Sq Ft	$227
Com/Shop Ctr 100,001 – 200,000 Sq Ft	$201
Com/Shop Ctr > 200,000 Sq Ft	$181
Office/Institutional (Inst) < 25,001 Sq Ft	$367
Office/Inst 25,001-50,000 Sq Ft	$344
Office/Inst 50,001-100,000 Sq Ft	$324
Office/Inst > 100,000 Sq Ft	$304
Industrial	$210
Warehousing	$116

15.66.120 REPEALEDTRANSPORTATION IMPACT FEE

0. **Transportation Impact Fee for Residential Development.**

. All new residential development within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Square Feet	Fee per DU
Single Dwelling Unit, Detached and Mobile Home	less than 1200	$ 814
Single Dwelling Unit, Detached and Mobile Home	1200-1299	$ 871
Single Dwelling Unit, Detached and Mobile Home	1300-1399	$ 923
Single Dwelling Unit, Detached and Mobile Home	1400-1499	$ 972

Development Type	Square Feet	Fee per DU
Single Dwelling Unit, Detached and Mobile Home	1500-1599	$ 1,017
Single Dwelling Unit, Detached and Mobile Home	1600-1699	$ 1,060
Single Dwelling Unit, Detached and Mobile Home	1700-1799	$ 1,100
Single Dwelling Unit, Detached and Mobile Home	1800-1899	$ 1,138
Single Dwelling Unit, Detached and Mobile Home	1900-1999	$ 1,174
Single Dwelling Unit, Detached and Mobile Home	2000-2099	$ 1,209
Single Dwelling Unit, Detached and Mobile Home	2100-2199	$ 1,241
Single Dwelling Unit, Detached and Mobile Home	2200-2299	$ 1,273
Single Dwelling Unit, Detached and Mobile Home	2300-2399	$ 1,303
Single Dwelling Unit, Detached and Mobile Home	2400-2499	$ 1,331
Single Dwelling Unit, Detached and Mobile Home	2500-2599	$ 1,359
Single Dwelling Unit, Detached and Mobile Home	2600-2699	$ 1,386
Single Dwelling Unit, Detached and Mobile Home	2700-2799	$ 1,411
Single Dwelling Unit, Detached and Mobile Home	2800-2899	$ 1,436
Single Dwelling Unit, Detached and Mobile Home	2900-2999	$ 1,459
Single Dwelling Unit, Detached and Mobile Home	3000-3099	$ 1,483
Single Dwelling Unit, Detached and Mobile Home	3100-3199	$ 1,505
Single Dwelling Unit, Detached and Mobile Home	3200 or larger	$ 1,505
All Other Housing		$ 733

0. **Transportation Impact Fee for Nonresidential Development.**

. All new nonresidential development within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Square Feet (SF)	Fee per 1,000 SF of Total GFA (Gross Floor Area)
Commercial/Shopping Center	50,000 or less	$ 3,205
Commercial/Shopping Center	50,001 to 100,000	$ 3,205
Commercial/Shopping Center	100,001 to 200,000	$ 2,743
Commercial/Shopping Center	200,000 and over	$ 2,331
Business Park		$ 664
Medical-Dental Office Building		$ 2,849
Office/Institutional	25,000 or less	$ 1,447
Office/Institutional	25,001 to 50,000	$ 1,234
Office/Institutional	50,001 to 100,000	$ 1,052
Office/Institutional	100,000 or more	$ 1,052
Hospital		$ 1,385
Mini-Warehouse		$ 197
Industrial		$ 550
Warehousing		$ 391
Manufacturing		$ 301

0. Transportation Impact Fee for Nonresidential Development per Unique Demand Indicator.

. All new nonresidential development with a unique demand indicator within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Unique Indicator	Fee per Indicator
Nursing Home (per bed)	Number of beds	$ 187
Daycare (per student)	Number of students	$ 170
Secondary School (per student)	Number of students	$ 97
Elementary School (per student)	Number of students	$ 67
Lodging (per room)	Number of rooms	$ 444

~~1. Downtown Transportation Impact Fee~~

~~a. Based on study and analysis, the Transportation Impact Fee for residential development contained within the Downtown Transportation Impact Fee boundary (see Exhibit A) has been calculated to be a lesser amount and therefore, pursuant to this review and analysis, shall be reduced by multiplying the calculated Transportation Impact Fee per 15.66.120 (1a) by a factor of 0.58 for single dwelling unit and 0.67 for all other housing.~~

~~Based on study and analysis, the Transportation Impact Fee for non-residential development contained within the Downtown Transportation Impact Fee boundary (see Exhibit A) has been calculated to be a lesser amount and therefore, pursuant to this review and analysis, shall be reduced by multiplying the calculated Transportation Impact Fee per 15.66.120 (2a) and (3a) by a factor of 0.76.~~

15.66.130 IMPACT FEE ADVISORY COMMITTEE

1. **Membership**.
   a. The Impact Fee Advisory Committee shall consist of nine (9) members, with two (2) members appointed by City Council and seven (7) members appointed by the Mayor with the advice and consent of the City Council.
   b. In accordance with Montana Code Annotated Section 7-6-1604 the Committee membership shall include at least one (1) representative of the development community and one (1) certified public accountant.
2. **Term.** Each member shall serve a four (4) year term.
3. **Purpose.** The Impact Fee Advisory Committee shall review and monitor the process of calculating, assessing and spending impact fees and advise the City of Missoula governing body with respect to these impact fee revenues as provided by Montana state law.

Severability. If any section, subsection, sentence, clause, phrase or word of this ordinance is for any reason held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining portions of this ordinance. The council hereby declares that it would have passed this ordinance and each section, subsection, sentence, clause, phrase and words thereof, irrespective of the fact that any one or more sections, subsections, sentences, for any reason this ordinance should be declared invalid or unconstitutional, then the remaining ordinance provisions will be in full force and effect.

First reading and preliminary adoption on the _____ day of _____, 2019, by a vote of __ ayes, _____ _____; __ Nays, _____; _____ Abstain, _____ _____; and __ Absent, _____

Second and final reading and on the _____ day of _____, 2019, by a vote of __ ayes, _____ _____; __ Nays, _____; _____ Abstain, _____ _____; and __ Absent, _____

ATTEST:

_____
Martha L. Rehbein, CMC
City Clerk

APPROVED:

_____
John Engen
Mayor

Resolution Number

A resolution of the Missoula City Council approving the *2019 Service Area Report and Impact Fee Study* and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development.

Whereas, in order to address the impact new development creates for construction, expansion or acquisition of public facilities, the City of Missoula and Missoula County Commissioners commissioned an impact fee study in 2002; and

Whereas on May 10, 2004, the City of Missoula adopted Ordinance 3250 and implemented various impact fees to partially fund the costs of construction, acquisition or expansion of public facilities required as a result of new development; and

Whereas, since the implementation of impact fees, the City has used them to partially fund capital investments required to serve newly developing areas including but not limited to: purchasing fire apparatus and other public safety facilities, expanding the City's vehicle and equipment fleet, installing and/or updating street and traffic management infrastructure, acquiring and/or building public parks and trails and other park infrastructure, acquiring and/or expanding law enforcement facilities; and

Whereas, the City's impact fees have remained unchanged for the past 15 years (since 2005); and

Whereas, the City commissioned TischlerBise to prepare the *2019 Service Area Report and Impact Fee Study* to update the City's service areas and make recommendations concerning impact fees; and

Whereas, the City Council has duly noticed and conducted a public hearing on February 3, 2020, on the *2019 Service Area Report and Impact Fee Study* and proposal to increase certain impact fees by 10%.

Now therefore be it resolved that the Missoula City Council adopts the *2019 Service Area Report and Impact Fee Study* and approves increasing certain fees as shown in Exhibit A effective March 2, 2020.

PASSED AND ADOPTED by the City Council of the City of Missoula, Montana, this

__day of _____, 2020.

ATTEST: APPROVED:

Martha L. Rehbein, City Clerk

John Engen, Mayor

2019 IMPACT FEE STUDY SUMMARY

RESIDENTIAL DEVELOPMENT

SIZE OF RESIDENTIAL UNIT	MAXIMUM Development Fees per Unit	PROPOSED Development Fees per Unit **	CURRENT Development Fees per Unit *
750 or Less	$3,601	$1,388	$1,405
751 to 1,000	$4,773	$1,546	$1,405
1,001 to 1,250	$5,704	$1,717	$1,561
1,251 to 1,500	$6,470	$1,841	$1,674
1,501 to 1,750	$7,102	$2,071	$1,883
1,751 to 2,000	$7,666	$2,162	$1,965
2,001 to 2,250 # (Typical residentail)	$8,137	$2,335	$2,123
2,251 to 2,500	$8,569	$2,407	$2,188
2,501 to 2,750	$8,971	$2,551	$2,319
2,751 to 3,000	$9,335	$2,610	$2,373
3,001 to 3,250	$9,669	$2,666	$2,424
3,251 to 3,500	$9,969	$2,746	$2,424
3,501 to 3,750	$10,266	$2,828	$2,424
3,751 to 4,000	$10,532	$2,902	$2,424
4,000 or More	$10,770	$2,939	$2,424

NON RESIDENTIAL DEVELOPMENT

NON RESIDENTIAL DEVELOPMENT TYPE	MAXIMUM Development Fees per 1,000 Square Feet	PROPOSED Development Fees per 1,000 Square Feet	CURRENT Development Fees per 1,000 Square Feet
Commercial / Retail	$6,196	$3,993	$3,630
Industrial	$1,918	$1,236	$876
Office / Other Service	$3,632	$2,341	$2,035
Institutional	$2,621	$1,689	$2,035

* - Current Development fees are restated to conform to the new square footage categories in the study.
** - Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation

2019 IMPACT FEE STUDY FEE DETAIL

RESIDENTIAL DEVELOPMENT

SIZE OF RESIDENTIAL UNIT	MAXIMUM Development Fees per Unit						PROPOSED Development Fees per Unit **						CURRENT Development Fees per Unit *						$ CHANGE Development Fees per Unit						% CHANGE Development Fees per Unit					
	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL
750 or Less	$571	$206	$61	$1,993	$769	$3,601	$179	$76	$15	$349	$769	$1,388	$180	$77	$14	$320	$814	$1,405	($1)	($1)	$1	$29	($45)	($17)	0%	-2%	7%	9%	-6%	-1%
751 to 1,000	$767	$276	$83	$2,677	$970	$4,773	$180	$77	$14	$320	$955	$1,546	$180	$77	$14	$320	$814	$1,405	$0	$0	$0	$0	$141	$141	0%	0%	0%	0%	17%	10%
1,001 to 1,250	$924	$333	$99	$3,224	$1,124	$5,704	$213	$82	$15	$380	$1,027	$1,717	$213	$82	$15	$380	$871	$1,561	$0	$0	$0	$0	$156	$156	0%	0%	0%	0%	18%	10%
1,251 to 1,500	$1,053	$379	$113	$3,673	$1,251	$6,470	$213	$92	$17	$380	$1,139	$1,841	$213	$92	$17	$380	$972	$1,674	$0	$0	$0	$0	$167	$167	0%	0%	0%	0%	17%	10%
1,501 to 1,750	$1,160	$418	$125	$4,044	$1,356	$7,102	$238	$104	$19	$422	$1,288	$2,071	$238	$104	$19	$422	$1,100	$1,883	$0	$0	$0	$0	$188	$188	0%	0%	0%	0%	17%	10%
1,751 to 2,000	$1,255	$452	$135	$4,376	$1,448	$7,666	$238	$111	$20	$422	$1,371	$2,162	$238	$111	$20	$422	$1,174	$1,965	$0	$0	$0	$0	$197	$197	0%	0%	0%	0%	17%	10%
2,001 to 2,250 # (Typical residental)	$1,333	$480	$143	$4,650	$1,530	$8,137	$255	$120	$22	$453	$1,485	$2,335	$255	$120	$22	$453	$1,273	$2,123	$0	$0	$0	$0	$212	$212	0%	0%	0%	0%	17%	10%
2,251 to 2,500	$1,406	$506	$151	$4,904	$1,602	$8,569	$255	$126	$23	$453	$1,550	$2,407	$255	$126	$23	$453	$1,331	$2,188	$0	$0	$0	$0	$219	$219	0%	0%	0%	0%	16%	10%
2,501 to 2,750	$1,473	$531	$159	$5,138	$1,670	$8,971	$270	$133	$24	$481	$1,643	$2,551	$270	$133	$24	$481	$1,411	$2,319	$0	$0	$0	$0	$232	$232	0%	0%	0%	0%	16%	10%
2,751 to 3,000	$1,535	$553	$165	$5,353	$1,729	$9,335	$270	$138	$25	$481	$1,696	$2,610	$270	$138	$25	$481	$1,459	$2,373	$0	$0	$0	$0	$237	$237	0%	0%	0%	0%	16%	10%
3,001 to 3,250	$1,591	$573	$171	$5,549	$1,785	$9,669	$270	$142	$26	$481	$1,747	$2,666	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$242	$242	0%	0%	0%	0%	16%	10%
3,251 to 3,500	$1,641	$591	$177	$5,725	$1,836	$9,969	$270	$142	$26	$481	$1,827	$2,746	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$322	$322	0%	0%	0%	0%	21%	13%
3,501 to 3,750	$1,692	$609	$182	$5,900	$1,883	$10,266	$270	$142	$26	$481	$1,909	$2,828	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$404	$404	0%	0%	0%	0%	27%	17%
3,751 to 4,000	$1,736	$625	$187	$6,057	$1,926	$10,532	$270	$142	$26	$481	$1,983	$2,902	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$478	$478	0%	0%	0%	0%	32%	20%
4,000 or More	$1,776	$640	$191	$6,193	$1,970	$10,770	$270	$142	$26	$481	$2,020	$2,939	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$515	$515	0%	0%	0%	0%	34%	21%

NON RESIDENTIAL DEVELOPMENT

NON RESIDENTIAL DEVELOPMENT TYPE	MAXIMUM Development Fees per 1,000 Square Feet						PROPOSED Development Fees per 1,000 Square Feet						CURRENT Development Fees per 1,000 Square Feet						$ CHANGE Development Fees per 1,000 Square Feet						% CHANGE Development Fees per 1,000 Square Feet					
	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL
Commercial / Retail	$878	$498	$177	$0	$4,643	$6,196	$260	$134	$31	$0	$3,568	$3,993	$260	$134	$31	$0	$3,205	$3,630	$0	$0	$0	$0	$363	$363	0%	0%	0%		11%	10%
Industrial	$611	$347	$35	$0	$925	$1,918	$210	$108	$8	$0	$638	$1,236	$210	$108	$8	$0	$550	$876	$0	$0	$0	$0	$88	$88	0%	0%	0%		16%	10%
Office / Other Service	$1,114	$632	$69	$0	$1,816	$3,632	$367	$189	$32	$0	$1,651	$2,341	$367	$189	$32	$0	$1,447	$2,035	$0	$0	$0	$0	$204	$204	0%	0%	0%		14%	10%
Institutional	$349	$198	$76	$0	$1,998	$2,621	$367	$189	$32	$0	$1,100	$1,689	$367	$189	$32	$0	$1,447	$2,035	$0	$0	$0	$0	($347)	($347)	0%	0%	0%		-24%	-17%

* - Current Development fees are restated to conform to the new square footage categories in the study.
** - Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation

DRAFT

Service Area Report and Impact Fee Study

Prepared for:

Missoula, Montana

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EXECUTIVE SUMMARY

The City of Missoula, Montana, contracted with TischlerBise to document land use assumptions, prepare the Service Area Report, and update impact fees within the applicable service areas pursuant to Montana Code 7-6-16 (hereafter referred to as the "Enabling Legislation"). Governmental entities in Montana may assess impact fees to offset infrastructure costs to the governmental entity for public facilities needed to serve future development. For each public facility for which an impact fee is imposed, the governmental entity shall prepare and approve a service area report. The impact fees must (1) be reasonably related to and reasonably attributable to the development's share of the cost of infrastructure improvements made necessary by the new development and (2) may not exceed a proportionate share of the costs incurred or to be incurred by the governmental entity in accommodating the development.

Impact fees are one-time payments used to construct system improvements needed to accommodate future development, and the fee represents future development's proportionate share of infrastructure costs. Impact fees may be used for infrastructure improvements or debt service for growth-related infrastructure. In contrast to general taxes, impact fees may not be used for operations, maintenance, replacement, or correcting existing deficiencies.

This update of Missoula's Service Area Report and associated update to its impact fees includes the following public facilities:

1. Community Services
2. Fire
3. Law Enforcement
4. Parks and Open Space
5. Transportation

Montana Impact Fee Enabling Legislation

The Enabling Legislation governs how impact fees are calculated for governmental entities in Montana.

Public Facilities

Under the requirements of the Enabling Legislation, impact fees may only be used for construction, acquisition, or expansion of public facilities made necessary by new development. "Public Facilities" means any of the following categories of capital improvements with a useful life of 10 years or more that increase or improve the service capacity of a public facility:

1. a water supply production, treatment, storage, or distribution facility;
2. a wastewater collection, treatment, or disposal facility;
3. a transportation facility, including roads, streets, bridges, rights-of-way, traffic signals, and landscaping;
4. a storm water collection, retention, detention, treatment, or disposal facility or a flood control facility;
5. a police, emergency medical rescue, or fire protection facility; and
6. other facilities for which documentation is prepared as provided in 7-6-1602 that have been approved as part of an impact fee ordinance or resolution by:
    a. a two-thirds majority of the governing body of an incorporated city, town, or consolidated local government; or
    b. a unanimous vote of the board of county commissioners of a county government.

Service Area Report

For each public facility for which an impact fee is imposed, the governmental entity shall prepare and approve a service area report. The service area report is a written analysis that must:

1. describe existing conditions of the facility;
2. establish level-of-service standards;
3. forecast future additional needs for service for a defined period of time;
4. identify capital improvements necessary to meet future needs for service;
5. identify those capital improvements needed for continued operation and maintenance of the facility;
6. make a determination as to whether one service area or more than one service area is necessary to establish a correlation between impact fees and benefits;
7. make a determination as to whether one service area or more than one service area for transportation facilities is needed to establish a correlation between impact fees and benefits;

8. establish the methodology and time period over which the governmental entity will assign the proportionate share of capital costs for expansion of the facility to provide service to new development within each service area;
9. establish the methodology that the governmental entity will use to exclude operations and maintenance costs and correction of existing deficiencies from the impact fee;
10. establish the amount of the impact fee that will be imposed for each unit of increased service demand; and
11. have a component of the budget of the governmental entity that:
    a. schedules construction of public facility capital improvements to serve projected growth;
    b. projects costs of the capital improvements;
    c. allocates collected impact fees for construction of the capital improvements; and
    d. covers at least a 5-year period and is reviewed and updated at least every 5 years.

Legal Framework

Both state and federal courts have recognized the imposition of impact fees as a legitimate form of land use regulation, provided the fees meet standards intended to protect against regulatory takings. Land use regulations, development exactions, and impact fees are subject to the Fifth Amendment prohibition on taking of private property for public use without just compensation. To comply with the Fifth Amendment, development regulations must be shown to substantially advance a legitimate governmental interest. In the case of impact fees, that interest is in the protection of public health, safety, and welfare by ensuring development is not detrimental to the quality of essential public services. The means to this end are also important, requiring both procedural and substantive due process. The process followed to receive community input (i.e. stakeholder meetings, work sessions, and public hearings) provides opportunities for comments and refinements to the impact fees.

There is little federal case law specifically dealing with impact fees, although other rulings on other types of exactions (e.g., land dedication requirements) are relevant. In one of the most important exaction cases, the U. S. Supreme Court found that a government agency imposing exactions on development must demonstrate an "essential nexus" between the exaction and the interest being protected (see Nollan v. California Coastal Commission, 1987). In a more recent case (Dolan v. City of Tigard, OR, 1994), the Court ruled that an exaction must also be "roughly proportional" to the burden created by development. However, the Dolan decision appeared to set a higher standard of review for mandatory dedications of land than for monetary exactions such as impact fees.

There are three reasonable relationship requirements for impact fees that are closely related to "rational nexus" or "reasonable relationship" requirements enunciated by a number of state courts. Although the term "dual rational nexus" is often used to characterize the standard by which courts evaluate the validity

of impact fees under the U.S. Constitution, we prefer a more rigorous formulation that recognizes three elements: "need," "benefit," and "proportionality." The dual rational nexus test explicitly addresses only the first two, although proportionality is reasonably implied, and was specifically mentioned by the U.S. Supreme Court in the Dolan case. Individual elements of the nexus standard are discussed further in the following paragraphs.

All new development in a community creates additional demands on some, or all, public facilities provided by local government. If the capacity of facilities is not increased to satisfy that additional demand, the quality or availability of public services for the entire community will deteriorate. Impact fees may be used to recover the cost of development-related facilities, but only to the extent that the need for facilities is a consequence of development that is subject to the fees. The Nollan decision reinforced the principle that development exactions may be used only to mitigate conditions created by the developments upon which they are imposed. That principle clearly applies to impact fees. In this study, the impact of development on infrastructure needs is analyzed in terms of quantifiable relationships between various types of development and the demand for specific capital facilities, based on applicable level-of-service standards.

The requirement that exactions be proportional to the impacts of development was clearly stated by the U.S. Supreme Court in the Dolan case and is logically necessary to establish a proper nexus. Proportionality is established through the procedures used to identify development-related facility costs, and in the methods used to calculate impact fees for various types of facilities and categories of development. The demand for capital facilities is measured in terms of relevant and measurable attributes of development (e.g. a typical housing unit's average weekday vehicle trips).

A sufficient benefit relationship requires that impact fee revenues be segregated from other funds and expended only on the facilities for which the fees were charged. Impact fees must be expended in a timely manner and the facilities funded by the fees must serve the development paying the fees. However, nothing in the U.S. Constitution or the state enabling legislation requires that facilities funded with fee revenues be available exclusively to development paying the fees. In other words, benefit may extend to a general area including multiple real estate developments. Procedures for the earmarking and expenditure of fee revenues are discussed near the end of this study. All of these procedural as well as substantive issues are intended to ensure that new development benefits from the impact fees they are required to pay. The authority and procedures to implement impact fees is separate from and complementary to the authority to require improvements as part of subdivision or zoning review.

As documented in this report, the City of Missoula has complied with applicable legal precedents. Impact fees are proportionate and reasonably related to the capital improvement demands of new development. Specific costs have been identified using local data and current dollars. With input from City staff, TischlerBise identified service demand indicators for each type of infrastructure and calculated proportionate share factors to allocate costs by type of development. This report documents the formulas and input variables used to calculate the impact fees for each type of public facility. Impact fee methodologies also identify the extent to which new development is entitled to various types of credits to avoid potential double payment of growth-related capital costs.

Methodology

Impact fees for public facilities made necessary by new development must be based on the same level of service provided to existing development in the service area. There are three basic methodologies used to calculate impact fees. They examine the past, present, and future status of infrastructure. The objective of evaluating these different methodologies is to determine the best measure of the demand created by new development for additional infrastructure capacity. Each method has advantages and disadvantages in a particular situation and can be used simultaneously for different cost components. Additionally, impact fees for public facilities can also include a fee for the administration of the impact fee not to exceed five percent of the total impact fee collected.

Reduced to its simplest terms, the process of calculating impact fees involves two main steps: (1) determining the cost of growth-related capital improvements and (2) allocating those costs equitably to various types of development. In practice, though, the calculation of impact fees can become quite complicated because of the many variables involved in defining the relationship between development and the need for facilities within the designated service area. The following paragraphs discuss basic methods for calculating impact fees and how those methods can be applied.

- **Cost Recovery** (past improvements) - The rationale for recoupment, often called cost recovery, is that future development is paying for its share of the useful life and remaining capacity of facilities already built, or land already purchased, from which future development will benefit. This methodology is often used for utility systems that must provide adequate capacity before new development can take place.
- **Incremental Expansion** (concurrent improvements) - The incremental expansion methodology documents current level-of-service standards for each type of public facility, using both quantitative and qualitative measures. This approach assumes there are no existing infrastructure deficiencies or surplus infrastructure capacity. Future development is only paying its proportionate share for growth-related infrastructure. Revenue will be used to expand or provide additional facilities, as needed, to accommodate future development. An incremental expansion methodology is best suited for public facilities that will be expanded in regular increments to keep pace with development.
- **Plan-Based** (future improvements) - The plan-based methodology allocates costs for a specified set of improvements to a specified amount of development. Improvements are typically identified in a long-range facility plan and development potential is identified by a land use plan. There are two basic options for determining the cost per service demand unit: (1) total cost of a public facility can be divided by total service demand units (average cost), or (2) the growth-share of the public facility cost can be divided by the net increase in service demand units over the planning timeframe (marginal cost).

Conceptual Impact Fee Calculation

In contrast to project-level improvements, impact fees fund growth-related infrastructure that will benefit multiple development projects, or the entire service area (usually referred to as system improvements). The first step is to determine an appropriate service demand indicator for the particular type of infrastructure. The service demand indicator measures the number of service units for each unit of development. For example, an appropriate indicator of the demand for parks is population growth and the increase in population can be estimated from the average number of persons per housing unit. The second step in the impact fee formula is to determine infrastructure improvement units per service demand unit, typically called level-of-service (LOS) standards. In keeping with the park example, a common LOS standard is improved park acres per thousand people. The third step in the impact fee formula is the cost of various infrastructure units. To complete the park example, this part of the formula would establish a cost per acre for land acquisition and/or park improvements.

Evaluation of Credits

A consideration of credits is integral to the development of a legally defensible impact fee. There are two types of credits that should be addressed in impact fee studies and ordinances. The first is a revenue credit due to possible double payment situations, which could occur when other revenues may contribute to the capital costs of infrastructure covered by the impact fee. This type of credit is integrated into the fee calculation, thus reducing the fee amount. As discussed further in the Law Enforcement chapter, a debt credit is used to offset future debt payments for the police substation.

The second type of credit is a site-specific credit for system improvements that have been included in the impact fee calculations. Policies and procedures related to site-specific credits for system improvements should be addressed in the ordinance that establishes the impact fees. However, the general concept is that developers may be eligible for site-specific credits only if they provide system improvements that have been included in the impact fee calculations. Project improvements normally required as part of the development approval process are not eligible for credits against impact fees. Site-specific credits are addressed in the administration and implementation of the development fee program.

IMPACT FEES

Figure 1 summarizes service areas, methodologies, and infrastructure cost components for each public facility.

Figure 1: Proposed Service Areas, Methodologies, and Cost Components

Public Facility	Service Area	Cost Recovery	Incremental Expansion	Plan-Based	Cost Allocation
Community Services	Citywide	N/A	Facilities, Vehicles and Equipment	N/A	Population, Jobs
Fire	Citywide	N/A	Facilities, Apparatus	N/A	Population, Jobs
Law Enforcement	Citywide	Evidence Storage	Stations	N/A	Population, Vehicle Trips
Parks and Open Space	Citywide	N/A	Community/ Regional Park Land, Amenities, Trailheads, Vehicles and Equipment	N/A	Population
Transportation	Citywide	N/A	Complete Streets, Improved Intersections, Commuter Trails	N/A	Person Trips

Current Impact Fees

Missoula's current impact fee schedule for residential and nonresidential development is shown below in Figure 2. Residential impact fees for single-family units and mobile homes are assessed per housing unit based on the floor area of the unit, and fees for all other types of housing units are assessed per housing unit. Fees for nonresidential development are assessed per 1,000 square feet of floor area.

Figure 2: Current Impact Fee Schedule

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Single/Mobile less than 1,200	$180	$77	$14	$320	$814	$1,405
Single/Mobile 1200-1299	$213	$82	$15	$380	$871	$1,561
Single/Mobile 1300-1399	$213	$87	$16	$380	$923	$1,619
Single/Mobile 1400-1499	$213	$92	$17	$380	$972	$1,674
Single/Mobile 1500-1599	$238	$96	$17	$422	$1,017	$1,790
Single/Mobile 1600-1699	$238	$100	$18	$422	$1,060	$1,838
Single/Mobile 1700-1799	$238	$104	$19	$422	$1,100	$1,883
Single/Mobile 1800-1899	$238	$108	$19	$422	$1,138	$1,925
Single/Mobile 1900-1999	$238	$111	$20	$422	$1,174	$1,965
Single/Mobile 2000-2099	$255	$114	$21	$453	$1,209	$2,052
Single/Mobile 2100-2199	$255	$117	$21	$453	$1,241	$2,087
Single/Mobile 2200-2299	$255	$120	$22	$453	$1,273	$2,123
Single/Mobile 2300-2399	$255	$123	$22	$453	$1,303	$2,156
Single/Mobile 2400-2499	$255	$126	$23	$453	$1,331	$2,188
Single/Mobile 2500-2599	$270	$128	$23	$481	$1,359	$2,261
Single/Mobile 2600-2699	$270	$131	$24	$481	$1,386	$2,292
Single/Mobile 2700-2799	$270	$133	$24	$481	$1,411	$2,319
Single/Mobile 2800-2899	$270	$136	$25	$481	$1,436	$2,348
Single/Mobile 2900-2999	$270	$138	$25	$481	$1,459	$2,373
Single/Mobile 3000-3099	$270	$140	$25	$481	$1,483	$2,399
Single/Mobile 3100-3199	$270	$142	$26	$481	$1,505	$2,424
Single/Mobile 3200 or larger	$270	$142	$26	$481	$1,505	$2,424
All Other Housing	$161	$69	$13	$286	$733	$1,262

Nonresidential Development	Development Fees per 1,000 Square Feet					
Land Use Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$260	$134	$31	$0	$3,205	$3,630
Industrial	$367	$189	$32	$0	$1,447	$2,035
Office / Other Service	$210	$108	$8	$0	$550	$876
Institutional	$116	$60	$4	$0	$391	$571

Proposed Impact Fees

Figure 3 provides a schedule of the maximum allowable impact fees by type of land use for the City of Missoula. The fees represent the highest amount allowable for each type of applicable land use, which represents new growth's fair share of the cost for capital facilities. The City may adopt fees that are less than the amounts shown. However, a reduction in impact fee revenue will necessitate an increase in other revenues, a decrease in planned capital expenditures, and/or a decrease in levels of service.

The proposed impact fees for residential development will be assessed per housing unit, based on size of unit. Proposed nonresidential impact fees will be assessed per 1,000 square feet of floor area.

Figure 3: Proposed Impact Fee Schedule

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
750 or Less	$571	$206	$61	$1,993	$769	$3,601
751 to 1,000	$767	$276	$83	$2,677	$970	$4,773
1,001 to 1,250	$924	$333	$99	$3,224	$1,124	$5,704
1,251 to 1,500	$1,053	$379	$113	$3,673	$1,251	$6,470
1,501 to 1,750	$1,160	$418	$125	$4,044	$1,356	$7,102
1,751 to 2,000	$1,255	$452	$135	$4,376	$1,448	$7,666
2,001 to 2,250	$1,333	$480	$143	$4,650	$1,530	$8,137
2,251 to 2,500	$1,406	$506	$151	$4,904	$1,602	$8,569
2,501 to 2,750	$1,473	$531	$159	$5,138	$1,670	$8,971
2,751 to 3,000	$1,535	$553	$165	$5,353	$1,729	$9,335
3,001 to 3,250	$1,591	$573	$171	$5,549	$1,785	$9,669
3,251 to 3,500	$1,641	$591	$177	$5,725	$1,836	$9,969
3,501 to 3,750	$1,692	$609	$182	$5,900	$1,883	$10,266
3,751 to 4,000	$1,736	$625	$187	$6,057	$1,926	$10,532
4,000 or More	$1,776	$640	$191	$6,193	$1,970	$10,770

Nonresidential Development	Development Fees per 1,000 Square Feet					
Development Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$878	$498	$177	$0	$4,643	$6,196
Industrial	$611	$347	$35	$0	$925	$1,918
Office / Other Service	$1,114	$632	$69	$0	$1,816	$3,632
Institutional	$349	$198	$76	$0	$1,998	$2,621

Difference Between Current and Proposed Impact Fees

Figure 4 shows the difference between the current and the proposed fees for residential and nonresidential development.

Figure 4: Difference between Current and Proposed Impact Fees

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
750 or Less	$410	$137	$48	$1,707	$36	$2,339
751 to 1,000	$587	$199	$69	$2,357	$156	$3,368
1,001 to 1,250	$711	$251	$84	$2,844	$253	$4,143
1,251 to 1,500	$840	$287	$96	$3,293	$279	$4,796
1,501 to 1,750	$922	$314	$106	$3,622	$256	$5,219
1,751 to 2,000	$1,017	$341	$115	$3,954	$274	$5,701
2,001 to 2,250	$1,078	$360	$121	$4,197	$257	$6,014
2,251 to 2,500	$1,151	$380	$128	$4,451	$271	$6,381
2,501 to 2,750	$1,203	$398	$135	$4,657	$259	$6,652
2,751 to 3,000	$1,265	$415	$140	$4,872	$270	$6,962
3,001 to 3,250	$1,321	$431	$145	$5,068	$280	$7,245
3,251 to 3,500	$1,371	$449	$151	$5,244	$331	$7,545
3,501 to 3,750	$1,422	$467	$156	$5,419	$378	$7,842
3,751 to 4,000	$1,466	$483	$161	$5,576	$421	$8,108
4,000 or More	$1,506	$498	$165	$5,712	$465	$8,346

Nonresidential Development	Development Fees per 1,000 Square Feet					
Land Use Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$618	$364	$146	$0	$1,438	$2,566
Industrial	$401	$239	$27	$0	$375	$1,042
Office / Other Service	$747	$443	$37	$0	$369	$1,597
Institutional	($18)	$9	$44	$0	$551	$586

A note on rounding: Calculations throughout this report are based on an analysis conducted using Excel software. Most results are discussed in the report using two, three, and four decimal places, which represent rounded figures. However, the analysis itself uses figures carried to their ultimate decimal places; therefore, the sums and products generated in the analysis may not equal the sum or product if the reader replicates the calculation with the factors shown in the report (due to the rounding of figures shown, not in the analysis).

COMMUNITY SERVICES SERVICE AREA REPORT

The Community Services Service Area Report includes components for facilities, and vehicles and equipment. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula provides general governmental services citywide. As a result, the service area for the Community Services Service Area Report is citywide.

Cost Allocation

For certain public facilities TischlerBise uses functional population to establish the relative demand for infrastructure from both residential and nonresidential development. As shown in Figure CS1, functional population accounts for people living and working in a jurisdiction. Residents who do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents who work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents who work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data, the resulting proportionate share is 65 percent residential and 35 percent nonresidential.

Figure CS1: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
			Total		1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Service Demand Units

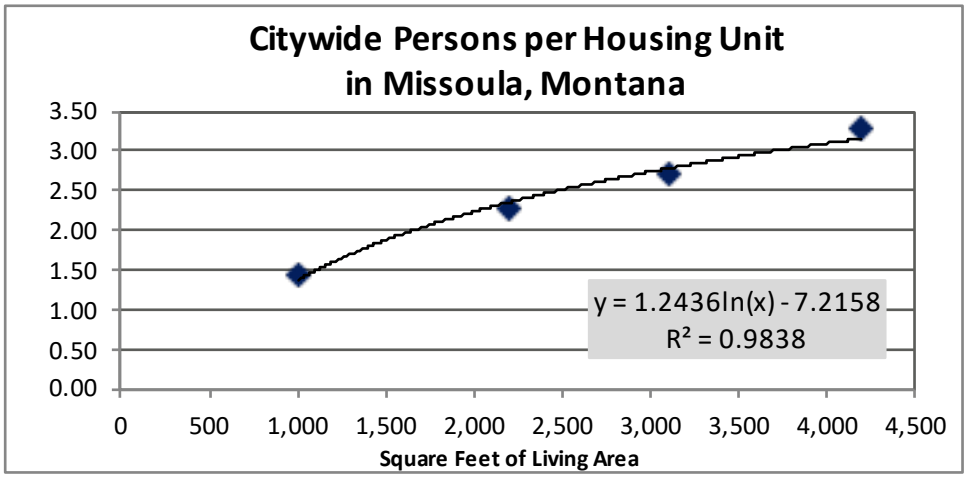
Community Services impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure CS2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure CS2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Community Services impact fees for nonresidential development are calculated per job, and then converted to an appropriate amount for each land use type based on a jobs per 1,000 square feet ratio. TischlerBise uses the term "job" to refer to employment by place of work. Jobs per 1,000 square feet ratios shown in Figure CS3 are from the 10th edition of the reference book, *Trip Generation*, published in 2017 by the Institute of Transportation Engineers (ITE). For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 1.63 employees per 1,000 square feet of floor area. For Institutional development, Elementary School (ITE 520), with an average of 0.93 employees per 1,000 square feet, is a reasonable proxy. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 2.97 employees per 1,000 square feet. The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 2.34 employees per 1,000 square feet.

Figure CS3: Jobs per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Facilities

The Community Services impact fees include a component for facilities, and this analysis uses the incremental expansion methodology to calculate the facilities component of the Community Services impact fees. Residential level-of-service standards are calculated based on the 2018 population of 71,711 persons, and nonresidential standards are calculated based on 2018 employment of 57,674 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure CS4, Missoula has 231,741 square feet of Community Services facilities. To allocate the proportionate share of demand for Community Services facilities to residential and nonresidential development, this analysis uses functional population. Missoula's existing level-of-service standard for residential development is 2.1005 square feet of Community Services facilities per person (231,741 square feet X 65 percent residential share / 71,711 persons). The nonresidential level-of-service standard is 1.4063 square feet of Community Services facilities per job (231,741 square feet X 35 percent nonresidential share / 57,674 jobs). TischlerBise calculated the cost per square foot of $221 by inflating the cost factors used in the 2002 Study by the 15-year ENR Construction Cost Index (2002-2017). The facilities cost is $464.22 per person (2.1005 square feet per person X $221 per square foot) and $310.80 per job (1.4063 square feet per job X $221 per square foot).

Figure CS4: Existing Level-of Service Standards

Description	Square Feet
Community Services Facilities	231,741

Cost Allocation Factors	
Cost per Square Foot[1]	$221

Level-of-Service (LOS) Standards	
Existing Square Feet	231,741
Residential	
Residential Share	65%
2018 Population	71,711
Square Feet per Person	2.1005
Cost per Person	**$464.22**
Nonresidential	
Nonresidential Share	35%
2018 Jobs	57,674
Square Feet per Job	1.4063
Cost per Job	**$310.80**

1. 2002 Study cost adjusted by ENR Construction Cost Index.

Vehicles and Equipment

The Community Services impact fees also include a component for vehicles and equipment. This analysis uses the incremental expansion methodology to calculate the vehicles and equipment component of the Community Services impact fees. Residential level-of-service standards are calculated based on the 2018 population of 71,711 persons, and nonresidential standards are calculated based on 2018 employment of 57,674 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure CS5, Missoula's inventory of Community Services vehicles and equipment includes 86 units broken down into five categories: Traffic Division, Fleet Services, Development Services, Street Division, and Fleet Maintenance. The total replacement cost for these vehicles is $7.64 million, or $88,843 per unit. A detailed list of vehicles and equipment for each division is located in Appendix E.

To allocate the proportionate share of demand for Community Services vehicles and equipment to residential and nonresidential development, this analysis uses functional population. Missoula's existing level-of-service standard for residential development is 0.00078 units per person (86 units X 65 percent residential share / 71,711 persons). The nonresidential level-of-service standard is 0.00052 units per job (86 units X 35 percent nonresidential share / 57,674 jobs). The vehicles and equipment cost is $69.25 per person (0.00078 units per person X $88,843 per unit) and $46.37 per job (0.00052 units per job X $88,843 per unit).

Figure CS5: Existing Level-of Service Standards

Division	Units	Replacement Cost
Traffic Division	8	$664,000
Fleet Services	3	$105,000
Development Services	10	$355,000
Street Division	60	$6,276,500
Fleet Maintenance	5	$240,000
Total	86	$7,640,500

Cost Allocation Factors	
Cost per Unit	$88,843

Level-of-Service (LOS) Standards	
Existing Units	86
Residential	
Residential Share	65%
2018 Population	71,711
Units per Person	0.00078
Cost per Person	**$69.25**
Nonresidential	
Nonresidential Share	35%
2018 Jobs	57,674
Units per Job	0.00052
Cost per Job	**$46.37**

Projected Service Demand Units and Demand for Services

To accommodate projected development over the next 10 years, Missoula will construct additional Community Services facilities and purchase additional vehicles and equipment. The anticipated needs are based on the development projections contained in the Land Use Assumptions (see Appendix A).

Facilities

Shown in Figure CS6, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 26,530 additional square feet of Community Services facilities (12,630 additional persons X 2.1005 square feet per person) at a cost of approximately $5.86 million (26,530 square feet X $221 per square foot). Future nonresidential development will demand 11,434 additional square feet (8,130 additional jobs X 1.4063 square feet per job) at a cost of approximately $2.53 million (11,434 square feet X $221 per square foot). The 10-year demand for growth-related Community Services facilities equals 37,963 additional square feet at a cost of approximately $8.39 million.

Figure CS6: Growth-Related Need for Community Services Facilities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Community Services Facilities	2.1005 Square Feet	per Person	$221
	1.4063 Square Feet	per Job	

Need for Community Services Facilities					
Year	Population	Jobs	Residential	Nonresidential	Total Square Feet
2018	71,711	57,674	150,632	81,109	231,741
2019	72,974	58,438	153,285	82,184	235,468
2020	74,237	59,214	155,938	83,275	239,213
2021	75,500	59,999	158,591	84,379	242,970
2022	76,763	60,795	161,244	85,499	246,742
2023	78,026	61,602	163,897	86,633	250,530
2024	79,289	62,420	166,550	87,784	254,333
2025	80,552	63,249	169,203	88,950	258,152
2026	81,815	64,090	171,855	90,132	261,988
2027	83,078	64,941	174,508	91,329	265,838
2028	84,341	65,804	177,161	92,543	269,704
10-Yr Increase	12,630	8,130	26,530	11,434	37,963

Growth-Related Expenditures	$5,863,083	$2,526,816	$8,389,899

Vehicles and Equipment

Shown in Figure CS7, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 9.8 additional units of Community Services vehicles and equipment (12,630 additional persons X 0.00078 units per person) at a cost of approximately $875,000 (9.8 units X $88,843 per unit). Future nonresidential development will demand 4.2 additional units (8,130 additional jobs X 0.00052 units per job) at a cost of approximately $377,000 (4.2 units X $88,843 per unit). The 10-year demand for growth-related Community Services vehicles and equipment equals 14.1 additional units at a cost of approximately $1.25 million.

Figure CS7: Growth-Related Need for Community Services Vehicles and Equipment

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Community Services Vehicles & Equipment	0.00078 Units	per Person	$88,843
	0.00052 Units	per Job	

Need for Community Services Vehicles and Equipment					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	55.9	30.1	86.0
2019	72,974	58,438	56.9	30.5	87.4
2020	74,237	59,214	57.9	30.9	88.8
2021	75,500	59,999	58.9	31.3	90.2
2022	76,763	60,795	59.8	31.7	91.6
2023	78,026	61,602	60.8	32.2	93.0
2024	79,289	62,420	61.8	32.6	94.4
2025	80,552	63,249	62.8	33.0	95.8
2026	81,815	64,090	63.8	33.4	97.2
2027	83,078	64,941	64.8	33.9	98.7
2028	84,341	65,804	65.7	34.3	100.1
10-Yr Increase	12,630	8,130	9.8	4.2	14.1

Growth-Related Expenditures	$874,687	$376,964	$1,251,651

Community Services Impact Fees

Revenue Credits

A revenue credit is not necessary for Community Services impact fees because 10-year growth-related expenditures exceed the impact fee revenue projected to be generated according to the Land Use Assumptions (see Figure CS9). The City does not have any outstanding debt for Community Services improvements that will be retired through property taxes.

Proposed Community Services Impact Fees

Figure CS8 shows the proposed maximum supportable Community Services impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $560.15 per person and $375.03 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $1,255 ($560.15 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $878 per 1,000 square feet of floor area ($375.03 per job X 2.34 jobs per 1,000 square feet).

Figure CS8: Proposed Community Services Impact Fees

Fee Component	Cost per Person	Cost per Job
Facilities	$464.22	$310.80
Vehicles and Equipment	$69.25	$46.37
Subtotal	$533.47	$357.17
Administration Fee (5%)	$26.67	$17.86
Total	$560.15	$375.03

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$571**	$161	$410
751 to 1,000	1.37	**$767**	$180	$587
1,001 to 1,250	1.65	**$924**	$213	$711
1,251 to 1,500	1.88	**$1,053**	$213	$840
1,501 to 1,750	2.07	**$1,160**	$238	$922
1,751 to 2,000	2.24	**$1,255**	$238	$1,017
2,001 to 2,250	2.38	**$1,333**	$255	$1,078
2,251 to 2,500	2.51	**$1,406**	$255	$1,151
2,501 to 2,750	2.63	**$1,473**	$270	$1,203
2,751 to 3,000	2.74	**$1,535**	$270	$1,265
3,001 to 3,250	2.84	**$1,591**	$270	$1,321
3,251 to 3,500	2.93	**$1,641**	$270	$1,371
3,501 to 3,750	3.02	**$1,692**	$270	$1,422
3,751 to 4,000	3.10	**$1,736**	$270	$1,466
4,000 or More	3.17	**$1,776**	$270	$1,506

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$878**	$260	$618
Industrial	1.63	**$611**	$210	$401
Office / Other Service	2.97	**$1,114**	$367	$747
Institutional	0.93	**$349**	$367	($18)

1. See Land Use Assumptions

Projected Community Services Impact Fee Revenue

Revenue projections assume implementation of the proposed Community Services impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure CS9, Community Services fee revenue is projected to total approximately $10.12 million over the next 10 years, compared to projected expenditures of approximately $10.12 million.

Figure CS9: Projected Community Services Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Facilities	$8,389,899	$0	$8,389,899
Vehicles and Equipment	$1,251,651	$0	$1,251,651
Administration Fee	$482,078	$0	$482,078
Total	$10,123,628	$0	$10,123,628

Year		Single Family $1,350 per unit	Multi-Family $902 per unit	Comm / Ret $878 per KSF	Industrial $611 per KSF	Office / Other $1,114 per KSF	Institutional $349 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$3,274,990	$3,799,918	$930,054	$228,013	$1,097,123	$793,463

Projected Fee Revenue	**$10,123,561**
Total Expenditures	**$10,123,628**

FIRE SERVICE AREA REPORT

The Fire Service Area Report includes components for facilities and apparatus. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

Missoula's Fire Department strives to provide a uniform response time citywide, and its fire stations operate as an integrated network. Depending on the number and type of calls, apparatus can be dispatched citywide from any of the stations. As a result, the service area for the Fire Service Area Report is citywide.

Cost Allocation

Costs for Fire capital improvements are allocated to both residential and nonresidential development using calls for service. Missoula's Fire Department provided calls for service data for years 2014 through 2017, summarized in Figure F1. Calls for service not related to traffic incidents were separated between residential and nonresidential based on the land use of each call's source. During the four-year period, there were a total of 13,977 residential calls and 11,860 nonresidential calls to the Fire Department, representing 54 percent and 46 percent, respectively, of all non-traffic calls. These proportions are used to establish the residential and nonresidential level-of-service standards.

Figure F1: Fire Calls for Service

Call Type	2014	2015	2016	2017	Total	Share
Residential	3,033	3,616	3,721	3,607	13,977	54%
Nonresidential	2,547	2,938	3,087	3,288	11,860	46%
Non-Traffic Total	5,580	6,554	6,808	6,895	25,837	100%
Other	1,654	1,437	1,517	1,451	6,059	
Total	7,234	7,991	8,325	8,346	31,896	

Service Demand Units

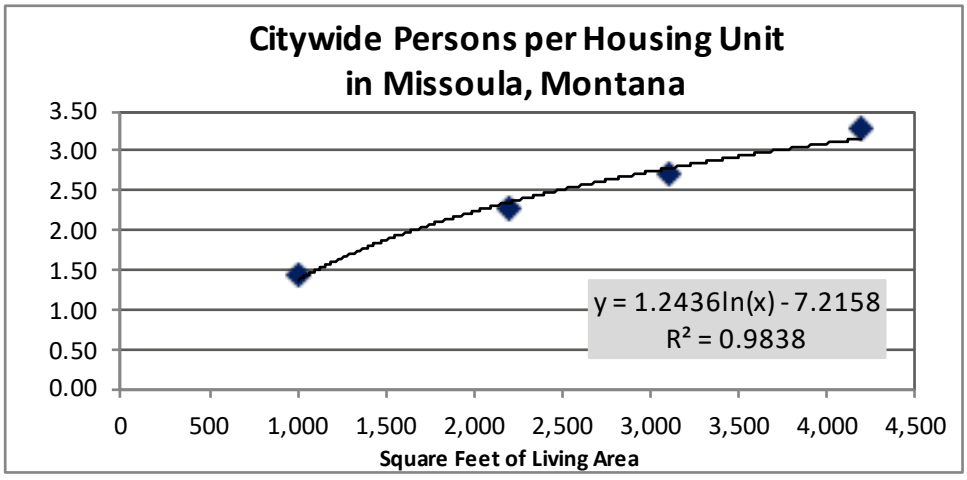
Fire impact fees impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure F2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure F2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Fire impact fees for nonresidential development are calculated per job, and then converted to an appropriate amount for each land use type based on a jobs per 1,000 square feet ratio. TischlerBise uses the term "job" to refer to employment by place of work. Jobs per 1,000 square feet ratios shown in Figure F3 are from the 10th edition of the reference book, *Trip Generation*, published in 2017 by the Institute of Transportation Engineers (ITE). For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 1.63 employees per 1,000 square feet of floor area. For Institutional development, Elementary School (ITE 520), with an average of 0.93 employees per 1,000 square feet, is a reasonable proxy. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 2.97 employees per 1,000 square feet. The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 2.34 employees per 1,000 square feet.

Figure F3: Jobs per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Facilities

The first component of the Fire impact fee is facilities. The incremental expansion methodology is used to calculate the Facilities component of the Fire fees. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure F4, Missoula has a total of 60,597 square feet of Fire facilities, which consist of five fire stations and a small boathouse. The City intends to construct Station 6 within the next 10 years. The new station will be 9,337 square feet in area and is expected to cost $2.6 million (including land), or $278 per square foot. The cost per square foot of the new station is used to estimate the replacement cost of the Fire Department's existing facilities.

To determine the residential level-of-service standards, the total existing floor area is multiplied by the residential proportionate share (54 percent) and divided by the 2018 population (71,711), yielding 0.4571 square feet of Fire facilities per person. Similarly, the nonresidential level of service standard is calculated by multiplying the total floor area by the nonresidential proportionate share (46 percent) and dividing by 2018 jobs (57,674), yielding 0.4823 square feet per job. The facilities cost is $127.29 per person (0.4571 square feet per person X $278 per square foot) and $134.30 per job (0.4823 square feet per person X $278 per square foot).

Figure F4: Existing Level-of-Service Standards

Description	Square Feet
Station 1	15,512
Station 2	8,547
Station 3	7,650
Station 4	19,103
Station 5	9,337
Boathouse	448
Total	60,597

Cost Allocation Factors	
Cost per Square Foot[1]	$278

Level-of-Service (LOS) Standards	
Existing Square Feet	60,597
Residential	
Residential Share	54%
2018 Population	71,711
Square Feet per Person	0.4571
Cost per Person	**$127.29**
Nonresidential	
Nonresidential Share	46%
2018 Jobs	57,674
Square Feet per Job	0.4823
Cost per Job	**$134.30**

1. Station 6, City of Missoula Fire Department

Apparatus

The second component of the Fire impact fee is apparatus. The incremental expansion methodology is used to calculate the vehicles component of the Fire fee. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 jobs (see the Land Use Assumptions in Appendix A).

Figure F5 summarizes the City's fire apparatus and replacement costs. Missoula has a total of 35 apparatus with a total estimated replacement cost of $8.60 million, or $245,571 per unit. To derive the residential level-of-service standards, the total number of apparatus is multiplied by the residential proportionate share (54 percent) and divided by the 2018 population (71,711), yielding 0.0003 units per person. Similarly, the nonresidential level of service standard is calculated by multiplying the number of apparatus by the nonresidential cost share (46 percent) and dividing by 2018 jobs (57,674), yielding 0.0003 units per job. The apparatus cost is $64.84 per person (0.0003 units per person X $245,571 per unit) and $68.41 per job (0.0003 units per job X $245,571 per unit).

Figure F5: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Pierce Type 1 Engine	8	$500,000	$4,000,000
Smeal Ladder Truck	1	$1,400,000	$1,400,000
Pierce Ladder Truck	1	$1,500,000	$1,500,000
F550 Wildland Engine	2	$150,000	$300,000
Smeal Wildland Engine	1	$150,000	$150,000
F450 Wildland Engine	2	$60,000	$120,000
International Water Tender	1	$350,000	$350,000
2016 Command Vehicle	1	$70,000	$70,000
F250 Command Vehicle	2	$40,000	$80,000
Chevrolet Impala	1	$30,000	$30,000
Ford F250	1	$35,000	$35,000
Toyota Prius	1	$30,000	$30,000
Chevrolet Colorado	3	$30,000	$90,000
Ford Ranger	2	$30,000	$60,000
2016 Nissan	1	$30,000	$30,000
2016 Nissan	1	$35,000	$35,000
2007 Dodge	1	$35,000	$35,000
Seadoo	2	$15,000	$30,000
CataRaft	1	$10,000	$10,000
F550 Utility Vehicle	1	$40,000	$40,000
Medix Ambulance	1	$200,000	$200,000
Total	35	$245,571	$8,595,000

Cost Allocation Factors	
Cost per Unit	$245,571

Level-of-Service (LOS) Standards	
Existing Apparatus	35
Residential	
Residential Share	54%
2018 Population	71,711
Units per Person	0.0003
Cost per Person	**$64.84**
Nonresidential	
Nonresidential Share	46%
2018 Jobs	57,674
Units per Job	0.0003
Cost per Job	**$68.41**

Projected Service Demand Units and Demand for Services

To accommodate projected development over the next 10 years, Missoula will construct additional Fire facilities and purchase additional apparatus. The anticipated needs are based on the development projections contained in the Land Use Assumptions (see Appendix A).

Facilities

Shown in Figure F6, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 5,774 additional square feet of Fire facilities (12,630 additional persons X 0.4571 square feet per person) at a cost of approximately $1.61 million (12,630 square feet X $278 per square foot). Future nonresidential development will demand 3,921 additional square feet (8,130 additional jobs X 0.4823 square feet per job) at a cost of approximately $1.09 million (3,921 square feet X $278 per square foot). The 10-year demand for growth-related Fire facilities equals 9,695 additional square feet at a cost of approximately $2.70 million. This is similar to Station 6 which is planned to include 9,337 square feet at a cost of $2.60 million.

Figure F6: Growth-Related Need for Fire Facilities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Fire Facilities	0.4571 Square Feet	per Person	$278
	0.4823 Square Feet	per Job	

Need for Fire Facilities					
Year	Population	Jobs	Residential	Nonresidential	Total Square Feet
2018	71,711	57,674	32,781	27,816	60,597
2019	72,974	58,438	33,358	28,184	61,543
2020	74,237	59,214	33,936	28,559	62,494
2021	75,500	59,999	34,513	28,937	63,450
2022	76,763	60,795	35,090	29,321	64,412
2023	78,026	61,602	35,668	29,710	65,378
2024	79,289	62,420	36,245	30,105	66,350
2025	80,552	63,249	36,823	30,505	67,327
2026	81,815	64,090	37,400	30,910	68,310
2027	83,078	64,941	37,977	31,321	69,298
2028	84,341	65,804	38,555	31,737	70,292
10-Yr Increase	12,630	8,130	5,774	3,921	9,695

Growth-Related Expenditures	$1,607,706	$1,091,868	$2,699,574

Apparatus

Shown in Figure F7, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 3.3 additional apparatus (12,630 additional persons X 0.0003 units per person) at a cost of approximately $819,000 (3.3 units X $245,571 per unit). Future nonresidential development will demand 2.3 additional apparatus (8,130 additional jobs X 0.0003 units per job) at a cost of approximately $556,000 (2.3 units X $245,571 per unit). The 10-year demand for growth-related Fire apparatus equals 5.6 additional apparatus at a cost of approximately $1.38 million.

Figure F7: Growth-Related Need for Fire Apparatus

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Fire Apparatus	0.0003 Units	per Person	$245,571
	0.0003 Units	per Job	

Need for Fire Apparatus					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	18.9	16.1	35.0
2019	72,974	58,438	19.3	16.3	35.5
2020	74,237	59,214	19.6	16.5	36.1
2021	75,500	59,999	19.9	16.7	36.6
2022	76,763	60,795	20.3	16.9	37.2
2023	78,026	61,602	20.6	17.2	37.8
2024	79,289	62,420	20.9	17.4	38.3
2025	80,552	63,249	21.3	17.6	38.9
2026	81,815	64,090	21.6	17.9	39.5
2027	83,078	64,941	21.9	18.1	40.0
2028	84,341	65,804	22.3	18.3	40.6
10-Yr Increase	12,630	8,130	3.3	2.3	5.6

Growth-Related Expenditures	$818,908	$556,159	$1,375,067

Fire Impact Fees

Revenue Credits

A revenue credit is not necessary for Fire impact fees because 10-year growth-related expenditures exceed the impact fee revenue projected to be generated according to the Land Use Assumptions (see Figure F9). The City does not have any outstanding debt for Fire improvements that will be retired through property taxes.

Proposed Fire Impact Fees

Figure F8 shows the proposed maximum supportable Fire impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $201.74 per person and $212.84 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $452 ($201.74 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $498 per 1,000 square feet of floor area ($212.84 per job X 2.34 jobs per 1,000 square feet).

Figure F8: Proposed Fire Impact Fees

Fee Component	Cost per Person	Cost per Job
Facilities	$127.29	$134.30
Apparatus	$64.84	$68.41
Subtotal	$192.13	$202.71
Administration Fee (5%)	$9.61	$10.14
Total	$201.74	$212.84

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$206**	$69	$137
751 to 1,000	1.37	**$276**	$77	$199
1,001 to 1,250	1.65	**$333**	$82	$251
1,251 to 1,500	1.88	**$379**	$92	$287
1,501 to 1,750	2.07	**$418**	$104	$314
1,751 to 2,000	2.24	**$452**	$111	$341
2,001 to 2,250	2.38	**$480**	$120	$360
2,251 to 2,500	2.51	**$506**	$126	$380
2,501 to 2,750	2.63	**$531**	$133	$398
2,751 to 3,000	2.74	**$553**	$138	$415
3,001 to 3,250	2.84	**$573**	$142	$431
3,251 to 3,500	2.93	**$591**	$142	$449
3,501 to 3,750	3.02	**$609**	$142	$467
3,751 to 4,000	3.10	**$625**	$142	$483
4,000 or More	3.17	**$640**	$142	$498

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$498**	$134	$364
Industrial	1.63	**$347**	$108	$239
Office / Other Service	2.97	**$632**	$189	$443
Institutional	0.93	**$198**	$189	$9

1. See Land Use Assumptions

Projected Revenue from Fire Impact Fees

Revenue projections assume implementation of the proposed Fire impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure F9, Fire fee revenue is expected to total approximately $4.28 million over the next 10 years, compared to projected expenditures of $4.28 million.

Figure F9: Projected Fire Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Facilities	$2,699,574	$0	$2,699,574
Apparatus	$1,375,067	$0	$1,375,067
Administration Fee	$203,732	$0	$203,732
Total	$4,278,373	$0	$4,278,373

Year		Single Family $486 per unit	Multi-Family $325 per unit	Comm / Ret $498 per KSF	Industrial $347 per KSF	Office / Other $632 per KSF	Institutional $198 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$1,179,491	$1,368,544	$527,848	$129,408	$622,667	$450,267

Projected Fee Revenue	**$4,278,224**
Total Expenditures	**$4,278,373**

LAW ENFORCEMENT SERVICE AREA REPORT

The Law Enforcement Service Area Report includes components for stations and evidence storage. The stations component uses an incremental expansion methodology. The evidence storage component uses a cost recovery methodology to recover the cost of excess capacity in the new evidence storage facility.

Service Area

Missoula's Police Department strives to provide uniform response times citywide, with its stations operating as an integrated network. The service area for the Law Enforcement Service Area Report is citywide.

Cost Allocation

For certain public facilities TischlerBise uses functional population to establish the relative demand for infrastructure from both residential and nonresidential development. As shown in Figure LE1, functional population accounts for people living and working in a jurisdiction. Residents who do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents who work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents who work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data, the resulting proportionate share is 65 percent residential and 35 percent nonresidential.

Figure LE1: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
				Total	1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Service Demand Units

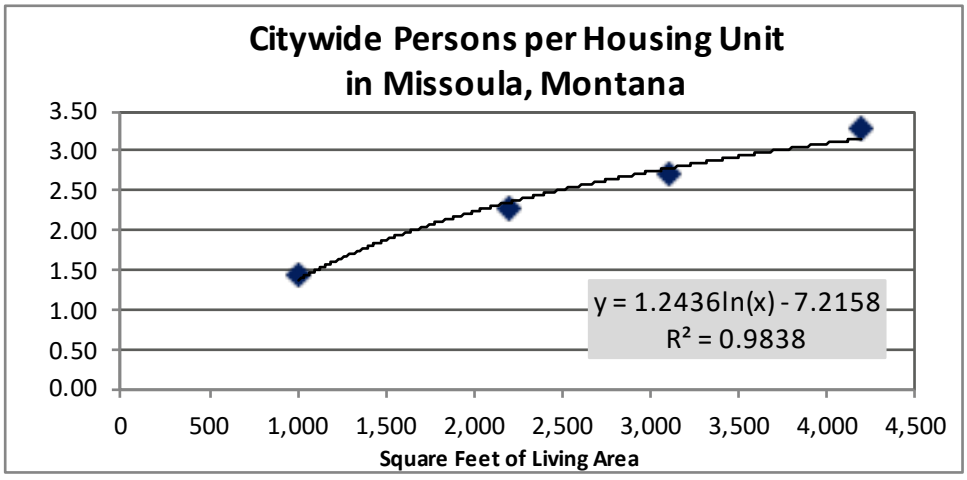
Law Enforcement impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure LE2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure LE2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



TischlerBise uses nonresidential vehicle trips as the nonresidential service. Average weekday vehicle trip ends (VTE) for nonresidential development are from the 10th edition of the reference book, *Trip Generation* (2017), by the Institute of Transportation Engineers. A "trip end" represents a vehicle either entering or exiting a development (as if a traffic counter were placed across a driveway). Trip ends for nonresidential development are calculated per thousand square feet, and require an adjustment factor to avoid double counting each trip at both the origin and destination points. The trip generation rates and adjustment factors are shown in Figure LE3. The same ITE land use categories used to determine jobs per 1,000 square feet in the previous chapters (see the Community Services and Fire chapters) were also used to determine vehicle trip generation per 1,000 square feet.

With exception to commercial/retail development, the basic trip adjustment factor is 50 percent for nonresidential development. For commercial/retail development, the trip adjustment factor is less than 50 percent because retail uses attract vehicles as they pass by on arterial and collector roads. For an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter a commercial/retail land use are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is 33 percent of the trip ends.

Multiplying ITE's ratio of trip ends per 1,000 square feet by the trip adjustment factor produces the number of average weekday vehicle trips generated per 1,000 square feet of development. For example, ITE's estimate of 4.96 average weekday trip ends per demand unit (Code 110) multiplied by the trip adjustment factor for Industrial uses (50 percent) yields 2.48 average weekday vehicle trips per 1,000 square feet.

Figure LE3: Vehicle Trip Ends per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Stations

The first component of the Law Enforcement impact fee is stations, and the incremental expansion methodology is used to calculate the stations component of the fee. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 average weekday vehicle trips (see the Land Use Assumptions in Appendix A).

Missoula plans to expand its current inventory of law enforcement stations to serve demand from new development. Shown below in Figure LE4, Missoula's current stations include 24,893 square feet of floor area. Functional population provides the proportionate share of demand for stations from residential and nonresidential development. Missoula's existing level of service for residential development is 0.2256 square feet per person (24,893 square feet X 65 percent residential share / 71,711 persons). The nonresidential level of service is 0.0536 square feet per vehicle trip (24,893 square feet X 35 percent nonresidential share / 162,575 vehicle trips). Using costs from the recent substation project, the cost per square foot is $263 ($3.7 million / 15,923 square feet). To determine the cost per service demand unit, these level-of-service standards are multiplied by the replacement cost per square foot ($263), producing a cost per service demand unit of $59.41 per person and $14.11 per vehicle trip.

Figure LE4: Existing Level-of-Service Standards

Description	Square Feet
Police Headquarters	16,445
Police Substation[1]	8,448
Total	24,893

Cost Allocation Factors	
Cost per Square Foot[2]	$263

Level-of-Service (LOS) Standards	
Existing Square Feet	24,893
Residential	
Residential Share	65%
2018 Population	71,711
Square Feet per Person	0.2256
Cost per Person	**$59.41**
Nonresidential	
Nonresidential Share	35%
2018 Vehicle Trips	162,575
Square Feet per Vehicle Trip	0.0536
Cost per Vehicle Trip	**$14.11**

1. This does not include evidence storage.
2. Police Substation: $4,192,790 / 15,923 sq ft.

Evidence Storage

The second component of the Law Enforcement impact fee is evidence storage. The cost recovery methodology is used to calculate the evidence storage component so that new development pays its fair share of the cost of excess capacity. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 nonresidential vehicle trips (see the Land Use Assumptions in Appendix A).

The City recently constructed a police substation with excess evidence storage capacity to accommodate the law enforcement needs of future development. Missoula plans to recover future development's share of the costs to build the substation over the next 20 years, through 2038. As shown in Figure LE5, Missoula has a total of 7,475 square feet of evidence storage. The cost per square foot of the recently completed substation was used to estimate the total replacement cost. The substation is 15,923 square feet and cost $4,192,790 to build, or approximately $263 per square foot.

To determine the residential level-of-service standards, the total existing floor area is multiplied by the residential proportionate share (65 percent) and divided by the 2038 population (96,971), yielding 0.0501 square feet of evidence storage per person. Similarly, the nonresidential level-of-service standard is calculated by multiplying the total floor area by the nonresidential cost share (35 percent) and dividing by 2038 nonresidential vehicle trips (229,293), yielding 0.0114 square feet per vehicle trip. To determine the cost per service demand unit, these level-of-service standards are multiplied by the replacement cost per square foot ($263), producing a cost per service demand unit of $13.19 per person and $3.00 per vehicle trip.

Figure LE5: Planned Level-of-Service Standards

Cost Allocation Factors	
Evidence Storage Facility Cost[1]	$1,968,291
Existing Square Feet	7,475
Cost per Square Foot	$263

Level-of-Service (LOS) Standards	
2038 Facilities Square Feet	7,475
Residential	
Residential Share	65%
2038 Population	96,971
Square Feet per Person	0.0501
Cost per Person	**$13.19**
Nonresidential	
Nonresidential Share	35%
2038 Vehicle Trips	229,293
Square Feet per Vehicle Trip	0.0114
Cost per Vehicle Trip	**$3.00**

1. Share of total facility cost

Facilities Debt Credit

Because the City of Missoula is using property tax revenue to retire existing debt on the police substation through 2038, a credit must be given to offset the City's debt payments. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the future annual principal payments used to pay down the debt, shown in Figure LE6. The total principal amount to be paid over the next 20 years totals $3.2 million, which excludes the portion of the bond used for the Art Park Building. For each year, the principal payment is allocated towards residential and nonresidential development based on the proportionate share. The residential share of the principal is then divided by that year's population, and the nonresidential share of the principal is divided by that year's average weekday vehicle trips. The 20-year totals of principal payments are $24.11 per person and $5.62 per vehicle trip. Finally, the credit amount per service demand unit is found by taking the net present value of these figures, based on the coupon rate of the bond (3.95 percent). This produces a credit amount of $15.20 per person and $3.55 per vehicle trip. These credit amounts are integrated directly into the fee calculation, reducing the residential and nonresidential fees.

Figure LE6: Law Enforcement Facilities Debt Credit

		Residential Share	65%		Nonresidential Share	35%	
Year	**Principal**	**Principal**	**Population**	**per Person**	**Principal**	**Vehicle Trips**	**per Trip**
2018	-	$0	71,711	$0.00	$0	162,575	$0.00
2019	$85,669	$55,685	72,974	$0.76	$29,984	165,498	$0.18
2020	$100,186	$65,121	74,237	$0.88	$35,065	168,469	$0.21
2021	$104,182	$67,718	75,500	$0.90	$36,464	171,470	$0.21
2022	$108,338	$70,420	76,763	$0.92	$37,918	174,515	$0.22
2023	$128,466	$83,503	78,026	$1.07	$44,963	177,602	$0.25
2024	$133,590	$86,834	79,289	$1.10	$46,757	180,736	$0.26
2025	$138,919	$90,298	80,552	$1.12	$48,622	183,909	$0.26
2026	$144,461	$93,899	81,815	$1.15	$50,561	187,129	$0.27
2027	$150,223	$97,645	83,078	$1.18	$52,578	190,385	$0.28
2028	$156,216	$101,540	84,341	$1.20	$54,676	193,692	$0.28
2029	$162,447	$105,591	85,604	$1.23	$56,857	197,043	$0.29
2030	$168,927	$109,803	86,867	$1.26	$59,125	200,432	$0.29
2031	$175,666	$114,183	88,130	$1.30	$61,483	203,869	$0.30
2032	$182,673	$118,737	89,393	$1.33	$63,936	207,356	$0.31
2033	$189,960	$123,474	90,656	$1.36	$66,486	210,893	$0.32
2034	$197,537	$128,399	91,919	$1.40	$69,138	214,473	$0.32
2035	$205,417	$133,521	93,182	$1.43	$71,896	218,105	$0.33
2036	$213,611	$138,847	94,445	$1.47	$74,764	221,780	$0.34
2037	$222,132	$144,386	95,708	$1.51	$77,746	225,513	$0.34
2038	$231,378	$150,396	96,971	$1.55	$80,982	229,293	$0.35
Total	$3,200,000	$2,080,000	25,260	$24.11	$1,120,000	66,718	$5.62
		Coupon Rate	3.95%		Coupon Rate	3.95%	
		Net Present Value	**$15.20**		**Net Present Value**	**$3.55**	

Projected Service Demand Units and for Demand for Services

To accommodate projected development, Missoula will use existing law enforcement facilities and acquire additional vehicles and equipment as development occurs. The anticipated need is based on the development projections contained in the Land Use Assumptions (see Appendix A).

Stations

Shown in Figure LE7, 10-year population growth equals 12,630 persons, and nonresidential development generates 31,117 additional vehicle trips during the same period. Using the 2018 level-of-service standards, future residential development will demand 2,850 additional square feet of stations (12,630 additional persons X 0.2256 square feet per person) at a cost of approximately $750,000 (2,850 square feet X $263 per square foot). Future nonresidential development will demand 1,668 additional square feet (31,117 additional vehicle trips X 0.0536 square feet per vehicle trip) at a cost of approximately $439,000 (1,668 square feet X $263 per square foot). The 10-year demand for stations equals 4,517 additional square feet at a cost of approximately $1.19 million.

Figure LE7: Growth-Related Need for Stations

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Law Enforcement Stations	0.2256 Square Feet	per Person	$263
	0.0536 Square Feet	per Vehicle Trip	

Need for Law Enforcement Stations					
Year	Population	Vehicle Trips	Residential	Nonresidential	Total Sq Ft
2018	71,711	162,575	16,180	8,713	24,893
2019	72,974	165,498	16,465	8,869	25,335
2020	74,237	168,469	16,750	9,028	25,779
2021	75,500	171,470	17,035	9,189	26,225
2022	76,763	174,515	17,320	9,352	26,673
2023	78,026	177,602	17,605	9,518	27,123
2024	79,289	180,736	17,890	9,686	27,576
2025	80,552	183,909	18,175	9,856	28,031
2026	81,815	187,129	18,460	10,028	28,489
2027	83,078	190,385	18,745	10,203	28,948
2028	84,341	193,692	19,030	10,380	29,410
10-Yr Increase	12,630	31,117	2,850	1,668	4,517

Growth-Related Expenditures	$750,389	$439,104	$1,189,493

Evidence Storage

Shown in Figure LE8, Missoula plans to serve development in 2038 with its existing evidence storage facility. Based on the planned level-of-service standards shown below, existing development requires 5,448 square feet of evidence storage and future development requires 2,027 square feet (7,475 total square feet – 5,448 existing development's share). Since Missoula oversized the evidence storage area of the new substation to serve future development, impact fees will be used to repay debt on the oversized portion of the facility. Future development's share of evidence storage accounts for 2,027 square feet at a cost of $533,720. Since the evidence storage area of the new substation includes 7,475 square feet of floor area at a cost of $1,968,291, existing development's share is 5,448 square feet at a cost of $1,434,571.

Figure LE8: Growth-Related Need for Evidence Storage

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Evidence Storage Facility	0.0501 Square Feet	per Person	$263
	0.0114 Square Feet	per Vehicle Trip	

Need for Evidence Storage Facilities					
Year	Population	Vehicle Trips	Residential	Nonresidential	Total Sq Ft
2018	71,711	162,575	3,593	1,855	5,448
2019	72,974	165,498	3,656	1,888	5,545
2020	74,237	168,469	3,720	1,922	5,642
2021	75,500	171,470	3,783	1,956	5,739
2022	76,763	174,515	3,846	1,991	5,837
2023	78,026	177,602	3,910	2,026	5,936
2024	79,289	180,736	3,973	2,062	6,035
2025	80,552	183,909	4,036	2,098	6,134
2026	81,815	187,129	4,099	2,135	6,235
2027	83,078	190,385	4,163	2,172	6,335
2028	84,341	193,692	4,226	2,210	6,436
2033	90,656	210,893	4,542	2,406	6,949
2038	96,971	229,293	4,859	2,616	7,475
20-Yr Increase	25,260	66,718	1,266	761	2,027
Growth-Related Expenditures			**$333,268**	**$200,452**	**$533,720**

Law Enforcement Impact Fees

Revenue Credits

A revenue credit is necessary for Law Enforcement impact fees because the City of Missoula is using property tax revenue to retire existing debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Law Enforcement Impact Fees

Figure LE9 shows the proposed maximum supportable Law Enforcement impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $60.28 per person and $14.24 per vehicle trip.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. Total costs per service demand unit include a facilities credit to offset future debt payments for the police substation. For a residential unit with 1,800 square feet, the fee is $135 ($60.28 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of nonresidential vehicle trip ends per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017), nonresidential trip rate adjustment factors, and the total cost per vehicle trip. Total costs per service demand unit include a facilities credit to offset future debt payments for the police substation. Commercial / Retail development will pay $177 per 1,000 square feet of floor area ($14.24 per vehicle trip X 37.75 vehicle trip ends per 1,000 square feet X 33 percent trip rate adjustment).

Figure LE9: Proposed Law Enforcement Impact Fees

Fee Component	Cost per Person	Cost per Vehicle Trip
Stations	$59.41	$14.11
Evidence Storage	$13.19	$3.00
Facilities Debt Credit	($15.20)	($3.55)
Subtotal	$57.41	$13.56
Administration Fee (5%)	$2.87	$0.68
Total	$60.28	$14.24

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$61**	$13	$48
751 to 1,000	1.37	**$83**	$14	$69
1,001 to 1,250	1.65	**$99**	$15	$84
1,251 to 1,500	1.88	**$113**	$17	$96
1,501 to 1,750	2.07	**$125**	$19	$106
1,751 to 2,000	2.24	**$135**	$20	$115
2,001 to 2,250	2.38	**$143**	$22	$121
2,251 to 2,500	2.51	**$151**	$23	$128
2,501 to 2,750	2.63	**$159**	$24	$135
2,751 to 3,000	2.74	**$165**	$25	$140
3,001 to 3,250	2.84	**$171**	$26	$145
3,251 to 3,500	2.93	**$177**	$26	$151
3,501 to 3,750	3.02	**$182**	$26	$156
3,751 to 4,000	3.10	**$187**	$26	$161
4,000 or More	3.17	**$191**	$26	$165

Nonresidential Development	Development Fees per 1,000 Square Feet				
Development Type	Avg Wkdy Veh Trip Ends[1]	Trip Rate Adjustment	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	37.75	33%	**$177**	$31	$146
Industrial	4.96	50%	**$35**	$8	$27
Office / Other Service	9.74	50%	**$69**	$32	$37
Institutional	10.72	50%	**$76**	$32	$44

1. See Land Use Assumptions

Projected Law Enforcement Impact Fee Revenue

Revenue projections assume implementation of the proposed Law Enforcement impact fees and that future development is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure LE10, Law Enforcement fee revenue is expected to total approximately $1.16 million over the next 20 years, compared to projected expenditures of $2.60 million. The funding gap between projected revenues and expenditures, $1.43 million, approximately represents existing development's share of the costs to build the new substation.

Figure LE10: Projected Law Enforcement Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Stations	$1,189,493	$0	$1,189,493
Evidence Storage	$533,720	$1,434,571	$1,968,291
Facilities Debt Credit	($621,058)	$0	($621,058)
Administration Fee	$57,291	$0	$57,291
Total	$1,159,446	$1,434,571	$2,594,018

		Single Family $145 per unit	Multi-Family $97 per unit	Comm / Ret $177 per KSF	Industrial $35 per KSF	Office / Other $69 per KSF	Institutional $76 per KSF
Year		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
Year 15	2033	23,702	19,501	9,861	4,622	6,940	7,982
Year 20	2038	24,916	21,607	10,489	4,830	7,529	9,325
20-Year Increase		4,853	8,427	2,274	780	2,121	4,874
Projected Revenue		$340,735	$395,273	$179,715	$12,630	$65,280	$165,983

Projected Fee Revenue	$1,159,616
Total Expenditures	$2,594,018
Existing Development Share	$1,434,401

PARKS AND OPEN SPACE SERVICE AREA REPORT

The Parks and Open Space Service Area Report includes components for community/regional park land, park amenities, trailheads, and vehicles and equipment. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula provides parks and recreational facilities and services citywide. As a result, the service area for the Parks and Open Space Service Area Report is citywide.

Cost Allocation

Costs for Parks and Open Space are allocated to residential development only, on a per capita basis. Costs are not allocated to nonresidential development because these parks are overwhelmingly used by residents, not workers. For example, consider that a non-Missoula resident who commutes into the City for work is highly unlikely to recreate in Missoula's parks – instead, the individual will most likely return home and recreate at a park within in that community. Because the vast majority of Missoula's parks are used by residents, as opposed to workers, 100 percent of costs are allocated towards residential development.

Service Demand Units

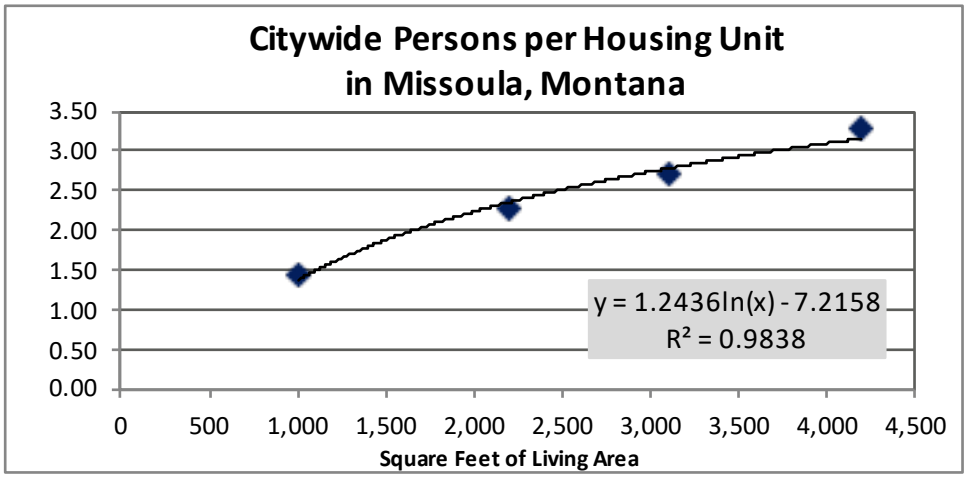
Parks and Open Space impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure P1 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure P1: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Existing Conditions and Level-of-Service Standards

Community/Regional Park Land

The first component of the Parks and Open Space impact fee is community/regional park land. The incremental expansion methodology is used to calculate the park land component of the impact fee. Level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P2, Missoula has 292.5 acres of community and regional park land. Neighborhood parks were excluded because the land for these parks is typically set aside by developers, rather than purchased by the City. Based on land acquisitions for recent parks, the City of Missoula Parks and Recreation Department assumes future land for community and regional parks will cost $149,500 per acre. To derive the residential level-of-service standard, the total existing park land acreage is multiplied by the proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.00408 acres per person. The level-of-service standard is converted to a cost per person by multiplying it by the cost per acre ($149,500), yielding a cost per person of $609.79. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P2: Existing Level-of-Service Standards

Description	Acres
Caras	4.5
Fort Missoula	158.0
Greenough	42.6
McCormick	24.5
Playfair	62.9
Total	292.5

Cost Allocation Factors	
Cost per Acre[1]	$149,500

Level-of-Service (LOS) Standards	
Existing Acres	292.5
Residential	
Residential Share	100%
2018 Population	71,711
Acres per Person	0.00408
Cost per Person	**$609.79**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Acres per Job	0.00000
Cost per Job	**$0.00**

1. City of Missoula Parks and Recreation

Park Amenities

The second component of the Parks and Open Space impact fee is park amenities. The incremental expansion methodology is used to calculate the amenities component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A). As shown in Figure P3, Missoula has a total of 416.5 acres of park amenities.

Figure P3: Existing Park Amenities

Description	Acres
44 Ranch	5.7
Bellevue	7.9
Ben Hughes	8.0
Bess Reed	3.1
Bonner	4.8
Caras	4.5
Clark Fork Natural Area	9.8
Fort Missoula Regional Park	158.0
Franklin	3.2
Greenough	10.6
Hellgate	3.9
Jeffery Park	5.9
Kiwanis	6.9
LaFray	1.6
LW Heritage	3.2
Maloney Ranch	8.7
Marilyn	9.3
McCormick	24.5
McLeod	2.5
Memorial Rose Garden	3.8
MRL Park	4.0
Nicole	3.2
Northside	2.6
Pineview	4.6
Playfair	62.9
Pleasant View	5.4
Rainbow	5.4
Silver	12.0
Skyview	4.0
Southside Lions	2.2
Syringa Park	2.1
Toole Park	15.9
Wapikia	3.8
White Pine	2.6
Total	416.5

The park amenity acreage, or developed acreage, includes neighborhood parks because, while land for neighborhood parks is generally set aside by developers and conferred to the City, the costs to improve the land with park amenities is borne by the City. The Missoula Parks and Recreation Department estimates the average cost to improve an acre of park land with amenities is $242,992. The cost per acre was derived from three recent park improvement projects completed by the City of Missoula: MRL Park, and phases I and II of Fort Missoula Regional Park. These three projects improved a total of 161 acres of park land at a cost of $39.12 million, or $242,992 per acre. To derive the residential level-of-service standard, the total existing developed park acreage (416.5 acres) is multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.00581 developed acres per person. The level-of-service standard is converted to a cost per person by multiplying it by the cost per developed acre ($242,922), yielding a cost of $1,411.47 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P4: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Developed Acre[1]	$242,992

Level-of-Service (LOS) Standards	
Existing Developed Acres	416.5
Residential	
Residential Share	100%
2018 Population	71,711
Developed Acres per Person	0.00581
Cost per Person	**$1,411.47**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Developed Acres per Job	0.00000
Cost per Job	**$0.00**

1. City of Missoula Parks and Recreation

Trailheads

The third component of the Parks and Open Space impact fee is trailheads. The incremental expansion methodology is used to calculate the trailheads component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P5, Missoula currently has 12 major and 17 minor trailheads. The Missoula Parks and Recreation Department estimates the average replacement costs of a major and minor trailhead to be $76,000 and 28,400, respectively. Collectively, the City's 29 trailheads have a total replacement cost of $1,394,800, or $48,097 per trailhead. To derive the residential level-of-service standard, the total existing number of trailheads is multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.0004 trailheads per person. The level-of-service standard is converted to a cost per person by multiplying it by the average cost per trailhead ($48,097), yielding a cost of $19.45 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P5: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Primary (Major)	12	$76,000	$912,000
Secondary (Minor)	17	$28,400	$482,800
Total	29	$48,097	$1,394,800

Cost Allocation Factors	
Cost per Trailhead	$48,097

Level-of-Service (LOS) Standards	
Existing Trailheads	29
Residential	
Residential Share	100%
2018 Population	71,711
Trailheads per Person	0.0004
Cost per Person	**$19.45**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Trailheads per Job	0.0000
Cost per Job	**$0.00**

Source: City of Missoula Parks and Recreation

Vehicles and Equipment

The fourth component of the Parks and Open Space impact fee is vehicles and equipment. The incremental expansion methodology is used to calculate the vehicles and equipment component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P6, Missoula's current inventory includes nine units of vehicles and equipment. The Missoula Parks and Recreation Department estimates the average replacement cost of its fleet to be $850,000, or $94,444 per unit. To derive the residential level-of-service standard, the total existing units are multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.0001 units per person. The level-of-service standard is converted to a cost per person by multiplying it by the average cost per unit ($94,444), yielding a cost of $11.85 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P6: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Back Hoe	2	$125,000	$250,000
Two-Ton Dumptruck	1	$60,000	$60,000
Climbing Truck	1	$90,000	$90,000
Aerial Lift	1	$175,000	$175,000
Chip Truck	1	$85,000	$85,000
Chipper	1	$85,000	$85,000
Chipper	1	$60,000	$60,000
Watering Truck	1	$45,000	$45,000
Total	9	$94,444	$850,000

Cost Allocation Factors	
Cost per Unit	$94,444

Level-of-Service (LOS) Standards	
Existing Units	9
Residential	
Residential Share	100%
2018 Population	71,711
Units per Person	0.0001
Cost per Person	**$11.85**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Units per Job	0.0000
Cost per Job	**$0.00**

2014 Parks & Trail Bond Credit

In 2014, Missoula County voters approved a $42.0 million Parks & Trail Bond that included funding for improvements to Fort Missoula Regional Park ($36.225 million). Because the City of Missoula is using property tax revenue to retire existing debt on Fort Missoula Regional Park, a credit must be given to offset the City's debt payments through 2036. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure P7. The total principal amount of the 2014 Parks & Trail Bond related to Fort Missoula Regional Park is $36.225 million and the City of Missoula's share is $20.0 million. The annual principal payment is divided by that year's population to determine the principal cost per person. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person, based on the average coupon rate of the bond (4.14 percent). This produces a credit amount of $152.09 per person. This credit is integrated directly into the fee calculation. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P7: 2014 Parks & Trail Bond Credit

2014 Parks & Trail Bond				
Year	Total	City Share	Population	Per Person
2017	$1,060,000	$584,747		
2018	$1,235,000	$681,285	71,711	$9.50
2019	$1,255,000	$692,318	72,974	$9.49
2020	$1,295,000	$714,384	74,237	$9.62
2021	$1,360,000	$750,241	75,500	$9.94
2022	$1,425,000	$786,098	76,763	$10.24
2023	$1,500,000	$827,472	78,026	$10.61
2024	$1,575,000	$868,846	79,289	$10.96
2025	$1,655,000	$912,978	80,552	$11.33
2026	$1,720,000	$948,835	81,815	$11.60
2027	$1,790,000	$987,450	83,078	$11.89
2028	$1,875,000	$1,034,340	84,341	$12.26
2029	$1,970,000	$1,086,747	85,604	$12.70
2030	$2,070,000	$1,141,911	86,867	$13.15
2031	$2,175,000	$1,199,835	88,130	$13.61
2032	$2,280,000	$1,257,758	89,393	$14.07
2033	$2,375,000	$1,310,164	90,656	$14.45
2034	$2,470,000	$1,362,571	91,919	$14.82
2035	$2,535,000	$1,398,428	93,182	$15.01
2036	$2,635,000	$1,453,593	94,445	$15.39
Total	$36,255,000	$20,000,000	22,734	$230.63
		Coupon Rate		4.14%
		Net Present Value		**$152.09**

2018 Open Space Bond Credit

In 2018, Missoula County voters approved a $15.0 million Open Space Bond that included funding for open space, trailheads, and trails. Because the City of Missoula will use property tax revenue to fund parks and open space infrastructure that is also included as part of this impact fee study, a credit must be given to offset the City's debt payments through 2038. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure P8. The total principal amount of the 2018 Open Space Bond is $15.0 million and the City of Missoula's share is $7.5 million. The City's share includes $5.25 million related to parks and open space infrastructure that is included as part of this impact fee study and $2.25 million related to transportation infrastructure (trails) that is included as part of this impact fee study. The annual principal payment related to parks and open space infrastructure is divided by that year's population to determine the principal cost per person. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person, based on the expected coupon rate of the bond (4.00 percent). This produces a credit amount of $39.74 per person for the share of the bond related to parks and open space infrastructure – the transportation portion is outlined in the Transportation section of this report. This credit is integrated directly into the fee calculation. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P8: 2018 Open Space Bond Credit

2018 Open Space Bond			
Year	Total	Parks	Transportation
2019	$219,280	$153,496	$65,784
2020	$255,482	$178,837	$76,645
2021	$259,619	$181,734	$77,886
2022	$267,894	$187,526	$80,368
2023	$281,341	$196,938	$84,402
2024	$294,787	$206,351	$88,436
2025	$310,302	$217,211	$93,091
2026	$325,817	$228,072	$97,745
2027	$342,367	$239,657	$102,710
2028	$355,813	$249,069	$106,744
2029	$370,294	$259,206	$111,088
2030	$387,878	$271,514	$116,363
2031	$407,530	$285,271	$122,259
2032	$428,217	$299,752	$128,465
2033	$449,938	$314,957	$134,981
2034	$471,659	$330,161	$141,498
2035	$491,312	$343,918	$147,393
2036	$510,964	$357,675	$153,289
2037	$524,410	$367,087	$157,323
2038	$545,097	$381,568	$163,529
Total	$7,500,000	$5,250,000	$2,250,000

2018 Open Space Bond			
Year	Parks	Population	Per Person
2019	$153,496	72,974	$2.10
2020	$178,837	74,237	$2.41
2021	$181,734	75,500	$2.41
2022	$187,526	76,763	$2.44
2023	$196,938	78,026	$2.52
2024	$206,351	79,289	$2.60
2025	$217,211	80,552	$2.70
2026	$228,072	81,815	$2.79
2027	$239,657	83,078	$2.88
2028	$249,069	84,341	$2.95
2029	$259,206	85,604	$3.03
2030	$271,514	86,867	$3.13
2031	$285,271	88,130	$3.24
2032	$299,752	89,393	$3.35
2033	$314,957	90,656	$3.47
2034	$330,161	91,919	$3.59
2035	$343,918	93,182	$3.69
2036	$357,675	94,445	$3.79
2037	$367,087	95,708	$3.84
2038	$381,568	96,971	$3.93
Total	$5,250,000	23,997	$60.87
	Coupon Rate		4.00%
	Net Present Value		**$39.74**

Projected Service Unit Demand and Demand for Services

To accommodate projected development over the next 10 years, Missoula will acquire additional acres of community/regional park land, construct additional park amenities, and construct additional trailheads to serve future development.

Community/Regional Park Land

Shown in Figure P9, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 51.5 additional acres of land for community and regional parks (12,630 additional persons X 0.00408 acres per person) at a cost of approximately $7.70 million (51.5 acres X $149,500 per acre). Future nonresidential development will demand no additional acres.

Figure P9: Growth-Related Need for Community/Regional Park Land

Type of Infrastructure	Level of Service	Demand Unit	Cost per Acre
Community & Regional Park Land	0.00408 Acres	per Person	$149,500
	0.00000 Acres	per Job	

Need for Community & Regional Park Land					
Year	Population	Jobs	Residential	Nonresidential	Total Acres
2018	71,711	57,674	292.5	0.0	292.5
2019	72,974	58,438	297.7	0.0	297.7
2020	74,237	59,214	302.8	0.0	302.8
2021	75,500	59,999	308.0	0.0	308.0
2022	76,763	60,795	313.1	0.0	313.1
2023	78,026	61,602	318.3	0.0	318.3
2024	79,289	62,420	323.4	0.0	323.4
2025	80,552	63,249	328.6	0.0	328.6
2026	81,815	64,090	333.7	0.0	333.7
2027	83,078	64,941	338.9	0.0	338.9
2028	84,341	65,804	344.0	0.0	344.0
10-Yr Increase	12,630	8,130	51.5	0.0	51.5

Growth-Related Expenditures	$7,701,665	$0	$7,701,665

Park Amenities

Shown in Figure P10, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 73.4 additional acres of park amenities (12,630 additional persons X 0.00581 acres per person) at a cost of approximately $17.83 million (73.4 acres X $242,992 per acre). Future nonresidential development will demand no additional acres.

Figure P10: Growth-Related Need for Park Amenities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Acre
Park Amenities	0.00581 Developed Acres	per Person	$242,992
	0.00000 Developed Acres	per Job	

Need for Park Amenities					
Year	Population	Jobs	Residential	Nonresidential	Total Acres
2018	71,711	57,674	416.5	0.0	416.5
2019	72,974	58,438	423.9	0.0	423.9
2020	74,237	59,214	431.2	0.0	431.2
2021	75,500	59,999	438.6	0.0	438.6
2022	76,763	60,795	445.9	0.0	445.9
2023	78,026	61,602	453.2	0.0	453.2
2024	79,289	62,420	460.6	0.0	460.6
2025	80,552	63,249	467.9	0.0	467.9
2026	81,815	64,090	475.2	0.0	475.2
2027	83,078	64,941	482.6	0.0	482.6
2028	84,341	65,804	489.9	0.0	489.9
10-Yr Increase	12,630	8,130	73.4	0.0	73.4

Growth-Related Expenditures	$17,826,859	$0	$17,826,859

Trailheads

Shown in Figure P11, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 5.1 additional trailheads (12,630 additional persons X 0.0004 units per person) at a cost of approximately $246,000 (5.1 units X $48,097 per unit). Future nonresidential development will demand no additional trailheads.

Figure P11: Growth-Related Need for Trailheads

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Trailheads	0.0004 Units	per Person	$48,097
	0.0000 Units	per Job	

Need for Trailheads					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	29.0	0.0	29.0
2019	72,974	58,438	29.5	0.0	29.5
2020	74,237	59,214	30.0	0.0	30.0
2021	75,500	59,999	30.5	0.0	30.5
2022	76,763	60,795	31.0	0.0	31.0
2023	78,026	61,602	31.6	0.0	31.6
2024	79,289	62,420	32.1	0.0	32.1
2025	80,552	63,249	32.6	0.0	32.6
2026	81,815	64,090	33.1	0.0	33.1
2027	83,078	64,941	33.6	0.0	33.6
2028	84,341	65,804	34.1	0.0	34.1
10-Yr Increase	12,630	8,130	5.1	0.0	5.1

Growth-Related Expenditures	$245,657	$0	$245,657

Vehicles and Equipment

Shown in Figure P12, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 1.6 additional units (12,630 additional persons X 0.00013 units per person) at a cost of approximately $150,000 (1.6 units X $94,444 per unit). Future nonresidential development will demand no additional trailheads.

Figure P12: Growth-Related Need for Vehicles and Equipment

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Vehicles and Equipment	0.00013 Units	per Person	$94,444
	0.00000 Units	per Job	

Need for Vehicles and Equipment					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	9.0	0.0	9.0
2019	72,974	58,438	9.2	0.0	9.2
2020	74,237	59,214	9.3	0.0	9.3
2021	75,500	59,999	9.5	0.0	9.5
2022	76,763	60,795	9.6	0.0	9.6
2023	78,026	61,602	9.8	0.0	9.8
2024	79,289	62,420	10.0	0.0	10.0
2025	80,552	63,249	10.1	0.0	10.1
2026	81,815	64,090	10.3	0.0	10.3
2027	83,078	64,941	10.4	0.0	10.4
2028	84,341	65,804	10.6	0.0	10.6
10-Yr Increase	12,630	8,130	1.6	0.0	1.6

Growth-Related Expenditures	$149,705	$0	$149,705

Parks and Open Space Impact Fees

Revenue Credits

A revenue credit is necessary for Parks and Open Space impact fees because the City of Missoula is using property tax revenue to retire debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Parks and Open Space Impact Fees

Figure P13 shows the proposed maximum supportable Parks and Open Space impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $1,953.77 per person and $0.00 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $4,376 ($1,953.77 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $0 per 1,000 square feet of floor area ($0.00 per job X 2.34 jobs per 1,000 square feet).

Figure P13: Proposed Parks and Open Space Impact Fees

Fee Component	Cost per Person	Cost per Job
Community/Regional Park Land	$609.79	$0.00
Park Amenities	$1,411.47	$0.00
Trailheads	$19.45	$0.00
Vehicles and Equipment	$11.85	$0.00
2014 Parks & Trail Bond Credit	($152.09)	$0.00
2018 Open Space Bond Credit	($39.74)	$0.00
Subtotal	$1,860.73	$0.00
Administration Fee (5%)	$93.04	$0.00
Total	$1,953.77	$0.00

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$1,993**	$286	$1,707
751 to 1,000	1.37	**$2,677**	$320	$2,357
1,001 to 1,250	1.65	**$3,224**	$380	$2,844
1,251 to 1,500	1.88	**$3,673**	$380	$3,293
1,501 to 1,750	2.07	**$4,044**	$422	$3,622
1,751 to 2,000	2.24	**$4,376**	$422	$3,954
2,001 to 2,250	2.38	**$4,650**	$453	$4,197
2,251 to 2,500	2.51	**$4,904**	$453	$4,451
2,501 to 2,750	2.63	**$5,138**	$481	$4,657
2,751 to 3,000	2.74	**$5,353**	$481	$4,872
3,001 to 3,250	2.84	**$5,549**	$481	$5,068
3,251 to 3,500	2.93	**$5,725**	$481	$5,244
3,501 to 3,750	3.02	**$5,900**	$481	$5,419
3,751 to 4,000	3.10	**$6,057**	$481	$5,576
4,000 or More	3.17	**$6,193**	$481	$5,712

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$0**	$0	$0
Industrial	1.63	**$0**	$0	$0
Office / Other Service	2.97	**$0**	$0	$0
Institutional	0.93	**$0**	$0	$0

1. See Land Use Assumptions

Projected Parks and Open Space Impact Fee Revenue

Revenue projections assume implementation of the proposed Parks and Open Space impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure P14, Parks and Open Space fee revenue is expected to total approximately $24.68 million over the next 10 years, compared to projected expenditures of approximately $24.84 million.

Figure P14: Projected Parks and Open Space Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Community/Regional Park Land	$7,701,665	$0	$7,701,665
Park Amenities	$17,826,859	$0	$17,826,859
Trailheads	$245,657	$0	$245,657
Vehicles and Equipment	$149,705	$0	$149,705
2014 Parks & Trail Bond Credit	($1,920,856)	$0	($1,920,856)
2018 Open Space Bond Credit	($451,770)	$0	($451,770)
Administration Fee	$1,288,709	$0	$1,288,709
Total	$24,839,969	$0	$24,839,969

Year		Single Family $4,709 per unit	Multi-Family $3,146 per unit	Comm / Ret $0 per KSF	Industrial $0 per KSF	Office / Other $0 per KSF	Institutional $0 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$11,423,030	$13,253,956	$0	$0	$0	$0

Projected Fee Revenue	**$24,676,987**
Total Expenditures	**$24,839,969**

TRANSPORTATION SERVICE AREA REPORT

The Transportation Service Area Report includes components for Complete Streets, improved intersections, and commuter trails. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula's transportation infrastructure functions as an integrated network. As a result, the service area for the Transportation Service Area Report is citywide.

Cost Allocation

Costs for Transportation are allocated to residential and nonresidential development based on average weekday person trips generated by type of development. Trip generation rates and trip adjustment factors are used to determine the proportionate impact of residential, commercial, industrial, office, and institutional development on Missoula's transportation network.

Service Demand Units

Average Weekday Person Trips are used as a measure of demand by land use. Person trips are based on vehicle occupancy, transportation mode share, and vehicle trips ends from the reference book, *Trip Generation, 10th Edition*, published by the Institute of Transportation Engineers (ITE) in 2017. A detailed explanation of the conversion from vehicle trips to person trips is included in Appendix B.

Trip Rate Adjustments

A vehicle trip end represents a vehicle entering or exiting a development (as if a traffic counter were placed across a driveway). Adjustment factors must be used when calculating vehicle trips in order to avoid double counting each trip, both at the origin and the destination. The basic trip adjustment factor is 50 percent. As discussed further below, the development impact fee methodology includes additional adjustments to make the fees proportionate to the infrastructure demand for particular types of development.

Commuter Trip Adjustment

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional two percent allocation of trips to residential development.

Adjustment for Pass-By Trips

For nonresidential development, the basic trip adjustment factor of 50 percent is applied to industrial, office/other services, and institutional categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The

remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Shown below in Figure T1, TischlerBise derived the estimated average number of person trips for residential development, by dwelling size, using 15 size thresholds. For nonresidential development, totals represent person trips generated per 1,000 square feet of floor area, by land use.

Figure T1: Person Trips by Dwelling Size

Development Type	Weekday Person Trip Ends	Trip Adjustment Factor	Weekday Person Trips/Service Demand Unit			
			Total	Vehicle	Transit	Non-Motorized
Residential (per housing unit)						
750 or less square feet	8.49	52%	4.41	3.88	0.04	0.49
751 to 1,000 sq. ft.	10.69	52%	5.56	4.89	0.06	0.61
Multi-Family Average	11.97	52%	6.22	5.47	0.06	0.68
1,001 to 1,250 sq. ft.	12.38	52%	6.44	5.67	0.06	0.71
1,251 to 1,500 sq. ft.	13.78	52%	7.17	6.31	0.07	0.79
1,501 to 1,750 sq. ft.	14.94	52%	7.77	6.84	0.08	0.85
1,751 to 2,000 sq. ft.	15.97	52%	8.30	7.30	0.08	0.91
2,001 to 2,250 sq. ft.	16.87	52%	8.77	7.72	0.09	0.96
Single Family Average	17.24	52%	8.96	7.88	0.09	0.99
2,251 to 2,500 sq. ft.	17.66	52%	9.18	8.08	0.09	1.01
2,501 to 2,750 sq. ft.	18.40	52%	9.57	8.42	0.10	1.05
2,751 to 3,000 sq. ft.	19.06	52%	9.91	8.72	0.10	1.09
3,001 to 3,250 sq. ft.	19.67	52%	10.23	9.00	0.10	1.13
3,251 to 3,500 sq. ft.	20.23	52%	10.52	9.26	0.11	1.16
3,501 to 3,750 sq. ft.	20.75	52%	10.79	9.50	0.11	1.19
3,751 to 4,000 sq. ft.	21.24	52%	11.04	9.72	0.11	1.21
4,001 or More sq. ft.	21.71	52%	11.29	9.94	0.11	1.24
Nonresidential (per 1,000 square feet)						
Commercial / Retail	80.65	33%	26.61	23.42	0.27	2.93
Industrial	10.60	50%	5.30	4.66	0.05	0.58
Office / Other Services	20.81	50%	10.41	9.16	0.10	1.15
Institutional	22.90	50%	11.45	10.08	0.11	1.26

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

Existing Conditions and Level-of-Service Standards

Complete Streets

The first component of the Transportation impact fee is Complete Streets. Missoula adopted a Complete Streets policy designed to ensure that all users of its transportation system are able to travel safely and conveniently on all streets and roadways. This includes providing facilities to better serve the needs of those who use transit by providing access to transit systems and providing access and safety for those who cannot or choose not to drive motor vehicles. The incremental expansion methodology is used to calculate the Complete Streets component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T2, Missoula has 32.1 lane miles of Complete Streets. Based on recent projects and projects included in the Activate Missoula 2045 Long Range Transportation Plan (March 2017), this analysis uses a cost per lane mile of $1.6 million. To derive the level-of-service standard, existing lane miles of Complete Streets are divided by 2018 person trips, yielding 0.52671 lane miles per 10,000 person trips (32.1 lane miles / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per lane mile, yielding a cost per person trip of $84.27 (0.52671 lane miles per 10,000 person trips / 10,000 X $1.6 million per lane mile).

Figure T2: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Lane Mile[1]	$1,600,000

Level-of-Service (LOS) Standards	
Existing Lane Miles of Complete Streets	32.1
2018 Person Trips	609,066
Lane Miles per 10,000 Person Trips	0.52671
Cost per Person Trip	**$84.27**

1. City of Missoula

Improved Intersections

The next component of the Transportation impact fee is improved intersections. This includes roundabouts and signalized intersections. The incremental expansion methodology is used to calculate the improved intersections component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T3, Missoula has 48 improved intersections – this does not include traffic signals located at the entrance of shopping centers, since those are project-level improvements designed to serve a specific development. Based on recent projects and projects included in the Activate Missoula 2045 Long Range Transportation Plan (March 2017), this analysis uses a cost per improved intersection of $450,000. To derive the level-of-service standard, existing improved intersections are divided by 2018 person trips, yielding 0.78809 improved intersections per 10,000 person trips (48 improved intersections / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per improved intersections, yielding a cost per person trip of $35.46 (0.78809 improved intersections per 10,000 person trips / 10,000 X $450,000 per improved intersection).

Figure T3: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Improved Intersection[1]	$450,000

Level-of-Service (LOS) Standards	
Existing Improved Intersections	48
2018 Person Trips	609,066
Improved Intersections per 10,000 Person Trips	0.78809
Cost per Person Trip	**$35.46**

1. City of Missoula

Commuter Trails

The final component of the Transportation impact fee is commuter trails. These trails were identified by Missoula staff because they are used by cyclists and pedestrians for commuting purposes. The incremental expansion methodology is used to calculate the commuter trails component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T4, Missoula has 20.3 miles of commuter trails. Based on recent projects, this analysis uses a commuter trail cost of $1.45 million per mile. To derive the level-of-service standard, existing miles of commuter trails are divided by 2018 person trips, yielding 0.33395 miles per 10,000 person trips (20.3 miles / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per mile, yielding a cost per person trip of $48.42 (0.33395 miles per 10,000 person trips / 10,000 X $1.45 million per mile).

Figure T4: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Mile[1]	$1,450,000

Level-of-Service (LOS) Standards	
Existing Miles of Commuter Trails	20.3
2018 Person Trips	609,066
Miles per 10,000 Person Trips	0.33395
Cost per Person Trip	**$48.42**

1. City of Missoula

2018 Open Space Bond Credit

In 2018, Missoula County voters approved a $15.0 million Open Space Bond that included funding for open space, trailheads, and trails. Because the City of Missoula will use property tax revenue to transportation infrastructure that is also included as part of this impact fee study, a credit must be given to offset the City's debt payments through 2038. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure T5. The total principal amount of the 2018 Open Space Bond is $15.0 million and the City of Missoula's share is $7.5 million. The City's share includes $5.25 million related to parks and open space infrastructure that is included as part of this impact fee study and $2.25 million related to transportation infrastructure (commuter trails) that is included as part of this impact fee study. The annual principal payment related to transportation infrastructure is divided by that year's person trips to determine the principal cost per person trip. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person trip, based on the expected coupon rate of the bond (4.00 percent). This produces a credit amount of $1.98 per person trip for the share of the bond related to transportation infrastructure – the parks and open space portion is outlined in the Parks and Open Space section of this report. This credit is integrated directly into the fee calculation.

Figure T5: 2018 Open Space Bond Credit

2018 Open Space Bond			
Year	Total	Parks	Transportation
2019	$219,280	$153,496	$65,784
2020	$255,482	$178,837	$76,645
2021	$259,619	$181,734	$77,886
2022	$267,894	$187,526	$80,368
2023	$281,341	$196,938	$84,402
2024	$294,787	$206,351	$88,436
2025	$310,302	$217,211	$93,091
2026	$325,817	$228,072	$97,745
2027	$342,367	$239,657	$102,710
2028	$355,813	$249,069	$106,744
2029	$370,294	$259,206	$111,088
2030	$387,878	$271,514	$116,363
2031	$407,530	$285,271	$122,259
2032	$428,217	$299,752	$128,465
2033	$449,938	$314,957	$134,981
2034	$471,659	$330,161	$141,498
2035	$491,312	$343,918	$147,393
2036	$510,964	$357,675	$153,289
2037	$524,410	$367,087	$157,323
2038	$545,097	$381,568	$163,529
Total	$7,500,000	$5,250,000	$2,250,000

2018 Open Space Bond			
Year	Transportation	Person Trips	Per Person Trip
2019	$65,784	620,107	$0.11
2020	$76,645	631,248	$0.12
2021	$77,886	642,454	$0.12
2022	$80,368	653,756	$0.12
2023	$84,402	665,147	$0.13
2024	$88,436	676,634	$0.13
2025	$93,091	688,209	$0.14
2026	$97,745	699,884	$0.14
2027	$102,710	711,635	$0.14
2028	$106,744	723,495	$0.15
2029	$111,088	735,446	$0.15
2030	$116,363	747,482	$0.16
2031	$122,259	759,622	$0.16
2032	$128,465	771,865	$0.17
2033	$134,981	784,216	$0.17
2034	$141,498	796,658	$0.18
2035	$147,393	809,213	$0.18
2036	$153,289	821,859	$0.19
2037	$157,323	834,628	$0.19
2038	$163,529	847,501	$0.19
Total	$2,250,000	227,394	$3.03
	Coupon Rate		4.00%
	Net Present Value		**$1.98**

Projected Service Unit Demand and Demand for Services

To accommodate demand from projected development over the next 10 years, Missoula will construct additional lane miles of Complete Streets, improved intersections, and commuter trails. Trip generation rates and trip adjustment factors convert projected development into average weekday person trips. Based on estimates shown in Figure T6, existing development generates 609,066 person trips (weekday person trips by type of development X existing development). As shown in Figure T6, future development in Missoula will generate 114,429 additional person trips over the next 10 years.

Missoula's existing infrastructure, highlighted in yellow, includes 32.1 lane miles of Complete Streets, 48.0 improved intersections, and 20.3 miles of commuter trails. To maintain the existing infrastructure standards, Missoula needs approximately 6.0 additional lane miles of Complete Streets, approximately 9.0 additional improved intersections, and approximately 3.9 additional miles of commuter trails to accommodate projected development over the next 10 years.

Figure T6: Projected Travel Demand

Development Type	Development Unit	ITE Code	Weekday PTE	Trip Adjustment	Weekday Person Trips
Single Family	Housing Unit	210	17.24	52%	8.96
Multi-Family	Housing Unit	220	11.97	52%	6.22
Commercial / Retail	1,000 Sq Ft	820	80.65	33%	26.61
Industrial	1,000 Sq Ft	110	10.60	50%	5.30
Office / Other Service	1,000 Sq Ft	710	20.81	50%	10.41
Institutional	1,000 Sq Ft	520	22.90	50%	11.45

		2018	2019	2020	2021	2022	2023	2028	10-Year
		Base Year	1	2	3	4	5	10	Increase
Development	Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	22,489	**2,426**
	Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	17,394	**4,214**
	Commercial / Retail KSF	8,215	8,315	8,416	8,518	8,622	8,727	9,275	**1,060**
	Industrial KSF	4,050	4,085	4,121	4,158	4,195	4,232	4,423	**373**
	Office / Other Service KSF	5,408	5,500	5,594	5,689	5,785	5,883	6,393	**985**
	Institutional KSF	4,451	4,665	4,882	5,101	5,324	5,549	6,725	**2,275**
Avg Wkdy Person Trips	Single-Family Trips	179,761	181,935	184,110	186,284	188,458	190,632	201,502	**21,741**
	Multi-Family Trips	81,982	84,603	87,223	89,844	92,465	95,086	108,190	**26,208**
	Residential Trips	261,743	266,538	271,333	276,128	280,923	285,718	309,692	**47,949**
	Commercial / Retail Trips	218,604	221,251	223,944	226,660	229,421	232,216	246,806	**28,202**
	Industrial Trips	21,463	21,652	21,843	22,038	22,233	22,431	23,442	**1,979**
	Office / Other Service Trips	56,295	57,257	58,232	59,221	60,225	61,242	66,550	**10,254**
	Institutional Trips	50,960	53,409	55,896	58,407	60,955	63,540	77,005	**26,045**
	Nonresidential Trips	347,322	353,569	359,915	366,326	372,833	379,429	413,802	**66,480**
	Total Person Trips	609,066	620,107	631,248	642,454	653,756	665,147	723,495	**114,429**
Demand	Complete Street Lane Miles	32.1	32.7	33.3	33.9	34.5	35.1	38.1	**6.0**
	Improved Intersections	48.0	48.9	49.7	50.6	51.5	52.4	57.0	**9.0**
	Commuter Trails	20.3	20.7	21.1	21.5	21.8	22.2	24.2	**3.9**

Transportation Impact Fees

Revenue Credits

A revenue credit is necessary for Transportation impact fees because the City of Missoula will use property tax revenue to retire debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Transportation Impact Fees

Figure T7 shows the proposed maximum supportable Transportation impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $174.49 per person trip.

All fees are derived from the average weekday person trips and the total cost per person trip. For a residential unit with 1,800 square feet, the fee is $1,356 ($174.49 per person trip X 8.30 person trips per housing unit). Commercial / Retail development will pay $4,643 per 1,000 square feet of floor area ($174.49 per person trip X 26.61 person trips per 1,000 square feet).

Figure T7: Proposed Transportation Impact Fees

Fee Component	Cost per Trip
Complete Streets	$84.27
Improved Intersections	$35.46
Commuter Trails	$48.42
2018 Open Space Bond Credit	($1.98)
Subtotal	$166.18
Administration Fee (5%)	$8.31
Total	$174.49

Residential Development	Development Fees per Unit			
Size of Unit	Avg Wkdy Person Trips[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	4.41	**$769**	$733	$36
751 to 1,000	5.56	**$970**	$814	$156
1,001 to 1,250	6.44	**$1,124**	$871	$253
1,251 to 1,500	7.17	**$1,251**	$972	$279
1,501 to 1,750	7.77	**$1,356**	$1,100	$256
1,751 to 2,000	8.30	**$1,448**	$1,174	$274
2,001 to 2,250	8.77	**$1,530**	$1,273	$257
2,251 to 2,500	9.18	**$1,602**	$1,331	$271
2,501 to 2,750	9.57	**$1,670**	$1,411	$259
2,751 to 3,000	9.91	**$1,729**	$1,459	$270
3,001 to 3,250	10.23	**$1,785**	$1,505	$280
3,251 to 3,500	10.52	**$1,836**	$1,505	$331
3,501 to 3,750	10.79	**$1,883**	$1,505	$378
3,751 to 4,000	11.04	**$1,926**	$1,505	$421
4,000 or More	11.29	**$1,970**	$1,505	$465

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Avg Wkdy Person Trips[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	26.61	**$4,643**	$3,205	$1,438
Industrial	5.30	**$925**	$550	$375
Office / Other Service	10.41	**$1,816**	$1,447	$369
Institutional	11.45	**$1,998**	$1,447	$551

1. See Land Use Assumptions

Projected Transportation Impact Fee Revenue

Revenue projections assume implementation of the proposed Transportation impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure T8, Transportation fee revenue is expected to total approximately $19.97 million over the next 10 years, compared to projected expenditures of $19.99 million.

Figure T8: Projected Transportation Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Complete Streets	$9,643,337	$0	$9,643,337
Improved Intersections	$4,058,137	$0	$4,058,137
Commuter Trails	$5,541,049	$0	$5,541,049
2018 Open Space Bond Credit	($204,941)	$0	($204,941)
Administration Fee	$951,879	$0	$951,879
Total	$19,989,461	$0	$19,989,461

		Single Family $1,563 per unit	Multi-Family $1,085 per unit	Comm / Ret $4,643 per KSF	Industrial $925 per KSF	Office / Other $1,816 per KSF	Institutional $1,998 per KSF
Year		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$3,792,829	$4,572,998	$4,920,837	$345,238	$1,789,262	$4,544,583

Projected Fee Revenue	**$19,965,746**
Total Expenditures	**$19,989,461**

APPENDIX A: LAND USE ASSUMPTIONS

The City of Missoula, Montana, retained TischlerBise to analyze the impacts of development on its capital facilities and to calculate development impact fees based on that analysis. The population, housing unit, and job projections contained in this document provide the foundation for the development impact fee study. To evaluate demand for growth-related infrastructure from various types of development, TischlerBise prepared documentation on demand indicators by type of housing unit, jobs and floor area by type of nonresidential development, and average weekday vehicle trip generation rates. These metrics (explained further below) are the service units and demand indicators used in the development impact fee study.

Development impact fees are based on the need for growth-related improvements, and they must be proportionate by type of land use. The demographic data and development projections are used to demonstrate proportionality and to anticipate the need for future infrastructure. Demographic data reported by the U.S. Census Bureau, and data provided by Missoula's Development Services Department, are used to calculate base year estimates and annual projections for a 10-year horizon. Development impact fee studies typically look out five to ten years, with the expectation that fees will be updated every three to five years.

Summary of Growth Indicators

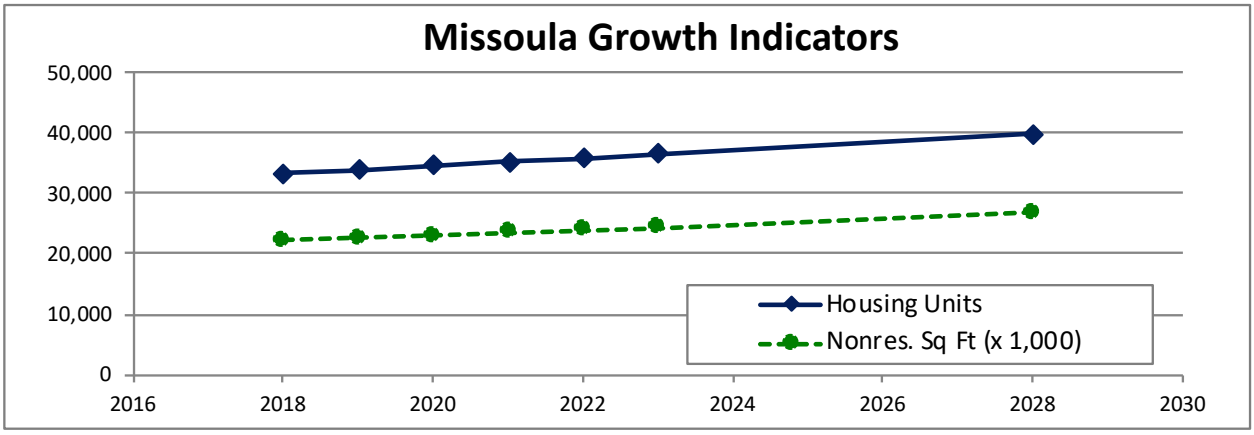
Key development projections for Missoula's development impact fee study are housing units and nonresidential floor area, summarized in Figure A1. These projections are used to estimate development fee revenue and to indicate the anticipated need for growth-related infrastructure. Development impact fees methodologies are designed to reduce sensitivity to development projections in the determination of the proportionate-share fee amounts. If actual development is slower than projected, fee revenue will decline, but so will the need for growth-related infrastructure. In contrast, if development is faster than anticipated, Missoula will receive more fee revenue, but it will also need to accelerate infrastructure improvements to keep pace with the actual rate of development.

Residential development projections use population and household estimates, by Traffic Analysis Zone (TAZ), provided by Missoula's Development Services Department. Household projections through 2027 are used to project population growth over the same time period. Nonresidential projections are based on *Activate Missoula 2045* employment estimates, data provided by Missoula's Development Services Department, and Institute of Transportation Engineers employees per square foot factors.

Based on these projections, development over the next ten years averages 664 residential units per year and 469,000 square feet of nonresidential floor area per year.

Figure A1: Summary of Development Projections and Growth Rates

	2018	2019	2020	2021	2022	2023	2028	2018 to 2028 Average Annual Increase	2018 to 2028 Average Annual Compound Growth Rate
Housing Units	33,243	33,907	34,571	35,235	35,899	36,563	39,883	664	1.92%
Nonres. Sq Ft (x 1,000)	22,123	22,565	23,013	23,466	23,925	24,391	26,816	469	1.97%



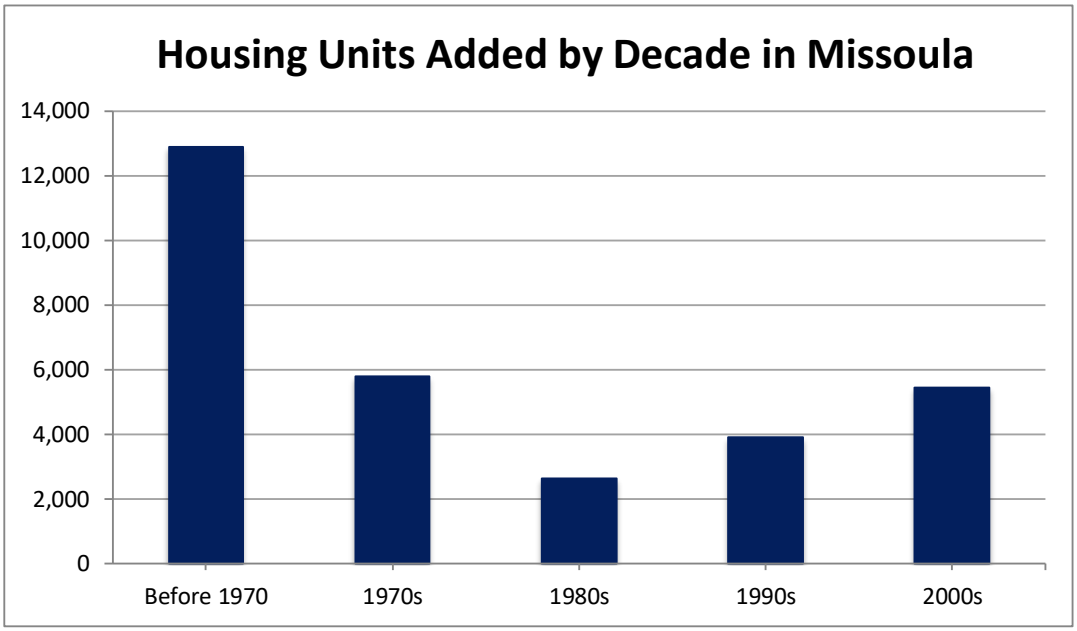
Residential Development

In 2000, the U.S. Census Bureau estimated Missoula's population at 57,053 with approximately 25,225 housing units. By the 2010 Census total population grew to approximately 66,788 persons and housing units increased to 30,682.

Figure A2: Historical Residential Construction

Census 2010 Population	66,788
Census 2010 Housing Units	30,682
Census 2000 Housing Units	25,225
New Housing Units 2000 to 2010	5,457

Missoula added an average of 546 housing units per year from 2000 to 2010.



Source: U.S. Census Bureau, Census 2010 Summary File 1, Census 2000 Summary File 1, 2012-2016 5-Year American Community Survey (for 1990s and earlier, adjusted to yield total units in 2000).

Housing permit data by housing type for the last ten years are shown in Figure A3. Missoula has seen a greater percentage of multi-dwelling unit permits over the last ten years. Over the last five years, multi-dwelling unit permits have increased at a greater rate than single and duplex permits, resulting in a 2013-2017 housing permit mix of 37 percent single and duplex permits and 63 percent multi dwelling permits. Over the last five years an average of 648 units were permitted annually. Approximately 36 permits annually are located in the County.

Figure A3: Building Permit History – Missoula Growth Area

	Housing Mix		Average Annual Permits	
Housing Type	5-Year	10-Year	5-Year	10-Year
Single & Duplex	37%	41%	237	199
Multi-Dwelling	63%	59%	411	292
Total	100%	100%	648	491

Source: City of Missoula.

Persons per Housing Unit

According to the U.S. Census Bureau, a household is a housing unit occupied by year-round residents. Development fees often use per capita standards and persons per housing unit (PPHU) or persons per household (PPH) to derive proportionate share fee amounts. When PPHU is used in the fee calculations, infrastructure standards are derived using year-round population. When PPH is used in the fee calculations, the development fee methodology assumes a higher percentage of housing units will be occupied, thus requiring seasonal or peak population to be used when deriving infrastructure standards. **TischlerBise recommends that development fees for residential development in Missoula be imposed according to the year-round number of residents per housing unit.**

Persons per housing unit (PPHU) calculations require data on population and the types of units by structure. The 2010 census did not obtain detailed information using a "long-form" questionnaire. Instead, the U.S. Census Bureau switched to a continuous monthly mailing of surveys, known as the American Community Survey (ACS), which has limitations due to sample-size constraints. For example, data on detached housing units are now combined with attached single units (commonly known as townhouses). For development fees in Missoula, detached stick-built units and attached units (commonly known as townhouses, which share a common sidewall, but are constructed on an individual parcel of land) are included in the "Single-Family Unit" category. The second residential category includes duplexes and all other structures with two or more units on an individual parcel of land. This category is referred to as "Multi-Family" Unit. (Note: housing unit estimates from ACS will not equal decennial census counts of units. These data are used only to derive the custom PPHU factors for each type of unit).

Figure A4 below shows the 2012-2016 5-year ACS estimates for Missoula. Single-family units averaged 2.41 persons per housing unit (46,825 persons / 19,429 housing units). Multi-family units averaged 1.61 persons per housing unit (20,083 persons / 12,507 housing units). In 2016, Missoula's housing stock averaged 2.10 persons per housing unit. This PPHU factor will be used in later calculations.

Figure A4: Persons per Housing Unit by Type of Unit

Type of Structure	Persons	House-holds	Persons per Household	Housing Units	Persons per Housing Unit	Housing Mix	Vacancy Rate
Single-Family Unit[1]	46,734	18,888	2.47	19,383	2.41	60.69%	2.6%
Multi-Family Unit[2]	20,174	11,327	1.78	12,553	1.61	39.31%	9.8%
Total	66,908	30,215	2.21	31,936	2.10	100.00%	5.4%

Source: TischlerBise analysis; U.S. Census Bureau, 2012-2016 American Community Survey, 5-Year Estimates.

1. Includes detached, attached (townhouse), and mobile home units.

2. Includes duplexes and structures with two or more units.

Current Estimate of Population and Housing Units

Missoula's Development Services Department provided population and household estimates for 2017. The 2017 household population was 70,448, and the 2017 group quarters population was 3,209. In 2017, Missoula had an estimated total population of 73,657 (70,448 + 3,209) occupying 30,646 households. TischlerBise uses these estimates in combination with household projections and building permit data provided by the Missoula's Development Services Department to derive base year population and housing unit estimates.

Based on Missoula's household projections, the City expects to add a baseline of 571 households per year over the next twenty years. A 10 percent adjustment factor is applied to this estimate to account for annexations, based on discussions with Missoula's Development Services Department and analysis of building permits from the last ten years. As a result, Missoula expects to add 629 households annually over the next twenty years. Thus, there are an estimated 31,274 households (30,646 households in 2017 + 629 new households) in Missoula in 2018.

To determine the total number of housing units in 2018, TischlerBise converts 2018 households (31,274) to housing units by dividing the increase in households between 2017 and 2018 by the 2016 ACS occupancy rate (629 increase in households / 94.6 percent occupancy rate). This number is added to the 2017 estimate of housing units. In 2018, Missoula has a total of 33,244 housing units. 2017 housing units are allocated by type based on the ACS housing mix shown in Figure A4. The projected annual increase in housing units are allocated by type based on historical building permit data provided by Missoula, as shown in Figure A3. Between 2013 and 2017, 37 percent of new units permitted were single-family, while 63 percent of new units permitted were multi-family. In 2018, Missoula has 20,063 single-family units and 13,181 multi-family units.

TischlerBise converts the increase in housing units to household population based on the 2016 ACS PPHU factors shown in Figure A4 (70,448 household population in 2017 + (243 new single-family units x 2.41 persons per unit) + (422 new multi-family units x 1.61 persons per unit)). The group quarters population is assumed to remain constant at 3,209 throughout the ten-year study period. As a result, Missoula's 2018 total population is 74,921.

Projected Population and Housing Units

Missoula's Development Services Departments produced population and household projections through 2027. Based on these projections and historical building permit data, TischlerBise assumes an annual increase of 629 households over the next twenty years. The household projections serve as the basis for the housing unit and population projections. TischlerBise converts households to housing units by dividing the annual increase in households by the 2016 ACS occupancy rate (94.6%). This number is added to the previous year's estimate of housing units. Housing unit type is estimated based on the average share of new units by type in Missoula between 2013 and 2017. For example, to determine the number of single-family units in 2019, the increase in housing units between 2018 and 2019 (664) is multiplied by the single-family share of units (37%). This results in an increase of 243 single-family units. TischlerBise adds this increase to the 2018 number of housing units (243 new single-family units + 20,063 single-family units in 2018) which results in 20,306 single-family housing units in 2019.

These projections result in an estimated 10-year increase of 6,644 housing units, as shown in Figure A5. The annual increase in housing units is used to project future population growth based on 2016 ACS PPHU factors derived in Figure A4. As previously discussed, the estimated group quarters population is held constant over the 10-year study period. This results in a 10-year increase of 12,639 persons.

Figure A5: Population and Housing Unit Projections

	2018	2019	2020	2021	2022	2023	2028	10-Year
	Base Yr	1	2	3	4	5	10	Increase
Population								
HH Population	71,711	72,974	74,237	75,500	76,763	78,026	84,341	**12,630**
Group Quarters	3,209	3,209	3,209	3,209	3,209	3,209	3,209	**0**
Total Population	**74,920**	**76,183**	**77,446**	**78,709**	**79,972**	**81,235**	**87,550**	**12,630**
Housing								
Households	31,275	31,903	32,532	33,160	33,789	34,418	37,561	**6,286**
Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	22,489	**2,426**
Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	17,394	**4,214**
Total Housing Units	**33,243**	**33,907**	**34,571**	**35,235**	**35,899**	**36,563**	**39,883**	**6,640**

	2018-19	2019-20	2020-21	2021-22	2022-23	2027-28	Avg
	1	2	3	4	5	10	Increase
Total Population	1,263	1,263	1,263	1,263	1,263	1,263	**1,263**
Households	629	629	629	629	629	629	**629**
Single-Family Units	243	243	243	243	243	243	**243**
Multi-Family Units	421	421	421	421	421	421	**421**
Total Housing Units	664	664	664	664	664	664	**664**

Nonresidential Development

In addition to data on residential development, the calculation of development impact fees requires data on nonresidential development. TischlerBise uses the term "jobs" to refer to employment by place of work. In Figure A6, gray shading indicates the nonresidential development prototypes used by TischlerBise to derive nonresidential floor area and average weekday vehicle trips ends.

The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 427 square feet per job. For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 615 square feet per job. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 337 square feet per job. For Institutional development both Elementary School (ITE 520), with an average of 1,076 square feet per job, and Hospital (ITE 610) with 354 square feet per job, are reasonable proxies.

Figure A6: Nonresidential Service Units per Development Unit

ITE Code	Land Use / Size	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	**Light Industrial**	**1,000 Sq Ft**	**4.96**	**3.05**	**1.63**	**613**
130	Industrial Park	1,000 Sq Ft	3.37	2.91	1.16	862
140	Manufacturing	1,000 Sq Ft	3.93	2.47	1.59	629
150	Warehousing	1,000 Sq Ft	1.74	5.05	0.34	2,941
254	Assisted Living	bed	2.60	4.24	0.61	na
310	Hotel	room	8.36	14.34	0.58	na
520	**Elementary School**	**1,000 Sq Ft**	**19.52**	**21.00**	**0.93**	**1,075**
530	High School	1,000 Sq Ft	14.07	22.25	0.63	1,587
540	Community College	student	1.15	14.61	0.08	na
550	University/College	student	1.56	8.89	0.18	na
610	**Hospital**	**1,000 Sq Ft**	**10.72**	**3.79**	**2.83**	**353**
620	Nursing Home	bed	3.06	2.91	1.05	na
710	**General Office (average size)**	**1,000 Sq Ft**	**9.74**	**3.28**	**2.97**	**337**
715	Single Tenant Office	1,000 Sq Ft	11.25	3.77	2.98	336
720	Medical-Dental Office	1,000 Sq Ft	34.80	8.70	4.00	250
730	Government Office	1,000 Sq Ft	22.59	7.45	3.03	330
820	**Shopping Center (average size)**	**1,000 Sq Ft**	**37.75**	**16.11**	**2.34**	**427**

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Current Estimate of Nonresidential Floor Area and Employment

TischlerBise uses *Activate Missoula 2045* employment projections to estimate the base year number of jobs. The number of jobs in Missoula in 2018 is estimated to be 57,674. Missoula's Development Services Department provided floor area estimates with the exception of exempt properties. The floor area for University of Montana and St. Patrick Hospital were estimated using ITE factors, as shown in Figure A6, and employment estimates for the two institutions as published in the FY2018 Adopted Budget. 2018 estimated floor area totals 22.12 million square feet. Base year Commercial/Retail development accounts for approximately 8.22 million square feet, Industrial development is approximately 4.05 million square feet, Office / Other Service development totals approximately 5.41 million square feet, and Institutional development totals approximately 4.45 million square feet.

Figure A7: Estimated Nonresidential Floor Area and Employment

Nonresidential Category	2018 Jobs[1]	Percent of Total Jobs	2018 Estimated Floor Area[2]	Jobs per 1,000 Sq. Ft.[3]
Commercial / Retail[4]	16,970	29.4%	8,215,103	2.07
Industrial[5]	6,652	11.5%	4,049,655	1.64
Office / Other Service[6]	19,175	33.2%	5,407,821	3.55
Institutional[7]	14,877	25.8%	4,450,654	3.34
Total	57,674	100.0%	22,123,233	

1. Source: Missoula staff, Activate Missoula 2045.
2. Source: Missoula staff.
3. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).
4. Major sectors are Retail Trade and Food Services.
5. Major sectors are Wholesale Trade, Manufacturing, and Construction.
6. Major sectors are Professional, Scientific, & Technical Services and Administration & Support.
7. Major sectors are Education (University of Montana) and Health Care (St. Patrick Hospital).

Projected Nonresidential Floor Area and Employment

Missoula's Development Services Department provided employment estimates and projections for the years between 2015 and 2045 by industry sector. TischlerBise projects annual employment growth in Missoula between 2018 and 2028 based on the compound annual growth rates for jobs by industry sector between 2015 and 2045. TischlerBise uses ITE square foot per employee factors, as shown in Figure A6, to project the corresponding growth in nonresidential square footage over the same time period. For example, Commercial/Retail employment is projected to increase by 233 jobs between 2018 and 2019. TischlerBise applies the square foot per employee factor shown in Figure A6 to the increase in jobs to project the increase in Commercial/Retail square footage between 2018 and 2019 (233 jobs x 427 square feet per job), resulting in an increase of approximately 106,000 square feet of Commercial/Retail development. These calculations result in an estimated 10-year increase of 8,130 jobs and 4.69 million square feet.

Figure A8: Employment and Nonresidential Floor Area Projections

	2018	2019	2020	2021	2022	2023	2028	10-Year
	Base Yr	1	2	3	4	5	10	Increase
Jobs	2.157	1.902						
Commercial / Retail	16,970	17,203	17,440	17,679	17,922	18,168	19,452	**2,482**
Industrial	6,652	6,710	6,769	6,829	6,889	6,950	7,261	**609**
Office / Other Service	19,175	19,449	19,727	20,009	20,295	20,585	22,098	**2,923**
Institutional	14,877	15,076	15,278	15,482	15,689	15,899	16,993	**2,116**
Total Jobs	**57,674**	**58,438**	**59,214**	**59,999**	**60,795**	**61,602**	**65,804**	**8,130**
Nonresidential Floor Area (x 1,000)								
Commercial / Retail	8,215	8,315	8,416	8,518	8,622	8,727	9,275	**1,060**
Industrial	4,050	4,085	4,121	4,158	4,195	4,232	4,423	**373**
Office / Other Service	5,408	5,500	5,594	5,689	5,785	5,883	6,393	**985**
Institutional	4,451	4,665	4,882	5,101	5,324	5,549	6,725	**2,275**
Total Nonresidential KSF	**22,123**	**22,565**	**23,013**	**23,466**	**23,925**	**24,391**	**26,816**	**4,693**

	2018-19	2019-20	2020-21	2021-22	2022-23	2027-28	Avg
	1	2	3	4	5	10	Increase
Commercial / Retail Jobs	233	237	239	243	246	264	**248**
Industrial Jobs	58	59	60	60	61	63	**61**
Office / Other Service Jobs	274	278	282	286	290	311	**292**
Institutional Jobs	199	202	204	207	210	225	**212**
Total Jobs	764	776	785	796	807	863	**813**
Commercial / Retail KSF	99	101	102	104	105	113	**106**
Industrial KSF	36	36	37	37	37	39	**37**
Office / Other Service KSF	92	94	95	96	98	105	**99**
Institutional KSF	214	217	219	223	226	242	**227**
Total Nonresidential KSF	441	448	453	459	466	498	**469**

Average Weekday Vehicle Trips

Average Weekday Vehicle Trips are used as a measure of demand by land use. Vehicle trips are estimated using average weekday vehicle trip ends from the reference book, *Trip Generation, 10th Edition*, published by the Institute of Transportation Engineers (ITE) in 2017. A vehicle trip end represents a vehicle entering or exiting a development (as if a traffic counter were placed across a driveway). Adjustment factors must be used when calculating vehicle trips in order to avoid double counting each trip, both at the origin and the destination.

Trip Rate Adjustments

The basic trip adjustment factor is 50 percent. As discussed further below, the development impact fee methodology includes additional adjustments to make the fees proportionate to the infrastructure demand for particular types of development.

Commuter Trip Adjustment

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional 2 percent allocation of trips to residential development.

Adjustment for Pass-By Trips

For nonresidential development the basic trip adjustment factor of 50 percent is applied to industrial, institutional, and office/other service categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Average Residential Vehicle Trip Rates

The Institute of Transportation Engineers (ITE) publishes national average trip generation rates for residential development. Based on data published by the Institute of Transportation Engineers (*Trip Generation, 10th Edition, 2017)*, single-family residential development generates 9.44 (ITE 210) average weekday vehicle trip ends per dwelling. Multi-family residential development generates 6.65 (ITE 221) average weekday vehicle trip ends per dwelling on average.

Demand Indicators by Dwelling Size

As an alternative to simply using national average trip generation rates for residential development, published by the Institute of Transportation Engineers (ITE), TischlerBise derived custom trip rates using local demographic data. Key inputs needed for the analysis (i.e. average number of persons and vehicles available per housing unit) are available from American Community Survey (ACS) data.

Missoula Control Totals

The 2010 census did not obtain detailed information using a "long-form" questionnaire. Instead, the U.S. Census Bureau switched to a continuous monthly mailing of surveys, known as the American Community Survey (ACS), which has limitations due to sample-size constraints. For example, data on detached housing units are now combined with attached single units (commonly known as townhouses). Part of the rationale for deriving fees by house size, as discussed further below, is to address this ACS data limitation. Because townhouses generally have fewer bedrooms and less living space than detached units, fees by house size ensure proportionality and facilitate construction of affordable units.

According to the U.S. Census Bureau, a household is a housing unit occupied by year-round residents. Development fees often use per capita standards and persons per housing unit (PPHU) or persons per household (PPH) to derive proportionate share fee amounts. TischlerBise recommends that development fees for residential development in Missoula be imposed according to the year-round number of residents per housing unit. Figure A9 indicates the average number of year-round residents per housing unit. In 2016, the control total for Missoula is 2.10 persons per dwelling (i.e. weighted average for all types of housing).

Figure A9: Persons per Housing Unit

Type of Structure	Persons	House-holds	Persons per Household	Housing Units	Persons per Housing Unit	Housing Mix	Vacancy Rate
Single-Family Unit[1]	46,734	18,888	2.47	19,383	2.41	60.69%	2.6%
Multi-Family Unit[2]	20,174	11,327	1.78	12,553	1.61	39.31%	9.8%
Total	66,908	30,215	2.21	31,936	2.10	100.00%	5.4%

Source: TischlerBise analysis; U.S. Census Bureau, 2012-2016 American Community Survey, 5-Year Estimates.

1. Includes detached, attached (townhouse), and mobile home units.

2. Includes duplexes and structures with two or more units.

Trip generation rates are also dependent upon the average number of vehicles available per dwelling. Key independent variables needed for the analysis (i.e., vehicles available, housing units, households, and persons) are available from the U.S. Census Bureau American Community Survey (ACS). Figure A10 indicates an average of 1.62 vehicles per housing unit in Missoula.

Figure A10: Vehicles Available by Type of Housing Unit

Tenure	Vehicles Available[1]	Households[2] Single Family[3]	Households[2] Multi-Family	Households[2] Total	Vehicles per HH by Tenure
Owner-occupied	29,648	13,727	647	14,374	2.06
Renter-occupied	22,177	5,207	10,634	15,841	1.40
Total	51,825	18,934	11,281	30,215	1.72

Units per Structure	Vehicles Available	Housing Units[4]	Vehicles per Housing Unit
Single Family	35,567	19,429	1.83
Multi-Family	16,220	12,507	1.30
Total	51,787	31,936	1.62

1. Vehicles available by tenure from Table B25046, American Community Survey, 2012-2016.
2. Households by tenure and units in structure from Table B25032, American Community Survey, 2012-2016.
3. Attached or Detached.
4. Housing units from Table B25024, American Community Survey, 2012-2016.

Demand Indicators by Dwelling Size

Impact fees must be proportionate to the demand for infrastructure. Because averages per housing unit, for both persons and vehicle trip ends, have a strong, positive correlation to the number of bedrooms, TischlerBise recommends residential fee schedules that increase by unit size. Custom tabulations of demographic data by bedroom range can be created from individual survey responses provided by the U.S. Census Bureau in files known as Public Use Microdata Samples (PUMS). PUMS files are only available for areas of at least 100,000 persons with Missoula included in Public Use Microdata Areas (PUMA) 00200 (Appendix D).

Cells shaded yellow below are survey results for PUMA 00200. Unadjusted persons per housing unit (1.96), derived from PUMS data for the PUMA listed above, are adjusted upward to match the control totals for Missoula (2.10), as shown above in Figure A9. Adjusted persons per housing unit totals are shaded in gray.

Figure A11: Persons by Bedroom Range

Bedroom Range	Persons[1]	Vehicles Available[1]	Housing Units[1]	Housing Mix	Unadjusted PPHU	Adjusted PPHU[2]
0-2	2,531	2,639	1,901	38%	1.33	**1.43**
3	3,879	3,740	1,833	37%	2.12	**2.27**
4	2,188	1,999	870	17%	2.51	**2.70**
5+	1,135	971	373	7%	3.04	**3.27**
Total	9,733	9,349	4,977	100%	1.96	**2.10**

1. American Community Survey, Public Use Microdata Sample for Montana PUMA 200 (2012-2016 5-Year unweighted data).
2. Adjusted PPHU scaled to make unadjusted PPHU values match control totals for Missoula based on American Community Survey 2012-2016 5-Year Estimates.

Persons by Dwelling Size

Average floor area and number of persons by bedroom range are plotted in Figure A12 with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

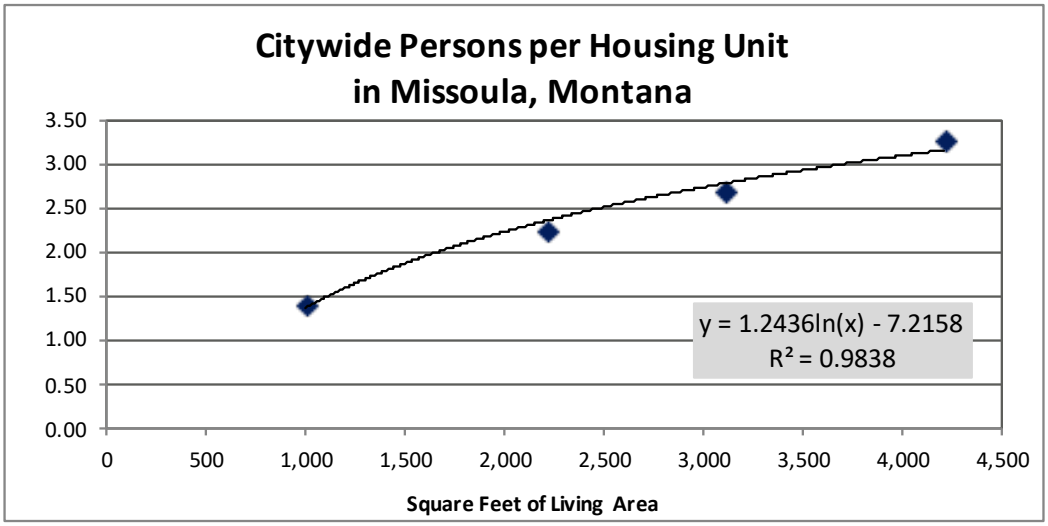
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) has an estimated average of 1.02 persons per dwelling. The largest floor area range (4,001 square feet or more) has an estimated average of 3.17 persons per dwelling.

Figure A12: Persons by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per dwelling derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the U.S. Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Trip Generation by Dwelling Size

Rather than rely on one methodology, the recommended trip generation rates shown at the bottom of Figure A13, shaded gray, are an average of trip rates based on persons and vehicles available for all types of housing units. In Missoula, each housing unit is expected to yield an average of 7.80 Average Weekday Vehicle Trip Ends (AWVTE), compared to the national average of 8.34 trip ends per household.

Figure A13: Average Weekday Vehicle Trip Ends by Bedroom Range

Bedroom Range	Persons[1]	Vehicles Available[1]	Housing Units[1]	Housing Mix	Unadjusted PPHU	Adjusted PPHU[2]	Unadjusted VPHU	Adjusted VPHU[2]
0-2	2,531	2,639	1,901	38%	1.33	**1.43**	1.39	1.20
3	3,879	3,740	1,833	37%	2.12	**2.27**	2.04	1.76
4	2,188	1,999	870	17%	2.51	**2.70**	2.30	1.98
5+	1,135	971	373	7%	3.04	**3.27**	2.60	2.25
Total	9,733	9,349	4,977	100%	1.96	**2.10**	1.88	1.62

National Averages According to ITE

ITE Code	AWVTE per Person	AWVTE per Vehicle	AWVTE per HU	Missoula Housing Mix
210 SFD	2.65	6.36	9.44	61%
220 Apt	3.31	5.10	6.65	39%
Weighted Avg	2.91	5.86	8.34	100%

Persons per Household
3.56
2.01
2.95

Vehicles per Household
1.48
1.30
1.41

Recommended AWVTE per Housing Unit

Bedroom Range	AWVTE per HU Based on Persons[3]	AWVTE per HU Based on Vehicles[4]	AWVTE per Housing Unit[5]
0-2	4.16	7.03	**5.60**
3	6.61	10.31	**8.46**
4	7.86	11.60	**9.73**
5+	9.52	13.19	**11.36**
Average	6.11	9.49	**7.80**

1. American Community Survey, Public Use Microdata Sample for Montana PUMA 200 (2012-2016 5-Year unweighted data).
2. Adjusted multipliers are scaled to make the average PUMS values match control totals for Missoula based on American Community Survey 2012-2016 5-Year Estimates.
3. Adjusted persons per housing unit multiplied by national weighted average trip rate per person.
4. Adjusted vehicles available per housing unit multiplied by national weighted average trip rate per vehicle.
5. Average trip rates based on persons and vehicles per housing unit.

Vehicle Trip Ends by Dwelling Size

To derive AWVTE by dwelling size, TischlerBise matched trip generation rates and average floor area, by bedroom range, as shown in Figure A13, with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average weekday vehicle trip ends, by dwelling size, using 15 size thresholds.

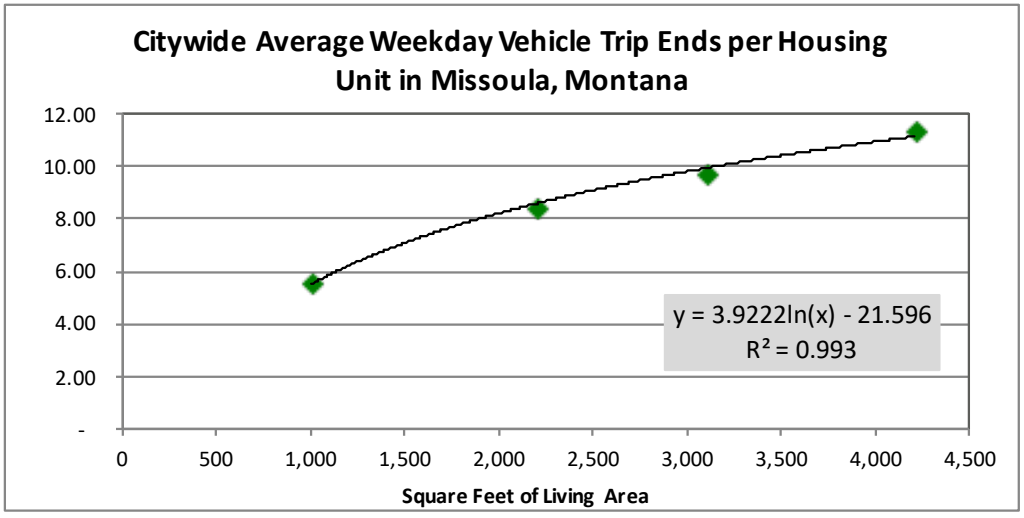
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) generates an estimated average of 4.37 trip ends per dwelling. The largest floor area range (4,001 square feet or more) generates an estimated average of 11.17 trip ends per dwelling.

Figure A14: Vehicle Trip Ends by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Trip Ends
0-2	1,000	5.60
3	2,200	8.46
4	3,100	9.73
5+	4,200	11.36

Average weekday vehicle trip ends derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Dwelling size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Trip Ends
750 or Less	4.37
751 to 1,000	5.50
1,001 to 1,250	6.37
1,251 to 1,500	7.09
1,501 to 1,750	7.69
1,751 to 2,000	8.22
2,001 to 2,250	8.68
2,251 to 2,500	9.09
2,501 to 2,750	9.47
2,751 to 3,000	9.81
3,001 to 3,250	10.12
3,251 to 3,500	10.41
3,501 to 3,750	10.68
3,751 to 4,000	10.93
4,001 or More	11.17



Functional Population

TischlerBise recommends functional population to allocate the cost of certain facilities to residential and nonresidential development. As shown in Figure A15, functional population accounts for people living and working in a jurisdiction. OnTheMap is a web-based mapping and reporting application that shows where workers are employed and where they live. It describes geographic patterns of jobs by their employment locations and residential locations as well as the connections between the two locations. OnTheMap was developed through a unique partnership between the U.S. Census Bureau and its Local Employment Dynamics (LED) partner states.

Residents that do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents that work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents that work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data for Missoula, the cost allocation for residential development is 65 percent while nonresidential development accounts for 35 percent of the demand for municipal facilities.

Figure A15: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
				Total	1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Development Projections

Provided below is a summary of cumulative development projections used in the impact fee study. Base year estimates for 2018 are used in the impact fee calculations. Development projections are used to illustrate a possible future pace of demand for service units and cash flows resulting from revenues and expenditures associated with those demands.

Figure A16: Development Projections Summary

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10-Year
	Base Yr	1	2	3	4	5	6	7	8	9	10	Increase
Population												
HH Population	71,711	72,974	74,237	75,500	76,763	78,026	79,289	80,552	81,815	83,078	84,341	**12,630**
Group Quarters	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	**0**
Total Population	**74,920**	**76,183**	**77,446**	**78,709**	**79,972**	**81,235**	**82,498**	**83,761**	**85,024**	**86,287**	**87,550**	**12,630**
Housing												
Households	31,275	31,903	32,532	33,160	33,789	34,418	35,046	35,675	36,303	36,932	37,561	**6,286**
Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	21,519	21,761	22,004	22,246	22,489	**2,426**
Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	15,708	16,130	16,551	16,973	17,394	**4,214**
Total Housing Units	**33,243**	**33,907**	**34,571**	**35,235**	**35,899**	**36,563**	**37,227**	**37,891**	**38,555**	**39,219**	**39,883**	**6,640**
Jobs	2.157	1.902										
Commercial / Retail	16,970	17,203	17,440	17,679	17,922	18,168	18,418	18,671	18,928	19,188	19,452	**2,482**
Industrial	6,652	6,710	6,769	6,829	6,889	6,950	7,011	7,073	7,135	7,198	7,261	**609**
Office / Other Service	19,175	19,449	19,727	20,009	20,295	20,585	20,879	21,177	21,480	21,787	22,098	**2,923**
Institutional	14,877	15,076	15,278	15,482	15,689	15,899	16,112	16,328	16,547	16,768	16,993	**2,116**
Total Jobs	**57,674**	**58,438**	**59,214**	**59,999**	**60,795**	**61,602**	**62,420**	**63,249**	**64,090**	**64,941**	**65,804**	**8,130**
Nonresidential Floor Area (x 1,000)												
Commercial / Retail	8,215	8,315	8,416	8,518	8,622	8,727	8,833	8,941	9,051	9,162	9,275	**1,060**
Industrial	4,050	4,085	4,121	4,158	4,195	4,232	4,270	4,308	4,346	4,384	4,423	**373**
Office / Other Service	5,408	5,500	5,594	5,689	5,785	5,883	5,982	6,082	6,185	6,288	6,393	**985**
Institutional	4,451	4,665	4,882	5,101	5,324	5,549	5,778	6,010	6,246	6,483	6,725	**2,275**
Total Nonresidential KSF	**22,123**	**22,565**	**23,013**	**23,466**	**23,925**	**24,391**	**24,863**	**25,342**	**25,827**	**26,318**	**26,816**	**4,693**

APPENDIX B: PERSON TRIPS

Missoula is a unique community with residents and workers using varying modes to travel. In general, an impact fee study calculates future developments' impact on the City's transportation infrastructure. In suburban, greenfield communities that concentrate on roadway expansion to accommodate new vehicles, a development's impact is best estimated by calculating the new vehicle trips or vehicle miles traveled (VMT) generated by the development. However, based on the urban environment and residents' travel behaviors, a multimodal approach is necessary for the City of Missoula. This is also consistent with the capital improvements identified in the City's Capital Improvement Plan and Missoula's desire to develop Complete Streets to serve all modes of travel. As such, the multimodal approach will calculate the daily person trips generated by the varying development types in the study. To encompass the varying modes of travel used in Missoula, the methodology includes persons per vehicle trip, transit trip, and non-motorized trips.

Person Trip Methodology

According to the Institute of Transportation Engineers (ITE), there are several elements necessary to calculate person trips. The following equation is provided in the ITE's Trip Generation Handbook (2017):

> Person trips = [(vehicle occupancy) x (vehicle trips)] + transit trips + walk trips + bike trips

To create a more streamlined approach, this study uses "non-motorized trips" as the sum of walk and bike trips. The Trip Generation Handbook outlines the general approach to calculating person trips:

1. **Estimate vehicle trip ends generated by development type.** This study uses the vehicle trip rates found in ITE's Trip Generation Manual (2017).
2. **Determine mode share and vehicle occupancy.** Trip survey data from the National Household Transportation Survey (2017) is used to calculate needed factors.
3. **Convert vehicle trips to person trips.** This conversion calculates the total person trips by combining the vehicle trip mode share and vehicle occupancy.
4. **Calculate the estimated person trips by mode.** The mode share split is applied to the total person trip rate to calculate the specific person trip rate for vehicle, transit, and non-motorized trips per land use.

Residential Vehicle Trip Ends

The person trip methodology uses average weekday vehicle trip ends (AWVTE), shown in Figure A13, to calculate residential person trips. To derive AWVTE by dwelling size, TischlerBise matched trip generation rates and average floor area, by bedroom range, as shown in Figure B1, with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings

constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average weekday vehicle trip ends, by dwelling size, using 15 size thresholds.

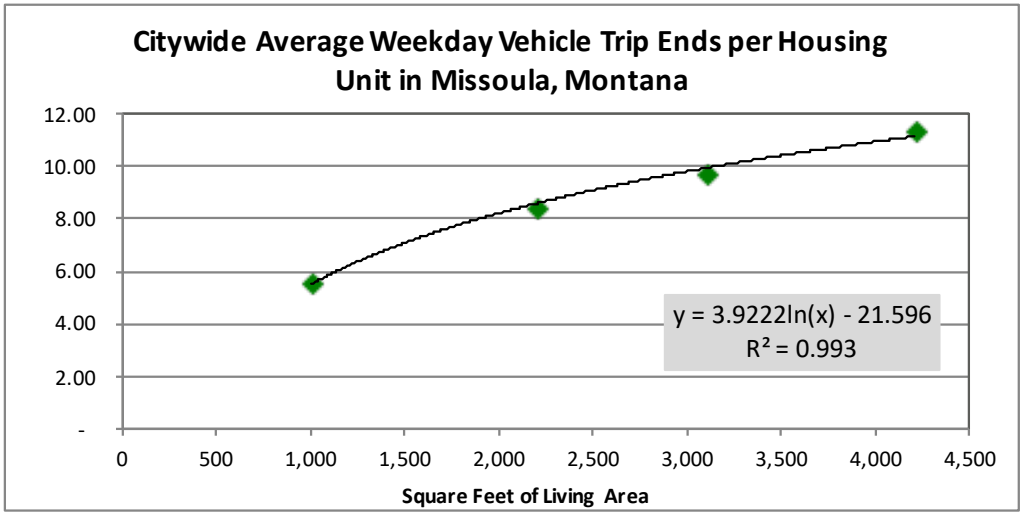
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) generates an estimated average of 4.37 trip ends per dwelling. The largest floor area range (4,001 square feet or more) generates an estimated average of 11.17 trip ends per dwelling.

Figure B1: Vehicle Trip Ends by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Trip Ends
0-2	1,000	5.60
3	2,200	8.46
4	3,100	9.73
5+	4,200	11.36

Average weekday vehicle trip ends derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Dwelling size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Trip Ends
750 or Less	4.37
751 to 1,000	5.50
1,001 to 1,250	6.37
1,251 to 1,500	7.09
1,501 to 1,750	7.69
1,751 to 2,000	8.22
2,001 to 2,250	8.68
2,251 to 2,500	9.09
2,501 to 2,750	9.47
2,751 to 3,000	9.81
3,001 to 3,250	10.12
3,251 to 3,500	10.41
3,501 to 3,750	10.68
3,751 to 4,000	10.93
4,001 or More	11.17



Nonresidential Vehicle Trip Ends

Vehicle trip generation for nonresidential land uses are calculated by using ITE's average daily trip end rates found in their recently published 10th edition of Trip Generation. The weekday trip end per 1,000 square feet factors highlighted in Figure B2 are used to estimate trip generation in Missoula.

The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 37.75 vehicle trip ends per 1,000 square feet of floor area. For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 4.96 vehicle trip ends per 1,000 square feet of floor area. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 9.74 vehicle trip ends per 1,000 square feet of floor area. For Institutional development Hospital (ITE 610) with 10.72 vehicle trip ends per 1,000 square feet of floor area, is a reasonable proxy.

Figure B2: Institute of Transportation Engineers Trip Generation Factors

ITE Code	Land Use / Size	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	**Light Industrial**	**1,000 Sq Ft**	**4.96**	**3.05**	**1.63**	**613**
130	Industrial Park	1,000 Sq Ft	3.37	2.91	1.16	862
140	Manufacturing	1,000 Sq Ft	3.93	2.47	1.59	629
150	Warehousing	1,000 Sq Ft	1.74	5.05	0.34	2,941
254	Assisted Living	bed	2.60	4.24	0.61	na
310	Hotel	room	8.36	14.34	0.58	na
520	**Elementary School**	**1,000 Sq Ft**	**19.52**	**21.00**	**0.93**	**1,075**
530	High School	1,000 Sq Ft	14.07	22.25	0.63	1,587
540	Community College	student	1.15	14.61	0.08	na
550	University/College	student	1.56	8.89	0.18	na
610	**Hospital**	**1,000 Sq Ft**	**10.72**	**3.79**	**2.83**	**353**
620	Nursing Home	bed	3.06	2.91	1.05	na
710	**General Office (average size)**	**1,000 Sq Ft**	**9.74**	**3.28**	**2.97**	**337**
715	Single Tenant Office	1,000 Sq Ft	11.25	3.77	2.98	336
720	Medical-Dental Office	1,000 Sq Ft	34.80	8.70	4.00	250
730	Government Office	1,000 Sq Ft	22.59	7.45	3.03	330
820	**Shopping Center (average size)**	**1,000 Sq Ft**	**37.75**	**16.11**	**2.34**	**427**

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Mode Share and Vehicle Occupancy

Data from the National Household Travel Survey (NHTS) is used to approximate the percentage split of total person trips by transportation modes in the City of Missoula. NHTS has been conducting stratified, random surveys for nearly 50 years with the aim to understand the modes and purposes of travel in the US. For this study, the most recent survey, 2017, is refined to create a database of survey responses that is both from similar cities to Missoula and statistically significant. Initially, the national database of responses is refined by location and population, the results are limited to areas in the Mountain region (AZ, CO, ID, MT, NM, NV, UT, WY) with less than one million residents[1] and not in a metropolitan statistical area. The database is further filtered to only include responses from urban areas. Lastly, only responses for trips on weekdays are included. As a result, there are 3,117 NHTS responses in the database that are used to approximate the mode splits and vehicle occupancy.

Data from NHTS indicates the purpose of a trip which allows for the mode share and vehicle occupancy to be calculated for residential and nonresidential land uses separately. It is assumed that trips for residential and nonresidential purposes have different characteristics, so by calculating separately the analysis results in more accurate trip factors. There are 1,709 survey responses that are attributed to residential and 1,408 responses attributed to nonresidential land uses. Both databases are well within a 95 percent confidence level with a confidence interval (margin of error) of less than three.[2]

The transportation mode split for residential purpose trips is listed in Figure B3. Of the 1,709 total trips, 88.0 percent are by vehicle, 1.0 percent by transit, and 11.0 percent are non-motorized. Additionally, during the vehicle trips there were 2,588 passengers, resulting in an average vehicle occupancy of 1.71 passengers per vehicle trip.

Figure B3: Residential Purpose Person Trips by Mode

Mode	Trips	Share
Vehicle	1,510	88.0%
Transit	6	1.0%
Non-Motorized	193	11.0%
Total	**1,709**	**100.0%**

Source: National Household Travel Survey, 2017; TischlerBise analysis.
Note: Percentages have been rounded

[1] The location and population size are used to create a database of surveys that best reflects Missoula, but is also statically significant.

[2] A confidence level expresses the certainty that the true mean of the population falls within the confidence interval, the margin of error of the results.

The transportation mode split for nonresidential purpose trips is listed in Figure B4. Of the 1,408 total trips, 88.0 percent are by vehicle, 1.0 percent by transit, and 11.0 percent are non-motorized. Additionally, during the vehicle trips there were 2,335 passengers, resulting in an average vehicle occupancy of 1.88 passengers per vehicle trip.

Figure B4: Nonresidential Purpose Person Trips by Mode

Mode	Trips	Share
Vehicle	1,242	88.0%
Transit	8	1.0%
Non-Motorized	158	11.0%
Total	**1,408**	**100.0%**

Source: National Household Travel Survey, 2017; TischlerBise analysis.
Note: Percentages have been rounded

Calculation of Person Trip Ends

The total person trip end rate for each land use can be calculated using the vehicle trip end rate, vehicle occupancy rate, and vehicle mode share. The following formula to calculate vehicle trip ends is provided in the ITE's Trip Generation Handbook (2017):

Vehicle trip ends = [(person trip ends x (vehicle mode share)]/(vehicle occupancy)

This is rearranged to calculate total person trips:

Person trip ends = [(vehicle trip ends) x (vehicle occupancy)]/(vehicle mode share)

To calculate the daily person trip rate for each land use, the analysis inputs the vehicle trip rate, vehicle occupancy, and vehicle mode share factors found in earlier sections. For example, the daily vehicle trip rate for a 2,000-square-foot housing unit is 8.22, the vehicle occupancy rate is 1.71, and the vehicle mode share is 88.0 percent. Inputting these factors into the formula generates a daily person trip end rate of 15.97 ([8.22 vehicle trips ends X 1.71 occupancy rate] / 88.0 percent vehicle mode share). Figure B5 lists the calculated daily person trip end rate for each land use.

Figure B5: Daily Person Trip Ends by Land Use

Development Type	Weekday Vehicle Trip Ends	Vehicle Occupancy Rate	Vehicle Mode Share	Weekday Person Trip Ends
Residential (per housing unit)				
750 or less square feet	4.37	1.71	88%	8.49
751 to 1,000 sq. ft.	5.50	1.71	88%	10.69
Multi-Family Average	6.16	1.71	88%	11.97
1,001 to 1,250 sq. ft.	6.37	1.71	88%	12.38
1,251 to 1,500 sq. ft.	7.09	1.71	88%	13.78
1,501 to 1,750 sq. ft.	7.69	1.71	88%	14.94
1,751 to 2,000 sq. ft.	8.22	1.71	88%	15.97
2,001 to 2,250 sq. ft.	8.68	1.71	88%	16.87
Single Family Average	8.87	1.71	88%	17.24
2,251 to 2,500 sq. ft.	9.09	1.71	88%	17.66
2,501 to 2,750 sq. ft.	9.47	1.71	88%	18.40
2,751 to 3,000 sq. ft.	9.81	1.71	88%	19.06
3,001 to 3,250 sq. ft.	10.12	1.71	88%	19.67
3,251 to 3,500 sq. ft.	10.41	1.71	88%	20.23
3,501 to 3,750 sq. ft.	10.68	1.71	88%	20.75
3,751 to 4,000 sq. ft.	10.93	1.71	88%	21.24
4,001 or More sq. ft.	11.17	1.71	88%	21.71
Nonresidential (per 1,000 square feet)				
Commercial / Retail	37.75	1.88	88%	80.65
Industrial	4.96	1.88	88%	10.60
Office / Other Services	9.74	1.88	88%	20.81
Institutional	10.72	1.88	88%	22.90

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

Trips Adjustment Factors

A person trip end is the out-bound or in-bound leg of a trip. To prevent double counting trips, a standard adjustment of 50 percent is applied to trip ends to calculate a person trip. For example, the out-bound trip from a person's home to work is attributed to the housing unit and the trip from work back home is attributed to the employer.

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional two percent allocation of trips to residential development.

For nonresidential development the basic trip adjustment factor of 50 percent is applied to industrial, institutional, and office/other service categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Person Trips by Mode

In Figure B6, the trip adjustment factor is applied to the person trip end rate of each land use to calculate person trips. For example, a 2,000-square-foot housing unit generates 15.97 person trip ends and has a trip adjustment factor of 52 percent, resulting in a daily person trip rate of 8.30. The impact fee analysis outlined in this report uses the person trip totals, by type of development, shaded in gray.

Figure B6: Person Trips by Mode

Development Type	Weekday Person Trip Ends	Trip Adjustment Factor	Weekday Person Trips/Service Demand Unit			
			Total	Vehicle	Transit	Non-Motorized
Residential (per housing unit)						
750 or less square feet	8.49	52%	4.41	3.88	0.04	0.49
751 to 1,000 sq. ft.	10.69	52%	5.56	4.89	0.06	0.61
Multi-Family Average	11.97	52%	6.22	5.47	0.06	0.68
1,001 to 1,250 sq. ft.	12.38	52%	6.44	5.67	0.06	0.71
1,251 to 1,500 sq. ft.	13.78	52%	7.17	6.31	0.07	0.79
1,501 to 1,750 sq. ft.	14.94	52%	7.77	6.84	0.08	0.85
1,751 to 2,000 sq. ft.	15.97	52%	8.30	7.30	0.08	0.91
2,001 to 2,250 sq. ft.	16.87	52%	8.77	7.72	0.09	0.96
Single Family Average	17.24	52%	8.96	7.88	0.09	0.99
2,251 to 2,500 sq. ft.	17.66	52%	9.18	8.08	0.09	1.01
2,501 to 2,750 sq. ft.	18.40	52%	9.57	8.42	0.10	1.05
2,751 to 3,000 sq. ft.	19.06	52%	9.91	8.72	0.10	1.09
3,001 to 3,250 sq. ft.	19.67	52%	10.23	9.00	0.10	1.13
3,251 to 3,500 sq. ft.	20.23	52%	10.52	9.26	0.11	1.16
3,501 to 3,750 sq. ft.	20.75	52%	10.79	9.50	0.11	1.19
3,751 to 4,000 sq. ft.	21.24	52%	11.04	9.72	0.11	1.21
4,001 or More sq. ft.	21.71	52%	11.29	9.94	0.11	1.24
Nonresidential (per 1,000 square feet)						
Commercial / Retail	80.65	33%	26.61	23.42	0.27	2.93
Industrial	10.60	50%	5.30	4.66	0.05	0.58
Office / Other Services	20.81	50%	10.41	9.16	0.10	1.15
Institutional	22.90	50%	11.45	10.08	0.11	1.26

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

APPENDIX C: LAND USE DEFINITIONS

Residential Development

As discussed below, residential development categories are based on data from the U.S. Census Bureau, American Community Survey. Missoula will collect development fees from all new residential units. One-time development fees are determined by site capacity (i.e. number of residential units).

Single-Family:

1. Single-family detached is a one-unit structure detached from any other house, that is, with open space on all four sides. Such structures are considered detached even if they have an adjoining shed or garage. A one-family house that contains a business is considered detached as long as the building has open space on all four sides.
2. Single-family attached (townhouse) is a one-unit structure that has one or more walls extending from ground to roof separating it from adjoining structures. In row houses (sometimes called townhouses), double houses, or houses attached to nonresidential structures, each house is a separate, attached structure if the dividing or common wall goes from ground to roof.
3. Mobile home includes both occupied and vacant mobile homes, to which no permanent rooms have been added, are counted in this category. Mobile homes used only for business purposes or for extra sleeping space and mobile homes for sale on a dealer's lot, at the factory, or in storage are not counted in the housing inventory.

Multi-Family:

1. 2+ units (duplexes and apartments) are units in structures containing two or more housing units, further categorized as units in structures with "2, 3 or 4, 5 to 9, 10 to 19, 20 to 49, and 50 or more apartments."
2. Boat, RV, Van, Etc. includes any living quarters occupied as a housing unit that does not fit the other categories (e.g., houseboats, railroad cars, campers, and vans). Recreational vehicles, boats, vans, railroad cars, and the like are included only if they are occupied as a current place of residence.

Nonresidential Development

The proposed general nonresidential development categories (defined below) can be used for all new construction within Missoula. Nonresidential development categories represent general groups of land uses that share similar average weekday vehicle trip generation rates and employment densities (i.e., jobs per thousand square feet of floor area).

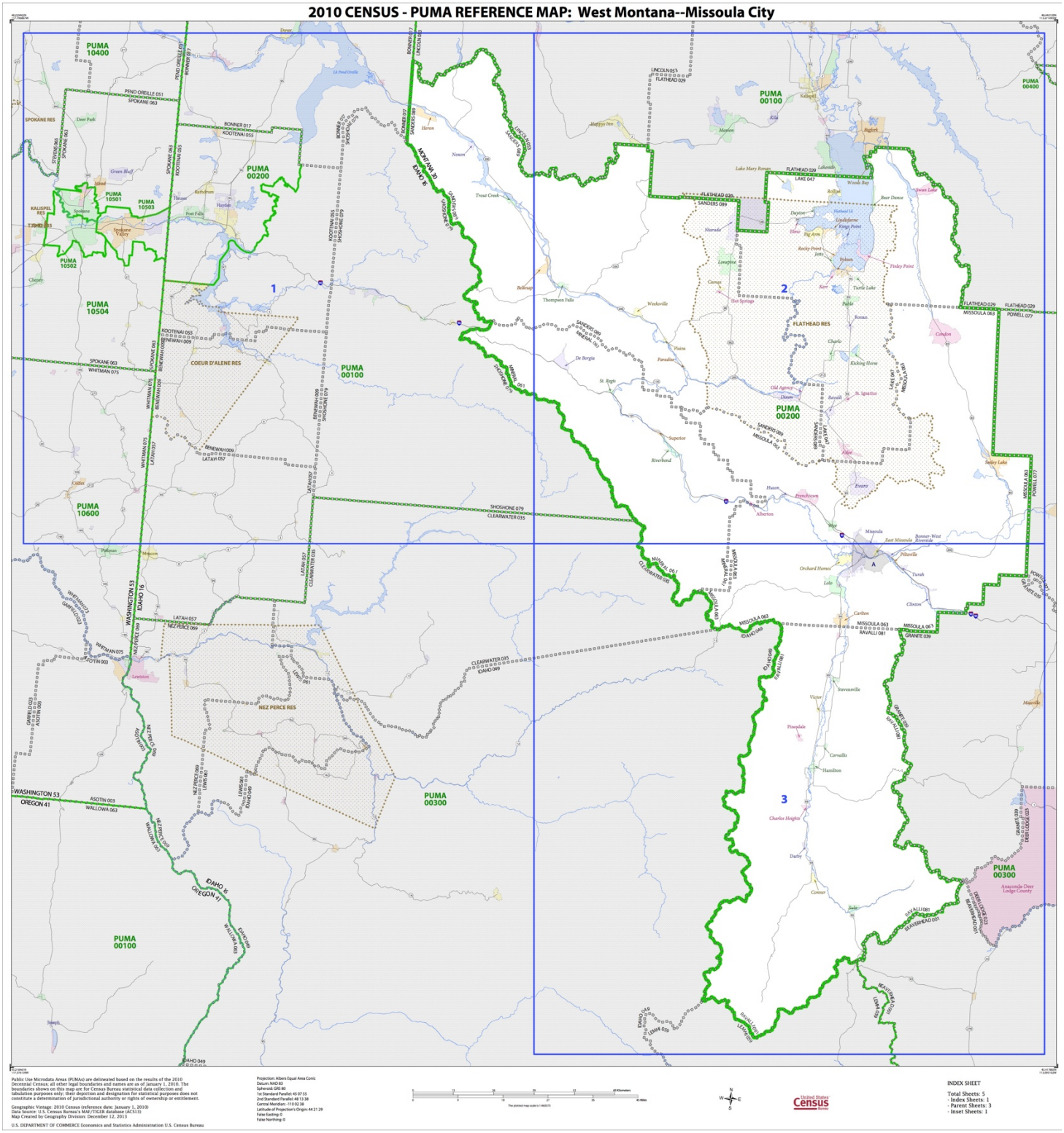
Commercial / Retail: Establishments primarily selling merchandise, eating/drinking places, and entertainment uses. By way of example, *Commercial / Retail* includes shopping centers, supermarkets, pharmacies, restaurants, bars, nightclubs, automobile dealerships, and movie theaters, hotels, and motels.

Industrial: Establishments primarily engaged in the production, transportation, or storage of goods. By way of example, *Industrial* includes manufacturing plants, distribution warehouses, trucking companies, utility substations, power generation facilities, and telecommunications buildings.

Office / Other Service: Establishments providing management, administrative, professional, or business services; personal and health care services; public and quasi-public buildings providing educational, social assistance, or religious services. By way of example, *Office / Other Service* can include banks, business offices, assisted living facilities, nursing homes, hospitals, medical offices, veterinarian clinics, schools, universities, churches, daycare facilities, government buildings, and prisons.

Institutional: Establishments providing education and healthcare services. By way of example, *Institutional* includes universities, nursing homes, daycare facilities, and hospitals.

APPENDIX D: PUMA REFERENCE MAP



APPENDIX E: COMMUNITY SERVICES VEHICLES AND EQUIPMENT

Traffic Division	Units	Unit Cost	Total Cost
Isuzu NPR Paint Truck	1	$250,000	$250,000
Isuzu NPR	2	$73,000	$146,000
Ford F550	1	$195,000	$195,000
GMC Sierra	1	$40,000	$40,000
Pacesetter	2	$9,000	$18,000
EDCO 8 Inch Cement Grinder	1	$15,000	$15,000
Total	8	$83,000	$664,000

Fleet Services	Units	Unit Cost	Total Cost
Toyota Prius	1	$35,000	$35,000
Dodge Grand Caravan	1	$35,000	$35,000
Jeep Grand Cherokee	1	$35,000	$35,000
Total	3	$35,000	$105,000

Development Services	Units	Unit Cost	Total Cost
Ford Escape	1	$35,000	$35,000
Jeep Liberty	1	$35,000	$35,000
Chevrolet Impala	1	$35,000	$35,000
Chevrolet Colorado	3	$35,000	$105,000
GMC Sierra 2500	1	$35,000	$35,000
Nissan Frontier	1	$35,000	$35,000
Ford F250	1	$45,000	$45,000
Ford Escape	1	$30,000	$30,000
Total	10	$35,500	$355,000

Fleet Maintenance	Units	Unit Cost	Total Cost
Hyster Forklift	1	$40,000	$40,000
CAT - Olympian	1	$90,000	$90,000
Cargo Trailer	1	$10,000	$10,000
Geni One Man Lift	1	$15,000	$15,000
BENPAK Vehicle Lift	1	$85,000	$85,000
Total	5	$48,000	$240,000

Street Division	Units	Unit Cost	Total Cost
Chevrolet Silverado	1	$35,000	$35,000
Dodge 1500 4X4	2	$35,000	$70,000
Dodge 3/4 TON	1	$45,000	$45,000
F350 Flat Bed / Lift Gate	1	$45,000	$45,000
Ford F350 Crew Cab	1	$45,000	$45,000
CAT	2	$330,000	$660,000
CAT	3	$160,000	$480,000
CAT	1	$120,000	$120,000
CAT	1	$55,000	$55,000
CAT AP500E	1	$250,000	$250,000
F350 Ford Dump Box	1	$50,000	$50,000
I.H. Tandem Axle	3	$150,000	$450,000
Freightliner	3	$150,000	$450,000
Sterling Tandem Axle	1	$150,000	$150,000
Rosco SPR-H	1	$200,000	$200,000
Ford 700 w/ Rosco Distributor	1	$235,000	$235,000
Bomag	1	$100,000	$100,000
Komtsu	1	$160,000	$160,000
Ford Single Axle	1	$120,000	$120,000
BOBCAT	1	$55,000	$55,000
Ford F750	1	$185,000	$185,000
Ford\Rosco	1	$250,000	$250,000
Sterling	2	$120,000	$240,000
IH 7400 Single Axle	1	$120,000	$120,000
Freightliner	6	$120,000	$720,000
Freightliner 108SD	1	$120,000	$120,000
Cimline Crack Sealer	1	$70,000	$70,000
Hudson HD	1	$250,000	$250,000
Caterpillar PS 150B	1	$80,000	$80,000
Dynapack CP132 9	1	$80,000	$80,000
Tow Master	1	$15,000	$15,000
Econoline	1	$41,000	$41,000
Tow Master T40	1	$41,000	$41,000
Trail King	1	$41,000	$41,000
Boss RTE Plow	1	$6,500	$6,500
Schmidt Plow	6	$22,000	$132,000
Schmidt HSP4210 Polly Plow	1	$22,000	$22,000
Norton Clipper	1	$22,000	$22,000
Total	60	$104,608	$6,276,500

Impact Fees

Administration & Finance Committee

January 15, 2020

What are impact fees?

- One-time payments charged to new development
- Used to construct capital improvements needed to accommodate future development
- Represents future development's proportionate share of infrastructure costs

How are impact fees used?

- Capital improvements or debt service for growth-related infrastructure
- May not be used for operations, maintenance, replacement, or correcting existing deficiencies

This financing tool provides a mechanism for local government to fund infrastructure improvements caused by new growth without relying on additional taxes on existing residents.

Missoula's Impact Fees

The City has adopted impact fees in five service areas: Police, Fire, Community Services, Parks, and Transportation. The following table shows impact fee revenues for the past three fiscal years:

	Police	Fire	Comm Svc	Parks	Transport	Total
FY 2017 Revenues	$19,763	$111,936	$242,922	$318,544	$1,183,798	$1,876,963
FY 2018 Revenues	15,843	100,826	211,521	211,412	1,100,808	1,640,410
FY 2019 Revenues	12,473	68,277	146,150	189,067	793,038	1,209,006

Missoula's Current Impact Fees

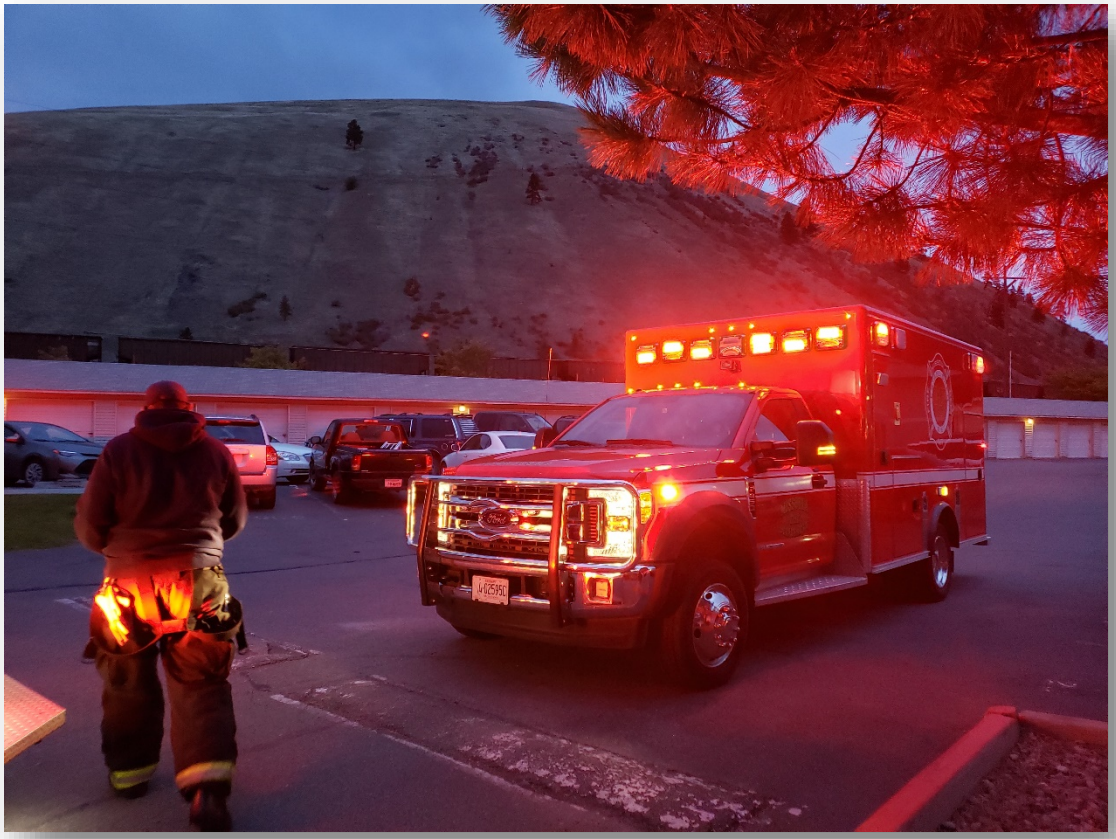
Residential Development Fees per Unit						
Size of Unit	Community Services	Fire	Law Enforce	Parks	Transpor-tation	Total
2100-2199 Sq Ft	$255	$117	$21	$453	$1,241	$2,087

Non-residential Development Fees per 1,000 Square Feet						
Land Use Type	Community Services	Fire	Law Enforce	Parks	Transpor-tation	Total
Commercial / Retail	$260	$134	$31	$0	$3,205	$3,630
Industrial	$367	$189	$32	$0	$1,447	$2,035
Office / Other Service	$210	$108	$8	$0	$550	$876
Institutional	$116	$60	$4	$0	$391	$571

Third Street

Parks & Playgrounds

Ambulance



Police Facility and Evidence Storage

Impact Fee Advisory Committee

Purpose

The Impact Fee Advisory Committee is responsible for calculating, assessing, and spending impact fees and advising the City of Missoula governing body with respect to these impact fee revenues as provided by Montana state law.

Members

•Nine members

•Four-year terms

- Seven appointed by the Mayor, subject to City Council confirmation
- Two appointed by City Council

Membership includes a development community representative, a certified public accountant and all members are required to be residents of Missoula County.

Project History:

2002 – First impact fee study conducted

2004 – First impact fees adopted in the service areas of Police, Fire, Parks, and Community Services

2005 – Transportation impact fees adopted

2018 – TischlerBise contracted to update study. Purpose of the update is to:

- Update impact fee assessment methodologies to reflect current capital plans
- Calculate maximum impact fees allowed under these methodologies
- Provide for review of impact fee use policies and procedures
- Benchmark Missoula impact fees against peer communities

Next Steps:

Jan 15 – Committee meeting to request public hearing on impact fee study and fees

Jan 27 – Set public hearing on impact fee study and fees

Jan 29 – Committee presentation of study and fees, request public hearing on ordinance

Feb 3 – Public hearing on impact fee study and fees, first reading on ordinance, set ordinance public hearing

February 24 – Public hearing on ordinance changes

Single-Family 2,200 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$8,500	$8,148	$0	$352	$0	$0	$0	$0
Grand Junction, CO	$2,779	$2,554	$0	$0	$0	$225	$0	$0
Kalispell	$2,580	$0	$277	$1,067	$1,236	$0	$0	$0
Missoula - Proposed	**$2,335**	**$1,485**	**$22**	**$120**	**$0**	**$453**	**$0**	**$255**
Missoula - Current	$2,123	$1,273	$22	$120	$0	$453	$0	$255
Coeur d'Alene, ID	$1,780	$816	$70	$138	$0	$756	$0	$0
Whitefish	$1,376	$0	$0	$446	$172	$711	$0	$47
Livingston	$1,033	$601	$132	$155	$0	$145	$0	$0
Flagstaff, AZ	$548	$0	$366	$182	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Multi-Family 1,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$3,888	$3,657	$0	$231	$0	$0	$0	$0
Grand Junction, CO	$1,994	$1,769	$0	$0	$0	$225	$0	$0
Kalispell	$1,948	$0	$210	$811	$927	$0	$0	$0
Coeur d'Alene, ID	$1,780	$816	$70	$138	$0	$756	$0	$0
Missoula - Proposed	**$1,546**	**$955**	**$14**	**$77**	**$0**	**$320**	**$0**	**$180**
Missoula - Current	$1,405	$814	$14	$77	$0	$320	$0	$180
Livingston	$1,033	$601	$132	$155	$0	$145	$0	$0
Flagstaff, AZ	$512	$0	$342	$170	$0	$0	$0	$0
Whitefish	$380	$0	$0	$220	$70	$70	$0	$20
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Commercial/Retail 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$526,930	$505,600	$0	$21,330	$0	$0	$0	$0
Kalispell	$472,298	$0	$55,455	$241,030	$175,813	$0	$0	$0
Grand Junction, CO	$209,450	$209,450	$0	$0	$0	$0	$0	$0
Missoula - Proposed	**$199,650**	**$178,400**	**$1,550**	**$6,700**	**$0**	**$0**	**$0**	**$13,000**
Missoula - Current	$181,500	$160,250	$1,550	$6,700	$0	$0	$0	$13,000
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0	$0
Flagstaff, AZ	$44,000	$0	$29,500	$14,500	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Office 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Kalispell	$299,132	$0	$35,123	$152,657	$111,352	$0	$0	$0
Bozeman	$196,218	$173,350	$0	$22,868	$0	$0	$0	$0
Grand Junction, CO	$157,050	$157,050	$0	$0	$0	$0	$0	$0
Missoula - Proposed	**$111,950**	**$82,550**	**$1,600**	**$9,450**	**$0**	**$0**	**$0**	**$18,350**
Missoula - Current	$101,750	$72,350	$1,600	$9,450	$0	$0	$0	$18,350
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Flagstaff, AZ	$17,000	$0	$11,500	$5,500	$0	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Industrial 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Kalispell	$155,117	$0	$18,213	$79,162	$57,742	$0	$0	$0
Grand Junction, CO	$93,200	$93,200	$0	$0	$0	$0	$0	$0
Bozeman	$90,256	$87,950	$0	$2,306	$0	$0	$0	$0
Missoula - Proposed	**$48,200**	**$31,900**	**$400**	**$5,400**	**$0**	**$0**	**$0**	**$10,500**
Missoula - Current	$43,800	$27,500	$400	$5,400	$0	$0	$0	$10,500
Livingston	$25,100	$21,850	$1,950	$1,300	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Flagstaff, AZ	$5,500	$0	$4,000	$1,500	$0	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

IMPACT FEE FUND * 2321

Updated from Adopted Budget

Impact Fee Categories:	Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2016 Ending Fund Balance	31,144	289,497	619,992	540,370	2,697,774	4,178,776
FY 2017 Revenues	19,763	111,936	242,922	318,544	1,183,798	1,876,963
FY 2017 Expenses	24	322	293	483,154	2,188,020	2,671,813
FY 2017 Ending Fund Balance	50,883	401,111	862,621	375,760	1,693,552	3,383,926
FY 2018						
FY2018 Revenues	**15,843**	**100,826**	**211,521**	**211,412**	**1,100,808**	**1,640,410**
FY2018 Expenditures:						
EMS Response Unit		241,914			-	241,914
Confined Space & Rescue Training		237				237
Police Evidence & Storage Facility			1,000,000			1,000,000
VanBuren Street Phase III					34,855	34,855
Clark Fork Ln. & South of Pacific Ave.					(22,859)	(22,859)
Cregg Lane Improvements					10,183	10,183
P/T Bond - Fort Missoula Regional Park				949		949
Jeffrey Park Phase I				188,018		188,018
MRL Park Development				40,000		40,000
						-
Impact Fee Study	409	2,603	5,461	5,459	28,424	42,356
FY 2018 Total Expenditures	**409**	**244,754**	**1,005,461**	**234,426**	**50,603**	**1,535,653**
FY 2018 Ending Fund Balance	**66,317**	**257,183**	**68,681**	**352,746**	**2,743,757**	**3,488,683**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2019									
	2019 Revenues			**12,473**	**68,277**	**146,150**	**189,067**	**793,038**	**1,209,006**
	FY 2019 Expenditures	Requested	Cat.						
+	Riverfront Triangle	442,530	T						-
+	Mullan Road Reconstruction	470,000	T						-
AF	Mullan Road & George Elmer Drive Signal	820,000	T						-
AF	Cregg Lane Roadway Improvements (Orange - Hickory)	731,032	P/T	-	-	73,700	138,232	559,493	771,425
AF	Van Buren Phase III	248,000	T	-	-	-	-	190,153	190,153
AF	South Ave Improvements	2,110,000	T	-	-	-	-	126,760	126,760
AF	Higgins Ave Bridge	1,980,000		-	-	-	-	33,558	33,558
^	Parks Recreation Open Space Trails Plan (PROST)	18,000	P						-
^	Recreation Non-CDL Bus	18,300	P						-
+	Play Fair Park	20,000	P						-
+	South Hills Spur Phase III	5,000	P						-
+	Missoula Active Transportation	20,000	P						-
AF	Bellevue Park - Bike Skills Path - COMPLETED	11,042	P	-	-	-	11,042	-	11,042
AF	Fort Missoula Regional Park - Trail & Park Bond	39,219	P						-
AF	Hellgate Park	31,400	P						-
AF	Jeffrey Park Phase I - COMPLETED	189,120	P	-	-	-	982	-	982
AF	McCormick Park & Community Center	150,000	P	-	-	-	3,168	-	3,168
AF	MRL Park - COMPLETED	40,000	P	-	-	-		-	-
AF	Syringa Park - COMPLETED	40,000	P	-	-	-	40,000	-	40,000
AF	Rose Memorial park	65,000	P	-	-	-	8,500	-	8,500
^	Fire Station 6 Land Purchase	400,000	F	-	-	-	-	-	-
AF	EMS Response Unit - COMPLETED	250,000	F	-	6,813	-	-	-	6,813
									-
AF	Impact Fee Study	75,000		485	2,659	5,690	7,361	30,872	47,068
	FY 2019 Total Expenditures			**485**	**9,472**	**79,390**	**209,285**	**940,836**	**1,239,469**
	FY 2019 Ending Fund Balance			**78,305**	**315,988**	**135,441**	**332,528**	**2,595,959**	**3,458,221**

* *Future year's CIP projections are not yet approved/appropriated by City Council. They will be reviewed for approval and funding during the budget process each year.*

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2020									
	2020 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2020 Expenditures - Per Adopted CIP								
AF	Mullan & George Elmer Signal	820,000	T	-	-	-	-	145,000	145,000
AF	South Ave Roadway Improvements	2,110,000	T	-	-	-	-	650,000	650,000
AF	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	100,000	100,000
AF	Mullan Road Improvements (Widening)	300,000	T	-	-	-	-	300,000	300,000
AF	Higgins Ave Bridge	1,980,000	T	-	-	-	-	1,930,000	1,930,000
AF	Grant Creek/I-90 Intersection Improvement	200,000	T	-	-	-	-	200,000	200,000
^	Clark Fork Lane - Connector	250,000	T	-	-	-	-	250,000	250,000
AF	Rodgers Roadway Improvements	1,800,000	T	-	-	-	-	112,500	112,500
AF	Mary Jane Blvd - North	1,600,000	T	-	-	-	-	200,000	200,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	120,000	120,000
AF	Bicycle Safety Project - Orange/Stephens	18,750	T	-	-	-	-	18,750	18,750
AF	Community Center	150,000	P	-	-	-	-	-	-
AF	Dragon Hollow	25,000	P	-	-	-	25,000	-	25,000
AF	Koly Park	120,000	P	-	-	-	6,265	-	6,265
AF	Westside Playground	250,000	P	-	-	-	100,000	-	100,000
AF	Aquatics Revenue Generation	12,000	P	-	-	-	12,000	-	12,000
AF	Hellgate Park	32,000	P	-	-	-	17,000	-	17,000
AF	Downtown Area & Riverfront Parks	100,000	P	-	-	-	75,000	-	75,000
AF	Rose Memorial Park Playground	65,000	P	-	-	-	-	-	-
AF	South Hills Spur Update	32,000	P	-	-	-	32,000	-	32,000
^	Northside Park Diamond	30,000	P	-	-	-	30,000	-	30,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	20,000	-	20,000
				-	-	-	-	-	-
AF	Cold Storage	90,000	F	-	-	-	-	-	-
AF	City-Wide Facility Master Plan	100,000	C	-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
^	Riverfront Triangle	442,530	T	-	-	-	-	-	-
				-	-	-	-	-	-
	FY 2020 Total Proposed Expenditures			**-**	**-**	**-**	**317,265**	**4,026,250**	**4,343,515**
	FY 2020 Projected Ending Fund Balance			**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**
	Estimated FY2020 Ending Fund Balance w/ New Requests			**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2021									
	2021 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2021 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	200,000	200,000
AF	Mary Jane Blvd - North	1,600,000	T	-	-	-	-	1,600,000	1,600,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	80,000	80,000
^	Cregg Ln Roadway Improvement Phase II	100,000	T	-	-	-	25,540	100,000	125,540
AF	Mullan & George Elmer Signal	820,000	T	-	-	-	-	675,000	675,000
^	Riverfront Triangle	442,530	T	-	-	-	-	204,600	204,600
AF	Hellgate Park	32,000	P	-	-	-	15,000	-	15,000
AF	Koly Park	120,000	P	-	-	-	105,610	-	105,610
AF	McCormick Park & Community Center	150,000	P	-	-	-	130,381	-	130,381
^	FMRP Knife River Ponds	88,708	P	-	-	-	88,708	-	88,708
^	Playfair Park	20,000	P	-	-	-	20,000	-	20,000
^	Bitterroot Trail	200,000	P	-	-	-	100,000	-	100,000
^	Northside Greenway Trail	50,000	P	-	-	-	50,000	-	50,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	50,000	-	50,000
^	Station 4 Land	376,000	F	-	376,000	-	-	-	376,000
	FY 2021 Total Proposed Expenditures			**-**	**376,000**	**-**	**585,239**	**2,859,600**	**3,820,839**
	FY 2021 Projected Ending Fund Balance			**110,305**	**139,988**	**559,441**	**(119,976)**	**(2,123,891)**	**(1,434,133)**
FY 2022									
	2022 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2022 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	40,000	40,000
AF	South Ave Roadway Improvements	2,110,000	T	-	-	-	30,000	1,200,000	1,230,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	1,500,000	1,500,000
AF	Rodgers Roadway Improvements	1,800,000	T	-	-	-	-	1,675,000	1,675,000
^	Bitterroot Trail	200,000	P	-	-	-	100,000	-	100,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	300,000	-	300,000
^	Milwaukee Trail	150,000	P	-	-	-	50,000	-	50,000
^	North Riverfront Trail	200,000	P	-	-	-	100,000	-	100,000
	FY 2022 Total Proposed Expenditures			**-**	**-**	**-**	**580,000**	**4,415,000**	**4,995,000**
	FY 2022 Projected Ending Fund Balance			**126,305**	**239,988**	**771,441**	**(474,976)**	**(5,455,891)**	**(4,793,133)**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2023									
	2023 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2023 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	70,000	70,000
^	Milwaukee Trail	150,000	P	-	-	-	50,000	-	50,000
^	North Riverfront Trail	200,000	P	-	-	-	100,000	-	100,000
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
	FY 2023 Total Proposed Expenditures			**-**	**-**	**-**	**150,000**	**70,000**	**220,000**
	FY 2023 Projected Ending Fund Balance			**142,305**	**339,988**	**983,441**	**(399,976)**	**(4,442,891)**	**(3,377,133)**

Impact Fees

Administration & Finance Committee

January 29, 2020

City Council Actions for Impact Fees

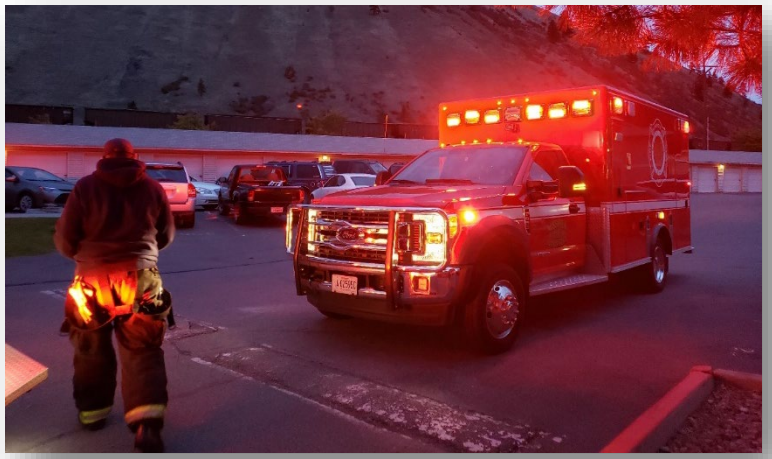
- Considerations:
  - Adopt Impact Fee Study
  - Set impact fee rates – change in fees requires a supermajority (8 votes of Council Members)
  - Adopt Ordinance changes

Purpose of Impact Fee Study

- Update impact fee assessment methodologies to reflect current capital plans
- Calculate maximum impact fees allowed under these methodologies
- Provide for review of impact fee use policies and procedures
- Benchmark Missoula impact fees against peer communities

Summary of Major Changes

- Proposed new rates
- Additional tiers for residential square footages
  - Current minimum tier is 1200 sq ft
  - Proposed minimum tier is 750 sq ft
  - Smaller houses pay lower fees
- Transportation impact fee encompasses city complete streets policy



Summary of Major Changes

- Downtown transportation fee reduction area not supported by study
  - Previous ordinance provided a 33%-42% reduction in residential and 24% for commercial transportation impact fees
- New eligibility criteria for impact fee projects – Impact Fee Advisory Committee
- Ordinance changes – housekeeping changes to conform to new study

Ordinance Updating: MMC 15.66

- 15.66.020 Definition:
  - Impact Fee Service area definitions updated to match definitions from the Tischler Bise study.
- 15.66.050 Development Fee Accounts
  - Narrative updated to use “service area” in place of category
- 15.66.075 Impact Fee Schedules
  - Will be repealed and replaced by new schedule once adopted

Overview

- TischlerBise Background
- Impact Fee Fundamentals
- Development Projections
- Proposed Impact Fees
  - Community Services
  - Fire
  - Law Enforcement
  - Parks and Open Space
  - Transportation
- Impact Fee Summary
- Peer City Comparison

TischlerBise Background

40-year consulting practice serving local government nationwide

- Impact fees/infrastructure financing strategies
- Fiscal/economic impact analyses
- Capital improvement planning
- Infrastructure finance/revenue enhancement
- Real estate and market feasibility

What are impact fees?

- One-time payments charged to new development
- Used to construct capital improvements needed to accommodate future development
- Represents future development's proportionate share of infrastructure costs

Impact Fee Fundamentals

- One-time payment for growth-related infrastructure, usually collected at the time building permits are issued
- Can’t be used for operations, maintenance, or replacement
- Not a tax but more like a contractual arrangement to build infrastructure, with three requirements
  - Need (system improvements, not project-level improvements)
  - Benefit
    - Short range expenditures
    - Geographic service areas and/or benefit districts
  - Proportionate

Why impact fees?

- Infrastructure capacity is essential to accommodate new development
- New growth pays its equitable share
- Encourages disciplined capital improvement planning
  - Earmarks money for capital improvements
- Promotes comprehensive planning and growth management
  - Helps ensure adequate public facilities
- Compared to negotiated agreements, streamlines approval process with known costs (predictability)
- Anti-growth pressure can be eased

Common Impact Fee Methodologies

- Cost Recovery (past)
  - Oversized and unique facilities
  - Funds typically used for debt service
- Incremental Expansion (present)
  - Formula-based approach documents level of service with both quantitative and qualitative measures
- Plan-Based (future)
  - Common for utilities but can also be used for other public facilities with non-impact fee funding

Evaluate Need for Credits

- Site specific
  - Developer constructs a capital facility included in fee calculations
- Debt service
  - Avoid double payment due to existing or future bonds
- Dedicated revenues
  - Property tax, local option sales tax, gas tax

10-Year Development Projections

- Based on *Activate Missoula 2045*
- Residential Growth
  - 12,630 persons
  - 6,640 housing units
- Nonresidential Growth
  - 8,130 jobs
  - 4.7 million square feet of floor area

Community Services

- Service Area: Citywide
- Components
  - Facilities (incremental)
  - Vehicles and Equipment (incremental)
- 10-Year Demand
  - Facilities: 83k sq ft, $8.4 million
  - Vehicles and Equipment: 14 units, $1.3 million

Community Services

Fee Component	Cost per Person	Cost per Job
Facilities	$464.22	$310.80
Vehicles and Equipment	$69.25	$46.37
Subtotal	$533.47	$357.17
Administration Fee (5%)	$26.67	$17.86
Total	$560.15	$375.03

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$571**	$161	$410
751 to 1,000	1.37	**$767**	$180	$587
1,001 to 1,250	1.65	**$924**	$213	$711
1,251 to 1,500	1.88	**$1,053**	$213	$840
1,501 to 1,750	2.07	**$1,160**	$238	$922
1,751 to 2,000	2.24	**$1,255**	$238	$1,017
2,001 to 2,250	2.38	**$1,333**	$255	$1,078
2,251 to 2,500	2.51	**$1,406**	$255	$1,151
2,501 to 2,750	2.63	**$1,473**	$270	$1,203
2,751 to 3,000	2.74	**$1,535**	$270	$1,265
3,001 to 3,250	2.84	**$1,591**	$270	$1,321
3,251 to 3,500	2.93	**$1,641**	$270	$1,371
3,501 to 3,750	3.02	**$1,692**	$270	$1,422
3,751 to 4,000	3.10	**$1,736**	$270	$1,466
4,000 or More	3.17	**$1,776**	$270	$1,506

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$878**	$260	$618
Industrial	1.63	**$611**	$210	$401
Office / Other Service	2.97	**$1,114**	$367	$747
Institutional	0.93	**$349**	$367	($18)

1. See Land Use Assumptions

Fire

- Service Area: Citywide
- Components
  - Facilities (incremental)
  - Apparatus (incremental)
- 10-Year Demand
  - Facilities: 10k sq ft, $2.7 million
  - Apparatus: 6 units, $1.4 million

Fire

Fee Component	Cost per Person	Cost per Job
Facilities	$127.29	$134.30
Apparatus	$64.84	$68.41
Subtotal	$192.13	$202.71
Administration Fee (5%)	$9.61	$10.14
Total	$201.74	$212.84

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$206**	$69	$137
751 to 1,000	1.37	**$276**	$77	$199
1,001 to 1,250	1.65	**$333**	$82	$251
1,251 to 1,500	1.88	**$379**	$92	$287
1,501 to 1,750	2.07	**$418**	$104	$314
1,751 to 2,000	2.24	**$452**	$111	$341
2,001 to 2,250	2.38	**$480**	$120	$360
2,251 to 2,500	2.51	**$506**	$126	$380
2,501 to 2,750	2.63	**$531**	$133	$398
2,751 to 3,000	2.74	**$553**	$138	$415
3,001 to 3,250	2.84	**$573**	$142	$431
3,251 to 3,500	2.93	**$591**	$142	$449
3,501 to 3,750	3.02	**$609**	$142	$467
3,751 to 4,000	3.10	**$625**	$142	$483
4,000 or More	3.17	**$640**	$142	$498

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$498**	$134	$364
Industrial	1.63	**$347**	$108	$239
Office / Other Service	2.97	**$632**	$189	$443
Institutional	0.93	**$198**	$189	$9

1. See Land Use Assumptions

Law Enforcement

- Service Area: Citywide
- Components
  - Stations (incremental)
  - Evidence Storage (cost recovery)
- 10-Year Demand
  - Stations: 5k sq ft, $1.2 million
- 20-Year Demand (debt retired in 2038)
  - Evidence Storage
    - Growth Share: 2k sq ft, $0.5 million
    - Existing Share: 5k sq ft, $1.4 million

Law Enforcement

Fee Component	Cost per Person	Cost per Vehicle Trip
Stations	$59.41	$14.11
Evidence Storage	$13.19	$3.00
Facilities Debt Credit	($15.20)	($3.55)
Subtotal	$57.41	$13.56
Administration Fee (5%)	$2.87	$0.68
Total	$60.28	$14.24

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$61**	$13	$48
751 to 1,000	1.37	**$83**	$14	$69
1,001 to 1,250	1.65	**$99**	$15	$84
1,251 to 1,500	1.88	**$113**	$17	$96
1,501 to 1,750	2.07	**$125**	$19	$106
1,751 to 2,000	2.24	**$135**	$20	$115
2,001 to 2,250	2.38	**$143**	$22	$121
2,251 to 2,500	2.51	**$151**	$23	$128
2,501 to 2,750	2.63	**$159**	$24	$135
2,751 to 3,000	2.74	**$165**	$25	$140
3,001 to 3,250	2.84	**$171**	$26	$145
3,251 to 3,500	2.93	**$177**	$26	$151
3,501 to 3,750	3.02	**$182**	$26	$156
3,751 to 4,000	3.10	**$187**	$26	$161
4,000 or More	3.17	**$191**	$26	$165

Nonresidential Development	Development Fees per 1,000 Square Feet				
Development Type	Avg Wkdy Veh Trip Ends[1]	Trip Rate Adjustment	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	37.75	33%	**$177**	$31	$146
Industrial	4.96	50%	**$35**	$8	$27
Office / Other Service	9.74	50%	**$69**	$32	$37
Institutional	10.72	50%	**$76**	$32	$44

1. See Land Use Assumptions

Parks and Open Space

- Service Area: Citywide
- Components
  - Amenities (incremental)
  - Community and Regional Park Land (incremental)
  - Trailheads (incremental)
  - Vehicles and Equipment (incremental)
- 10-Year Demand
  - Amenities : 73 acres, $17.8 million
  - Community and Regional Park Land : 52 acres, $7.7 million
  - Trailheads: 5 units, $250k
  - Vehicles and Equipment: 2 units, $150k

Parks and Open Space

Fee Component	Cost per Person	Cost per Job
Community/Regional Park Land	$609.79	$0.00
Park Amenities	$1,411.47	$0.00
Trailheads	$19.45	$0.00
Vehicles and Equipment	$11.85	$0.00
2014 Parks & Trail Bond Credit	($152.09)	$0.00
2018 Open Space Bond Credit	($39.74)	$0.00
Subtotal	$1,860.73	$0.00
Administration Fee (5%)	$93.04	$0.00
Total	$1,953.77	$0.00

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$1,993**	$286	$1,707
751 to 1,000	1.37	**$2,677**	$320	$2,357
1,001 to 1,250	1.65	**$3,224**	$380	$2,844
1,251 to 1,500	1.88	**$3,673**	$380	$3,293
1,501 to 1,750	2.07	**$4,044**	$422	$3,622
1,751 to 2,000	2.24	**$4,376**	$422	$3,954
2,001 to 2,250	2.38	**$4,650**	$453	$4,197
2,251 to 2,500	2.51	**$4,904**	$453	$4,451
2,501 to 2,750	2.63	**$5,138**	$481	$4,657
2,751 to 3,000	2.74	**$5,353**	$481	$4,872
3,001 to 3,250	2.84	**$5,549**	$481	$5,068
3,251 to 3,500	2.93	**$5,725**	$481	$5,244
3,501 to 3,750	3.02	**$5,900**	$481	$5,419
3,751 to 4,000	3.10	**$6,057**	$481	$5,576
4,000 or More	3.17	**$6,193**	$481	$5,712

1. See Land Use Assumptions

Transportation

- Service Area: Citywide
- Components
  - Complete Streets (incremental)
  - Improved Intersections (incremental)
  - Commuter Trails (incremental)
- 10-Year Demand
  - Complete Streets: 6 lane miles, $9.6 million
  - Improved Intersections: 9 intersections, $4.1 million
  - Commuter Trails: 3.9 miles, $5.5 million

Transportation

Fee Component	Cost per Trip
Complete Streets	$84.27
Improved Intersections	$35.46
Commuter Trails	$48.42
2018 Open Space Bond Credit	($1.98)
Subtotal	$166.18
Administration Fee (5%)	$8.31
Total	$174.49

Residential Development	Development Fees per Unit			
Size of Unit	Avg Wkdy Person Trips[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	4.41	**$769**	$733	$36
751 to 1,000	5.56	**$970**	$814	$156
1,001 to 1,250	6.44	**$1,124**	$871	$253
1,251 to 1,500	7.17	**$1,251**	$972	$279
1,501 to 1,750	7.77	**$1,356**	$1,100	$256
1,751 to 2,000	8.30	**$1,448**	$1,174	$274
2,001 to 2,250	8.77	**$1,530**	$1,273	$257
2,251 to 2,500	9.18	**$1,602**	$1,331	$271
2,501 to 2,750	9.57	**$1,670**	$1,411	$259
2,751 to 3,000	9.91	**$1,729**	$1,459	$270
3,001 to 3,250	10.23	**$1,785**	$1,505	$280
3,251 to 3,500	10.52	**$1,836**	$1,505	$331
3,501 to 3,750	10.79	**$1,883**	$1,505	$378
3,751 to 4,000	11.04	**$1,926**	$1,505	$421
4,000 or More	11.29	**$1,970**	$1,505	$465

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Avg Wkdy Person Trips[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	26.61	**$4,643**	$3,205	$1,438
Industrial	5.30	**$925**	$550	$375
Office / Other Service	10.41	**$1,816**	$1,447	$369
Institutional	11.45	**$1,998**	$1,447	$551

1. See Land Use Assumptions

Rate Proposals

Residential Fees Per Unit

Size of Unit (sq. ft.)	Max. Fees per Unit	Proposed Fees per Unit**	Current Fees per Unit*
750 or Less	$3,601	$1,388	$1,405
751 to 1,000	$4,773	$1,546	$1,405
1,001 to 1,250	$5,704	$1,717	$1,561
1,251 to 1,500	$6,470	$1,841	$1,674
2,001 to 2,250	$8,137	$2,335	$2,123
2,251 to 2,500	$8,569	$2,407	$2,188
2,501 to 2,750	$8,971	$2,551	$2,319
2,751 to 3,000	$9,335	$2,610	$2,373
3,001 to 3,250	$9,669	$2,666	$2,424
4,000 or More	$10,770	$2,939	$2,424

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Non-Residential Fees

Development Type	Max. Fees per 1,000 sq. ft.	Proposed Fees per Unit** 1,000 sq. ft.	Current Fees per Unit* 1,000 sq. ft.
Commercial / Retail	$6,196	$3,993	$3,630
Industrial	$1,918	$1,236	$876
Office / Other Service	$3,632	$2,341	$2,035
Institutional	$2,621	$1,689	$2,035

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Estimated Revenue

	Police	Fire	Comm Svc	Parks	Transport	Total
2019 Revenues	$12,473	$68,277	$146,150	$189,067	$793,038	$1,209,006
Estimated revenue increase	$0	$0	$0	$0	$120,901	$120,901
Estimated total annual impact fee revenue	**$12,473**	**$68,277**	**$146,150**	**$189,067**	**$913,939**	**$1,329,907**

Impact Fee Capital Plan

Impact Fee Fund Balance Projections

	Impact Fee Categories:	Police	Fire	Comm. Svc.	Parks	Transport.	Total
FY 2019	Revenues	12,473	68,277	146,150	189,067	793,038	1,209,006
	Total Expenditures	485	9,472	79,390	209,285	940,836	1,239,469
	Ending Fund Balance	**78,305**	**315,988**	**135,441**	**332,528**	**2,595,959**	**3,458,221**
FY 2020	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	317,265	4,026,250	4,343,515
	Projected Ending Fund Balance	**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**
FY 2021	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	376,000	-	585,239	2,859,600	3,820,839
	Projected Ending Fund Balance	**110,305**	**139,988**	**559,441**	**(119,976)**	**(2,123,891)**	**(1,434,133)**
FY 2022	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	580,000	4,415,000	4,995,000
	Projected Ending Fund Balance	**126,305**	**239,988**	**771,441**	**(474,976)**	**(5,455,891)**	**(4,793,133)**
FY 2023	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	150,000	70,000	220,000
	Projected Ending Fund Balance	**142,305**	**339,988**	**983,441**	**(399,976)**	**(4,442,891)**	**(3,377,133)**

Funding projects in future years is contingent upon actual revenues received and changes to project timelines and City Council annual budget approval.

Negative balances are shown in projections to illuminate shortfalls in meeting current needs.

Peer City Benchmarks

City Comparison – Single Family

Single-Family 2,200 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$8,500	$8,148	$0	$352	$0	$0	$0
Grand Junction, CO	$2,779	$2,554	$0	$0	$225	$0	$0
Kalispell	$2,580	$0	$277	$1,067	$0	$1236	$0
Missoula - Proposed	**$2,335**	**$1,485**	**$22**	**$120**	**$453**	**$0**	**$255**
Missoula - Current	$2,123	$1,273	$22	$120	$453	$0	$255
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Whitefish	$1,376	$0	$0	$446	$711	$172	$47
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$548	$0	$366	$182	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

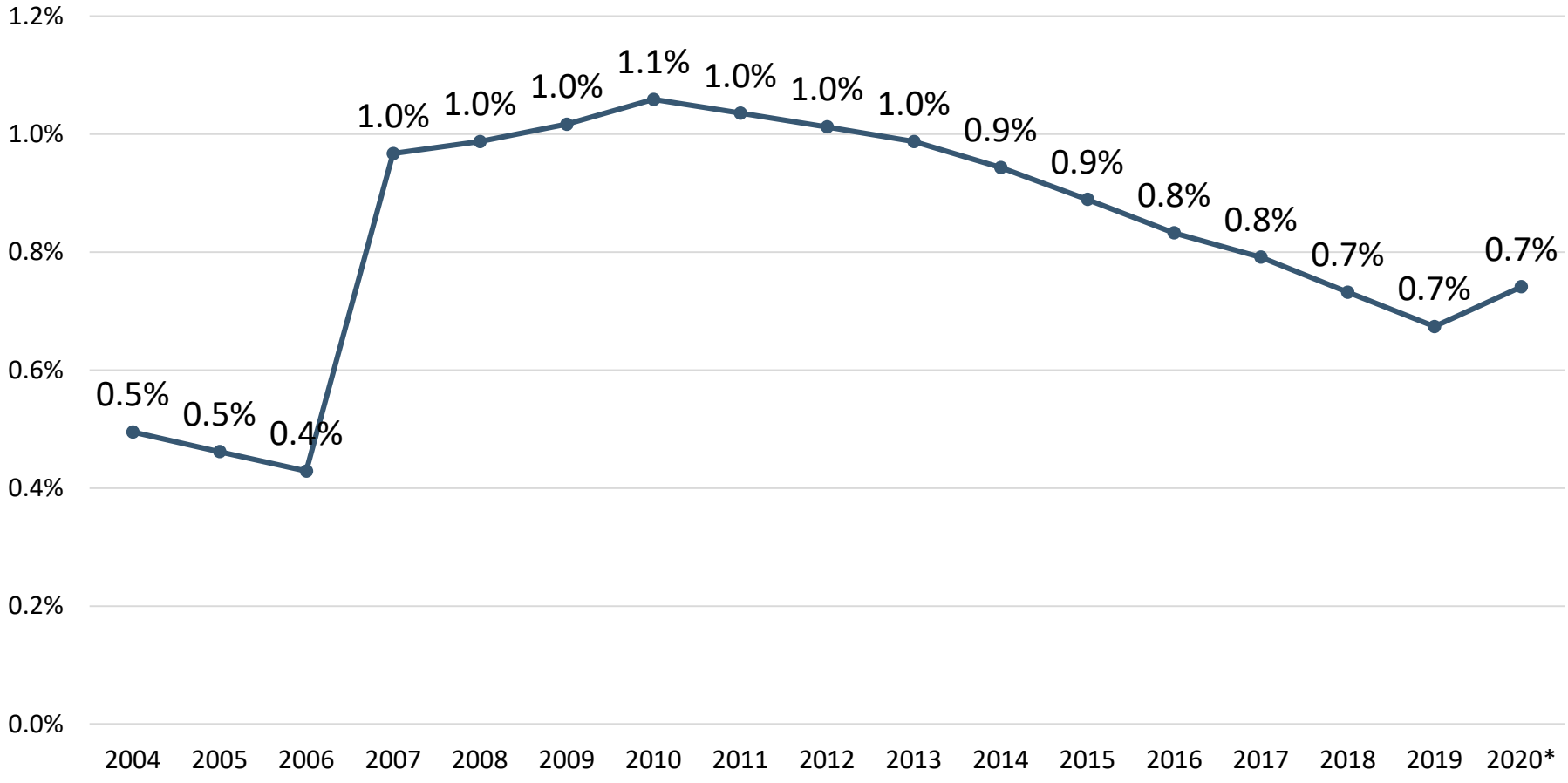
City Comparison - Multi-Family

Multi-Family 1,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$3,888	$3,657	$0	$231	$0	$0	$0
Grand Junction, CO	$1,994	$1,769	$0	$0	$225	$0	$0
Kalispell	$1,948	$0	$210	$811	$0	$927	$0
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Missoula - Proposed	**$1,546**	**$955**	**$14**	**$77**	**$320**	**$0**	**$180**
Missoula - Current	$1,405	$814	$14	$77	$320	$0	$180
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$512	$0	$342	$170	$0	$0	$0
Whitefish	$380	$0	$0	$220	$70	$70	$20
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

City Comparison - Office

Office 50,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Kalispell	$299,132	$0	$35,123	$152,657	$0	$111,352	$0
Bozeman	$196,218	$173,350	$0	$22,868	$0	$0	$0
Grand Junction, CO	$157,050	$157,050	$0	$0	$0	$0	$0
Missoula - Proposed	**$111,950**	**$82,550**	**$1,600**	**$9,450**	**$0**	**$0**	**$18,350**
Missoula - Current	$101,750	$72,350	$1,600	$9,450	$0	$0	$18,350
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$1,000
Flagstaff, AZ	$17,000	$0	$11,500	$5,500	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

Impact Fee as Percentage of Median Home Price



**2020 percentage uses the proposed impact fees and the 2019 median home price.*

Next Steps:

Jan 15 – Feb 3 – Public hearing on impact fee study and fees, first reading on ordinance, set ordinance public hearing

February 24 – Public hearing on ordinance changes

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Land Use and Planning**

Item: **Appointments to the Historic Preservation Commission**

Date: January 22, 2020

Sponsor(s): **Kelly Elam**

Prepared by: Kelly Elam

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☒ All Wards	☐ N/A

Action Required:
Appoint __ At Large, __ At Large, __ Professional, __ Downtown, __ and __ Alternate 1 position for the terms beginning January 1, 2020 and ending on December 31, 2022.

Recommended Motion(s):
I move the City Council: appoint __ At Large, __ At Large, __ Professional, __ Downtown, __ and __ Alternate 1 position for the terms beginning January 1, 2020 and ending on December 31, 2022.

Timeline:

Referral to committee:	January 27, 2020
Committee discussion:	January 28, 2020
Council action (or sets hearing):	N/A
Public Hearing:	N/A
Deadline:	N/A

Background and Alternatives Explored:
Five positions expired on December 31, 2019 that include Jolene Brink, At Large, Julia McCarthy-McLaverty, At Large, Paul Filicetti, Downtown, Cathy Bickenheuser, Professional, Solomon Martin, Alternate 1. The positions were advertised and we received five applications. The terms begin January 1, 2020 and end on December 31, 2022.

Paul Filicetti – reapply – Downtown
Cathy Bickenheuser – reapply – Professional
Jess Walter – new applicant – At large
Kent Watson – new applicant – Professional, At large, Alternate 1
Julia McCarthy-McLaverty – reapply – At Large

Financial Implications:
None

Links to external websites:
Historic Preservation Commission

Print

Application Form--Historic Preservation Commission Application - Submission #20106

Date Submitted: 11/7/2019

Thanks for your interest!

Applications are due by Wednesday, November 20, 2019 at 5 pm.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?

Please check all that apply.

- [x] *Professional*
- [ ] *At Large*
- [ ] *Downtown*
- [ ] *Alternate 1*

Name:*

Cathy Bickenheuser

Email:

Daytime Phone:*

4063966491

Alternate Contact Phone:

Street Address:*

2829 SHAN DR

City, State:*

Missoula, MT

Zip:*

59804-1116

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- ○ Yes
- ◉ No

How long have you been a city resident?

In which ward do you reside?

-- Select One --

Are you a U.S. citizen?*

- ◉ Yes
- ○ No

Are you registered to vote?*

- ◉ Yes
- ○ No

Current Occupation:*

Exhibit Specialist (Restoration)

Current Employer:*

USDA Forest Service

If you'd like, you can attach a resume or other document for the City Council to consider.

Missoula Preservation.docx

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

Graduated from the University of Montana with a BA in Anthropology and a BA in Geology

List of community service experience:*

A member of the Historic Preservation Commission since January 2013
Volunteer with Imagine Missoula
Volunteer with Animeals

What is your interest in serving on this board, commission, or committee?*

I am a historic preservation specialist with the USDA Forest Service and the lead of the Region One Historic Preservation Team. My work focuses on hands-on preservation and maintenance techniques, preservation theory, and the safety aspects of such work. I love the historic buildings in Missoula and the county and enjoy figuring out how to preserve, use, and maintain them.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

I have extensive personal and professional knowledge in the field of historic preservation, carpentry, painting, and cedar roofing. In addition, I am familiar with the laws and regulations that guide such work.

Please provide two references.

Reference 1

Name:*

Rodger Free

Phone:

Address:*

1480 Saint Ann Drive

City, State:*

Missoula, MT

Zip:*

59802

Reference 2

Name:*

Janene Caywood

Phone:

Address:*

1002 South 6th Street West

City, State:*

Missoula, MT

Zip:*

59801

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

I am an Exhibit Specialist – Restoration (Historic Preservation Specialist) with the USDA Forest Service's Region One Historic Preservation Team. I am familiar with the techniques and methods required for the stabilization, preservation, and restoration of a wide variety of unique historic structures. My work experience includes working for the Forest Service as an Exhibits Specialist and an Archaeologist all across Montana and Idaho. In addition, I have worked for the State of Montana in Virginia City on the Preservation Team and as the Archaeologist. I have also worked with the National Park Service's Historic Preservation Training Center to learn masonry and log building restoration techniques.

As a member of the Region One Historic Preservation Team, I direct and assist with the restoration of historic Federal buildings, often at remote sites, using traditional technologies and materials. I usually work on log buildings and their restoration, but am also skilled at masonry, concrete work, painting, carpentry, and cedar shingle roofing.

I am familiar with the Secretary of the Interior's Standards for the Treatment of Historic Properties and the National Historic Preservation Act. As a member of the Preservation Team, I frequently train, advise, and assist other Forest Service employees in preservation and restoration techniques and project planning in person, on job sites, in writing, and over the phone. I also train and work with other Federal employees and volunteers on various preservation projects. In addition, I am familiar with many of the safety regulations and hazardous issues that face preservation professionals.

I have been fortunate to assist with some of the Forest Service's outreach to the preservation community by working with Jim McDonald and the Montana Preservation Alliance and with Mike Monsos of the University of Montana and his historic preservation class.

From: noreply@civicplus.com
To: Kelly Elam; Marty Rehbein
Subject: Online Form Submittal: Application Form--Historic Preservation Commission Application
Date: Tuesday, December 3, 2019 2:38:59 PM

Application Form--Historic Preservation Commission Application

Information for Applicants

Thanks for your interest!

Applications are due by Wednesday, December 4, 2019 at 5 pm.

Please note: All applications are included in City Council packets and published on the City website.

Position

Which position(s) are you applying for?	At Large

Contact Information

Name:	Jess Walter
Email:	jessica.walter@me.com
Daytime Phone:	4062397908
Alternate Contact Phone:	*Field not completed.*
Street Address:	1428 Defoe St
City, State:	Missoula, MT
Zip:	59802
Is your street address the same as your mailing address?	Yes

Background

Are you a city resident	Yes
How long have you been a city resident?	6 months
In which ward do you reside?	2

Are you a U.S. citizen?	Yes
Are you registered to vote?	Yes
Current Occupation:	Sponsor Support Associate
Current Employer:	Montana Public Radio
If you'd like, you can attach a resume or other document for the City Council to consider.	*Field not completed.*
Briefly describe your educational background:	I have a B.A. in English Liberal Arts and a minor in School Health Education from the University of Northern Colorado
List of community service experience:	I volunteered for years a therapeutic horse riding facility in Colorado, for an expat parenting community in Amsterdam from 2013-2016.
What is your interest in serving on this board, commission, or committee?	I have just reentered the workforce after being home with my three kids for the past eight years. Engaging with my community through volunteerism, philanthropy, and local business patronage has always been important to me. I may have just moved here in June, but my intent is to lay down permanent roots in Missoula, a community I connected to immediately. Serving on this board would be an honor and an excellent way for me to understand the community's needs and values, and the issues it faces.
Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?	I am deeply invested in preserving a community's historical narrative, especially through architectural restoration and protection, and policies (zoning, development, open space, etc.) that take that narrative into consideration. I also believe that a community is only as strong as how well it treats its most vulnerable citizens. So many issues faced involve those individuals, and their livelihoods and futures depend on compassionate, thoughtful policy making. I have spent years volunteering with vulnerable individuals, particularly children, and their families. My career has revolved and continues to revolve around addressing community members' concerns and needs. My current professional role requires quite a bit of engagement with businesses in Missoula- understanding their values and needs, and tailoring media plans to best address them. I would embrace making a commitment to Missoula's past, present, and future through this type of service.

References

Please provide two references.

Reference 1	
Name:	Lisa Zimmerman
Phone:	9705815218
Address:	913 Mallard Dr
City, State:	Fort Collins, CO
Zip:	80521
Reference 2	
Name:	Neil Best
Phone:	9703813168
Address:	1901 56th Ave #200
City, State:	Greeley, CO
Zip:	80634

(Section Break)

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

Email not displaying correctly? View it in your browser.

APPLICATION FOR THE HISTORIC PRESERVATION COMMISSION

PLEASE NOTE: ALL APPLICATIONS ARE INCLUDED IN COUNCIL PACKETS AND ARE PUBLISHED ON THE CITY WEBSITE.

DATE: December 7, 2019	**APPLICATION DEADLINE: Wednesday, December 18, 2019 at 5 pm.**
I'M APPLYING FOR THE FOLLOWING POSITION AS A REPRESENTATIVE (CHECK ALL THAT APPLY): ❑ **Professional** **X At Large** ❑ **Downtown** ❑ **Alternate 1 or 2**	
NAME: Julia McCarthy McLaverty	
STREET ADDRESS: 3235 Paul Lane **ZIP CODE: 59803**	**DAYTIME PHONE NUMBER: 406-532-2060 or 406-830-1757** **MESSAGE PHONE NUMBER:** **EMAIL ADDRESS: jmccarthymclaverty@hellgate.k12.mt.us**
MAILING ADDRESS: 3235 Paul Lane **ZIP CODE: 59803**	**IN WHICH WARD DO YOU RESIDE? ___5__(1-6)**
Are you a citizen of the U.S.A. _X_Yes ____No	**Are you a registered voter? _X_Yes ____ No**

How long immediately prior to this date have you been continuously a legal resident of the City of Missoula __27 years_

How long immediately prior to this date have you been continuously a legal resident of the State of Montana__49___

PLEASE PROVIDE THE FOLLOWING INFORMATION (You may attach a separate sheet to this form.)

Brief resume of your educational background.

Resume attached

Current Occupation: Educator	**Current Employer: Hellgate Elementary SD#4**

Previous Community Service:

I have served 6 years on the HPC specifically relating to this board. I have other community service as well – all listed on my resume.

PLEASE LIST TWO PERSONAL REFERENCES:

Name: Marilyn Ryan	**Daytime Phone: 406-546-3642**
Address: 2407 56th Street	
Name: Erin Hauser	**Daytime Phone: 406-327-0941 or 406-529-3640**
Address: 6115 Lower Miller Creek	

What is your interest in serving on this board?

It is both necessary and essential community members assist in local government and help in various ways. I can help by volunteering on the Historical Preservation Board. By serving on the HPC, I am participating in the preservation, continuation, development and betterment of the city of Missoula. Historical preservation plays a vital role in our community and advances the economic vitality of our beautiful garden city, as well as analyzing what should be preserved. A symbiotic relationship if one I strive to maintain as we balance out the development of Missoula in coordination with its preservation.

Do you have special knowledge, interest or experience that would qualify you for a position on this board?

The qualifications I bring to the HPC are both personal and practical. I have served on the HPC for six years and have gained a plethora of knowledge due to this experience. My interest and awareness of this board are credited to my awareness we need to foster our city's beauty, community pride and advance our economic vitality in the 21st century.

Please return your completed application and attachments to the City Clerk's Office, 435 Ryman, Missoula, 59802

Print

Application Form--Historic Preservation Commission Application - Submission #20206

Date Submitted: 11/20/2019

Thanks for your interest!

Applications are due by Wednesday, November 20, 2019 at 5 pm.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?

Please check all that apply.

- [x] *Professional*
- [x] *At Large*
- [ ] *Downtown*
- [x] *Alternate 1*

Name:*

Kent Watson

Email:

kentwla@gmail.com

Daytime Phone:*

4067213500

Alternate Contact Phone:

4062512676

Street Address:*

225 Black Pine Trail

City, State:*

Missoula

Zip:*

59803

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- (●) Yes
- ( ) No

How long have you been a city resident?

Over 25 years

In which ward do you reside?

4

Are you a U.S. citizen?*

- (●) Yes
- ( ) No

Are you registered to vote?*

- (●) Yes
- ( ) No

Current Occupation:*

Landscape Architect/Historian

Current Employer:*

Self. Kent Watson & Associates, Landscape Architecture

If you'd like, you can attach a resume or other document for the City Council to consider.

Curr-Vitae 11-2018-historic.docx

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

1. Bachelor of Landscape Architecture; North Carolina State University, Raleigh, N.C. – 1962
2. Master of Landscape Architecture, University of California/Berkeley – 1989. Thesis: "A Forgotten Chapter in the History of Landscape Architecture: William Hammond Hall and the 1873 University of California, Berkeley Plan."
3. Thesis became the basis for a chapter in the book – "William Hammond Hall and the Original Campus Plan" in The University in the 1870s, Chapters in the History of the University of California, Number 6, Carroll Brentano, Sheldon Rothblatt, Editors. Center for Studies in Higher Education, Berkeley: July 1996.
4. See attached CV for additional background information.

List of community service experience:*

Member, Missoula Downtown Association (MDA), Board of Directors (2006-2015); Member, Bike Walk Alliance for Missoula (BWAM), Board of Directors (2012-2017); Chairman, Missoula Design Review Board, member 2003-2010; Volunteer Landscape Architect/Parent, Outdoor Discovery Core (schoolyard habitat) Project, Lewis & Clark Elementary School (1997-2001); Member, Planning Missoula's Central Park, Inc., Celebrate 2000 Project (2000-present); Member, Mt. Sentinel Little League Board of Directors (2001-2003); Member, Board of Directors, Center for Resourceful Building Technology, a national non-profit organization which advocates creative construction technologies and the wise use of building materials (1998); Member, Board of Directors, S.A.V.E. (Save America's Visual Environment) (1998-2010).

What is your interest in serving on this board, commission, or committee?*

Missoula has been our home for over 25 years. It took nearly 40 years for me to move my family back to my native state. I love this place and want to do what I can to help preserve its historical heritage as we move ever so quickly into the 21st Century. Missoula is well known for its Downtown, which, in my view, is largely due to the presence of its many historic buildings. Therefore, I want to be part of the body that reviews and guides projects insofar as they relate to our historical legacy.

I had my office as a practicing Landscape Architect in Downtown Missoula from 1999 until 2016, sharing a space with Steve Adler, architect and member of the Historic Preservation Commission. During that tenure I learned a great deal about the HPC and its value as an advisory board to the City Council. As can be seen from my CV I am also a Historian, although I've not marketed my services as such. I do, however, highlight that expertise on any proposal that might involve historical antecedents to the particular project. That is why I have checked three of the four positions on the Commission.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

As a Landscape Architect and Historian I am currently the volunteer Historic American Landscape Survey (HALS) Liaison for Montana. This program is administered by the National Park Service in cooperation with the American Society of Landscape Architects. In that role I'm in the process of preparing HALS documentation on the Going-to-the-Sun Road in Glacier National Park, a well-known feature that has been designated a National Historic Landmark, and is on the National Register of Historic Places. In addition, I plan to prepare HALS documentation of the eleven (11) surviving American Elms that were planted on the grounds of the Veteran's Hospital at Fort Harrison, Helena, in about 1944. The hospital grounds are already part of the Fort Harrison VA Hospital Historic District.

As detailed further in my CV I operated a tour company, Lewis & Clark Heritage Tours, serving as a guide to key Corps of Discovery sites during the Lewis & Clark Bicentennial from 1999 through 2006. With assistance and guidance from other cartographers and historians I prepared hand-out maps for both the Bitterroot and Lolo Trail Sections traversed by the Corps.

Please provide two references.

Reference 1

Name:*

Steve Adler, Adler Architects

Phone:

Address:*

210 N. Higgins Ave., St. 334

City, State:*

Missoula

Zip:*

59802

Reference 2

Name:*

Steve Loken, Loken Builders

Phone:

406 544-2523

Address:*

708 Redwood Street

City, State:*

Missoula

Zip:*

59802

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

KENT E. WATSON, PLA, FASLA

Landscape Architect ~ Planner ~ Historian

CURRICULUM VITAE

Office: Kent Watson & Associates
Landscape Architecture
225 Black Pine Trail
Missoula, MT 59803
Office/Mobile: (406) 721-3500; Fax (406) 251-2676
E-mail: Kentwla@gmail.com

Home: 225 Black Pine Trail, Missoula, MT 59803 - (406) 251-2676

Licenses: Professional Landscape Architect: Montana (ARC-LAR-LIC-51), Idaho (LA-16546).

Education: Master of Landscape Architecture, 1989. Urban and Community Design option, University of California/Berkeley. Thesis: "A Forgotten Chapter in the History of Landscape Architecture: William Hammond Hall and the 1873 University of California, Berkeley Plan."

Bachelor of Landscape Architecture, 1962. North Carolina State University, Raleigh - 5-year professional degree program.

Related Courses: Professional Summer Seminar (Instructors - Brian Hackett, William Johnson, Norman Carver, Hideo Sasaki and others), Michigan State University, 1961. History of the U. S. Landscape (J. B. Jackson), U. of California Extension, 1968; Natural History of Northern California (J. Olmsted), U. C. Extension, 1974.

Graduate of Wasatch Academy (high school), Mt. Pleasant, Utah, 1956. Winner of 1956 F. C. Jensen Oration Contest and the Danforth Award. (Attended Gardiner High School, Gardiner, MT 1952-54.)

Professional Experience: **Kent Watson & Associates, Landscape Architecture,** Missoula. January 1995 to present. Principal/owner. In re-establishing his firm in his native state, Kent focuses on medium and large-scale land planning issues with special emphasis on the planning and design of park, waterfront, recreation, trail and open space areas and facilities. The firm also specializes in working with allied professionals to examine and solve all types of environmental planning and design issues, including the design of sustainable systems, mitigation planning and design, and regulatory processing. Current and recent projects include University of Montana Davidson Honors College and Missoula College; Milwaukee Road Path, Missoula; St. Mary Scenic Overlook, Blackfeet Nation; various U.S. Forest Service projects, SD, MT & ID; Cottonwood Creek Native Outdoor Education Center, Deer Lodge; Undaunted Stewardship Interpretive Program site designs, state-wide; Amphitheater & Courtyard Improvements, Mandaree School, Mandaree, ND; Buffalo Overlook and Community Park, East Glacier Park; Blue Bay Shoreline Park, Flathead Lake; Missoula Bicycle Commuter Network, Butte Sports Complex Park, U.S. 93 Landscape Enhancements (St. Ignatius and Bitterroot); and Hamilton Park plans.

Professional Consultants Incorporated, Missoula. June 1994 to December 1994. Joined staff of 15-person engineering, surveying and planning office as Project Manager and Landscape Architect to oversee firm's work on park, recreation, trail and related land planning projects. Primary role was as Project Manager, overseeing the preparation of design and construction documents for major parking and boat launch improvements to the Big Arm unit of Flathead Lake State Park.

Kent Watson & Associates, Landscape Architects, San Francisco and Missoula. December 1991 to June 1994. In continuing the legacy begun in 1980, the office specialized in taking a leadership role on teams involved with waterfront planning and design, mitigation planning and design, and the planning and design of park, recreation, trail and open space projects, including projects along San Francisco Bay. Other activities included establishment of the **LEAF Project** (Landscape Education & Appreciation Foundation) through ASLA, a program of involving landscape architects in the education of grades K-12 in understanding and appreciating the value of the landscape.

Interactive Resources, Inc., Architects, Engineers & Planners, Point Richmond, CA, May 1989 to November 1991. As result of merger of Kent Watson & Associates, was the Chief Landscape Architect and Planner, responsible for directing the firm's work in land planning, particularly in waterfront planning and design and park and recreation projects, primarily for the Richmond waterfront; directed the preparation of the Livermore Area Park District trail master plan and a variety of park projects in this role.

Kent Watson & Associates, Landscape Architects, San Francisco, July 1980 (est. 1967) to May 1989. Principal/Owner of full-time award-winning practice that served a variety of public and private clients in waterfront, recreational and park projects all over Northern California (separate project list available). Because of Kent's BCDC background, the firm specialized in assisting public and private clients through the planning, design and regulatory process for Bay Area waterfront projects. Part-time member of Design Review staff, City of Alameda, 1980-82.

San Francisco Bay Conservation & Development Commission (BCDC), San Francisco, June 1972 to June 1980. As Design Analyst met and negotiated with applicants to BCDC for projects in or adjacent to the Bay; served as staff Secretary to the BCDC Design Review Board (members included Garrett Eckbo, FASLA; Charles Bassett, FAIA; William Liskamm, FAIA); advised Commission and staff on public access and appearance and design issues; and directed the Commission's Public Access planning project leading to adoption of the Public Access Supplement to the Bay Plan, April, 1979, including the Public Access Design Guidelines. Prepared permit for the Pier 39 project, San Francisco.

East Bay Regional Park District, Oakland, CA., May 1966 to May 1972. District Landscape Architect responsible for the preparation of resource inventories and master plans for future and existing parks, as well as design and construction, and supervision of development plans for existing parks. Served as Acting Dept. Head during absence of Department Head. Employed as park planner/draftsman, 1966-67.

Royston, Hanamoto, Mayes & Beck, Landscape Architects, San Francisco, February 1965 to April 1966. Landscape Designer/Draftsman. Projects ranged from tot lots and residential design to street enhancements and campus master planning.

Stewart King, ASLA, Landscape Architect, San Antonio, Texas, 1963. Designer/draftsman. Part-time work for only local LA during military service.

James B. Godwin & Associates, Landscape Architects, Raleigh, N.C., 1961-62. Designer/draftsman. Full and part-time employment while enrolled at N.C. State.

National Park Service, Eastern Office of Design and Construction, Great Smoky Mountains National Park, Tennessee-North Carolina, summers of 1958, 59, 60. Student Assistant Landscape Architect under R. A. "Bill" Wilhelm, Park Landscape Architect.

Academic Experience:

University of Montana, Missoula; College of Forestry and Conservation, 2002 – 2017. Annual Lecturer - "Introduction to Landscape Design," for Urban Forestry Class.

Montana State University, Bozeman, 2008. Prepared report - "LANDSCAPE ARCHITECTURE at Montana State University : A Report on the Feasibility of Establishing an Accredited Program in Landscape Architecture at MSU/Bozeman" for the Colleges of Agriculture, and Arts and Architecture.

University of California, Berkeley Extension, San Francisco, 1991. Instructor of "Environmental Analysis and Design," required upper level course in Landscape Architecture Certificate Program. Taught while employed at Interactive Resources, Inc.

San Francisco State University, 1977-1979. Instructor, "Natural Factors in Environmental Planning"; in the Graduate Environmental Planning program of the Continuing Education Department; night class, three semesters, taught concurrently with BCDC position.

Landscape Architectural Accreditation Board (LAAB), Roster of Visiting Evaluators (ROVE), ASLA. Practitioner Team Member with visits to Colorado State U. (1982); Utah State U. (1984); U. of Idaho (1985); and U. of Washington (1986). Resigned ROVE when appointed to Council on Education (1987-93). Subsequent visits to North Dakota State U., Fargo (1999); U. of Nevada, Las Vegas (2001); Texas Tech University, Lubbock (2003); U. of Idaho, Moscow (2005); College of Environmental Science & Forestry, State U. of New York, Syracuse, NY (2006); U. of New Mexico (2009); U. of Washington, Seattle (2010); Utah State University, Logan (2011); Texas Tech University (2012); Cal Poly, San Luis Obispo (2014); Cornell University (2015); U. of Arkansas, Fayetteville (2016); U. of Massachusetts, Amherst (2017); U. of Oklahoma, Norman (2017); U. of Connecticut (2018); Ball State University (2018).

University of Miami, Florida, 1979. Member of Design Jury for Biscayne Bay Charrette, with Kevin Lynch and others. Invited for public access expertise as BCDC staff member.

University of California/Berkeley, 1972-1980. Design jury member and lecturer at various times for shoreline projects during my tenure as Design Analyst at BCDC.

Albany (CA) Adult School, 1967. Taught "Home Landscape Design" course to adults.

Seoul, Korea, 1964. Taught English as a second language to Korean nationals while on active duty with U. S. Army.

Publications (Selected):

"William Hammond Hall and the Original Campus Plan" in The University in the 1870s, Chapters in the History of the University of California, Number 6, Carroll Brentano, Sheldon Rothblatt, Editors. Center for Studies in Higher Education, Berkeley: July 1996. A portion of this chapter can be found at: http://www.oac.cdlib.org/view?docId=hb709nb4qr;NAAN=13030&doc.view=frames&chunk.id=div00003&toc.id=0&brand=oac4

"A Forgotten Chapter in the History of Landscape Architecture: William Hammond Hall and the 1873 University of California, Berkeley Plan." Master's thesis, Department of Landscape Architecture, UC,B. Berkeley: November 1989.

"Arroyo Management Plan: A Plan for Implementing Access and Restoring Riparian Habitats." Proceedings of the California Riparian Systems Conference. September 1988. Berkeley: June 1989.

"The San Francisco Bay Commission and Public Access." Proceedings of a Forum on Recreational Access to the Coastal Zone. March 1979. Ed. James A. Fawcett. Los Angeles: University of Southern California, 1979.

"A Public Access Plan for San Francisco Bay." Proceedings of the Coastal Zone '78 Conference. March 1978. San Francisco: 1978.

"Historic Reversal - A 140-Acre Marsh Addition", Landscape Architecture Magazine, January 1978.

Photographs published in Sierra Club Bulletin, March 1974 and Cooper-Hewitt Museum exhibit catalogue, Urban Open Spaces, July 1979.

Papers, Panels & Conferences:

Presenter, New West Design Conference, Gallatin Gateway, MT (2008); Presenter, Land Planning Workshops, Sonoran Institute, Three Forks, MT and Salmon, ID, 2007-08; Panel chair, 1986 ASLA Annual Meeting; Panel member, session on Professional Education, 1987 ASLA Annual Meeting; Panel Convener, 1998 ASLA Annual Meeting. Guest lecturer and critic, Hastings School of Law, University of California, San Francisco, and California State University/Hayward, as conservation leader, 1970-72; Testimony before state legislative committees, boards, and planning commissions, since 1969; Papers presented at conferences in 1973, 1978 and 1979; Television and radio interviews; talks to community and civic groups.

Public Information & Education: Conceived and promoted first "Landscape Architecture Week" in Northern California, 1980, assisted in organization of subsequent events, 1981-85. Editor and contributor to volunteer organization newsletters (primarily S. F. Bay Chapter, Sierra Club and NCC/ASLA); producer/announcer of Sierra Club radio programs on public radio station KQED-FM, San Francisco, 1972-74; announcer/disk jockey, KMPX, San Francisco, 1965-66; semi-professional photographer with an extensive slide collection, including U.S. ports & waterfronts (Boston, New York, Baltimore, Miami and west coast); West Virginia & Virginia; Europe (England, France, Italy); western U.S.

I have an extensive digital photo library of images taken during my 2016 trip to Iceland, Norway, Russia, Mongolia and China to participate as a volunteer with the Great Baikal Trail Association, Irkutsk, Russia, in building trails around Lake Baikal in Siberia.

Professional Activities:

Idaho/Montana Chapter/ASLA: Member 1994 to present. ASLA Montana Liaison, Historic American Landscapes Survey (HALS), 2006-present; Conference Chair, Rocky Mountain Rendezvous (Chapter-wide biennial conference), Missoula, 2007; Western MT Section Leader, 2002-2009; Chapter Coordinator, Lolo-Travelers' Rest Design Charrette, Lolo, MT, April 1999; Jury Member, University of Idaho, Student Awards, Coeur d'Alene, ID, April 1997, and Moscow, ID, April 1999, 2000, 2002 and 2004; Participant and presenter, Chapter Meeting, Seeley Lake, MT, October 1996.

Northern California Chapter/ASLA (NCC/ASLA): Newsletter Editor 1973-1977; Executive Committee Member, 1974-1978; Chapter President, 1978-1980; As President, created UC/Berkeley-ASLA Liaison Committee, 1979-1981, to provide a practitioner evaluation and recommendations for the Berkeley program; Chapter Trustee, 1980-1986 - as member of Education & Professional Committee, actively worked to increase ASLA's role in professional education at all levels, chaired E&PD Committee 1984-86; Annual Meeting Steering Committee, 1985-86, for 1986 ASLA Annual Meeting, the largest ever - 4500; attended all ASLA Annual Meetings between 1979 and 1998.

California Council of Landscape Architects (CCLA): NCC/ASLA Director, 1977-1981; President, 1983-1984 - created Professional Education Task Force, 1984, to assess, evaluate and provide recommendations to the various professional education programs in California. Led successful efforts to fight off legislative attempts to sunset professional licensure. Vice President, 1981-1982; Conference Chairman, 1981, 82; Conference Committees, 1974-76, 1978, 1980-83; Newsletter Editor, 1977-78; Newsletter staff, 1973-77.

National ASLA: Vice President for Education and Professional Development (1991-93), largest ASLA program area, led effort to establish continuing education as a membership incentive program. Only private practice member, Council on Education, 1987-1993; Trustee Chair, Education & Professional Development Committee & Ex-officio member, Exec. Committee, 1984-86; elected to Council of Fellows for "Direct service to the Society," 1987; Roster of Visiting Evaluators (ROVE), Landscape Architecture Accreditation Board, 1979-1986, 1999-present. V.P. Candidate, 1984; Nominations Committee, 1982-83; Constitution Task Force, 1982; ASLA/AILA Unification Task Force, 1981; Public Practice

member, Professional Practice Committee, 1976.

Historical Activities, Public Service Experience:

Lewis & Clark Heritage Tours, Missoula: Director/owner of tour company founded in 1998 to lead tours to various key sites related to the Lewis & Clark Corps of Discovery in western Montana during 1805 and 1806. As a historian I had long been intrigued with the expedition and wanted to share my knowledge and interest with others who would be traveling to our area to re-trace the Expedition's trail during the Bicentennial celebration. With assistance and guidance from other cartographers and historians I prepared hand-out maps for both the Bitterroot and Lolo Trail Sections traversed by the Corps. Each map indicated the approximate location of the camp sites used by the expedition during September 1805 and June/July 1806. Between 1999 and 2006 I led several hikes, private tours and worked mostly as a step-on guide for Elderhostel Tours coming through our area.

Travelers' Rest State Park, Lolo. In 2002 I was retained by the Traveler's Rest Preservation & Heritage Association (TRPHA) as both a landscape architect and Lewis & Clark historian to prepare a Conceptual Master Plan for this new state park. It was during this period that the physical evidence of the Corps' occupation of this site was excavated in the form of mercury residue from the medicinal pills ingested by members of the expedition in 1805 and 1806. As result, this is the only archaeologically verified campsite of the Lewis and Clark Expedition in the nation. The master plan served as guidance to future development and interpretation of the State Park.

Historic American Landscape Survey (HALS); Montana Liaison. The American Society of Landscape Architects and the National Park Service have an agreement that provides for ASLA members to be the volunteer liaisons for HALS activities in their respective states. As the Montana liaison I produced an informational flyer in 2007 that highlighted the importance of surveying and fully documenting the Butte Mining Landscape, the Eastern Montana Small Towns and Homesteads, and the Lewis and Clark Portage around Great Falls. I continue to monitor any development activities around the state that may threaten significant historic landscapes.

Pend d'Orielle Bay Trail, Design Charrette, Bonner County, ID. Under the auspices of the Idaho-Montana Chapter, ASLA, I was the team leader for the "Interpretation, Education and History" element for the POBT Design Charrette that has held in Sandpoint-Kootenai-Ponderay, ID in 2009. I led our group of ±10 local interested individuals through a design process that became an integral part of the overall conceptual plan for this three-mile long trail along the north shore of Lake Pend d'Orielle. The Conceptual Plan can be found at: http://pobtrail.org/cgi-script/csNews/news_upload/News_2edb.POB_TRAIL_MASTER_PLAN.pdf

Landscape Architecture Day, Going-to-the-Sun Road, Glacier National Park, MT. I was the Idaho-Montana Chapter coordinator for this 2010 event, which honored the historical contribution by Thomas Vint, NPS Landscape Architect, who, in 1924, convinced NPS Director Stephen Mather to build the trans-park road along the alignment we enjoy today. The August event brought in the public together with a surviving son of Vint's, and other

family members who had not previously understood or appreciated the contribution that Vint had made in Glacier National Park, and ultimately, the design of all subsequent roads on federal lands. An interpretive display at "The Loop" along the scenic Road commemorates Vint's contribution to its design.

Environmental Experience & Background: Being raised in Yellowstone Park and trained as a Landscape Architect, I come naturally to my strong interest in environmental affairs. As volunteer conservation activist in the late 1960s, I served as Conservation Chairman for the S. F. Bay Chapter of the Sierra Club and coordinated a number of significant conservation battles in the Bay Area during that period (1967-72), including the Briones power line controversy, the successful efforts to save Apperson Ridge from a massive quarry which led to California's first environmental impact report (1968), and various actions involving potential loss of open space.

My interest in children's environmental education comes from the knowledge that well-educated children who care for and understand the environment are the only hope for our future. This interest manifested itself through my involvement as a parent and professional landscape architect in creation of Montana's first Schoolyard Habitat certified by the National Wildlife Federation - the "Outdoor Discovery Core" at Lewis and Clark School in Missoula (1997-2001) (see below).

Honors & Awards:

NCC/ASLA Merit Design Award, Keys Landing Park, CA, 1990
NCC/ASLA Special Award of Excellence for Outstanding Service to the Chapter, 1983;
NCC/ASLA President's Distinguished Service Award, 1985;
CCLA Merit Design Award, Twin Peaks project, 1987;
CCLA Award for Outstanding Service to Organization & Profession, 1987;
CCLA Award for Service as President, 1984;
ASLA Award for Service as Vice President (1991-93), 1993;
ASLA Award for Service as Trustee (1980-86), 1986;
ASLA Recognition Award, 1986 Annual Meeting, 1986.
Member, Blue Key National Honor Fraternity; Golden Chain, campus leadership society, 1960-61 - N. C. State University.

Public Service: **Missoula:** Member, Missoula Downtown Association (MDA), Board of Directors (2006-2015); Member, Bike Walk Alliance for Missoula (BWAM), Board of Directors (2012-2017); Chairman, Missoula Design Review Board, member 2003-2010; Volunteer Landscape Architect/Parent, Outdoor Discovery Core (schoolyard habitat) Project, Lewis & Clark Elementary School (1997-2001); Member, *Planning Missoula's Central Park, Inc.*, Celebrate 2000 Project (2000-present); Member, Mt. Sentinel Little League Board of Directors (2001-2003); Member, Board of Directors, Center for Resourceful Building Technology, a national non-profit organization which advocates creative construction technologies and the wise use of building materials (1998); Member, Board of Directors, S.A.V.E. (Save America's Visual Environment) (1998-2010). **Montana:** Member, College of Agriculture Academic Advisory Council (2009-2012), Member, Landscape Architecture Program Advisory Committee (2015-present), Montana State University, Bozeman. **San Francisco:** Member, Mayor Dianne Feinstein's Twin Peaks Beautification Committee, 1982-86; Advisor, Upper Market Street Beautification Committee, 1981-82.

Memberships: Missoula Sustainable Business Council, Missoula Children & Nature Network, Montana Wilderness Association, Wilderness Society, Nature Conservancy, Rails-to-Trails Conservancy, Land Institute, Natural Resource Defense Council, American Farmland Trust, Earth Justice, Center for Biological Diversity, Yellowstone Forever. Former member: Sierra Club, 1966-1998 [S. F. Bay Chapter Executive Committee, 1968-72; Chapter Conservation Chairman, 1969-71, Nat'l Land Use Committee, 1972-74].

Military Service: U. S. Army, Active Duty, February 1962 to December 1964. Broadcast Specialist, engineered and produced commercial radio programs at 4th Army HQ, Fort Sam Houston, TX, and U.S. Army Broadcasting & Visual Activity Pacific (USABVAP-VUNC), Seoul, Korea. Attained rank, Acting Sergeant, E-5; Honorable Discharge, 1968.

Personal Background: Born in Livingston, Park County, MT. Married to West Virginia native Margaret Arbogast Watson, DSW, a mental health professional and former University of California researcher and lecturer; currently in private practice as a psychotherapist. We adopted our daughter, Abigail (Abby) Jane, as an infant in April 1990. Abby lives and works in Missoula. Son of career naturalist in National Park Service; lived until age 16 in Yellowstone National Park, then Cape Hatteras, N. C. Parents and older brother deceased. Traveled to Great Britain, Belgium, Germany, France, Italy and Switzerland - 1985-86; to Iceland, Norway, Russia (Siberia - Lake Baikal), Mongolia and China – Summer 2016.

Interests: Family, photography (digital and 35 mm SLR), music (choral groups- Missoula Symphony Chorale, Holy Spirit Church Choir), writing, hiking, fly fishing, railroads, sketching, and water colors.

References: Available on Request.

(Curr-Vitae 10-2018-historic)

Print

Application Form--Historic Preservation Commission Application - Submission #20173

Date Submitted: 11/15/2019

Thanks for your interest!

Applications are due by Wednesday, November 20, 2019 at 5 pm.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?

Please check all that apply.

- [ ] *Professional*
- [ ] *At Large*
- [x] *Downtown*
- [ ] *Alternate 1*

Name:* Paul Filicetti

Email: pfilicetti@ae.design

Daytime Phone:* 4067215643

Alternate Contact Phone:

Street Address:* 222 N Higgins Ave

City, State:* Missoula

Zip:* 59802

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:* Missoula, MT

Zip:*

Are you a city resident*

- (●) Yes
- ( ) No

How long have you been a city resident?

30 years

In which ward do you reside?

3

Are you a U.S. citizen?*

- (●) Yes
- ( ) No

Are you registered to vote?*

- (●) Yes
- ( ) No

Current Occupation:*

Historic Preservation Architect

Current Employer:*

A&E

If you'd like, you can attach a resume or other document for the City Council to consider.

Paul Filicetti Resume.pdf

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

Bachelors of Architecture, 1986, Montana State University, Bozeman, Montana
Masters of Arts in Historic Preservation, 2002, Goucher College, Baltimore, Maryland

List of community service experience:*

Member - American Institute of Architects (AIA)
Member - Montana AIA Chapter
Member - National Council of Architectural Registration Boards (NCARB)
Member - National Trust for Historic Preservation
Past Board Member / President - Montana State Historic Preservation Review Board
Past Board Member - Humanities Montana
Member - Montana Preservation Alliance
Board Member - Missoula Cemetery Board
Commissioner - Missoula Historic Preservation Commission
Board Member/Vice President/Secretary - Missoula Art Museum
Past Board Member - Missoula Public Art Committee
Past Board Member - Blue Mountain Clinic
Past Board Member - Missoula AIDS Council (Open Aid Alliance)

What is your interest in serving on this board, commission, or committee?*

I have a strong interest in Missoula Downtown, historic preservation and the preservation of National Register listed properties in Downtown and greater Missoula.
As an architect working in the area of historic preservation, I have a keen interest in and hands-on experience in historic preservation, historical research and documentation, National Register Nominations, National Register Historic Districts, renovation / adaptive reuse or repurposing existing buildings that have outlived their original purpose for a different use, sustainable architecture including adaptive reuse which is inherently sustainable, creative adaptive reuse that looks beyond the conventional thought, design, architecture, building material conservation and preservation, zoning and building code compliance, restructuring and stabilization of the existing buildings, and construction cost estimating.
The Historic Preservation Commission is one way to increase public awareness of Missoula's downtown, where a focus can be toward identifying historic and cultural resources; designating, recognizing and celebrating those resources, and assist in protecting, preserving and enhancing the best examples for future generations of Missoulians.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

I am a Montana licensed architect with post-graduate degree in historic preservation. The company I work for in located in a downtown building with street front presence. I work in the field of historic preservation every day from assisting with grant applications to building pathology which takes a holistic approach to building repair, repurpose and/or preservation.
I have been a member of the Historic Preservation Commission since early 2017 and have, with the new HPO, worked to refocus the HPC on the future of Missoula's historic resources, sustainability of existing resources, diverse ways we can celebrating other historic aspects of our community (Legacy Business), and change the inner workings of the Committee including a relook at the demolition ordinance, review of HPC bylaws and recently, with the support of many others, the /AR Overlay that looks to incentivize historically buildings.

Please provide two references.

Reference 1

Name:*

Dave Strohmaier, Missoula County Commissioner

Phone:

Address:*

Missoula County Admin Building, 199 West Pine St.

City, State:*

MIssoula

Zip:*

59802

Reference 2

Name:*

Gwen Jones, Ward 3 City Councilwoman

Phone:

4065493295

Address:*

606 Woodford St.

City, State:*

MIssoula

Zip:*

59801

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

PAUL FILICETTI

AIA

Preservation Architect

Paul is experienced in all phases of architectural design and construction for new and historic restoration, preservation, rehabilitation, and adaptive reuse projects. Much of his work is related to preservation, restoration, and adaptive reuse projects that afford contemporary space needs in historic buildings, building code, handicap accessibility compliance, and mechanical and electrical systems, all which align with national preservation standards for historic buildings.

EDUCATION

Montana State University
Master of Arts in Historic Preservation

University of Oregon
Preservation Field School

Goucher College, Baltimore, Maryland
Bachelors of Architecture

SPECIALIZED TRAINING

RESTORE Workshops:
Preservation of Historic Masonry, 2001
Preservation of Terra Cotta Tile, 2000

REGISTRATION

Architect: CO, MT
NCARB

AFFILIATIONS

American Society of Architects
Montana Chapter AIA
Association for Preservation Technology International
Montana State Historic Preservation Review Board
National Trust for Historic Preservation
Montana Preservation Alliance

SELECT EXPERIENCE

ALPS Offices in Historic Florence Building
Missoula, Montana

Missoula County Fairgrounds, Various Ongoing Projects
Missoula, Montana

Cascade County Courthouse Copper Roof Restoration
Great Falls, Montana

Butte Silver-Bow Public Archives
Butte, Montana

Missoula County Courthouse Restoration
Missoula, Montana

Daly Mansion Restoration
Hamilton, Montana

Ravalli County Museum, Condition Assessment
Hamilton, Montana

Old Faithful Inn Restoration
Yellowstone National Park, Wyoming

Montana State Capitol Restoration and Various Projects
Helena, Montana

Zip Auto, Building Rehabilitation & Restoration
Missoula, Montana

LaLonde Ranch Planning/Conditions Assessment
Missoula, Montana

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Land Use and Planning**

Item: **Appointments to the Missoula Planning Board**

Date: December 5, 2019

Sponsor(s): **Kelly Elam**

Prepared by: Kelly Elam

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☒ All Wards	☐ N/A

Action Required:
Appoint two regular members and one alternate ___, ___, ___ to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

Recommended Motion(s):
I move the City Council: appoint two regular members and one alternate ___, ___, ___ to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

Timeline:

Referral to committee:	December 9, 2019
Committee discussion:	January 22, 2020
Council action (or sets hearing):	N/A
Public Hearing:	N/A
Deadline:	N/A

Background and Alternatives Explored:
Dudley Improta, Helen Pent Jenkins and Vince Caristo terms expire December 31, 2019. The positions were advertised and we received five applications from Vince Caristo, Helen Pent Jenkins, Bradley Benshoff, Shane Morrissey and Caroline Lauer. The board advanced Vince from the alternate position to a regular member. All three terms begin on January 1, 2020 and end on December 31, 2022.

Interview Schedule
8:50 – 9:05 – Bradley Benshaw - new
9:05 – 9:20 – Helen Pent Jenkins –reapply – member – Resigned, no interview
9:20 – 9:35 – Caroline Lauer - new
9:35 – 9:50 - Vince Caristo – reapply - member
9:50 – 10:05 – Shane Morrissey - new

Financial Implications:
None

Links to external websites:

Planning Board

Print

Application Form--Planning Board - Submission #20200

Date Submitted: 11/20/2019

Thanks for your interest!

Applications are due Wednesday November 20, 2019 by 5 p.m.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?*

Please check all the positions that apply.

- [x] Member
- [x] Alternate (votes in the absence of a regular City appointee)

Name:*

Bradley Benshoff

Email:

bradleybenshoff58@gmail.com

Daytime Phone:*

4068301138

Alternate Contact Phone:

Street Address:*

1305 E. Broadway C1-103

City, State:*

Missoula

Zip:*

59802

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- (•) Yes
- ( ) No

How long have you been a city resident?

3 years

In which ward do you reside?

1

Are you a U.S. citizen?*

- (•) Yes
- ( ) No

Are you registered to vote?*

- (•) Yes
- ( ) No

Current Occupation:*

caretaker

Current Employer:*

self

If you'd like, you can attach a resume or other document for the City Council to consider.

Choose File No file chosen

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

Some college

List of community service experience:*

Kansas Neurological Institute.

What is your interest in serving on this board, commission, or committee?*

public service in an area I am familiar

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

Colorado General Contractor Licensed and Certified 1621,Real Estate Appraiser Certification,Environmental Hazards Inspector Certification Registered Housing and Building Inspector, Project Feasibility.Project Management

Please provide two references.

Reference 1

Name:*

Kevin Hill

Phone:

406 880 4787

Address:*

1305 E.Broadway C 203

City, State:* **Zip:***

Missoula, MT 59802

Reference 2

Name:* **Phone:**

Rachel Tittle 913 230 7720

Address:*

8344 England St.

City, State:* **Zip:***

Overland Park Ks. 66212

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

FORM CENTER

VIEW SITE

MAIN LEGACY FORMS

BACK PRINT

SAVE CHANGES

CANCEL

Thanks for your interest!

Applications are due Wednesday November 20, 2019 by 5 p.m.

Please note: All applications are included in City Council packets and published on the City website.

Form Details

Submitted By:

Submitted On:
November 19, 2019 7:32 PM

IP Address:
69.145.38.209

Referrer:
http://www.ci.missoula.mt.us/Form...Clerk-2/Application-FormPlanning-Board-110

Answered 29 of 34 (85.3%)

Which position(s) are you applying for?*

Please check all the positions that apply.

- [x] Member
- [x] Alternate (votes in the absence of a regular City appointee)

Name: *
Caroline Lauer

Email:
clauer1205@gmail.com

Daytime Phone: *
4062036294

Alternate Contact Phone:

Street Address: *
515 N Adams St. Apt. 1

City, State: *
Missoula, MT

Zip: *
59802

Is your street address the same as your mailing address?*

- Yes
- No

Mailing Address: *

City, State: *

Missoula, MT

Zip: *

Are you a city resident*

- Yes
- No

How long have you been a city resident?

5 months most recently, also from 2014 - 2016

In which ward do you reside?

1

Are you a U.S. citizen?*

- Yes
- No

Are you registered to vote?*

- Yes
- No

Current Occupation: *

Program Director

Current Employer: *

Climate Smart Missoula

If you'd like, you can attach a resume or other document for the City Council to consider.

PlanningBoard_Lauer.pdf

Note: Maximum file upload is 4 MB

Briefly describe your educational background: *

worked closely with the cities of Boston and Cambridge on developing a suite of innovative policies around additional dwelling units (ADUs), as well as the development of a climate resiliency plan for several neighborhoods. In addition to my design training, I was engaged in projects and courses hosted at Harvard Law School and Harvard Kennedy School of Government.

My undergraduate degree is in History and Literature (Harvard College, '14), where I studied East Africa and the Middle East from a postcolonial theory perspective. I was primarily immersed in archival research during the course of my degree.

List of community service experience: *

I currently serve on the Heart of Missoula's Neighborhood Council Leadership Team, and I am beginning to volunteer for the Poverello Center. I served briefly on Chapel Hill's Design Commission prior to moving away from the area.

In Cambridge, MA, I was an active volunteer at the youth homeless shelter, and I also have several years of experience as a tutor in a women's prison, where I co-developed curricula with inmates in addition to offering GED and job training support.

What is your interest in serving on this board, commission, or committee? *

We make decisions everyday, but some decisions are more important than others. Decisions around our built environment are often at the top of the list for the most impactful, long lasting decisions that we can make today. Land use decisions are also hard decisions; they require us to balance competing values. In these difficult decisions, however, we have an opportunity to assert who we are and who we want to be as a community. They give us the ability to create a more equitable and just Missoula for this generation and for future generations. Missoula is growing and will continue to grow, and we're in the midst of an incredible opportunity to grow in a smart way that is mindful of equity and climate change concerns. I want to be a part of these difficult conversations and give back to a community that has given so much to me.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee? *

I believe that my educational background as an urban planner will be incredibly advantageous for me if I were to be selected for the Planning Board. I am familiar with the complex policy tools that local governments possess, and I've spent many years thinking critically about land use in the context of climate and affordable housing crises. As a staff member of Climate Smart Missoula, I am intimately familiar with many of the issues facing Missoulians and believe I have the skills and judgment necessary to weigh difficult decisions and make thoughtful, robust recommendations to the City and County.

Please provide two references.

Name: *

Amy Cilimburg

Phone:

Address: *

1601 Tamarack St.

City, State: *

Missoula, MT

Zip: *

59802

Reference 2

Name: *

Bryan von Lossberg

Phone:

Address: *

522 Howell St.

City, State: *

Missoula, MT

Zip: *

59802

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

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Service

CAROLINE KELSEY LAUER
Missoula, MT | clauer@post.harvard.edu

EDUCATION

MUP **Harvard University,** Cambridge, MA 2018
Housing and Neighborhood Development, *with distinction*
Prize for Academic Excellence: highest cumulative academic record in urban planning program
Thesis: Leveraging Energy Efficiency Investments to Preserve Affordable Housing in Philadelphia, Pennsylvania; *winner of Best Paper on Housing from Joint Center for Housing Studies*

B.A. **Harvard University,** Cambridge, MA 2014
History and Literature, *cum laude* with *summa cum laude* thesis

PROFESSIONAL AND RESEARCH EXPERIENCE

Climate Smart Missoula, Missoula, MT 2019 - Present
Program Director
Co-lead of county-wide resiliency planning process. Leading team of city staff, design professionals, and housing developers to create inaugural green building policy initiatives.

University of North Carolina, Chapel Hill, NC 2018 - 2019
PhD Student in the Department of City and Regional Planning
Completed one year of coursework of a doctoral program. Led team of researchers on project addressing equity considerations of climate mitigation policies.

Cambridge Environment and Transportation Department, Cambridge, MA 2017 – 2018
Research Fellow
Researched and modeled market-based incentives for net zero new construction.

The Just City Lab at Harvard Graduate School of Design, Cambridge, MA 2016 – 2018
Research Assistant
Researched the concept of a "just city." Collaborated with team of three to create a framework to deploy to communities interested in a "just city" assessment.

Joint Center for Housing Studies & NeighborWorks America, Boston, MA 2017
Edward M. Gramlich Fellow
Designed research project, "Practicing Progressive Resilience: Leveraging Resiliency to Promote Equity." Presented findings to practitioners, policy makers, and fellow scholars.

Climate Smart Missoula, Missoula, MT 2015 - 2016
Founding Member; Program Associate
Member of founding team that established Climate Smart Missoula to address local climate impacts and reduce community emissions by catalyzing public-private partnerships.

AmeriCorps: Energy Corps, Missoula, MT 2014 -2015
Energy Conservation Educator
Created a system to measure and report on municipal carbon emissions.

LEADERSHIP EXPERIENCE

Harvard College, Cambridge, MA 2017 – 2018
Resident House Tutor
Advised and led programming for ~400 undergraduate students on academics, personal life, and post-graduate pathways as the Lead Tutor on Design and co-BGLTQ tutor.

Phillips Brooks House Association, Cambridge, MA 2011 - 2013
Adult Services Programming Group Officer
Oversaw and managed 14 adult related programs within PBHA and their budgets while contributing to the daily running of PBHA central.

INVITED LECTURES & PRESENTATIONS

"Promoting Progressive Resilience," at *NeighborWorks Rural Convening* September 2017
"The Intersection of Climate Change and Health" at *St. Patrick's Hospital Earth Day Summit* April 2016
"Cities, Community Climate Action Planning, and You" at *University of Montana* December 2015
"Moving Missoula Towards Carbon Neutrality" at *University of Montana* April 2015

PUBLICATIONS & PROFESSIONAL REPORTS

Lauer, Caroline. "Bounce Forward, Not Back: Leveraging Resilience to Promote Equity in Brownsville, Texas." *Harvard Real Estate Review*. November 26, 2018.

Lauer, Caroline. "A Pathway to Preservation? Planning Processes at the Intersection of Climate Change and Affordable Housing in Philadelphia, Pennsylvania." *Joint Center for Housing Studies Working Papers*. June 2018.

"Forest Sequestration + Carbon Offset Proposal" (with Bakshi, Guinto, Haggerty, Maruca, & Zhang) 2017
"Missoula Carbon Emissions Inventory" (with Cilimburg) 2017
"Missoula Community Climate Smart Action Plan v.1.0" (with Cilimburg & Jones) 2015

HONORS & AWARDS

Richard Bland Fellowship, University of North Carolina 2019
Buffalo Niagara Design Charette Fellow 2018
Doctoral Merit Assistantship, University of North Carolina 2018
Best Paper on Housing, Joint Center for Housing Studies 2018
Joint Center for Housing Studies Research Grant 2017
Presidential Public Service Summer Fellowship, Harvard University, (declined) 2017
Council for Student Sustainability Leaders 2016 & 2017
Presidential Scholarship, Harvard University 2016 & 2017
Pforzheimer Public Service Funding, Harvard University 2016 & 2017
Philippe Wamba Prize, Africa and African American Studies Department, Harvard University 2014

SKILLS & INTERESTS

Skills: Proficient in Adobe Creative Suite, GIS, R, HTML, Microsoft Office, and Google Docs.
Languages: Advanced Swahili, Intermediate Spanish, Basic Arabic.
Bicycle Tourist: Completed self-contained tours with following routes: OR - ME (2012), Maine coast (2014), Denali National Highway (2015), and the Bitterroot Valley of Montana (2016).

Print

Application Form--Planning Board - Submission #20101

Date Submitted: 11/6/2019

Thanks for your interest!

Applications are due Wednesday November 20, 2019 by 5 p.m.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?*

Please check all the positions that apply.

- [x] Member
- [ ] Alternate (votes in the absence of a regular City appointee)

Name:*

Helen Pent Jenkins

Email:

helenpent@gmail.com

Daytime Phone:*

8058632471

Alternate Contact Phone:

Street Address:*

818 Ash Street

City, State:*

Missoula, MT

Zip:*

59801

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- (•) Yes
- ( ) No

How long have you been a city resident?

5 years

In which ward do you reside?

3

Are you a U.S. citizen?*

- (•) Yes
- ( ) No

Are you registered to vote?*

- (•) Yes
- ( ) No

Current Occupation:*

Associate Director of Philanthropy

Current Employer:*

The Nature Conservancy

If you'd like, you can attach a resume or other document for the City Council to consider.

Choose File No file chosen

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

I have a BA in Peace Studies from Northland College in Wisconsin and an MA in Environmental Security from the UN-University for Peace.

List of community service experience:*

I have been on the planning board for about five years and am currently the vice-chair. I greatly value the opportunity to serve the city of Missoula in this capacity and hope to be re-appointed.

What is your interest in serving on this board, commission, or committee?*

The Planning Board is in great shape. We have a dedicated group of folks with a variety of expertise and passion for planning. Given the city and county's growth policies combined with all other long range planning efforts, I feel that the board is at a place where we can continue to deliver meaningful recommendations and take on specific regulatory challenges that LUP and other committees may not have time to take on.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

Recently the Planning Board decided to create a new subcommittee titled the "Incentives Committee" to review the wide variety of incentive challenges we continue to face as a board and community related to affordable housing, form based zoning, and urban fringe development. I look forward to delivering a summary of our comprehensive recommendations to LUP should I be re-appointed.

Please provide two references.

Reference 1

Name:*

Jim Berkey

Phone:

Address:*

255 West Front Street

City, State:*

Missoula, MT

Zip:*

59802

Reference 2

Name:*

Kelly Kraft

Phone:

Address:*

1645 South 6th Street West

City, State:*

Missoula, MT

Zip:*

59801

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

Print

Application Form--Planning Board - Submission #20158

Date Submitted: 11/14/2019

Thanks for your interest!

Applications are due Wednesday November 20, 2019 by 5 p.m.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?*

Please check all the positions that apply.

- [x] Member
- [ ] Alternate (votes in the absence of a regular City appointee)

Name:*

Shane Morrissey

Email:

shane@mmwarchitects.com

Daytime Phone:*

406.543.5800

Alternate Contact Phone:

Street Address:*

242 W. Addison

City, State:*

Missoula, MT

Zip:*

59801

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- (•) Yes
- ( ) No

How long have you been a city resident?

12 Years

In which ward do you reside?

3

Are you a U.S. citizen?*

- (•) Yes
- ( ) No

Are you registered to vote?*

- (•) Yes
- ( ) No

Current Occupation:*

Architect

Current Employer:*

MMW Architects

If you'd like, you can attach a resume or other document for the City Council to consider.

Choose File No file chosen

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

Bachelor of Science-University at Buffalo, 2004
Masters of Architecture- Miami University, 2007

List of community service experience:*

Missoula Urban Demonstration Project
YMCA soccer
NMCDC Kitchen and office remodel
“Go with the Flow” public art sculpture.

What is your interest in serving on this board, commission, or committee?*

I want to participate in the planning process to guide our growth in a clear, comprehensive and forward-thinking way. I believe we need to ensure our local future is sustainable and that the policies we put in place are fair and equitable to all. I will build on the vision of the current and past planning boards. We are experiencing a tremendous amount of growth in Missoula and I want to make sure that our growth is done in the best possible way to keep our community safe and strong.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

I am a licensed Architect in Montana and actively practice in Missoula and Western Montana. I am well versed in the zoning and land-use policies in Missoula. I work with Development Services and Missoula County Planning on a regular basis as a part of my work responsibilities. I believe that my eagerness to learn, willingness to listen and ability to lead will be an asset to the board and community.

Please provide two references.

Reference 1

Name:*

Don MacArthur

Phone:

Address:*

125 W. Alder Street

City, State:*

Missoula, MT

Zip:*

59802

Reference 2

Name:*

Luke Jackson

Phone:

406.546.6828

Address:*

241 E. Alder Street

City, State:*

Missoula, MT

Zip:*

59802

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

Print

Application Form--Planning Board - Submission #20208

Date Submitted: 11/20/2019

Thanks for your interest!

Applications are due Wednesday November 20, 2019 by 5 p.m.

Please note: All applications are included in City Council packets and published on the City website.

Which position(s) are you applying for?*

Please check all the positions that apply.

- [x] Member
- [x] Alternate (votes in the absence of a regular City appointee)

Name:*

Vincent Caristo

Email:

vcaristo@mountainline.com

Daytime Phone:*

4068804298

Alternate Contact Phone:

Street Address:*

1038 Sherwood St

City, State:*

Missoula, MT

Zip:*

58902

Is your street address the same as your mailing address?*

- (•) Yes
- ( ) No

Mailing Address:*

City, State:*

Missoula, MT

Zip:*

Are you a city resident*

- (•) Yes
- ( ) No

How long have you been a city resident?

4 years

In which ward do you reside?

2

Are you a U.S. citizen?*

- (•) Yes
- ( ) No

Are you registered to vote?*

- (•) Yes
- ( ) No

Current Occupation:*

Project Manager

Current Employer:*

Mountain Line

If you'd like, you can attach a resume or other document for the City Council to consider.

Choose File No file chosen

Note: Maximum file upload is 4 MB

Briefly describe your educational background:*

BS Civil Engineering, University of Virginia

List of community service experience:*

Missoula Consolidated Planning Board Alternate Member: 2017-2019
Lake Missoula Old Time Board Member & Volunteer: 2017-2019
IRC-Missoula Family Mentor

Past Experience:
Indiana Forest Alliance (Board President), Bicycle Indiana (Board Secretary)

What is your interest in serving on this board, commission, or committee?*

I'm interested in continuing service on the planning board because I'd like to see future growth in our community meet the needs of current residents while also honoring missoula's past and respecting our natural resources. This is a tall order and I enjoy working with my community members to balance these challenging goals.The past two years I have learned alot about the mechanics of the Planning Board and would like to continue this work for another term.

Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?*

I am an AICP certified professional planner.

My work at Mountain Line gives me a perspective on the needs and challenges facing a government agency whose services are asked to respond to future growth.

Please provide two references.

Reference 1

Name:*

Saara Snow

Phone:

360 918 3755

Address:*

540 S 2nd St W Apt 3

City, State:*

Missoula, MT

Zip:*

59801

Reference 2

Name:*

Corey Aldridge

Phone:

4065438386

Address:*

1221 Shakespeare St

City, State:*

Missoula

Zip:*

59802

If you'd prefer, you can mail or deliver your completed application and attachments to:
City Clerk Office
435 Ryman St.
Missoula, MT 59802

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee:	**Public Works**
Item:	**Waiver of Missoula Municipal Code Chapter 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott.**
Date:	January 23, 2020
Sponsor(s):	**Troy Monroe**
Prepared by:	Troy Monroe
Ward(s) Affected:	

☒ Ward 1 ☐ Ward 4
☐ Ward 2 ☐ Ward 5
☐ Ward 3 ☐ Ward 6

Action Required:
Approve a waiver.

Recommended Motion(s):
I move the City Council:
Approve a waiver from MMC 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott.

Timeline:

Referral to committee:	January 27, 2020
Committee discussion:	1/29/2020
Deadline:	February 3, 2020

Background and Alternatives Explored:

The AC Hotels by Marriott is currently under construction at the corner of Pattee Street and Main Street. Adjacent to the AC Hotels by Marriott is the Swift Hotel also under construction. The construction of these two hotels simultaneously has reduced Pattee Street to one lane and Main Street to one lane. On February 4th and 5th the AC Hotels by Marriott will be placing a large amount of concrete and will have multiple concrete deliveries along with a concrete pump truck onsite. To accomplish this the contractors will need to shut down the full width of Main Street. To be least disruptive to Main Street traffic and to the surrounding businesses Dick Anderson Construction will perform this work at night from 10 PM till 4 AM. There are limited residential units in the vicinity and the nearest hotel, Residence Inn by Marriott has been notified.

The contractor plans to have the work completed by Wednesday February 5th, and has asked for a waiver of Missoula Municipal Code to conduct work associated with the AC Hotels by Marriott.

> MMC 9.30.040(c) *Construction projects shall be subject to the maximum permissible noise levels specified for industrial zones for the period within which construction is to be completed pursuant to any applicable construction permit issued by proper authority. If no time limitation is imposed, then for a reasonable period for completion of project*.

Development Services Supports this request

Financial Implications: None

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Public Works**

Item: **West Pine Roofing Contract**

Date: January 29, 2020

Sponsor(s): **Matt Lawson**

Prepared by: Matt Lawson

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☐ All Wards	☒ N/A

Action Required:
Please approve the signing of the West Pine Roofing Contract

Recommended Motion(s):
I move the City Council: Approve and authorize the Mayor to sign a contract for the reroofing project at 140 West Pine Street to Metalworks of Montana, the low bidder, in the amount of $44,909.

Timeline:

Referral to committee:	January 27, 2020
Committee discussion:	January 29, 2020
Council action (or sets hearing):	February 3, 2020
Public Hearing:	n/a
Deadline:	n/a

Background and Alternatives Explored:
Funds for this project were approved by City Council in the 2020 Facilities budget. A request for quotation was sent to four roofing companies (Schrock Roofing Inc., Progressive Roofing, Metalworks of Montana, and Jared Langley Roofing.) We received quotations from two companies: Metalworks of Montana and Progressive Roofing. Metalworks of Montana had the low bid.

Financial Implications:
$44,909

Links to external websites:

PROFESSIONAL SERVICES AGREEMENT

THIS AGREEMENT is made and entered into this _____ day of _____, 2020, by and between the **CITY OF MISSOULA, MONTANA,** a municipal corporation organized and existing under the laws of the State of Montana, 435 Ryman, Missoula, Montana 59802, hereinafter referred to as "City," and **Metalworks of Montana,** whose principal place of business is located at 3635 W. Broadway Missoula MT. 59808, hereinafter referred to as "Contractor."

RECITALS

WHEREAS, the City desires to utilize Contractor to furnish roofing services to provide roofing replacement at 140 West Pine; and

WHEREAS, the Contractor has represented to the City that Contractor has the necessary expertise to furnish said services and has available to Contractor the necessary staff and resources to perform the independent services in a timely manner consistent with the nature of the project.

NOW THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties agree as follows:

1. Purpose: City desires to have Contractor preform re-roofing services at 140 West Pine Street, as described further on Exhibit A.

2. Effective Date: This Agreement is effective upon the date of its execution and will terminate on completion of scope of work. Additionally, the contract term can end upon 30 days' notice by the City to Contractor of its desire to terminate the Agreement by giving such notice to Contractor's designated liaison identified below.

3. Scope of Work:

a. Contractor agrees to provide the services in accordance with the Quotation Solicitation, Scope of Work, and Contractor's Bid provided by Contractor attached as Exhibit A which is incorporated by reference into this Agreement. Services to be performed under this Agreement shall commence upon the date specified in the Notice to Proceed and shall remain in full effect unless formally modified, terminated by written notice, or until the project is completed and accepted by the Owner.

b. Contractor shall comply with the prevailing wage requirements outlined here:

http://erd.dli.mt.gov/Portals/54/Documents/Labor-Standards/BC%20Final%202019(a).pdf?ver=2019-03-21-115200-063

c. Except as provided elsewhere in this Agreement, Contractor shall furnish all the labor, materials, equipment, tools, and services necessary to perform and complete the Construction Project.

d. During work on the Construction Project, and as part of the final completion of the Construction Project, Contractor shall clean up the Project site, including the removal and satisfactory disposal of all waste, garbage, excess materials, equipment, and the performance of any other work necessary to restore the site to at least as good order and condition as at the commencement of the Construction Project.

4. **Payment:**

a. City agrees to pay Contractor for services outlined in Exhibit A.

b. City shall pay Contractor within 30 days of receipt of an itemized invoice for the services rendered or shall notify Contractor of any dispute by City concerning the performance of any services and the basis therefore and shall pay Contractor within thirty days for the services not in dispute. If any items are disputed by City, Contractor and representatives of the City shall meet and confer regarding the disputed items within ten business days after City notifies Contractor of the services in dispute. City shall pay for any disputed services for which the dispute has been resolved to the satisfaction of the City within thirty days after such resolution.

5. Independent Contractor Status: The parties agree that Contractor is an independent contractor for purposes of this Agreement and is not to be considered an employee of the City for any purpose. Contractor is not subject to the terms and provisions of the City's personnel policies handbook and may not be considered a City employee for workers' compensation or any other purpose. Contractor is not authorized to represent the City or otherwise bind the City in any dealings between Contractor and any third parties. Contractor agrees to obtain an Independent Contractor Exemption Certificate from the State of Montana.

Contractor shall comply with the applicable requirements of the Workers' Compensation Act, Title 39, Chapter 71, MCA, and the Occupational Disease Act of Montana, Title 39, Chapter 71, MCA. Contractor shall maintain workers' compensation coverage for all members and employees of Contractor's business, unless Contractor's employees are exempted by law.

6. Indemnity and Insurance: To the fullest extent permitted by law, Contractor agrees to defend, indemnify, and hold the City harmless against claims, demands, suits, damages, losses, and expenses connected therewith that may be asserted or claimed against, recovered from or suffered by the City by reason of any injury or loss, including but not limited to, personal injury, including bodily injury or death, property damage, occasioned by, growing out of, or in any way arising or resulting from any intentional or negligent act on the part of Contractor or Contractor's agents or employees.

For this purpose, Contractor shall provide City with proof of Contractor's liability insurance issued by a reliable company or companies for personal injury and property damage in amounts not less than as follows:\

- Workers' Compensation - statutory
- Commercial General Liability - $1,000,000 per occurrence; $2,000,000 annual aggregate

- Professional Liability - $1,000,000 per claim; $2,000,000 annual aggregate

The City shall be included or named as an additional or named insured on the Commercial General and Automobile Liability policies. The insurance must be in a form suitable to City.

7. Professional Service: Contractor agrees that all services and work performed hereunder will be accomplished in a professional manner, in accordance with the accepted standards of Contractor's profession.

8. Compliance with Laws: Contractor agrees to comply with all federal, state and local laws, ordinances, rules and regulations, including the safety rules, codes, and provisions of the Montana Safety Act in Title 50, Chapter 71, MCA. Contractor agrees to obtain, and maintain for the duration of its work for the City pursuant to this Agreement, a City business license, unless exempt by state or local law. Contractor acknowledges and agrees that the City will make no payments under this Agreement until a valid City business license has been obtained.

9. Nondiscrimination and Affirmative Action: Consultant agrees and shall comply with the following Non-Discrimination and Affirmative Action policies:

NON-DISCRIMINATION. All hiring shall be on the basis of merit and qualification and there shall be no discrimination in employment on the basis race, ancestry, color, physical or mental disability, religion, national origin, sex, age, marital or familial status, creed, ex-offender status, physical condition, political belief, public assistance status or sexual orientation, gender identity or expression, except where these criteria are reasonable bona fide occupational qualifications.

AFFIRMATIVE ACTION POLICY. Contractors, subcontractors, sub grantees, and other firms doing business with the City of Missoula must be in compliance with the City of Missoula's Affirmative Action Plan, and Title 49 Montana Codes Annotated, entitled "Human Rights" or forfeit the right to continue such business dealings.

The City's Affirmative Action Policy Statement is:

The Mayor of the City of Missoula or the Mayor's designee may adopt an affirmative action plan to provide all persons equal opportunity for employment without regard to race, ancestry, color, handicap, religion, creed, national origin, sex, age, marital status. In keeping with this commitment, we are assigning to all department heads and their staff the responsibility to actively facilitate equal employment opportunity for all present employees, applicants, and trainees. This responsibility shall include assurance that employment decisions are based on furthering the principle of equal employment opportunity by imposing only valid requirements for employment and assuring that all human resource actions are administered on the basis of job necessity.

Specific responsibility for developing, implementing, monitoring and reporting are assigned to the City Personnel staff under the supervision and direction of the Chief Administrative Officer and the Mayor.

It is the policy of the City of Missoula to eliminate any practice or procedure that discriminates illegally or has an adverse impact on an "affected" class. Equal opportunity shall be provided for all City employees during their terms of employment. All applicants for City employment shall be employed on the basis of their qualifications and abilities.

The City of Missoula, where practical, shall utilize minority owned enterprises and shall ensure that subcontractors and vendors comply with this policy. Failure of subcontractors and vendors to comply with this policy statement shall jeopardize initial, continued, or renewed funds.

Our commitment is intended to promote equal opportunity in all employment practices and provide a positive program of affirmative action for the City of Missoula, its employees, program participants, trainees and applicants.

10. Default and Termination: If either party fails to comply with any condition of this Agreement at the time or in the manner provided for, the other party, at its option, may terminate this Agreement and be released from all obligations if the default is not cured within ten days after written notice is provided to the defaulting party. Said notice shall set forth the items to be cured. Additionally, the non-defaulting party may bring suit for damages, specific performance, and any other remedy provided by law. These remedies are cumulative and not exclusive. Use of one remedy does not preclude use of the others.

City may terminate this Agreement at any time by giving 30 days' written notice to Contractor's liaison of such termination and specifying the effective date thereof at least thirty days before the effective date of such termination. If this Agreement is terminated by City as provided herein, Contractor shall be paid for all work done pursuant to this Agreement until the date of termination.

Notices shall be provided in writing and hand-delivered or mailed to the parties at the addresses set forth in the first paragraph of this Agreement.

11. Modification and Assignability: This document contains the entire agreement between the parties and no statements, promises or inducements made by either party or agents of either party, which are not contained in this written Agreement, may be considered valid or binding. This Agreement may not be enlarged, modified or altered except by written agreement signed by both parties hereto. The Contractor may not subcontract or assign Contractor's rights, including the right to compensation or duties arising hereunder, without the prior written consent of City. Any subcontractor or assignee will be bound by all of the terms and conditions of this Agreement.

12. Ownership and Publication of Materials: All reports, information, data, and other materials prepared by the Contractor pursuant to this Agreement are the property of the City. The City has the exclusive and unrestricted authority to release, publish or otherwise use, in whole or part, information relating thereto. Any re-use without written verification or adaptation by the Contractor for the specific purpose intended will be at the City's sole risk and without liability or

legal exposure to the Contractor. No material produced in whole or in part under this Agreement may be copyrighted or patented in the United States or in any other country without the prior written approval of the City.

13. Liaison: City's designated liaison with Contractor is Matt Lawson with the City of Missoula's Facilities Maintenance Department and Contractor's designated liaison with City is Tyler Gordon.

14 Applicability: This Agreement and any extensions hereof shall be governed and construed in accordance with the laws of the State of Montana.

IN WITNESS WHEREOF, the parties hereto have executed this instrument the day and year first above written.

CITY OF MISSOULA	**CONTRACTOR,** **Metalworks of Montana**
By_____	_____
Mayor John Engen	_____, _____

ATTEST

_____
Martha L. Rehbein, CMC, City Clerk

EXHIBIT A
Quotation Solicitation, Scope of Work, Contractors Bid

(see attached)

Facilities Maintenance Department

435 Ryman ST. Missoula Montana 59802 / Phone 406-552-6391

9/11/2019

Roofing Contractor,

You are invited to provide a quotation for replacement of the roofing system on the Missoula City Council Chambers at 140 West Pine St Missoula. For a site visit please contact Matt Lawson at (406)552-6391 or email Lawsonm@ci.missoula.mt.us .

To provide a quotation:

- Review the Quote Specifications
- The Contractor may provide quote in their standard format
- Please add cost to part 4
- Complete Company information below
- Return this document by Mail or email
- Must be Received by 10/07/2019
- The winning quote will be offered a contract with the City of Missoula to provide roofing replacement for 140 West Pine

Thank you,
Matt Lawson, Facilities Manager
City of Missoula
435 Ryman 59802 Missoula,
Mt. (406)552-6391

lawsonm@ci.missoula.mt.us

Company Information

- Company Name:
- Representative Name:
- Mailing Address:
- Email Address:

City of Missoula Quote Specifications

Roofing replacement for the City Council Chambers
140 West Pine St. Missoula Mt. 59802

1. Provide all Required Permits and Materials including incidentals.
2. All Preparation, Installation, and Cleanup of work areas.
3. General requirements:
    - City Business License
    - Bonded and Insured
    - Contractor must comply with the City of Missoula Prevailing Wage requirements: Attachment A
    - Work must not disrupt use of the Facility During regular business hours: Monday-Friday 8 to 6
    - Changes to the scope of this project must be submitted in writing or email to the Facilities Manager for approval.
4. Cost Worksheet

TOTAL COST OF MATERIALS
TOTAL COST OF LABOR
QUOTATION TOTAL

5. See attached copy of contract to be awarded

★ Roofing, All Typesdba Missoula Sheet
★ Air Conditioning and HeatingJEFF
★ President
★ BlowpipeFax 406-721-9668
★ Stainless Steel and Aluminum
★ WeldingRoofPhone 406-728-1680

General Sheet Metal Fabrication .Fax

Architectural Sheet Metal406-728-5070

* Design / Build HVACFax 406-728-5087

METAL WORKS OF MONTANA, INC.
Metal and Roofing
GORDON,

406-728-2317
HVAC Phone

3635 W. Broadway

Missoula, Montana 59808

Proposal

PROPOSAL SUBMITTED TO Facilities Maintenance De artment	PHONE 552-6391 Fax	DATE 11/4/2019
STREET 435 Ryman St.	JOB NAME 140 West Pine Street Re-Roof of City Council Chambers	
CITY, STATE & ZIP Missoula, MT 59802	JOB LOCATION Missoula, MT	

We Propose the Labor & Equipment for the following project

Front Flat Roof and Barrel Roof Approximately 7,000 Square Feet
Remove and dispose of existing membrane roofing

Inspect underlaying materials for water damage
Install new 60 mil T PO membrane roofing system, mechanically attached
T PO membrane installed at pipes, curbs, drains, and walls Manufacture's termination bar at walls
Manufacture's Weldable Walkpad at roof hatch only (see below for extra, I-F price) Counterflashing at curbs

Building Permit $50,664.00

Deduct: To re-roof over existing membrane roofing (no removal of membrane) $7,005.00

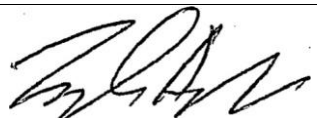
ADD: Manufacture's Labor & Material's Warranty: 10 year $380.00 15 year $570.00 20 year $1,250.oo

ADD: Weldable Walkpad per lineal foot $17.05

complete in accordance with above specifications, for the sum of:
Dollars SEE ABOVE

Payments to be made as follows: 100%
within 30 da s of completion

All material is guaranteed to be as specified. All work to be completed in a workmanlike manner according to standard practices. Any alteration of deviation for above specifications involving extra costs will be executed only upon written Authorized orders, and will become an extra change over and above the estimate. All Signature



agreements contingent upon strikes, accidents or delays beyond our control. TY R GORDON
Owner to carry fire, tornado and other necessary insurance. Our workers are fully This proposal m be withdrawn by us covered by workman's Compensation Insurance. if not accepted within 30 days.

We are bonded and insured.

Acceptance of proposal - The above Prices, specifications and conditions are satisfactory' and are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Date of Acceptance Signature

Facilities Maintenance Department

435 Ryman ST. Missoula Montana 59802 / Phone 406-552-6391

9/11/2019

Roofing Contractor,

You are invited to provide a quotation for replacement of the roofing system on the Missoula City Council Chambers at 140 West Pine St Missoula. For a site visit please contact Matt Lawson at (406)552-6391 or email Lawsonm@ci.missoula.mt.us .

To provide a quotation:

- Review the Quote Specifications
- The Contractor may provide quote in their standard format
- Please add cost to part 4
- Complete Company information below
- Return this document by Mail or email
- Must be Received by 10/07/2019
- The winning quote will be offered a contract with the City of Missoula to provide roofing replacement for 140 West Pine

Thank you,
Matt Lawson, Facilities Manager
City of Missoula
435 Ryman 59802
Missoula, Mt.
(406)552-6391
lawsonm@ci.missoula.mt.us

Company Information

- Company Name: Progressive Roofing
- Representative Name: Conrad Heinekamp
- Mailing Address: 200 Raser Dr. Missoula MT 59808
- Email Address: Conrad.Heinekamp@Progressivs.com

City of Missoula Quote Specifications

Roofing replacement for the City Council Chambers
140 West Pine St. Missoula Mt. 59802

1. Provide all Required Permits and Materials including incidentals.
2. All Preparation, Installation, and Cleanup of work areas.
3. General requirements:
    - City Business License
    - Bonded and Insured
    - Contractor must comply with the City of Missoula Prevailing Wage requirements: Attachment A
    - Work must not disrupt use of the Facility During regular business hours: Monday-Friday 8 to 6
    - Changes to the scope of this project must be submitted in writing or email to the Facilities Manager for approval.
4. Cost Worksheet

TOTAL COST OF MATERIALS	$25,000.00
TOTAL COST OF LABOR	26,762.00
QUOTATION TOTAL	$51,762.00 Fifty one thousand seven hundred sixty two Dollars

5. See attached copy of contract to be awarded

SEE ATTACHED Scope letter

PROGRESSIVE ROOFING

MEMBER NATIONAL ROOFING CONTRACTORS ASSOCIATIONS

Missoula City Council Chambers
140 West Pine
Missoula, Montana

October 4, 2019

Scope of Work – Roofing

1. Supply permit
2. Set up OSHA approved safety
3. Remove all wall, detail flashings and metal edge
4. Cut existing membrane into grids
5. Install new 060 TPO membrane mechanically anchored system
6. New 24 ga. colored edge metal
7. New wall terminations
8. Tie into existing roof that is remaining
9. Provide manufacturers 20 year warranty
10. Provide standard 2 year applicator warranty

WORK SPECIFICALLY EXCLUDED: All carpentry, electrical, mechanical, HVAC and plumbing is by others unless specifically noted in above scope. Structural evaluations or judgements, exterior gyp sheathing,, fall protection for other trades, fall protection for openings made by others, sheet metal flashings not directly part of the sections we have specifically bid, saw cutting of any type, wall assemblies of any kind, caulking of dissimilar materials, painting or coating, equipment supports, snow removal, Asbestos assessment or abatement.

Bid price: $51,762.00

Prevailing wage and 1% GRT is included
Add 1.5% if bond is required

This estimate is good for 30 days and based on a mutually agreeable contract

Respectfully Submitted,
Conrad Heinekamp
Progressive Roofing
406-200-3780
conrad.heinekamp@progressiveus.com

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Parks and Conservation**

Item: **Referral—Parks Deep Tine Aeration Services 2020**

Date: January 22, 2020

Sponsor(s): **David Selvage**

Prepared by: David Selvage

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☒ Ward 5
☒ Ward 3	☒ Ward 6
☐ All Wards	☐ N/A

Action Required:
Approve contract with Valley Landscape in amount of $26,270.00

Recommended Motion(s):
I move the City Council: Approve a contract with Valley Landscape Inc., for provision of deep tine aeration services at Silver Park, Montana Rail Link Park, Fort Missoula and Jeffrey parks in the amount of $26,270.00 and authorize the Mayor to sign.

Timeline:

Referral to committee:	January 27, 2020
Committee discussion:	January 29, 2020
Council action (or sets hearing):	Click or tap here to enter text.
Public Hearing:	Click or tap here to enter text.
Deadline:	Click or tap here to enter text.

Background and Alternatives Explored:
Deep tine aeration is a horticultural maintenance practice done every few years to significantly relieve compaction in turf grasses. Deep tining improves site drainage, increases flow of air and makes soil nutrients more available to roots thus promoting healthy turf growth while also conserving water and use of fertilizers. The park sites to receive these services have manufactured soils that will accommodate use of the deep tine aerator without significant damage to tines. The Deep Tine aerator is capable of driving tines to a depth of 12” below grade. Soil compaction is a major factor that can cause decline in the quality of sports field turf, poor drainage, and recovery after use.

Financial Implications:
The cost for the services is budgeted. Funding for the services comes from three sources – Fort Missoula Regional Park operations budget ($17,280); MRA’s construction budget for Montana Rail link Park ($1,417.50) and Park District funding for Park Operations ($7,222.50)

Links to external websites:

CONTRACT AGREEMENT

PROJECT: Deep Tine Aeration Services

This Contract Agreement is made and entered into this _____ day of February, 2020, and between the City of Missoula and Valley Landscape, Inc, P.O. Box 3656, Missoula, MT 59806, hereinafter referred to as "Contractor," for the scope of work listed below.

A. SCOPE OF WORK

Contractor shall furnish all labor, equipment and materials necessary to complete the following items:

1. Supply Pneumatic deep tine aerator set up and capable of tining to depth of 12".
2. Supply one new set of large diameter, solid core spiked or fracturing tine, 12 inches long max.
3. Provide for completion of deep tine aeration of specified park sites between April 15, 2020 and June 15, 2020 per quote dated November 27, 2019 (Exhibit 3)

B. TIME OF COMPLETION

All specified work shall be completed on or before June 15, 2020.

C. PAYMENT

Upon completion and acceptance by the City of the work performed under this agreement, the City shall pay Contractor in accordance with the not-to-exceed price of **TWENTY-SIX THOUSAND, TWO HUNDRED SEVENTY DOLLARS AND NO CENTS ($26,270.00)** per the Valley Landscape, Inc., quotation signed and dated November 27, 2019. The payment shall be full compensation for the work described on the attached Quotation Proposal.

D. DOCUMENTS AND DRAWINGS

The following documents shall be made a part of this agreement:

Exhibit #	Description
1.	City of Missoula Special Conditions
2.	City of Missoula General Conditions (Short Form)
3.	Valley Landscape project quotation signed and dated 11/27/2019

ACKNOWLEDGMENT AND APPROVAL OF AGREEMENT:

Contractor –

By: _____ Date: _____

Print Name: _____

City of Missoula –

By: _____ Date: _____
JOHN ENGEN
MAYOR

By: _____ Date: _____
(Approved as to form)
JIM NUGENT
CITY ATTORNEY

Attest:

_____ Date: _____
MARTHA L REHBEIN, CMC
CITY CLERK

(Seal)

CITY OF MISSOULA
DEEP TINE AERATION SERVICES
EXHIBIT 2
GENERAL CONDITIONS (SHORT FORM)

1. Examination of Site.

The Contractor shall make arrangements to inspect the work area to satisfy him/herself as to the character, quality and quantity of the work to be performed, as well as the conditions that will be encountered at the site or will otherwise affect the cost or difficulty of performing the work.

2. Materials and Workmanship.

Whenever any material is specified by name and/or number thereof, such specifications shall be deemed to be used for the purpose of facilitating a description of the materials and establishing quality, and shall be deemed and construed to be followed by the words "or approved equal." No substitutions will be permitted which have not been submitted for prior approval by the Engineer. All materials shall be new and without flaws or defects and shall be the best of their class and kind. Sufficient descriptive literature and/or samples must be furnished for any materials submitted as "equal" substitutes.

All materials and equipment shall be installed in a neat and workmanlike manner. The Owner's Authorized Representative reserves the right to direct the removal and replacement of any items, which in their opinion shall not present an orderly and reasonably neat or workmanlike appearance, provided such time can be properly installed in such orderly way by the usual methods in such work. Such removal and replacement shall be done, when directed in writing, at the Contractor's expense without additional cost to the Owner.

3. Montana State License and Registration Requirements.

Uniform Professional Licensing and Regulation procedures are contained in Title 37, M.C.A. Bidders are responsible for ensuring that they and their subcontractors are licensed and qualified to conduct business in Montana. Any Construction Contractor bidding on public work in the State of Montana is required to have a current Montana State Construction Contractor Registration except as listed in M.C.A. 39-9-211. No bids will be considered that do not carry the current contractor registration number on the Bid Proposal immediately following the signature and address of the bidder. Information pertaining to registration requirements may be obtained from the Montana Department of Labor and Industry, Helena, Montana. It is the duty of said Department to determine whether an applicant has met all requirements for registration as a construction contractor per Title 39, Chapter 9, Sections 39-9-101 through 39-9-401, M.C.A.

4. Taxation – Gross Receipts Tax.

As defined under Title 15, Chapter 50, embracing Sections 15-50-101 through 15-50-207, M.C.A., a governmental agency entering into a construction contract shall withhold one percent (1%) of gross sum due the Contractor under the performance of the contract provided that the contract amount exceeds five thousand dollars ($5,000). The Contractor shall also withhold one percent (1%) of gross sum due the subcontractors. The withholdings shall be made payable to Miscellaneous Tax Division, Department of Revenue, Mitchell Building, Helena, Montana.

5. City of Missoula License and Bond Requirements.

Any Contractors engaged in public work in the City of Missoula are required to have a license from the City of Missoula based upon the nature of the work. A bond is also required for each type of work in the City of Missoula. Licenses are obtainable at the Office of the City Treasurer, City Hall, Missoula, Montana.

6. Industrial Accident Insurance.

The Contractor's attention is directed to the Industrial Accident Insurance laws in force in Montana and to the responsibility of the Owner for the collection of premiums thereunder. Contractor’s compliance with said laws is required, and he shall relieve the Owner of any responsibility for the payment of premiums thereunder, and shall furnish the Owner with satisfactory evidence showing that all premiums arising from this contract have been paid before payment is made on the final estimate.

7. Ordinances and Regulations.

The Contractor shall give all notices and comply with all Federal, State and local laws, ordinances and regulations in any manner affecting the conduct of the work, and all such orders and decrees as exist, or may be enacted by bodies or tribunals having any jurisdiction or authority over the work, and shall indemnify and save harmless the Owner and the Engineer against any claim or liability arising from, or based on, the violation of any such law, ordinance, regulation, order or decrees, whether by himself or his employees.

8. Guarantee.

The Contractor shall guarantee all materials and workmanship furnished and performed for a period of one year from the date of written acceptance of the work unless specified otherwise.

9. Insurance.

The Contractor shall not commence any work until he obtains, at his own expense, all required insurance. Such insurance must have the approval of the Owner as to limit, form and amount. The Contractor will not permit any Subcontractor to commence work on this project until the same insurance requirements have been complied with by such Subcontractor.

A. **Types:** The types of insurance the Contractor is required to obtain and maintain for the full period of the Contract will be: Workmen's Compensation Insurance, Comprehensive General Liability Insurance, and Builders' Risk "All-Risk" Insurance as detailed in the following portions of these specifications.

B. **Evidence:** As evidence of specified insurance coverage, the Owner may, in lieu of actual policies, accept certificates issued by the insurance carrier showing such policies in force for the specified period. Each policy or certificate will bear an endorsement or statement waiving right of cancellation or reduction in coverage without Forty-five days notice in writing to be delivered by registered mail to the Owner. Should any policy be canceled before final payment by the Owner to the Contractor and the Contractor fails immediately to procure other insurance as specified, the Owner reserves the right to procure such insurance and to deduct the cost thereof from any sum due the Contractor under this Contract.

C. **Adequacy of Performance:** Any insurance bearing on adequacy of performance shall be maintained after completion of the project for the full guaranty period. Should such insurance be canceled before the end of the guaranty period and the Contractor fails immediately to procure other insurance as specified, the Owner reserves the right to procure such insurance and to charge the cost thereof to the Contractor.

D. **Payment of Damages:** Nothing contained in these insurance requirements is to be construed as limiting the extent of the Contractor's responsibility for payment of damages resulting from his operations under this contract.

10. WORKMEN'S COMPENSATION INSURANCE. Before the Agreement between the Owner and the Contractor is entered into, the Contractor shall submit written evidence that he and all subcontractors have obtained, for the period of the Contract, full Workmen's Compensation Insurance coverage for all persons whom they employ or may employ in carrying out the work under this Contract. This insurance shall be in strict accordance with the requirements of the most current and applicable State Workmen's Compensation Insurance Laws.

11. COMPREHENSIVE GENERAL LIABILITY INSURANCE. Before commencement of the work, the Contractor shall submit written evidence that he and all his Subcontractors have obtained for the period of the Contract, full Comprehensive General Liability Insurance coverage. This coverage shall provide for both bodily injury and property damage. (The Comprehensive General Liability Insurance will include as Additional Named Insured: The Owner, the Engineer and his consultants; and each of their officers agents and employees).

A. **Bodily Injury** portion shall include coverage for injury, sickness or disease, and death, arising directly or indirectly out of, or in connection with the performance of work under this Contract, and shall provide for a limit of not less than one million dollars ($1,000,000) for all damages arising out of bodily injury, sickness or disease to or death of one person, and a total limit of three million dollars ($3,000,000) for damages arising out of bodily injury, sickness or disease and death of two or more persons in any one occurrence.

B. **Property Damage** portion will provide for a limit of not less than that listed below for all damages arising out of injury to or destruction of property of others arising directly or indirectly out of or in connection with the performance of work under this Contract and in any one occurrence including explosion, collapse and underground exposure.
   1. Automobile $1,000,000 per accident

C. **Indemnity**. The Contractor shall hold harmless, indemnify and defend the Owner, the Engineer and his consultants, and each of their officers and employees and agents, from any and all liability claims, losses or damage arising or alleged to arise from the performance of the work described herein, but not including the sole negligence of the Owner or the Engineer.

12. **INDEMNITY.** The Contractor shall hold harmless, indemnify and defend the Owner, the Engineer and his consultants, and each of their officers and employees and agents, from any and all liability claims, losses or damage arising or alleged to arise from the performance of the work described herein, but not including the sole negligence of the Owner or the Engineer.

13. **NOTICE TO PROCEED.** Following the execution for the Contract by the Owner and the Contractor, written Notice-to-Proceed with the work shall be given by the Owner to the Contractor. The Contractor shall begin and prosecute the work regularly and uninterruptedly thereafter with such force as to secure the completion of the work within the Contract time.

14. **MINIMUM WAGE RATES.** In event the contract price written above is such that the total contract value exceeds $24,999.99 for any reason, the Contractor shall be required to be in accordance with Montana Law (Section 18-2-403, M.C.A.). Montana Law (Section 18-2-403, M.C.A.) provides that on contracts of $25,000 or more for State, County, municipal school construction, heavy highway or municipal construction, repair or maintenance work under any of the laws of the State, the Contractor and Employers shall give preference to the employment of bona fide Montana residents in the performance of said contract, and shall further pay the standard prevailing rate of wages including fringe benefits and travel allowances in effect as paid in the County or locality in which the work is being performed. The provisions of Section 18-2-409, MCA, requires 50 percent of the workers on the project to be Montana residents.

The minimum wages if included as a part of the contract documents, are not controlling except as to the minimum for the purpose of the Davis-Bacon Act; therefore, it is incumbent upon each employer to pay the standard prevailing rate of wages including fringe benefits for health and welfare and pension contributions, and travel allowance provisions in effect and applicable to the County or locality in which the work is being performed. The prevailing wage rate schedule in effect at the time this project is first advertised shall be used throughout the duration of the contract as prescribed in Administrative Rules of Montana (ARM) 24.17.127(1)(c).

"Standard Prevailing Rate of Wages" is defined by Section 18-2-402, M.C.A., as including wages, fringe benefits for health and welfare and pension contributions and travel allowance which are paid in the City or locality by other contractors for work of a similar character performed in the County or locality by each craft, classification or type of worker needed to complete a contract.

In accordance with Montana Law (Section 18-2-422, M.C.A.), each contractor and employer shall maintain payroll records in a manner readily capable of being certified for submission under M.C.A. 18-2-423, for not less than three years after the contractor's or employer's completion of work on this project.

Travel allowance, if applicable, may or may not be all inclusive of "travel" and/or subsistence and travel time due employees. It is incumbent on the employer to determine the amounts due for each craft employed according to the method of computation outlined for each craft where applicable.

To comply with Section 18-2-406, M.C.A., the Contractor performing work or providing construction services, shall post in a prominent and accessible site on the project or staging area, not later than the first day of work and continuing for the entire duration of the project, a legible statement of all wages and fringe benefits to be paid to the employees.

Per Montana Law, (Section 18-2-407, M.C.A.), any contractor, subcontractor, or employer who pays workers or employees at less than the standard prevailing wage as established under the public works contract shall forfeit a penalty at a rate of up to 20% of the delinquent wages plus fringe benefits, attorney fees, audit fees, and court costs. Money collected under this section must be deposited in the Montana general fund. A contractor, subcontractor, or employer shall also forfeit to the employee the amount of wages owed plus $25 a day for each day that the employee was underpaid.

Copies of the current prevailing rate of wages may be obtained from the Montana State Department of Labor and Industry, Labor Standards Division, Helena, Montana. Link to current Montana Prevailing Wage Rates for Nonconstruction Services 2020 is: http://erd.dli.mt.gov/Portals/54/Documents/Labor-Standards/NCS%20Final%202020.pdf?ver=2020-01-02-081327-737

Any infractions of the Laws of the State of Montana covering labor will be forwarded to the State of Montana, Department of Labor and Industry, Labor Standards Division.

15. **CONTRACT TIME.** The Contractor shall complete, in an acceptable manner, all of the work contracted for in the time stated herein. Computation of the Contract Time shall commence on the day following the date the Contractor's Acknowledgement of the Notice to Proceed and every calendar day following shall be counted as Contract Time.

16. **REQUESTS FOR PAYMENT.** The Contractor may submit to the Owner periodically, but not more than once each month a Request for Payment for work done and materials delivered to and stored on the site. The Contractor shall furnish the Owner all reasonable information required for obtaining the necessary data relative to the progress and execution of the work. Payment for materials stored on the site will be conditioned upon evidence submitted to establish the Owner's title to such materials. Each Request for Payment shall be computed on the basis of work completed on all items listed in the Detailed Breakdown of Contract, unit prices, less five percent to be retained until final completion and acceptance of the work and less previous payments.

17. **OWNER'S ACTION ON REQUEST FOR PAYMENT.** Within thirty days after receipt of a Request for Payment from the Contractor, the Owner shall:

A. **Pay the Request** for Payment as submitted by the Contractor.
B. **Pay such other amount,** in accordance with Paragraph 18 as he shall decide is due the Contractor, informing the Contractor in writing of his reasons for payment the amended amount.
C. **Withhold payment** in accordance with Paragraph 18, informing the Contractor of his reasons for withholding payment.

18. **OWNER'S RIGHT TO WITHHOLD PAYMENT OF A REQUEST FOR PAYMENT.** The Owner may withhold payment, in whole or in part, of a Request for Payment to the extent necessary to protect itself from loss on account of any of the following:

A. **Defective work.**
B. **Evidence indicating** the probably filing of claims by other parties against the Contractor that may adversely affect the Owner.

C. **Failure of the Contractor** to make payments due to Subcontractors, material suppliers or employees.

19. **INTEREST ON UNPAID REQUESTS FOR PAYMENT.** No interest will be paid on unpaid requests for payment.

20. **NON-DISCRIMINATION**. All hiring shall be on the basis of merit and qualification and there shall be no discrimination in employment on the basis of race, ancestry, color, physical or mental disability, religion, national origin, sex, age, marital or familial status, creed, ex-offender status, physical condition, political belief, public assistance status, sexual orientation or gender identity/expression, except where these criteria are reasonable bona fide occupational qualifications.

21. **AFFIRMATIVE ACTION POLICY**. Contractors, subcontractors, sub grantees, and other firms doing business with the City of Missoula must be in compliance with the City of Missoula's Affirmative Action Plan, and Title 49 Montana Codes Annotated, entitled "Human Rights" or forfeit the right to continue such business dealings.

The City's Affirmative Action Policy Statement is:

The Mayor of the City of Missoula or the Mayor's designee may adopt an affirmative action plan to provide all persons equal opportunity for employment without regard to race, ancestry, color, handicap, religion, creed, national origin, sex, age, sexual orientation, gender identity or expression or marital status. In keeping with this commitment, we are assigning to all department heads and their staff the responsibility to actively facilitate equal employment opportunity for all present employees, applicants, and trainees. This responsibility shall include assurance that employment decisions are based on furthering the principle of equal employment opportunity by imposing only valid requirements for employment and assuring that all human resource actions are administered on the basis of job necessity.

Specific responsibility for developing, implementing, monitoring and reporting are assigned to the City Personnel staff under the supervision and direction of the Chief Administrative Officer and the Mayor.

It is the policy of the City of Missoula to eliminate any practice or procedure that discriminates illegally or has an adverse impact on an "affected" class. Equal opportunity shall be provided for all City employees during their terms of employment All applicants for City employment shall be employed on the basis of their qualifications and abilities.

The City of Missoula, where practical, shall utilize minority owned enterprises and shall ensure that subcontractors and vendors comply with this policy. Failure of subcontractors and vendors to comply with this policy statement shall jeopardize initial, continued, or renewed funds.

Our commitment is intended to promote equal opportunity in all employment practices and provide a positive program of affirmative action for the City of Missoula, its employees, program participants, trainees and applicants.

END OF GENERAL CONDITIONS

EXHIBIT 3

VALLEY LANDSCAPE INC., QUOTATION

REQUEST FOR QUOTES

City of Missoula Parks & Recreation Deep Tine Aeration Services – Spring, 2020

DUE DATE: on or before 4:00 PM, Friday, November 29, 2019

Complete, sign and return this page by e-mail, hand delivery or USPS to:

David Selvage, Park Systems & Services
100 Hickory St.
Missoula, MT. 59801

Site	Area	Unit	Cost Per Acre	Quote
Fort Missoula Regional Park	25.6	Acres	$ 675.00	$ 17,280.00
Silver Park	5.7	Acres	$ 675.00	$ 3,847.50
Montana Rail Link Park	2.1	Acres	$675.00	$ 1,417.50
Jeffery Park	5.0	Acres	$ 675.00	$ 3,375.00
Supply one set new 12" solid fracturing tines				$ 350.00
City Business License				$ Ø
Grand Total				$ 26,270.00

Written Grand Total: Twentysix thousand twohundred seventy and no/100's—

Authorized Signature: _____ V.P.
Name: Todd Peterson — Title

Date: Nov 27th, 2019.

Valley Landscape, Inc.
PO Box 3656
Missoula, MT 59806
406 880-7110

REQUEST FOR QUOTES

City of Missoula Parks & Recreation Deep Tine Aeration Services – Spring, 2020

DUE DATE: on or before 4:00 PM, Friday, November 29, 2019

Project goals:

Relieve construction and use compaction to average maximum depth of the imported and manufactured soils at the subject sites. See target aeration depth for each site (enclosed).

Necessary equipment:

Pneumatic deep tine aerator set up and capable of tining to depth of 12".

Tine type: Large diameter, solid core spiked or fracturing tine, 12 inches long max. Include cost for 1 new set of specified tines to perform the work. City will pay for replacement of tines broken in the course of the work.

Availability:

The target window to complete the work is from April 15 to June 15, 2020. All sites must be completed by June 15, 2020. Selected contractor shall submit a proposed schedule 30 days before

Each site is to be completed (ideally) within a single work week between hours of 6:00 AM and 4:30 PM M-F (dependent on suitable weather and site conditions). City Parks Maintenance staff will coordinate with the contractor's proposed schedule at each site to ensure best possible site conditions for the work. Additional time will be given for unsuitable conditions that could lead to turf damage.

City shall provide in advance of the work, a knowledgeable Park Maintenance staff who shall mark all heads, valve boxes, and other at or below-grade features that are to be avoided by the aerator. Contractor shall not be responsible for any unmarked below grade features that are damaged. Contractor shall perform the work in a professional manner that conforms to the manufacturer's guidelines for operation of the equipment, including safety. Contractor shall be responsible for repair and replacement of any marked damaged irrigation system elements associated with the conduct of the work. Contractor shall not drive any equipment on/over the turf other than the tractor and aerator.

See Exhibit A for area(s) and target tine depth for requested treatment services at each site

STANDARD CITY CONTRACT TO BE ISSUED.

Contractor must meet City Insurance requirements. Proof of insurance will be required at time contract is signed. Insurance requirements are as follows:

Minimum General Liability: $2,000,000 in aggregate, $1,000,000 per occurrence
Workers Compensation: proof of coverage accepted by the State of Montana

Contractor must hold or secure a valid City Business license to enter into a contract for the service.

NOTE: Award of project is dependent on budget. The City may award all, some, or none of the work depending on budget authority.

REQUEST FOR QUOTES

City of Missoula Parks & Recreation Deep Tine Aeration Services – Spring, 2020

DUE DATE: on or before 4:00 PM, Friday, November 29, 2019

Complete, sign and return this page by e-mail, hand delivery or USPS to:

David Selvage, Park Systems & Services
100 Hickory St.
Missoula, MT. 59801

Site	Area	Unit	Cost Per Acre	Quote
Fort Missoula Regional Park	**25.6**	**Acres**	**$**	**$**
Silver Park	**5.7**	**Acres**	**$**	**$**
Montana Rail Link Park	**2.1**	**Acres**	**$**	**$**
Jeffery Park	**5.0**	**Acres**	**$**	**$**
Supply one set new 12" solid fracturing tines				**$**
City Business License				**$**
Grand Total				**$**

Written Grand Total: _____

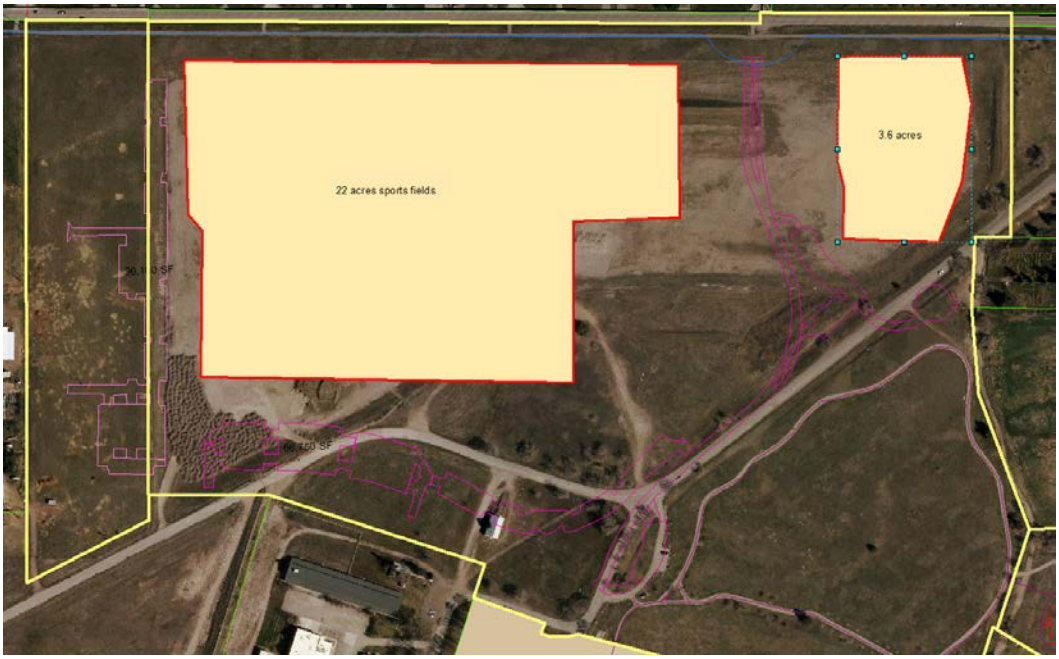
Authorized Signature: _____ _____
Name **Title**

Date: _____, 2019.

Exhibit A – Maps showing areas of treatment

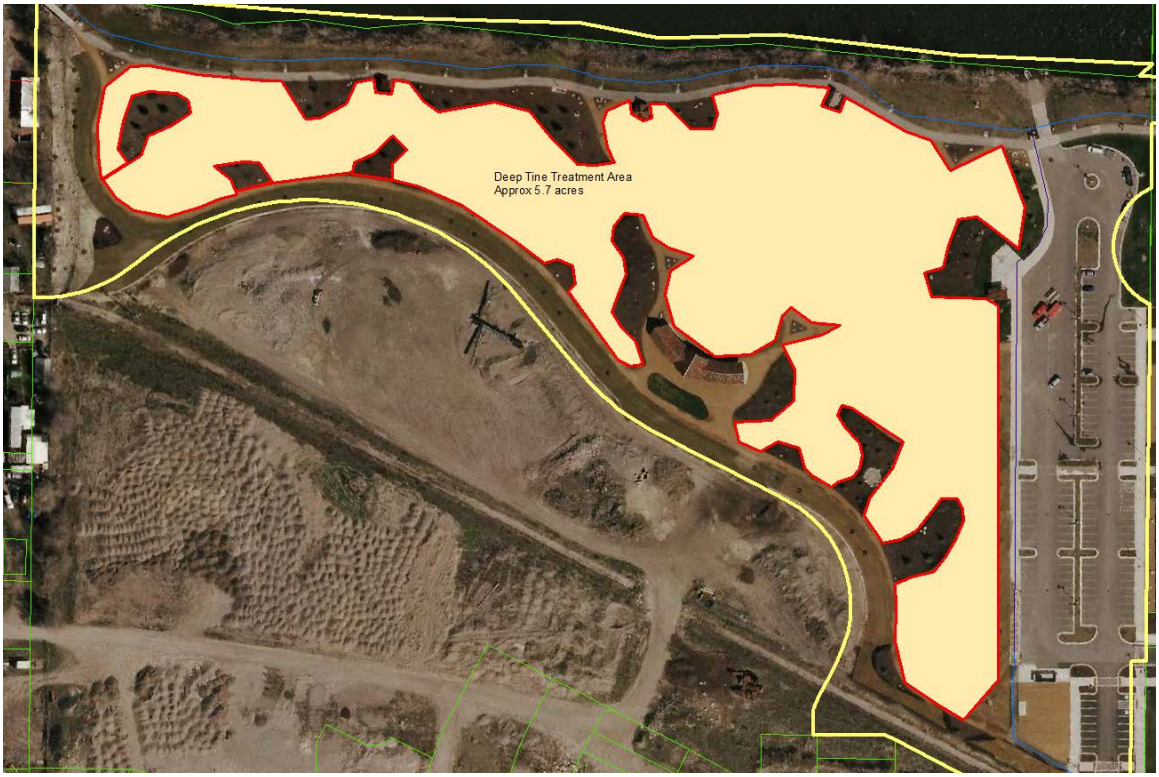
Fort Missoula Regional Park

Total area to be treated: 1,110,515 SF (25.6 acres) Goal Aeration Depth 12”



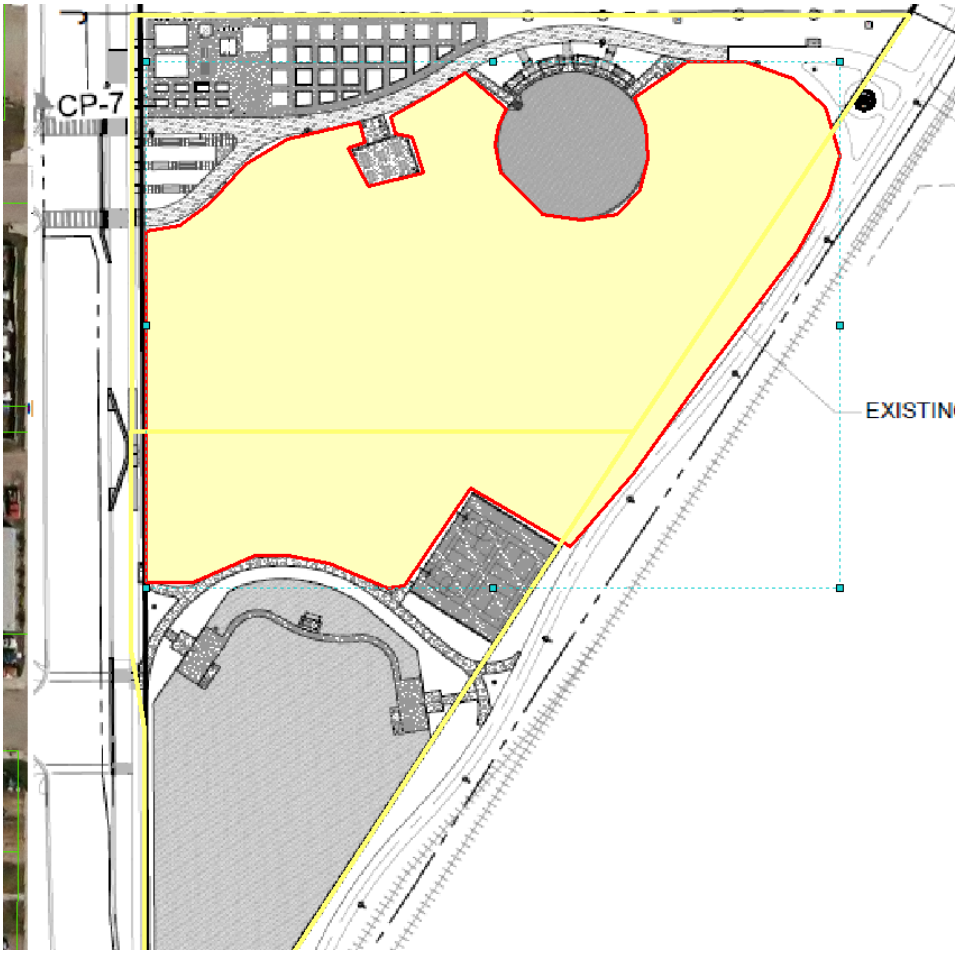
Silver Park

Approximate area to be treated: 246,476 SF (5.7 acres) Goal Aeration Depth 10”



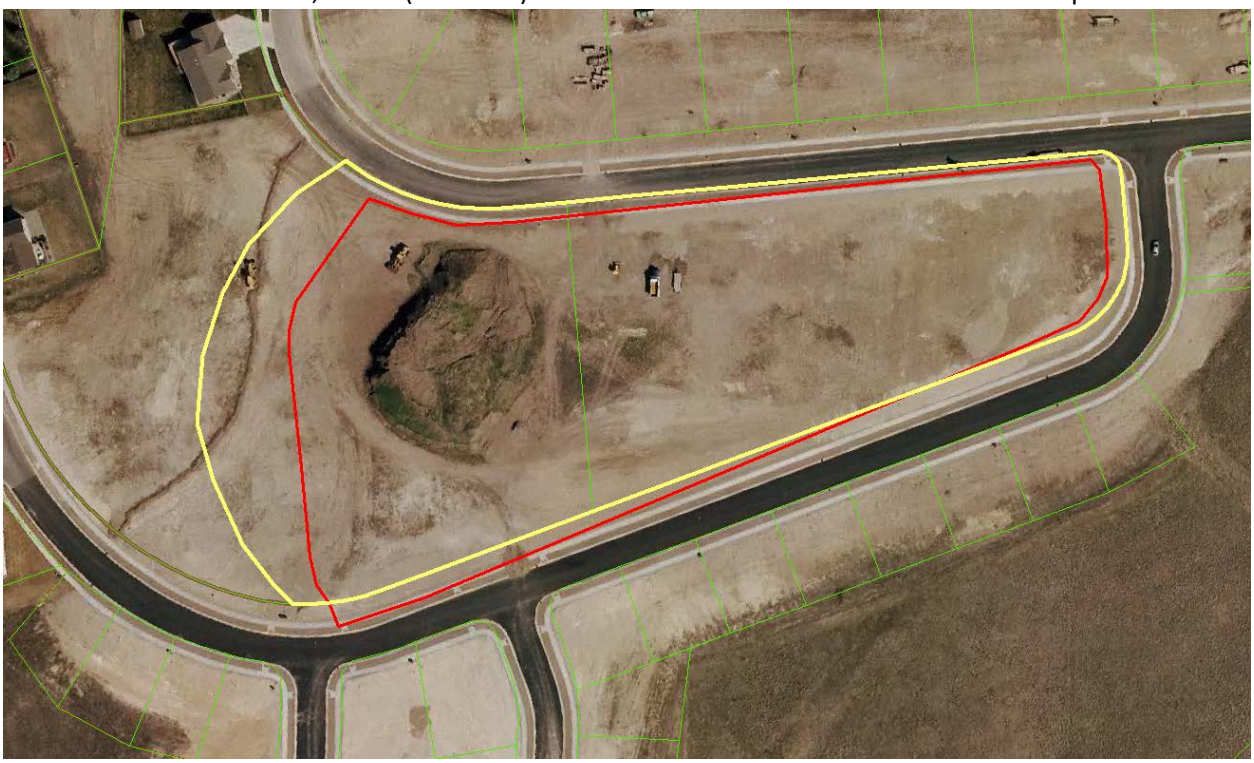
Montana Rail Link Park

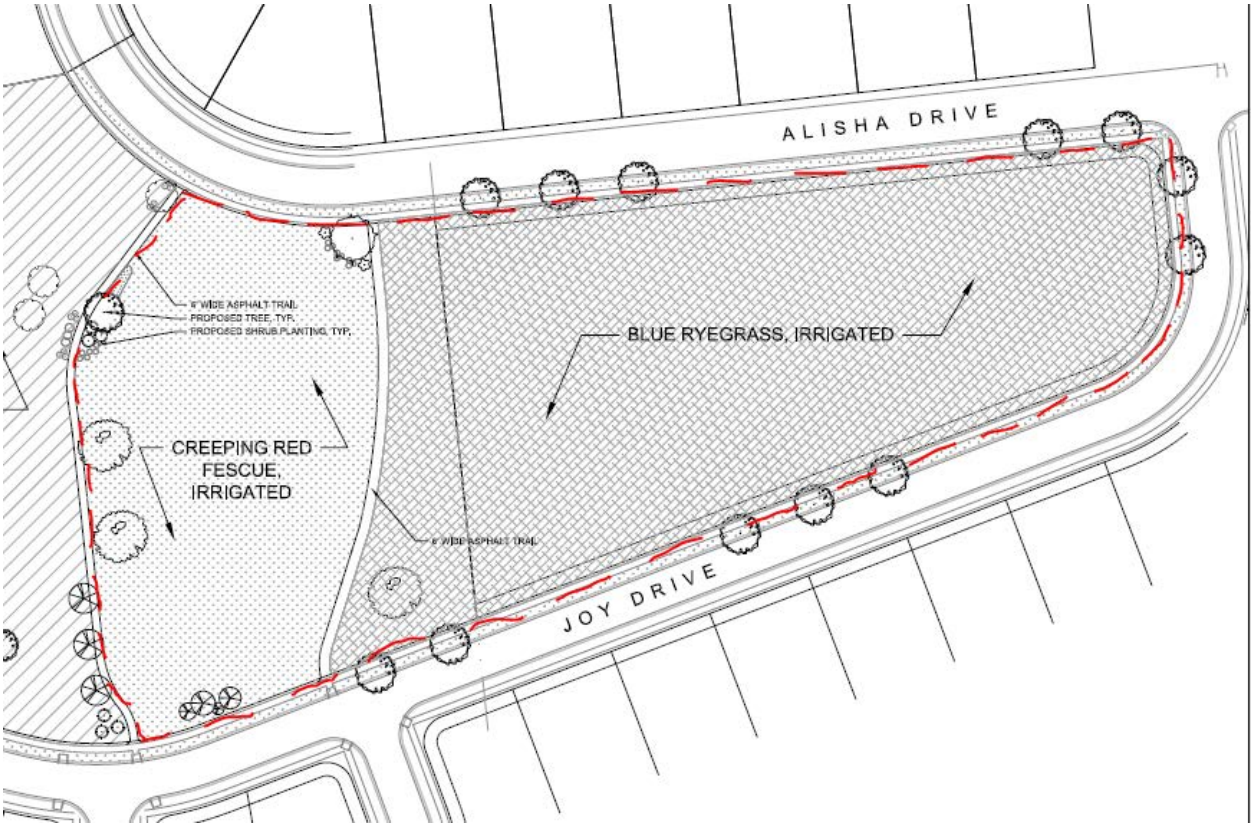
Total area to be treated 92,668 SF (2.1 acres) Goal Aeration Depth 8”



Jeffery Park

Total SF to be treated 219,103 SF (5.0 acres) Goal Aeration Depth 8”





City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Administration and Finance**

Item: **Resolution adopting the 2019 Service Area Report Impact Fee Study and associated fees and Ordinance amending Impact Fee regulations and procedures**

Date: January 9, 2020

Sponsor(s): **Dale Bickell**

Prepared by: Dale Bickell

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☐ All Wards	☒ N/A

Action Required:
Conduct a public hearing and consider a resolution adopting the new Impact Fee Study and setting associated fees, and conduct a public hearing and consider amendments to the Impact Fee Ordinance to reflect the new Impact Fee Study

Timeline and Recommended Motions:
Referral to committee: January 13, 2020
AF Committee: January 15, 2020

Resolution on study/fees
Recommended motion:
Set a public hearing on February 3, 2020 on a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development and return this item to the Administration and Finance Committee.

City Council votes to set public hearing on resolution: January 27, 2020

Resolution on study/fees
Recommended motion:
Set a public hearing on February 3, 2020 on a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development and return this item to the Administration and Finance Committee..

AF Committee: January 29, 2020 (preview of impact fee study and proposed fees changes and set p/h on ordinance amending impact fees)

Pre-public hearing (p/h) preview of study/fees & set p/h on ordinance
Recommended motion;

[First reading and preliminary adoption] Set a public hearing on February 24, 2020, and preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

City Council: February 3, 2020

Public Hearing on resolution

Recommended motion:

(Adopt/Deny) a resolution of the Missoula City Council approving the 2019 Service Area Report and Impact Fee Study and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development.

Consent agenda or committee reports for ordinance:

Recommended motion:

[First reading and preliminary adoption] Set a public hearing on February 24, 2020, and preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

City Council February 24, 2020

Public hearing on ordinance

Recommended motion:

[Second and final reading] (Adopt/Deny) an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

Background and Alternatives Explored:

The City imposes impact fees on new development intended to provide a mechanism that new development pays a proportionate share of the impacts caused by growth on capital facilities in the service areas of parks, fire services, law enforcement, community services, and transportation. The transportation impact fee was adopted in 2005 while the other fees were established in 2004. There have been no subsequent changes in the fees.

The City contracted with TischlerBise from the result of a request for proposal process to perform an update to the study. As part of this process, TischlerBise was contracted to document land use assumptions, prepare a service area report, and update impact fees in the applicable service areas. Additionally, TischlerBise reviewed the City's policies and procedures related to the use of impact fees and made recommendations for ordinance changes.

Since the implementation of impact fees, the City has used them to partially fund capital investments required to serve newly developing areas including but not limited to: purchasing fire apparatus and other public safety facilities, expanding the City's vehicle and equipment fleet, installing and/or updating street and traffic management infrastructure, acquiring and/or building public parks and trails and other park infrastructure, acquiring and/or expanding law enforcement facilities

Financial Implications:

The recommendation to Council is to increase impact fees by 10%, allocating all of the increase to the transportation service area because that is the area that has the largest deficit related to eligible projects. The following table shows the estimated impact fee revenues:

	Police	Fire	Comm Svc	Parks	Transport	Total
2019 Revenues	$12,473	$68,277	$146,150	$189,067	$793,038	$1,209,006
Estimated revenue increase	-	-	-	-	120,901	120,901
Estimated total annual impact fee revenue	$12,473	$68,277	$146,150	$189,067	$913,939	$1,329,907

This recommendation would increase the impact fee on a typical single family house (2,001 to 2,250 sq ft) from $2,123 to $2,335.

Resolution Number

A resolution of the Missoula City Council approving the *2019 Service Area Report and Impact Fee Study* and increasing certain impact fees by 10% as shown in Exhibit A. to partially fund public facility construction, acquisition, or expansion required as a result of new development.

Whereas, in order to address the impact new development creates for construction, expansion or acquisition of public facilities, the City of Missoula and Missoula County Commissioners commissioned an impact fee study in 2002; and

Whereas on May 10, 2004, the City of Missoula adopted Ordinance 3250 and implemented various impact fees to partially fund the costs of construction, acquisition or expansion of public facilities required as a result of new development; and

Whereas, since the implementation of impact fees, the City has used them to partially fund capital investments required to serve newly developing areas including but not limited to: purchasing fire apparatus and other public safety facilities, expanding the City's vehicle and equipment fleet, installing and/or updating street and traffic management infrastructure, acquiring and/or building public parks and trails and other park infrastructure, acquiring and/or expanding law enforcement facilities; and

Whereas, the City's impact fees have remained unchanged for the past 15 years (since 2005); and

Whereas, the City commissioned TischlerBise to prepare the *2019 Service Area Report and Impact Fee Study* to update the City's service areas and make recommendations concerning impact fees; and

Whereas, the City Council has duly noticed and conducted a public hearing on February 3, 2020, on the *2019 Service Area Report and Impact Fee Study* and proposal to increase certain impact fees by 10%.

Now therefore be it resolved that the Missoula City Council adopts the *2019 Service Area Report and Impact Fee Study* and approves increasing certain fees as shown in Exhibit A effective March 2, 2020.

PASSED AND ADOPTED by the City Council of the City of Missoula, Montana, this

__day of _____, 2020.

ATTEST: APPROVED:

Martha L. Rehbein, City Clerk

John Engen, Mayor

SubDivision, 352 lots				
Description	**Qty**	**Cost**	**Total**	**Cost Per Lot**
Base Major Subdivision Fee	1	$29,044.00	$29,044.00	$82.51
Variances	8	$658.00	$5,264.00	$14.95
Engineering Review Fee	1	$906.00	$906.00	$2.57
Final Plat Review Fee	1	$1,396.00	$1,396.00	$3.97
Annexation Fee	1	$0.00	$0.00	$0.00
Rezoning	1	$5,268.00	$5,268.00	$14.97
Subdivision Fee Totals		**$37,272.00**	**$41,878.00**	**$118.97**

Building Permit Fees, New Single Family Residence, Attached Garage, 2398 sf				
Description	**Qty**	**Cost**	**Total**	**Cost Per SF**
Building				
Plan review Fee	1	$273.38	$273.38	$0.11
Permit Fee	1	$1,366.90	$1,366.90	$0.57
Engineering				
Plan Review Fee	1	$115.00	$115.00	$0.05
Electrical				$0.00
New Construction 0 - 300 Amp Service	1	$302.00	$302.00	$0.13
Mechanical				
1a. Furnace 0 - 100,000 btu/hr	1	$23.00	$23.00	$0.01
2. Heaters	1	$23.00	$23.00	$0.01
5a. Boilers/Compressors 0 - 100,000 btu/ 0 - 3 HP	1	$23.00	$23.00	$0.01
8a. Single Duct Ventilation Fan	1	$30.00	$30.00	$0.01
10a. Gas Piping 1 - 4 Outlets	1	$13.00	$13.00	$0.01
Permit Issue Fee	1	$35.00	$35.00	$0.01
Plumbing				
Water Heater New / Replace	1	$13.00	$13.00	$0.01
Unprotected Fixture/Device 1 - 4	1	$13.00	$13.00	$0.01
Plumbing Fixtures	1	$182.00	$182.00	$0.08
Permit Issue Fee	1	$35.00	$35.00	$0.01
Paving				
Single-Family Residence (SFR)	1	$130.00	$130.00	$0.05
ROW Construction				
Remove Replace or Install Curb	1	$204.00	$204.00	$0.09
Wastewater				
Sewer Development Fee	1	$1,400.00	$1,400.00	$0.58
Sewer Service Repair	2	$220.00	$440.00	$0.18
Gravity Service - Stub to Building	1	$364.00	$364.00	$0.15
Water				
Water Service - Stub to Bldg - New	1	$189.00	$189.00	$0.08
Building Permit Fee Totals		**$4,954.28**	**$5,174.28**	**$2.16**

City Impact Fees				
Description	**Qty**	**Cost**	**Total**	**Cost Per SF**
Residential Impact Fee	1	$2,156.00	$2,156.00	$0.90
Impact Fee Totals		**$2,156.00**	**$2,156.00**	**$0.90**

Project Summary and Totals			
Fee Description	**Unit**	**Cost**	**Cost Per SF**
Subdivision Fee Totals	Per Lot	$118.97	$0.05
Building Permit Fee Totals	Per Home	$5,174.28	$2.16
Impact Fee Totals	Per Home	$2,156.00	$0.90
Grand Totals		**$7,449.25**	**$3.11**

Impact Fees

City Council

February 3, 2020

City Council Actions for Impact Fees

- Considerations:
  - Adopt Impact Fee Study
  - Set impact fee rates – change in fees requires a supermajority (8 votes of Council Members)
  - Adopt Ordinance changes

Purpose of Impact Fee Study

- Update impact fee assessment methodologies to reflect current capital plans
- Calculate maximum impact fees allowed under these methodologies
- Provide for review of impact fee use policies and procedures
- Benchmark Missoula impact fees against peer communities

Summary of Major Changes

- Proposed new rates
- Additional tiers for residential square footages
  - Current minimum tier is 1200 sq ft
  - Proposed minimum tier is 750 sq ft
  - Smaller houses pay lower fees
- Transportation impact fee encompasses city complete streets policy

Summary of Major Changes

- Downtown transportation fee reduction area not supported by study
  - Previous ordinance provided a 33%-42% reduction in residential and 24% for commercial transportation impact fees
- New eligibility criteria for impact fee projects – Impact Fee Advisory Committee
- Ordinance changes – housekeeping changes to conform to new study

Ordinance Updating: MMC 15.66

- 15.66.020 Definition:
  - Impact Fee Service area definitions updated to match definitions from the Tischler Bise study.
- 15.66.050 Development Fee Accounts
  - Narrative updated to use “service area” in place of category
- 15.66.075 Impact Fee Schedules
  - Will be repealed and replaced by new schedule once adopted

What are impact fees?

- One-time payments charged to new development
- Used to construct capital improvements needed to accommodate future development
- Represents future development's proportionate share of infrastructure costs

How are impact fees used?

- Capital improvements or debt service for growth-related infrastructure
- May not be used for operations, maintenance, replacement, or correcting existing deficiencies

This financing tool provides a mechanism for local government to fund infrastructure improvements caused by new growth without relying on additional taxes on existing residents.

Third Street

10-Year Development Projections

- Based on *Activate Missoula 2045*
- Residential Growth
  - 12,630 persons
  - 6,640 housing units
- Nonresidential Growth
  - 8,130 jobs
  - 4.7 million square feet of floor area

10-Year Demand

Category	Estimate Growth-Related Cost
Community Services	$9,700,000
Fire	$4,100,000
Law enforcement	$1,200,000
Parks & Open Space	$25,900,000
Transportation	$19,200,000
	$60,100,000

Rate Proposals

Residential Fees Per Unit

Size of Unit (sq. ft.)	Max. Fees per Unit	Proposed Fees per Unit**	Current Fees per Unit*
750 or Less	$3,601	$1,388	$1,405
751 to 1,000	$4,773	$1,546	$1,405
1,001 to 1,250	$5,704	$1,717	$1,561
1,251 to 1,500	$6,470	$1,841	$1,674
2,001 to 2,250	$8,137	$2,335	$2,123
2,251 to 2,500	$8,569	$2,407	$2,188
2,501 to 2,750	$8,971	$2,551	$2,319
2,751 to 3,000	$9,335	$2,610	$2,373
3,001 to 3,250	$9,669	$2,666	$2,424
4,000 or More	$10,770	$2,939	$2,424

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Non-Residential Fees

Development Type	Max. Fees per 1,000 sq. ft.	Proposed Fees per Unit** 1,000 sq. ft.	Current Fees per Unit* 1,000 sq. ft.
Commercial / Retail	$6,196	$3,993	$3,630
Industrial	$1,918	$1,236	$876
Office / Other Service	$3,632	$2,341	$2,035
Institutional	$2,621	$1,689	$2,035

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Estimated Revenue

	Police	Fire	Comm Svc	Parks	Transport	Total
2019 Revenues	$12,473	$68,277	$146,150	$189,067	$793,038	$1,209,006
Estimated revenue increase	$0	$0	$0	$0	$120,901	$120,901
Estimated total annual impact fee revenue	**$12,473**	**$68,277**	**$146,150**	**$189,067**	**$913,939**	**$1,329,907**

Impact Fee Capital Plan

Impact Fee Fund Balance Projections

	Impact Fee Categories:	Police	Fire	Comm. Svc.	Parks	Transport.	Total
FY 2019	Revenues	12,473	68,277	146,150	189,067	793,038	1,209,006
	Total Expenditures	485	9,472	79,390	209,285	940,836	1,239,469
	Ending Fund Balance	**78,305**	**315,988**	**135,441**	**332,528**	**2,595,959**	**3,458,221**
FY 2020	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	317,265	4,026,250	4,343,515
	Projected Ending Fund Balance	**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**
FY 2021	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	376,000	-	585,239	2,859,600	3,820,839
	Projected Ending Fund Balance	**110,305**	**139,988**	**559,441**	**(119,976)**	**(2,123,891)**	**(1,434,133)**
FY 2022	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	580,000	4,415,000	4,995,000
	Projected Ending Fund Balance	**126,305**	**239,988**	**771,441**	**(474,976)**	**(5,455,891)**	**(4,793,133)**
FY 2023	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	150,000	70,000	220,000
	Projected Ending Fund Balance	**142,305**	**339,988**	**983,441**	**(399,976)**	**(4,442,891)**	**(3,377,133)**

Funding projects in future years is contingent upon actual revenues received and changes to project timelines and City Council annual budget approval.

Negative balances are shown in projections to illuminate shortfalls in meeting current needs.

Peer City Benchmarks

City Comparison – Single Family

Single-Family 2,200 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$8,500	$8,148	$0	$352	$0	$0	$0
Grand Junction, CO	$2,779	$2,554	$0	$0	$225	$0	$0
Kalispell	$2,580	$0	$277	$1,067	$0	$1236	$0
Missoula - Proposed	**$2,335**	**$1,485**	**$22**	**$120**	**$453**	**$0**	**$255**
Missoula - Current	$2,123	$1,273	$22	$120	$453	$0	$255
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Whitefish	$1,376	$0	$0	$446	$711	$172	$47
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$548	$0	$366	$182	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

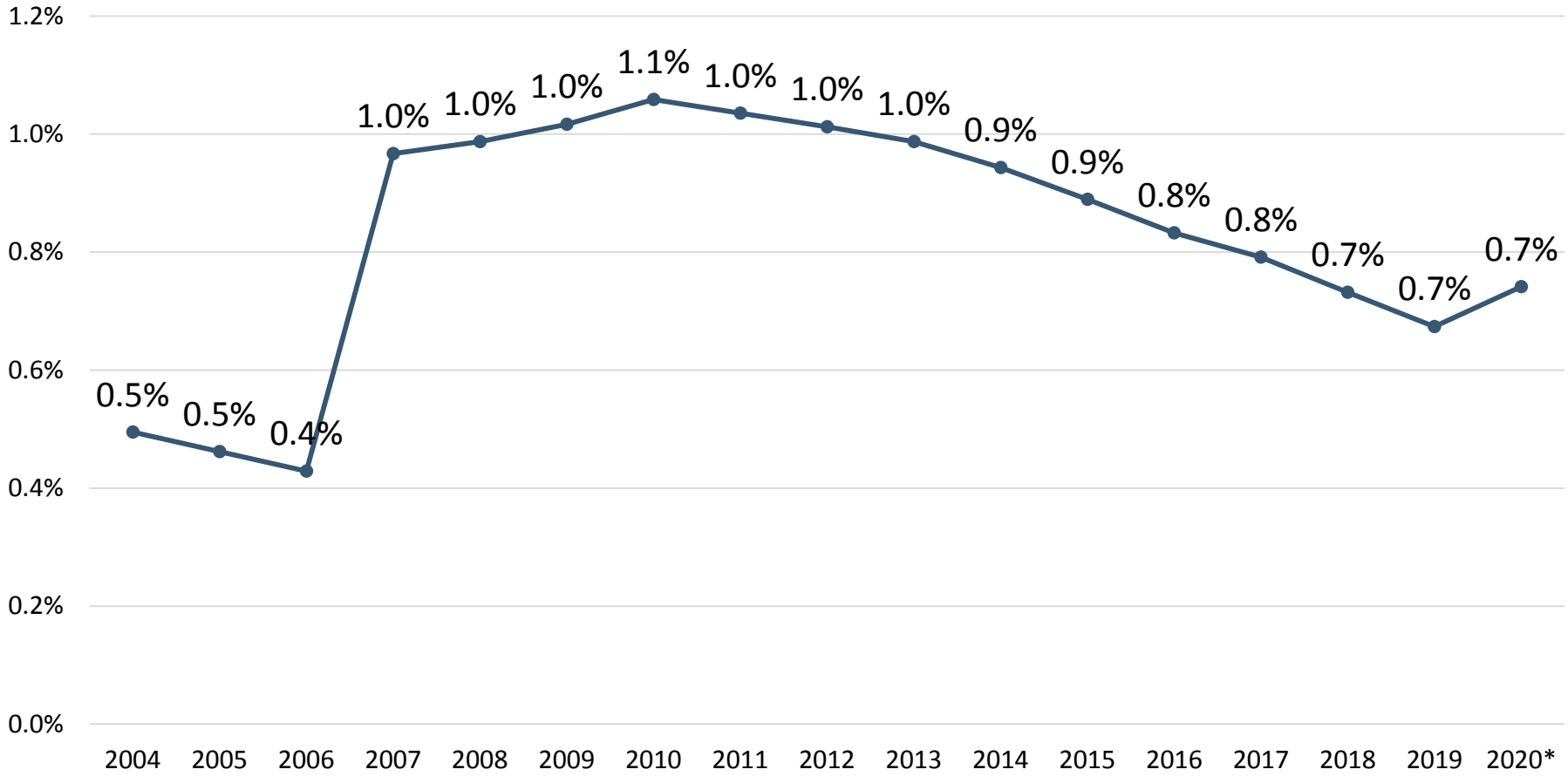
City Comparison - Multi-Family

Multi-Family 1,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$3,888	$3,657	$0	$231	$0	$0	$0
Grand Junction, CO	$1,994	$1,769	$0	$0	$225	$0	$0
Kalispell	$1,948	$0	$210	$811	$0	$927	$0
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Missoula - Proposed	**$1,546**	**$955**	**$14**	**$77**	**$320**	**$0**	**$180**
Missoula - Current	$1,405	$814	$14	$77	$320	$0	$180
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$512	$0	$342	$170	$0	$0	$0
Whitefish	$380	$0	$0	$220	$70	$70	$20
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

City Comparison - Office

Office 50,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Kalispell	$299,132	$0	$35,123	$152,657	$0	$111,352	$0
Bozeman	$196,218	$173,350	$0	$22,868	$0	$0	$0
Grand Junction, CO	$157,050	$157,050	$0	$0	$0	$0	$0
Missoula - Proposed	**$111,950**	**$82,550**	**$1,600**	**$9,450**	**$0**	**$0**	**$18,350**
Missoula - Current	$101,750	$72,350	$1,600	$9,450	$0	$0	$18,350
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$1,000
Flagstaff, AZ	$17,000	$0	$11,500	$5,500	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

Impact Fee as Percentage of Median Home Price



**2020 percentage uses the proposed impact fees and the 2019 median home price.*

City Fees

Estimated fees charged for a recent 2,398 sq. ft. home.

Fee Type	Cost per lot/home
Sewer Development Fee	$1,400
Building Permits	$3,774
Subdivision Fees (major subdivision)	$119
Impact Fees	$2,156
Total City Fees	**$7,449**

Next Steps:

Feb 3 – Consider resolution adopting study and setting fees

Feb 24 – Public hearing on ordinance changes

2019 IMPACT FEE STUDY SUMMARY

RESIDENTIAL DEVELOPMENT

SIZE OF RESIDENTIAL UNIT	MAXIMUM Development Fees per Unit	PROPOSED Development Fees per Unit **	CURRENT Development Fees per Unit *
750 or Less	$3,601	$1,388	$1,405
751 to 1,000	$4,773	$1,546	$1,405
1,001 to 1,250	$5,704	$1,717	$1,561
1,251 to 1,500	$6,470	$1,841	$1,674
1,501 to 1,750	$7,102	$2,071	$1,883
1,751 to 2,000	$7,666	$2,162	$1,965
2,001 to 2,250 # (Typical residentail)	$8,137	$2,335	$2,123
2,251 to 2,500	$8,569	$2,407	$2,188
2,501 to 2,750	$8,971	$2,551	$2,319
2,751 to 3,000	$9,335	$2,610	$2,373
3,001 to 3,250	$9,669	$2,666	$2,424
3,251 to 3,500	$9,969	$2,746	$2,424
3,501 to 3,750	$10,266	$2,828	$2,424
3,751 to 4,000	$10,532	$2,902	$2,424
4,000 or More	$10,770	$2,939	$2,424

NON RESIDENTIAL DEVELOPMENT

NON RESIDENTIAL DEVELOPMENT TYPE	MAXIMUM Development Fees per 1,000 Square Feet	PROPOSED Development Fees per 1,000 Square Feet	CURRENT Development Fees per 1,000 Square Feet
Commercial / Retail	$6,196	$3,993	$3,630
Industrial	$1,918	$1,236	$876
Office / Other Service	$3,632	$2,341	$2,035
Institutional	$2,621	$1,689	$2,035

* - Current Development fees are restated to conform to the new square footage categories in the study.
** - Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation

2019 IMPACT FEE STUDY FEE DETAIL

RESIDENTIAL DEVELOPMENT

	MAXIMUM Development Fees per Unit						PROPOSED Development Fees per Unit **						CURRENT Development Fees per Unit *						$ CHANGE Development Fees per Unit						% CHANGE Development Fees per Unit					
SIZE OF RESIDENTIAL UNIT	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL
750 or Less	$571	$206	$61	$1,993	$769	$3,601	$179	$76	$15	$349	$769	$1,388	$180	$77	$14	$320	$814	$1,405	($1)	($1)	$1	$29	($45)	($17)	0%	-2%	7%	9%	-6%	-1%
751 to 1,000	$767	$276	$83	$2,677	$970	$4,773	$180	$77	$14	$320	$955	$1,546	$180	$77	$14	$320	$814	$1,405	$0	$0	$0	$0	$141	$141	0%	0%	0%	0%	17%	10%
1,001 to 1,250	$924	$333	$99	$3,224	$1,124	$5,704	$213	$82	$15	$380	$1,027	$1,717	$213	$82	$15	$380	$871	$1,561	$0	$0	$0	$0	$156	$156	0%	0%	0%	0%	18%	10%
1,251 to 1,500	$1,053	$379	$113	$3,673	$1,251	$6,470	$213	$92	$17	$380	$1,139	$1,841	$213	$92	$17	$380	$972	$1,674	$0	$0	$0	$0	$167	$167	0%	0%	0%	0%	17%	10%
1,501 to 1,750	$1,160	$418	$125	$4,044	$1,356	$7,102	$238	$104	$19	$422	$1,288	$2,071	$238	$104	$19	$422	$1,100	$1,883	$0	$0	$0	$0	$188	$188	0%	0%	0%	0%	17%	10%
1,751 to 2,000	$1,255	$452	$135	$4,376	$1,448	$7,666	$238	$111	$20	$422	$1,371	$2,162	$238	$111	$20	$422	$1,174	$1,965	$0	$0	$0	$0	$197	$197	0%	0%	0%	0%	17%	10%
2,001 to 2,250 # (Typical residentail)	$1,333	$480	$143	$4,650	$1,530	$8,137	$255	$120	$22	$453	$1,485	$2,335	$255	$120	$22	$453	$1,273	$2,123	$0	$0	$0	$0	$212	$212	0%	0%	0%	0%	17%	10%
2,251 to 2,500	$1,406	$506	$151	$4,904	$1,602	$8,569	$255	$126	$23	$453	$1,550	$2,407	$255	$126	$23	$453	$1,331	$2,188	$0	$0	$0	$0	$219	$219	0%	0%	0%	0%	16%	10%
2,501 to 2,750	$1,473	$531	$159	$5,138	$1,670	$8,971	$270	$133	$24	$481	$1,643	$2,551	$270	$133	$24	$481	$1,411	$2,319	$0	$0	$0	$0	$232	$232	0%	0%	0%	0%	16%	10%
2,751 to 3,000	$1,535	$553	$165	$5,353	$1,729	$9,335	$270	$138	$25	$481	$1,696	$2,610	$270	$138	$25	$481	$1,459	$2,373	$0	$0	$0	$0	$237	$237	0%	0%	0%	0%	16%	10%
3,001 to 3,250	$1,591	$573	$171	$5,549	$1,785	$9,669	$270	$142	$26	$481	$1,747	$2,666	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$242	$242	0%	0%	0%	0%	16%	10%
3,251 to 3,500	$1,641	$591	$177	$5,725	$1,836	$9,969	$270	$142	$26	$481	$1,827	$2,746	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$322	$322	0%	0%	0%	0%	21%	13%
3,501 to 3,750	$1,692	$609	$182	$5,900	$1,883	$10,266	$270	$142	$26	$481	$1,909	$2,828	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$404	$404	0%	0%	0%	0%	27%	17%
3,751 to 4,000	$1,736	$625	$187	$6,057	$1,926	$10,532	$270	$142	$26	$481	$1,983	$2,902	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$478	$478	0%	0%	0%	0%	32%	20%
4,000 or More	$1,776	$640	$191	$6,193	$1,970	$10,770	$270	$142	$26	$481	$2,020	$2,939	$270	$142	$26	$481	$1,505	$2,424	$0	$0	$0	$0	$515	$515	0%	0%	0%	0%	34%	21%

NON RESIDENTIAL DEVELOPMENT

	MAXIMUM Development Fees per 1,000 Square Feet						PROPOSED Development Fees per 1,000 Square Feet						CURRENT Development Fees per 1,000 Square Feet						$ CHANGE Development Fees per 1,000 Square Feet						% CHANGE Development Fees per 1,000 Square Feet					
NON RESIDENTIAL DEVELOPMENT TYPE	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL	COMMUNITY SERVICE	FIRE	LAW ENFORCEMENT	PARKS AND OPEN SPACE	TRANSPORTATION	TOTAL
Commercial / Retail	$878	$498	$177	$0	$4,643	$6,196	$260	$134	$31	$0	$3,568	$3,993	$260	$134	$31	$0	$3,205	$3,630	$0	$0	$0	$0	$363	$363	0%	0%	0%		11%	10%
Industrial	$611	$347	$35	$0	$925	$1,918	$210	$108	$8	$0	$638	$1,236	$210	$108	$8	$0	$550	$876	$0	$0	$0	$0	$88	$88	0%	0%	0%		16%	10%
Office / Other Service	$1,114	$632	$69	$0	$1,816	$3,632	$367	$189	$32	$0	$1,651	$2,341	$367	$189	$32	$0	$1,447	$2,035	$0	$0	$0	$0	$204	$204	0%	0%	0%		14%	10%
Institutional	$349	$198	$76	$0	$1,998	$2,621	$367	$189	$32	$0	$1,100	$1,689	$367	$189	$32	$0	$1,447	$2,035	$0	$0	$0	$0	($347)	($347)	0%	0%	0%		-24%	-17%

* - Current Development fees are restated to conform to the new square footage categories in the study.
** - Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation

DRAFT

Service Area Report and Impact Fee Study

Prepared for:

Missoula, Montana

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EXECUTIVE SUMMARY

The City of Missoula, Montana, contracted with TischlerBise to document land use assumptions, prepare the Service Area Report, and update impact fees within the applicable service areas pursuant to Montana Code 7-6-16 (hereafter referred to as the "Enabling Legislation"). Governmental entities in Montana may assess impact fees to offset infrastructure costs to the governmental entity for public facilities needed to serve future development. For each public facility for which an impact fee is imposed, the governmental entity shall prepare and approve a service area report. The impact fees must (1) be reasonably related to and reasonably attributable to the development's share of the cost of infrastructure improvements made necessary by the new development and (2) may not exceed a proportionate share of the costs incurred or to be incurred by the governmental entity in accommodating the development.

Impact fees are one-time payments used to construct system improvements needed to accommodate future development, and the fee represents future development's proportionate share of infrastructure costs. Impact fees may be used for infrastructure improvements or debt service for growth-related infrastructure. In contrast to general taxes, impact fees may not be used for operations, maintenance, replacement, or correcting existing deficiencies.

This update of Missoula's Service Area Report and associated update to its impact fees includes the following public facilities:

1. Community Services
2. Fire
3. Law Enforcement
4. Parks and Open Space
5. Transportation

Montana Impact Fee Enabling Legislation

The Enabling Legislation governs how impact fees are calculated for governmental entities in Montana.

Public Facilities

Under the requirements of the Enabling Legislation, impact fees may only be used for construction, acquisition, or expansion of public facilities made necessary by new development. "Public Facilities" means any of the following categories of capital improvements with a useful life of 10 years or more that increase or improve the service capacity of a public facility:

1. a water supply production, treatment, storage, or distribution facility;
2. a wastewater collection, treatment, or disposal facility;
3. a transportation facility, including roads, streets, bridges, rights-of-way, traffic signals, and landscaping;
4. a storm water collection, retention, detention, treatment, or disposal facility or a flood control facility;
5. a police, emergency medical rescue, or fire protection facility; and
6. other facilities for which documentation is prepared as provided in 7-6-1602 that have been approved as part of an impact fee ordinance or resolution by:
    a. a two-thirds majority of the governing body of an incorporated city, town, or consolidated local government; or
    b. a unanimous vote of the board of county commissioners of a county government.

Service Area Report

For each public facility for which an impact fee is imposed, the governmental entity shall prepare and approve a service area report. The service area report is a written analysis that must:

1. describe existing conditions of the facility;
2. establish level-of-service standards;
3. forecast future additional needs for service for a defined period of time;
4. identify capital improvements necessary to meet future needs for service;
5. identify those capital improvements needed for continued operation and maintenance of the facility;
6. make a determination as to whether one service area or more than one service area is necessary to establish a correlation between impact fees and benefits;
7. make a determination as to whether one service area or more than one service area for transportation facilities is needed to establish a correlation between impact fees and benefits;

8. establish the methodology and time period over which the governmental entity will assign the proportionate share of capital costs for expansion of the facility to provide service to new development within each service area;
9. establish the methodology that the governmental entity will use to exclude operations and maintenance costs and correction of existing deficiencies from the impact fee;
10. establish the amount of the impact fee that will be imposed for each unit of increased service demand; and
11. have a component of the budget of the governmental entity that:
    a. schedules construction of public facility capital improvements to serve projected growth;
    b. projects costs of the capital improvements;
    c. allocates collected impact fees for construction of the capital improvements; and
    d. covers at least a 5-year period and is reviewed and updated at least every 5 years.

Legal Framework

Both state and federal courts have recognized the imposition of impact fees as a legitimate form of land use regulation, provided the fees meet standards intended to protect against regulatory takings. Land use regulations, development exactions, and impact fees are subject to the Fifth Amendment prohibition on taking of private property for public use without just compensation. To comply with the Fifth Amendment, development regulations must be shown to substantially advance a legitimate governmental interest. In the case of impact fees, that interest is in the protection of public health, safety, and welfare by ensuring development is not detrimental to the quality of essential public services. The means to this end are also important, requiring both procedural and substantive due process. The process followed to receive community input (i.e. stakeholder meetings, work sessions, and public hearings) provides opportunities for comments and refinements to the impact fees.

There is little federal case law specifically dealing with impact fees, although other rulings on other types of exactions (e.g., land dedication requirements) are relevant. In one of the most important exaction cases, the U. S. Supreme Court found that a government agency imposing exactions on development must demonstrate an "essential nexus" between the exaction and the interest being protected (see Nollan v. California Coastal Commission, 1987). In a more recent case (Dolan v. City of Tigard, OR, 1994), the Court ruled that an exaction must also be "roughly proportional" to the burden created by development. However, the Dolan decision appeared to set a higher standard of review for mandatory dedications of land than for monetary exactions such as impact fees.

There are three reasonable relationship requirements for impact fees that are closely related to "rational nexus" or "reasonable relationship" requirements enunciated by a number of state courts. Although the term "dual rational nexus" is often used to characterize the standard by which courts evaluate the validity

of impact fees under the U.S. Constitution, we prefer a more rigorous formulation that recognizes three elements: "need," "benefit," and "proportionality." The dual rational nexus test explicitly addresses only the first two, although proportionality is reasonably implied, and was specifically mentioned by the U.S. Supreme Court in the Dolan case. Individual elements of the nexus standard are discussed further in the following paragraphs.

All new development in a community creates additional demands on some, or all, public facilities provided by local government. If the capacity of facilities is not increased to satisfy that additional demand, the quality or availability of public services for the entire community will deteriorate. Impact fees may be used to recover the cost of development-related facilities, but only to the extent that the need for facilities is a consequence of development that is subject to the fees. The Nollan decision reinforced the principle that development exactions may be used only to mitigate conditions created by the developments upon which they are imposed. That principle clearly applies to impact fees. In this study, the impact of development on infrastructure needs is analyzed in terms of quantifiable relationships between various types of development and the demand for specific capital facilities, based on applicable level-of-service standards.

The requirement that exactions be proportional to the impacts of development was clearly stated by the U.S. Supreme Court in the Dolan case and is logically necessary to establish a proper nexus. Proportionality is established through the procedures used to identify development-related facility costs, and in the methods used to calculate impact fees for various types of facilities and categories of development. The demand for capital facilities is measured in terms of relevant and measurable attributes of development (e.g. a typical housing unit's average weekday vehicle trips).

A sufficient benefit relationship requires that impact fee revenues be segregated from other funds and expended only on the facilities for which the fees were charged. Impact fees must be expended in a timely manner and the facilities funded by the fees must serve the development paying the fees. However, nothing in the U.S. Constitution or the state enabling legislation requires that facilities funded with fee revenues be available exclusively to development paying the fees. In other words, benefit may extend to a general area including multiple real estate developments. Procedures for the earmarking and expenditure of fee revenues are discussed near the end of this study. All of these procedural as well as substantive issues are intended to ensure that new development benefits from the impact fees they are required to pay. The authority and procedures to implement impact fees is separate from and complementary to the authority to require improvements as part of subdivision or zoning review.

As documented in this report, the City of Missoula has complied with applicable legal precedents. Impact fees are proportionate and reasonably related to the capital improvement demands of new development. Specific costs have been identified using local data and current dollars. With input from City staff, TischlerBise identified service demand indicators for each type of infrastructure and calculated proportionate share factors to allocate costs by type of development. This report documents the formulas and input variables used to calculate the impact fees for each type of public facility. Impact fee methodologies also identify the extent to which new development is entitled to various types of credits to avoid potential double payment of growth-related capital costs.

Methodology

Impact fees for public facilities made necessary by new development must be based on the same level of service provided to existing development in the service area. There are three basic methodologies used to calculate impact fees. They examine the past, present, and future status of infrastructure. The objective of evaluating these different methodologies is to determine the best measure of the demand created by new development for additional infrastructure capacity. Each method has advantages and disadvantages in a particular situation and can be used simultaneously for different cost components. Additionally, impact fees for public facilities can also include a fee for the administration of the impact fee not to exceed five percent of the total impact fee collected.

Reduced to its simplest terms, the process of calculating impact fees involves two main steps: (1) determining the cost of growth-related capital improvements and (2) allocating those costs equitably to various types of development. In practice, though, the calculation of impact fees can become quite complicated because of the many variables involved in defining the relationship between development and the need for facilities within the designated service area. The following paragraphs discuss basic methods for calculating impact fees and how those methods can be applied.

- **Cost Recovery** (past improvements) - The rationale for recoupment, often called cost recovery, is that future development is paying for its share of the useful life and remaining capacity of facilities already built, or land already purchased, from which future development will benefit. This methodology is often used for utility systems that must provide adequate capacity before new development can take place.

- **Incremental Expansion** (concurrent improvements) - The incremental expansion methodology documents current level-of-service standards for each type of public facility, using both quantitative and qualitative measures. This approach assumes there are no existing infrastructure deficiencies or surplus infrastructure capacity. Future development is only paying its proportionate share for growth-related infrastructure. Revenue will be used to expand or provide additional facilities, as needed, to accommodate future development. An incremental expansion methodology is best suited for public facilities that will be expanded in regular increments to keep pace with development.

- **Plan-Based** (future improvements) - The plan-based methodology allocates costs for a specified set of improvements to a specified amount of development. Improvements are typically identified in a long-range facility plan and development potential is identified by a land use plan. There are two basic options for determining the cost per service demand unit: (1) total cost of a public facility can be divided by total service demand units (average cost), or (2) the growth-share of the public facility cost can be divided by the net increase in service demand units over the planning timeframe (marginal cost).

Conceptual Impact Fee Calculation

In contrast to project-level improvements, impact fees fund growth-related infrastructure that will benefit multiple development projects, or the entire service area (usually referred to as system improvements). The first step is to determine an appropriate service demand indicator for the particular type of infrastructure. The service demand indicator measures the number of service units for each unit of development. For example, an appropriate indicator of the demand for parks is population growth and the increase in population can be estimated from the average number of persons per housing unit. The second step in the impact fee formula is to determine infrastructure improvement units per service demand unit, typically called level-of-service (LOS) standards. In keeping with the park example, a common LOS standard is improved park acres per thousand people. The third step in the impact fee formula is the cost of various infrastructure units. To complete the park example, this part of the formula would establish a cost per acre for land acquisition and/or park improvements.

Evaluation of Credits

A consideration of credits is integral to the development of a legally defensible impact fee. There are two types of credits that should be addressed in impact fee studies and ordinances. The first is a revenue credit due to possible double payment situations, which could occur when other revenues may contribute to the capital costs of infrastructure covered by the impact fee. This type of credit is integrated into the fee calculation, thus reducing the fee amount. As discussed further in the Law Enforcement chapter, a debt credit is used to offset future debt payments for the police substation.

The second type of credit is a site-specific credit for system improvements that have been included in the impact fee calculations. Policies and procedures related to site-specific credits for system improvements should be addressed in the ordinance that establishes the impact fees. However, the general concept is that developers may be eligible for site-specific credits only if they provide system improvements that have been included in the impact fee calculations. Project improvements normally required as part of the development approval process are not eligible for credits against impact fees. Site-specific credits are addressed in the administration and implementation of the development fee program.

IMPACT FEES

Figure 1 summarizes service areas, methodologies, and infrastructure cost components for each public facility.

Figure 1: Proposed Service Areas, Methodologies, and Cost Components

Public Facility	Service Area	Cost Recovery	Incremental Expansion	Plan-Based	Cost Allocation
Community Services	Citywide	N/A	Facilities, Vehicles and Equipment	N/A	Population, Jobs
Fire	Citywide	N/A	Facilities, Apparatus	N/A	Population, Jobs
Law Enforcement	Citywide	Evidence Storage	Stations	N/A	Population, Vehicle Trips
Parks and Open Space	Citywide	N/A	Community/ Regional Park Land, Amenities, Trailheads, Vehicles and Equipment	N/A	Population
Transportation	Citywide	N/A	Complete Streets, Improved Intersections, Commuter Trails	N/A	Person Trips

Current Impact Fees

Missoula's current impact fee schedule for residential and nonresidential development is shown below in Figure 2. Residential impact fees for single-family units and mobile homes are assessed per housing unit based on the floor area of the unit, and fees for all other types of housing units are assessed per housing unit. Fees for nonresidential development are assessed per 1,000 square feet of floor area.

Figure 2: Current Impact Fee Schedule

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Single/Mobile less than 1,200	$180	$77	$14	$320	$814	$1,405
Single/Mobile 1200-1299	$213	$82	$15	$380	$871	$1,561
Single/Mobile 1300-1399	$213	$87	$16	$380	$923	$1,619
Single/Mobile 1400-1499	$213	$92	$17	$380	$972	$1,674
Single/Mobile 1500-1599	$238	$96	$17	$422	$1,017	$1,790
Single/Mobile 1600-1699	$238	$100	$18	$422	$1,060	$1,838
Single/Mobile 1700-1799	$238	$104	$19	$422	$1,100	$1,883
Single/Mobile 1800-1899	$238	$108	$19	$422	$1,138	$1,925
Single/Mobile 1900-1999	$238	$111	$20	$422	$1,174	$1,965
Single/Mobile 2000-2099	$255	$114	$21	$453	$1,209	$2,052
Single/Mobile 2100-2199	$255	$117	$21	$453	$1,241	$2,087
Single/Mobile 2200-2299	$255	$120	$22	$453	$1,273	$2,123
Single/Mobile 2300-2399	$255	$123	$22	$453	$1,303	$2,156
Single/Mobile 2400-2499	$255	$126	$23	$453	$1,331	$2,188
Single/Mobile 2500-2599	$270	$128	$23	$481	$1,359	$2,261
Single/Mobile 2600-2699	$270	$131	$24	$481	$1,386	$2,292
Single/Mobile 2700-2799	$270	$133	$24	$481	$1,411	$2,319
Single/Mobile 2800-2899	$270	$136	$25	$481	$1,436	$2,348
Single/Mobile 2900-2999	$270	$138	$25	$481	$1,459	$2,373
Single/Mobile 3000-3099	$270	$140	$25	$481	$1,483	$2,399
Single/Mobile 3100-3199	$270	$142	$26	$481	$1,505	$2,424
Single/Mobile 3200 or larger	$270	$142	$26	$481	$1,505	$2,424
All Other Housing	$161	$69	$13	$286	$733	$1,262

Nonresidential Development	Development Fees per 1,000 Square Feet					
Land Use Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$260	$134	$31	$0	$3,205	$3,630
Industrial	$367	$189	$32	$0	$1,447	$2,035
Office / Other Service	$210	$108	$8	$0	$550	$876
Institutional	$116	$60	$4	$0	$391	$571

Proposed Impact Fees

Figure 3 provides a schedule of the maximum allowable impact fees by type of land use for the City of Missoula. The fees represent the highest amount allowable for each type of applicable land use, which represents new growth's fair share of the cost for capital facilities. The City may adopt fees that are less than the amounts shown. However, a reduction in impact fee revenue will necessitate an increase in other revenues, a decrease in planned capital expenditures, and/or a decrease in levels of service.

The proposed impact fees for residential development will be assessed per housing unit, based on size of unit. Proposed nonresidential impact fees will be assessed per 1,000 square feet of floor area.

Figure 3: Proposed Impact Fee Schedule

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
750 or Less	$571	$206	$61	$1,993	$769	$3,601
751 to 1,000	$767	$276	$83	$2,677	$970	$4,773
1,001 to 1,250	$924	$333	$99	$3,224	$1,124	$5,704
1,251 to 1,500	$1,053	$379	$113	$3,673	$1,251	$6,470
1,501 to 1,750	$1,160	$418	$125	$4,044	$1,356	$7,102
1,751 to 2,000	$1,255	$452	$135	$4,376	$1,448	$7,666
2,001 to 2,250	$1,333	$480	$143	$4,650	$1,530	$8,137
2,251 to 2,500	$1,406	$506	$151	$4,904	$1,602	$8,569
2,501 to 2,750	$1,473	$531	$159	$5,138	$1,670	$8,971
2,751 to 3,000	$1,535	$553	$165	$5,353	$1,729	$9,335
3,001 to 3,250	$1,591	$573	$171	$5,549	$1,785	$9,669
3,251 to 3,500	$1,641	$591	$177	$5,725	$1,836	$9,969
3,501 to 3,750	$1,692	$609	$182	$5,900	$1,883	$10,266
3,751 to 4,000	$1,736	$625	$187	$6,057	$1,926	$10,532
4,000 or More	$1,776	$640	$191	$6,193	$1,970	$10,770

Nonresidential Development	Development Fees per 1,000 Square Feet					
Development Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$878	$498	$177	$0	$4,643	$6,196
Industrial	$611	$347	$35	$0	$925	$1,918
Office / Other Service	$1,114	$632	$69	$0	$1,816	$3,632
Institutional	$349	$198	$76	$0	$1,998	$2,621

Difference Between Current and Proposed Impact Fees

Figure 4 shows the difference between the current and the proposed fees for residential and nonresidential development.

Figure 4: Difference between Current and Proposed Impact Fees

Residential Development	Development Fees per Unit					
Size of Unit	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
750 or Less	$410	$137	$48	$1,707	$36	$2,339
751 to 1,000	$587	$199	$69	$2,357	$156	$3,368
1,001 to 1,250	$711	$251	$84	$2,844	$253	$4,143
1,251 to 1,500	$840	$287	$96	$3,293	$279	$4,796
1,501 to 1,750	$922	$314	$106	$3,622	$256	$5,219
1,751 to 2,000	$1,017	$341	$115	$3,954	$274	$5,701
2,001 to 2,250	$1,078	$360	$121	$4,197	$257	$6,014
2,251 to 2,500	$1,151	$380	$128	$4,451	$271	$6,381
2,501 to 2,750	$1,203	$398	$135	$4,657	$259	$6,652
2,751 to 3,000	$1,265	$415	$140	$4,872	$270	$6,962
3,001 to 3,250	$1,321	$431	$145	$5,068	$280	$7,245
3,251 to 3,500	$1,371	$449	$151	$5,244	$331	$7,545
3,501 to 3,750	$1,422	$467	$156	$5,419	$378	$7,842
3,751 to 4,000	$1,466	$483	$161	$5,576	$421	$8,108
4,000 or More	$1,506	$498	$165	$5,712	$465	$8,346

Nonresidential Development	Development Fees per 1,000 Square Feet					
Land Use Type	Community Services	Fire	Law Enforcement	Parks and Open Space	Transportation	Total
Commercial / Retail	$618	$364	$146	$0	$1,438	$2,566
Industrial	$401	$239	$27	$0	$375	$1,042
Office / Other Service	$747	$443	$37	$0	$369	$1,597
Institutional	($18)	$9	$44	$0	$551	$586

A note on rounding: Calculations throughout this report are based on an analysis conducted using Excel software. Most results are discussed in the report using two, three, and four decimal places, which represent rounded figures. However, the analysis itself uses figures carried to their ultimate decimal places; therefore, the sums and products generated in the analysis may not equal the sum or product if the reader replicates the calculation with the factors shown in the report (due to the rounding of figures shown, not in the analysis).

COMMUNITY SERVICES SERVICE AREA REPORT

The Community Services Service Area Report includes components for facilities, and vehicles and equipment. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula provides general governmental services citywide. As a result, the service area for the Community Services Service Area Report is citywide.

Cost Allocation

For certain public facilities TischlerBise uses functional population to establish the relative demand for infrastructure from both residential and nonresidential development. As shown in Figure CS1, functional population accounts for people living and working in a jurisdiction. Residents who do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents who work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents who work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data, the resulting proportionate share is 65 percent residential and 35 percent nonresidential.

Figure CS1: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
			Total		1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Service Demand Units

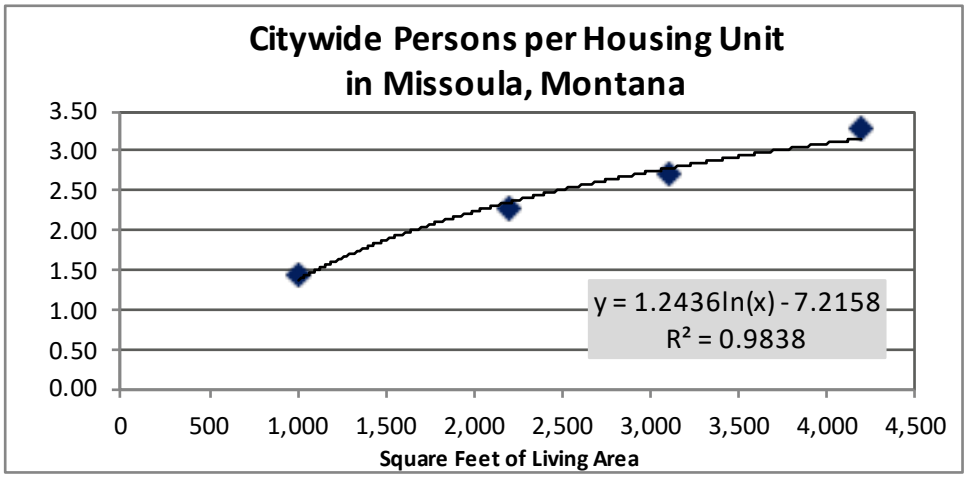
Community Services impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure CS2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure CS2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Community Services impact fees for nonresidential development are calculated per job, and then converted to an appropriate amount for each land use type based on a jobs per 1,000 square feet ratio. TischlerBise uses the term "job" to refer to employment by place of work. Jobs per 1,000 square feet ratios shown in Figure CS3 are from the 10th edition of the reference book, *Trip Generation*, published in 2017 by the Institute of Transportation Engineers (ITE). For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 1.63 employees per 1,000 square feet of floor area. For Institutional development, Elementary School (ITE 520), with an average of 0.93 employees per 1,000 square feet, is a reasonable proxy. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 2.97 employees per 1,000 square feet. The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 2.34 employees per 1,000 square feet.

Figure CS3: Jobs per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Facilities

The Community Services impact fees include a component for facilities, and this analysis uses the incremental expansion methodology to calculate the facilities component of the Community Services impact fees. Residential level-of-service standards are calculated based on the 2018 population of 71,711 persons, and nonresidential standards are calculated based on 2018 employment of 57,674 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure CS4, Missoula has 231,741 square feet of Community Services facilities. To allocate the proportionate share of demand for Community Services facilities to residential and nonresidential development, this analysis uses functional population. Missoula's existing level-of-service standard for residential development is 2.1005 square feet of Community Services facilities per person (231,741 square feet X 65 percent residential share / 71,711 persons). The nonresidential level-of-service standard is 1.4063 square feet of Community Services facilities per job (231,741 square feet X 35 percent nonresidential share / 57,674 jobs). TischlerBise calculated the cost per square foot of $221 by inflating the cost factors used in the 2002 Study by the 15-year ENR Construction Cost Index (2002-2017). The facilities cost is $464.22 per person (2.1005 square feet per person X $221 per square foot) and $310.80 per job (1.4063 square feet per job X $221 per square foot).

Figure CS4: Existing Level-of Service Standards

Description	Square Feet
Community Services Facilities	231,741

Cost Allocation Factors	
Cost per Square Foot[1]	$221

Level-of-Service (LOS) Standards	
Existing Square Feet	231,741
Residential	
Residential Share	65%
2018 Population	71,711
Square Feet per Person	2.1005
Cost per Person	**$464.22**
Nonresidential	
Nonresidential Share	35%
2018 Jobs	57,674
Square Feet per Job	1.4063
Cost per Job	**$310.80**

1. 2002 Study cost adjusted by ENR Construction Cost Index.

Vehicles and Equipment

The Community Services impact fees also include a component for vehicles and equipment. This analysis uses the incremental expansion methodology to calculate the vehicles and equipment component of the Community Services impact fees. Residential level-of-service standards are calculated based on the 2018 population of 71,711 persons, and nonresidential standards are calculated based on 2018 employment of 57,674 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure CS5, Missoula's inventory of Community Services vehicles and equipment includes 86 units broken down into five categories: Traffic Division, Fleet Services, Development Services, Street Division, and Fleet Maintenance. The total replacement cost for these vehicles is $7.64 million, or $88,843 per unit. A detailed list of vehicles and equipment for each division is located in Appendix E.

To allocate the proportionate share of demand for Community Services vehicles and equipment to residential and nonresidential development, this analysis uses functional population. Missoula's existing level-of-service standard for residential development is 0.00078 units per person (86 units X 65 percent residential share / 71,711 persons). The nonresidential level-of-service standard is 0.00052 units per job (86 units X 35 percent nonresidential share / 57,674 jobs). The vehicles and equipment cost is $69.25 per person (0.00078 units per person X $88,843 per unit) and $46.37 per job (0.00052 units per job X $88,843 per unit).

Figure CS5: Existing Level-of Service Standards

Division	Units	Replacement Cost
Traffic Division	8	$664,000
Fleet Services	3	$105,000
Development Services	10	$355,000
Street Division	60	$6,276,500
Fleet Maintenance	5	$240,000
Total	86	$7,640,500

Cost Allocation Factors	
Cost per Unit	$88,843

Level-of-Service (LOS) Standards	
Existing Units	86
Residential	
Residential Share	65%
2018 Population	71,711
Units per Person	0.00078
Cost per Person	**$69.25**
Nonresidential	
Nonresidential Share	35%
2018 Jobs	57,674
Units per Job	0.00052
Cost per Job	**$46.37**

Projected Service Demand Units and Demand for Services

To accommodate projected development over the next 10 years, Missoula will construct additional Community Services facilities and purchase additional vehicles and equipment. The anticipated needs are based on the development projections contained in the Land Use Assumptions (see Appendix A).

Facilities

Shown in Figure CS6, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 26,530 additional square feet of Community Services facilities (12,630 additional persons X 2.1005 square feet per person) at a cost of approximately $5.86 million (26,530 square feet X $221 per square foot). Future nonresidential development will demand 11,434 additional square feet (8,130 additional jobs X 1.4063 square feet per job) at a cost of approximately $2.53 million (11,434 square feet X $221 per square foot). The 10-year demand for growth-related Community Services facilities equals 37,963 additional square feet at a cost of approximately $8.39 million.

Figure CS6: Growth-Related Need for Community Services Facilities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Community Services Facilities	2.1005 Square Feet	per Person	$221
	1.4063 Square Feet	per Job	

Need for Community Services Facilities					
Year	Population	Jobs	Residential	Nonresidential	Total Square Feet
2018	71,711	57,674	150,632	81,109	231,741
2019	72,974	58,438	153,285	82,184	235,468
2020	74,237	59,214	155,938	83,275	239,213
2021	75,500	59,999	158,591	84,379	242,970
2022	76,763	60,795	161,244	85,499	246,742
2023	78,026	61,602	163,897	86,633	250,530
2024	79,289	62,420	166,550	87,784	254,333
2025	80,552	63,249	169,203	88,950	258,152
2026	81,815	64,090	171,855	90,132	261,988
2027	83,078	64,941	174,508	91,329	265,838
2028	84,341	65,804	177,161	92,543	269,704
10-Yr Increase	12,630	8,130	26,530	11,434	37,963

Growth-Related Expenditures	$5,863,083	$2,526,816	$8,389,899

Vehicles and Equipment

Shown in Figure CS7, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 9.8 additional units of Community Services vehicles and equipment (12,630 additional persons X 0.00078 units per person) at a cost of approximately $875,000 (9.8 units X $88,843 per unit). Future nonresidential development will demand 4.2 additional units (8,130 additional jobs X 0.00052 units per job) at a cost of approximately $377,000 (4.2 units X $88,843 per unit). The 10-year demand for growth-related Community Services vehicles and equipment equals 14.1 additional units at a cost of approximately $1.25 million.

Figure CS7: Growth-Related Need for Community Services Vehicles and Equipment

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Community Services Vehicles & Equipment	0.00078 Units	per Person	$88,843
	0.00052 Units	per Job	

Need for Community Services Vehicles and Equipment					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	55.9	30.1	86.0
2019	72,974	58,438	56.9	30.5	87.4
2020	74,237	59,214	57.9	30.9	88.8
2021	75,500	59,999	58.9	31.3	90.2
2022	76,763	60,795	59.8	31.7	91.6
2023	78,026	61,602	60.8	32.2	93.0
2024	79,289	62,420	61.8	32.6	94.4
2025	80,552	63,249	62.8	33.0	95.8
2026	81,815	64,090	63.8	33.4	97.2
2027	83,078	64,941	64.8	33.9	98.7
2028	84,341	65,804	65.7	34.3	100.1
10-Yr Increase	12,630	8,130	9.8	4.2	14.1

Growth-Related Expenditures	$874,687	$376,964	$1,251,651

Community Services Impact Fees

Revenue Credits

A revenue credit is not necessary for Community Services impact fees because 10-year growth-related expenditures exceed the impact fee revenue projected to be generated according to the Land Use Assumptions (see Figure CS9). The City does not have any outstanding debt for Community Services improvements that will be retired through property taxes.

Proposed Community Services Impact Fees

Figure CS8 shows the proposed maximum supportable Community Services impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $560.15 per person and $375.03 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $1,255 ($560.15 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $878 per 1,000 square feet of floor area ($375.03 per job X 2.34 jobs per 1,000 square feet).

Figure CS8: Proposed Community Services Impact Fees

Fee Component	Cost per Person	Cost per Job
Facilities	$464.22	$310.80
Vehicles and Equipment	$69.25	$46.37
Subtotal	$533.47	$357.17
Administration Fee (5%)	$26.67	$17.86
Total	$560.15	$375.03

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$571**	$161	$410
751 to 1,000	1.37	**$767**	$180	$587
1,001 to 1,250	1.65	**$924**	$213	$711
1,251 to 1,500	1.88	**$1,053**	$213	$840
1,501 to 1,750	2.07	**$1,160**	$238	$922
1,751 to 2,000	2.24	**$1,255**	$238	$1,017
2,001 to 2,250	2.38	**$1,333**	$255	$1,078
2,251 to 2,500	2.51	**$1,406**	$255	$1,151
2,501 to 2,750	2.63	**$1,473**	$270	$1,203
2,751 to 3,000	2.74	**$1,535**	$270	$1,265
3,001 to 3,250	2.84	**$1,591**	$270	$1,321
3,251 to 3,500	2.93	**$1,641**	$270	$1,371
3,501 to 3,750	3.02	**$1,692**	$270	$1,422
3,751 to 4,000	3.10	**$1,736**	$270	$1,466
4,000 or More	3.17	**$1,776**	$270	$1,506

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$878**	$260	$618
Industrial	1.63	**$611**	$210	$401
Office / Other Service	2.97	**$1,114**	$367	$747
Institutional	0.93	**$349**	$367	($18)

1. See Land Use Assumptions

Projected Community Services Impact Fee Revenue

Revenue projections assume implementation of the proposed Community Services impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure CS9, Community Services fee revenue is projected to total approximately $10.12 million over the next 10 years, compared to projected expenditures of approximately $10.12 million.

Figure CS9: Projected Community Services Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Facilities	$8,389,899	$0	$8,389,899
Vehicles and Equipment	$1,251,651	$0	$1,251,651
Administration Fee	$482,078	$0	$482,078
Total	$10,123,628	$0	$10,123,628

Year		Single Family $1,350 per unit	Multi-Family $902 per unit	Comm / Ret $878 per KSF	Industrial $611 per KSF	Office / Other $1,114 per KSF	Institutional $349 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$3,274,990	$3,799,918	$930,054	$228,013	$1,097,123	$793,463

Projected Fee Revenue	**$10,123,561**
Total Expenditures	**$10,123,628**

FIRE SERVICE AREA REPORT

The Fire Service Area Report includes components for facilities and apparatus. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

Missoula's Fire Department strives to provide a uniform response time citywide, and its fire stations operate as an integrated network. Depending on the number and type of calls, apparatus can be dispatched citywide from any of the stations. As a result, the service area for the Fire Service Area Report is citywide.

Cost Allocation

Costs for Fire capital improvements are allocated to both residential and nonresidential development using calls for service. Missoula's Fire Department provided calls for service data for years 2014 through 2017, summarized in Figure F1. Calls for service not related to traffic incidents were separated between residential and nonresidential based on the land use of each call's source. During the four-year period, there were a total of 13,977 residential calls and 11,860 nonresidential calls to the Fire Department, representing 54 percent and 46 percent, respectively, of all non-traffic calls. These proportions are used to establish the residential and nonresidential level-of-service standards.

Figure F1: Fire Calls for Service

Call Type	2014	2015	2016	2017	Total	Share
Residential	3,033	3,616	3,721	3,607	13,977	54%
Nonresidential	2,547	2,938	3,087	3,288	11,860	46%
Non-Traffic Total	5,580	6,554	6,808	6,895	25,837	100%
Other	1,654	1,437	1,517	1,451	6,059	
Total	7,234	7,991	8,325	8,346	31,896	

Service Demand Units

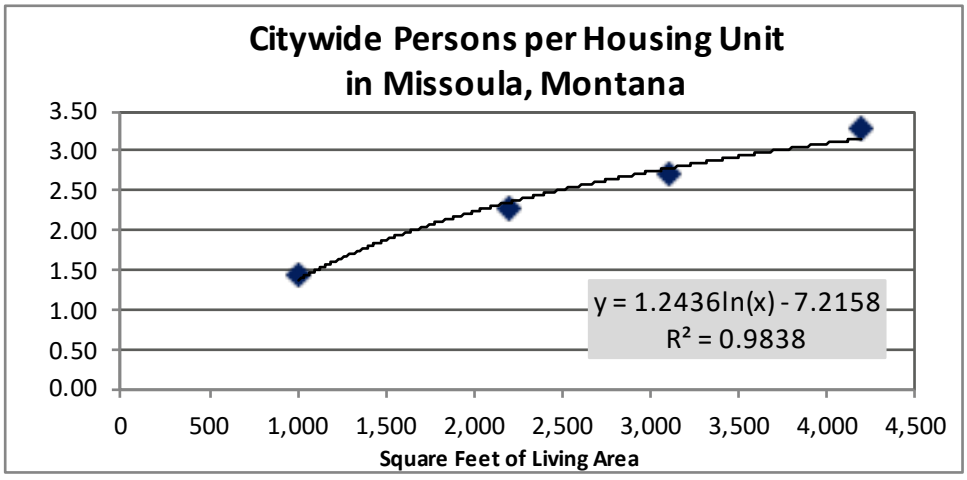
Fire impact fees impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure F2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure F2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Fire impact fees for nonresidential development are calculated per job, and then converted to an appropriate amount for each land use type based on a jobs per 1,000 square feet ratio. TischlerBise uses the term "job" to refer to employment by place of work. Jobs per 1,000 square feet ratios shown in Figure F3 are from the 10th edition of the reference book, *Trip Generation*, published in 2017 by the Institute of Transportation Engineers (ITE). For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 1.63 employees per 1,000 square feet of floor area. For Institutional development, Elementary School (ITE 520), with an average of 0.93 employees per 1,000 square feet, is a reasonable proxy. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 2.97 employees per 1,000 square feet. The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 2.34 employees per 1,000 square feet.

Figure F3: Jobs per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Facilities

The first component of the Fire impact fee is facilities. The incremental expansion methodology is used to calculate the Facilities component of the Fire fees. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 jobs (see the Land Use Assumptions in Appendix A).

As shown in Figure F4, Missoula has a total of 60,597 square feet of Fire facilities, which consist of five fire stations and a small boathouse. The City intends to construct Station 6 within the next 10 years. The new station will be 9,337 square feet in area and is expected to cost $2.6 million (including land), or $278 per square foot. The cost per square foot of the new station is used to estimate the replacement cost of the Fire Department's existing facilities.

To determine the residential level-of-service standards, the total existing floor area is multiplied by the residential proportionate share (54 percent) and divided by the 2018 population (71,711), yielding 0.4571 square feet of Fire facilities per person. Similarly, the nonresidential level of service standard is calculated by multiplying the total floor area by the nonresidential proportionate share (46 percent) and dividing by 2018 jobs (57,674), yielding 0.4823 square feet per job. The facilities cost is $127.29 per person (0.4571 square feet per person X $278 per square foot) and $134.30 per job (0.4823 square feet per person X $278 per square foot).

Figure F4: Existing Level-of-Service Standards

Description	Square Feet
Station 1	15,512
Station 2	8,547
Station 3	7,650
Station 4	19,103
Station 5	9,337
Boathouse	448
Total	60,597

Cost Allocation Factors	
Cost per Square Foot[1]	$278

Level-of-Service (LOS) Standards	
Existing Square Feet	60,597
Residential	
Residential Share	54%
2018 Population	71,711
Square Feet per Person	0.4571
Cost per Person	**$127.29**
Nonresidential	
Nonresidential Share	46%
2018 Jobs	57,674
Square Feet per Job	0.4823
Cost per Job	**$134.30**

1. Station 6, City of Missoula Fire Department

Apparatus

The second component of the Fire impact fee is apparatus. The incremental expansion methodology is used to calculate the vehicles component of the Fire fee. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 jobs (see the Land Use Assumptions in Appendix A).

Figure F5 summarizes the City's fire apparatus and replacement costs. Missoula has a total of 35 apparatus with a total estimated replacement cost of $8.60 million, or $245,571 per unit. To derive the residential level-of-service standards, the total number of apparatus is multiplied by the residential proportionate share (54 percent) and divided by the 2018 population (71,711), yielding 0.0003 units per person. Similarly, the nonresidential level of service standard is calculated by multiplying the number of apparatus by the nonresidential cost share (46 percent) and dividing by 2018 jobs (57,674), yielding 0.0003 units per job. The apparatus cost is $64.84 per person (0.0003 units per person X $245,571 per unit) and $68.41 per job (0.0003 units per job X $245,571 per unit).

Figure F5: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Pierce Type 1 Engine	8	$500,000	$4,000,000
Smeal Ladder Truck	1	$1,400,000	$1,400,000
Pierce Ladder Truck	1	$1,500,000	$1,500,000
F550 Wildland Engine	2	$150,000	$300,000
Smeal Wildland Engine	1	$150,000	$150,000
F450 Wildland Engine	2	$60,000	$120,000
International Water Tender	1	$350,000	$350,000
2016 Command Vehicle	1	$70,000	$70,000
F250 Command Vehicle	2	$40,000	$80,000
Chevrolet Impala	1	$30,000	$30,000
Ford F250	1	$35,000	$35,000
Toyota Prius	1	$30,000	$30,000
Chevrolet Colorado	3	$30,000	$90,000
Ford Ranger	2	$30,000	$60,000
2016 Nissan	1	$30,000	$30,000
2016 Nissan	1	$35,000	$35,000
2007 Dodge	1	$35,000	$35,000
Seadoo	2	$15,000	$30,000
CataRaft	1	$10,000	$10,000
F550 Utility Vehicle	1	$40,000	$40,000
Medix Ambulance	1	$200,000	$200,000
Total	35	$245,571	$8,595,000

Cost Allocation Factors	
Cost per Unit	$245,571

Level-of-Service (LOS) Standards	
Existing Apparatus	35
Residential	
Residential Share	54%
2018 Population	71,711
Units per Person	0.0003
Cost per Person	**$64.84**
Nonresidential	
Nonresidential Share	46%
2018 Jobs	57,674
Units per Job	0.0003
Cost per Job	**$68.41**

Projected Service Demand Units and Demand for Services

To accommodate projected development over the next 10 years, Missoula will construct additional Fire facilities and purchase additional apparatus. The anticipated needs are based on the development projections contained in the Land Use Assumptions (see Appendix A).

Facilities

Shown in Figure F6, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 5,774 additional square feet of Fire facilities (12,630 additional persons X 0.4571 square feet per person) at a cost of approximately $1.61 million (12,630 square feet X $278 per square foot). Future nonresidential development will demand 3,921 additional square feet (8,130 additional jobs X 0.4823 square feet per job) at a cost of approximately $1.09 million (3,921 square feet X $278 per square foot). The 10-year demand for growth-related Fire facilities equals 9,695 additional square feet at a cost of approximately $2.70 million. This is similar to Station 6 which is planned to include 9,337 square feet at a cost of $2.60 million.

Figure F6: Growth-Related Need for Fire Facilities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Fire Facilities	0.4571 Square Feet	per Person	$278
	0.4823 Square Feet	per Job	

Need for Fire Facilities					
Year	Population	Jobs	Residential	Nonresidential	Total Square Feet
2018	71,711	57,674	32,781	27,816	60,597
2019	72,974	58,438	33,358	28,184	61,543
2020	74,237	59,214	33,936	28,559	62,494
2021	75,500	59,999	34,513	28,937	63,450
2022	76,763	60,795	35,090	29,321	64,412
2023	78,026	61,602	35,668	29,710	65,378
2024	79,289	62,420	36,245	30,105	66,350
2025	80,552	63,249	36,823	30,505	67,327
2026	81,815	64,090	37,400	30,910	68,310
2027	83,078	64,941	37,977	31,321	69,298
2028	84,341	65,804	38,555	31,737	70,292
10-Yr Increase	12,630	8,130	5,774	3,921	9,695

Growth-Related Expenditures	$1,607,706	$1,091,868	$2,699,574

Apparatus

Shown in Figure F7, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 3.3 additional apparatus (12,630 additional persons X 0.0003 units per person) at a cost of approximately $819,000 (3.3 units X $245,571 per unit). Future nonresidential development will demand 2.3 additional apparatus (8,130 additional jobs X 0.0003 units per job) at a cost of approximately $556,000 (2.3 units X $245,571 per unit). The 10-year demand for growth-related Fire apparatus equals 5.6 additional apparatus at a cost of approximately $1.38 million.

Figure F7: Growth-Related Need for Fire Apparatus

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Fire Apparatus	0.0003 Units	per Person	$245,571
	0.0003 Units	per Job	

Need for Fire Apparatus					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	18.9	16.1	35.0
2019	72,974	58,438	19.3	16.3	35.5
2020	74,237	59,214	19.6	16.5	36.1
2021	75,500	59,999	19.9	16.7	36.6
2022	76,763	60,795	20.3	16.9	37.2
2023	78,026	61,602	20.6	17.2	37.8
2024	79,289	62,420	20.9	17.4	38.3
2025	80,552	63,249	21.3	17.6	38.9
2026	81,815	64,090	21.6	17.9	39.5
2027	83,078	64,941	21.9	18.1	40.0
2028	84,341	65,804	22.3	18.3	40.6
10-Yr Increase	12,630	8,130	3.3	2.3	5.6

Growth-Related Expenditures	$818,908	$556,159	$1,375,067

Fire Impact Fees

Revenue Credits

A revenue credit is not necessary for Fire impact fees because 10-year growth-related expenditures exceed the impact fee revenue projected to be generated according to the Land Use Assumptions (see Figure F9). The City does not have any outstanding debt for Fire improvements that will be retired through property taxes.

Proposed Fire Impact Fees

Figure F8 shows the proposed maximum supportable Fire impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $201.74 per person and $212.84 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $452 ($201.74 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $498 per 1,000 square feet of floor area ($212.84 per job X 2.34 jobs per 1,000 square feet).

Figure F8: Proposed Fire Impact Fees

Fee Component	Cost per Person	Cost per Job
Facilities	$127.29	$134.30
Apparatus	$64.84	$68.41
Subtotal	$192.13	$202.71
Administration Fee (5%)	$9.61	$10.14
Total	$201.74	$212.84

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$206**	$69	$137
751 to 1,000	1.37	**$276**	$77	$199
1,001 to 1,250	1.65	**$333**	$82	$251
1,251 to 1,500	1.88	**$379**	$92	$287
1,501 to 1,750	2.07	**$418**	$104	$314
1,751 to 2,000	2.24	**$452**	$111	$341
2,001 to 2,250	2.38	**$480**	$120	$360
2,251 to 2,500	2.51	**$506**	$126	$380
2,501 to 2,750	2.63	**$531**	$133	$398
2,751 to 3,000	2.74	**$553**	$138	$415
3,001 to 3,250	2.84	**$573**	$142	$431
3,251 to 3,500	2.93	**$591**	$142	$449
3,501 to 3,750	3.02	**$609**	$142	$467
3,751 to 4,000	3.10	**$625**	$142	$483
4,000 or More	3.17	**$640**	$142	$498

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$498**	$134	$364
Industrial	1.63	**$347**	$108	$239
Office / Other Service	2.97	**$632**	$189	$443
Institutional	0.93	**$198**	$189	$9

1. See Land Use Assumptions

Projected Revenue from Fire Impact Fees

Revenue projections assume implementation of the proposed Fire impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure F9, Fire fee revenue is expected to total approximately $4.28 million over the next 10 years, compared to projected expenditures of $4.28 million.

Figure F9: Projected Fire Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Facilities	$2,699,574	$0	$2,699,574
Apparatus	$1,375,067	$0	$1,375,067
Administration Fee	$203,732	$0	$203,732
Total	$4,278,373	$0	$4,278,373

Year		Single Family $486 per unit	Multi-Family $325 per unit	Comm / Ret $498 per KSF	Industrial $347 per KSF	Office / Other $632 per KSF	Institutional $198 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$1,179,491	$1,368,544	$527,848	$129,408	$622,667	$450,267

Projected Fee Revenue	$4,278,224
Total Expenditures	$4,278,373

LAW ENFORCEMENT SERVICE AREA REPORT

The Law Enforcement Service Area Report includes components for stations and evidence storage. The stations component uses an incremental expansion methodology. The evidence storage component uses a cost recovery methodology to recover the cost of excess capacity in the new evidence storage facility.

Service Area

Missoula's Police Department strives to provide uniform response times citywide, with its stations operating as an integrated network. The service area for the Law Enforcement Service Area Report is citywide.

Cost Allocation

For certain public facilities TischlerBise uses functional population to establish the relative demand for infrastructure from both residential and nonresidential development. As shown in Figure LE1, functional population accounts for people living and working in a jurisdiction. Residents who do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents who work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents who work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data, the resulting proportionate share is 65 percent residential and 35 percent nonresidential.

Figure LE1: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
				Total	1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Service Demand Units

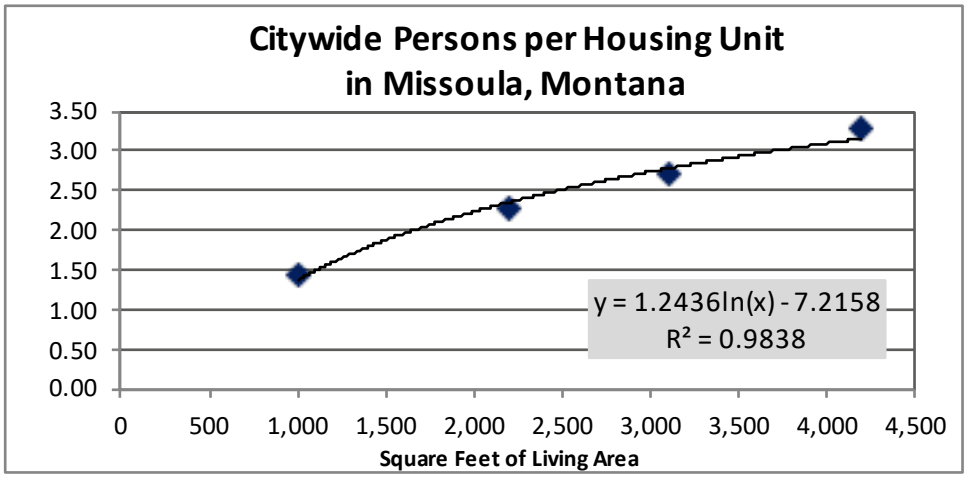
Law Enforcement impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure LE2 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure LE2: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



TischlerBise uses nonresidential vehicle trips as the nonresidential service. Average weekday vehicle trip ends (VTE) for nonresidential development are from the 10th edition of the reference book, *Trip Generation* (2017), by the Institute of Transportation Engineers. A "trip end" represents a vehicle either entering or exiting a development (as if a traffic counter were placed across a driveway). Trip ends for nonresidential development are calculated per thousand square feet, and require an adjustment factor to avoid double counting each trip at both the origin and destination points. The trip generation rates and adjustment factors are shown in Figure LE3. The same ITE land use categories used to determine jobs per 1,000 square feet in the previous chapters (see the Community Services and Fire chapters) were also used to determine vehicle trip generation per 1,000 square feet.

With exception to commercial/retail development, the basic trip adjustment factor is 50 percent for nonresidential development. For commercial/retail development, the trip adjustment factor is less than 50 percent because retail uses attract vehicles as they pass by on arterial and collector roads. For an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter a commercial/retail land use are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is 33 percent of the trip ends.

Multiplying ITE's ratio of trip ends per 1,000 square feet by the trip adjustment factor produces the number of average weekday vehicle trips generated per 1,000 square feet of development. For example, ITE's estimate of 4.96 average weekday trip ends per demand unit (Code 110) multiplied by the trip adjustment factor for Industrial uses (50 percent) yields 2.48 average weekday vehicle trips per 1,000 square feet.

Figure LE3: Vehicle Trip Ends per Development Unit by Land Use Type

ITE Code	Type of Development	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	Light Industrial	1,000 Sq Ft	4.96	3.05	1.63	613
520	Elementary School	1,000 Sq Ft	19.52	21.00	0.93	1,075
710	General Office (average size)	1,000 Sq Ft	9.74	3.28	2.97	337
820	Shopping Center (average size)	1,000 Sq Ft	37.75	16.11	2.34	427

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Existing Conditions and Level-of-Service Standards

Stations

The first component of the Law Enforcement impact fee is stations, and the incremental expansion methodology is used to calculate the stations component of the fee. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 average weekday vehicle trips (see the Land Use Assumptions in Appendix A).

Missoula plans to expand its current inventory of law enforcement stations to serve demand from new development. Shown below in Figure LE4, Missoula's current stations include 24,893 square feet of floor area. Functional population provides the proportionate share of demand for stations from residential and nonresidential development. Missoula's existing level of service for residential development is 0.2256 square feet per person (24,893 square feet X 65 percent residential share / 71,711 persons). The nonresidential level of service is 0.0536 square feet per vehicle trip (24,893 square feet X 35 percent nonresidential share / 162,575 vehicle trips). Using costs from the recent substation project, the cost per square foot is $263 ($3.7 million / 15,923 square feet). To determine the cost per service demand unit, these level-of-service standards are multiplied by the replacement cost per square foot ($263), producing a cost per service demand unit of $59.41 per person and $14.11 per vehicle trip.

Figure LE4: Existing Level-of-Service Standards

Description	Square Feet
Police Headquarters	16,445
Police Substation[1]	8,448
Total	24,893

Cost Allocation Factors	
Cost per Square Foot[2]	$263

Level-of-Service (LOS) Standards	
Existing Square Feet	24,893
Residential	
Residential Share	65%
2018 Population	71,711
Square Feet per Person	0.2256
Cost per Person	**$59.41**
Nonresidential	
Nonresidential Share	35%
2018 Vehicle Trips	162,575
Square Feet per Vehicle Trip	0.0536
Cost per Vehicle Trip	**$14.11**

1. This does not include evidence storage.
2. Police Substation: $4,192,790 / 15,923 sq ft.

Evidence Storage

The second component of the Law Enforcement impact fee is evidence storage. The cost recovery methodology is used to calculate the evidence storage component so that new development pays its fair share of the cost of excess capacity. Residential level-of-service standards are assessed based on the 2018 population, and nonresidential standards are assessed based on 2018 nonresidential vehicle trips (see the Land Use Assumptions in Appendix A).

The City recently constructed a police substation with excess evidence storage capacity to accommodate the law enforcement needs of future development. Missoula plans to recover future development's share of the costs to build the substation over the next 20 years, through 2038. As shown in Figure LE5, Missoula has a total of 7,475 square feet of evidence storage. The cost per square foot of the recently completed substation was used to estimate the total replacement cost. The substation is 15,923 square feet and cost $4,192,790 to build, or approximately $263 per square foot.

To determine the residential level-of-service standards, the total existing floor area is multiplied by the residential proportionate share (65 percent) and divided by the 2038 population (96,971), yielding 0.0501 square feet of evidence storage per person. Similarly, the nonresidential level-of-service standard is calculated by multiplying the total floor area by the nonresidential cost share (35 percent) and dividing by 2038 nonresidential vehicle trips (229,293), yielding 0.0114 square feet per vehicle trip. To determine the cost per service demand unit, these level-of-service standards are multiplied by the replacement cost per square foot ($263), producing a cost per service demand unit of $13.19 per person and $3.00 per vehicle trip.

Figure LE5: Planned Level-of-Service Standards

Cost Allocation Factors	
Evidence Storage Facility Cost[1]	$1,968,291
Existing Square Feet	7,475
Cost per Square Foot	$263

Level-of-Service (LOS) Standards	
2038 Facilities Square Feet	7,475
Residential	
Residential Share	65%
2038 Population	96,971
Square Feet per Person	0.0501
Cost per Person	**$13.19**
Nonresidential	
Nonresidential Share	35%
2038 Vehicle Trips	229,293
Square Feet per Vehicle Trip	0.0114
Cost per Vehicle Trip	**$3.00**

1. Share of total facility cost

Facilities Debt Credit

Because the City of Missoula is using property tax revenue to retire existing debt on the police substation through 2038, a credit must be given to offset the City's debt payments. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the future annual principal payments used to pay down the debt, shown in Figure LE6. The total principal amount to be paid over the next 20 years totals $3.2 million, which excludes the portion of the bond used for the Art Park Building. For each year, the principal payment is allocated towards residential and nonresidential development based on the proportionate share. The residential share of the principal is then divided by that year's population, and the nonresidential share of the principal is divided by that year's average weekday vehicle trips. The 20-year totals of principal payments are $24.11 per person and $5.62 per vehicle trip. Finally, the credit amount per service demand unit is found by taking the net present value of these figures, based on the coupon rate of the bond (3.95 percent). This produces a credit amount of $15.20 per person and $3.55 per vehicle trip. These credit amounts are integrated directly into the fee calculation, reducing the residential and nonresidential fees.

Figure LE6: Law Enforcement Facilities Debt Credit

		Residential Share	65%		Nonresidential Share	35%
Year	**Principal**	**Principal**	**Population**	**per Person**	**Principal**	**Vehicle Trips**	**per Trip**
2018	-	$0	71,711	$0.00	$0	162,575	$0.00
2019	$85,669	$55,685	72,974	$0.76	$29,984	165,498	$0.18
2020	$100,186	$65,121	74,237	$0.88	$35,065	168,469	$0.21
2021	$104,182	$67,718	75,500	$0.90	$36,464	171,470	$0.21
2022	$108,338	$70,420	76,763	$0.92	$37,918	174,515	$0.22
2023	$128,466	$83,503	78,026	$1.07	$44,963	177,602	$0.25
2024	$133,590	$86,834	79,289	$1.10	$46,757	180,736	$0.26
2025	$138,919	$90,298	80,552	$1.12	$48,622	183,909	$0.26
2026	$144,461	$93,899	81,815	$1.15	$50,561	187,129	$0.27
2027	$150,223	$97,645	83,078	$1.18	$52,578	190,385	$0.28
2028	$156,216	$101,540	84,341	$1.20	$54,676	193,692	$0.28
2029	$162,447	$105,591	85,604	$1.23	$56,857	197,043	$0.29
2030	$168,927	$109,803	86,867	$1.26	$59,125	200,432	$0.29
2031	$175,666	$114,183	88,130	$1.30	$61,483	203,869	$0.30
2032	$182,673	$118,737	89,393	$1.33	$63,936	207,356	$0.31
2033	$189,960	$123,474	90,656	$1.36	$66,486	210,893	$0.32
2034	$197,537	$128,399	91,919	$1.40	$69,138	214,473	$0.32
2035	$205,417	$133,521	93,182	$1.43	$71,896	218,105	$0.33
2036	$213,611	$138,847	94,445	$1.47	$74,764	221,780	$0.34
2037	$222,132	$144,386	95,708	$1.51	$77,746	225,513	$0.34
2038	$231,378	$150,396	96,971	$1.55	$80,982	229,293	$0.35
Total	$3,200,000	$2,080,000	25,260	$24.11	$1,120,000	66,718	$5.62
		Coupon Rate	3.95%		Coupon Rate	3.95%
		Net Present Value	**$15.20**		**Net Present Value**	**$3.55**

Projected Service Demand Units and for Demand for Services

To accommodate projected development, Missoula will use existing law enforcement facilities and acquire additional vehicles and equipment as development occurs. The anticipated need is based on the development projections contained in the Land Use Assumptions (see Appendix A).

Stations

Shown in Figure LE7, 10-year population growth equals 12,630 persons, and nonresidential development generates 31,117 additional vehicle trips during the same period. Using the 2018 level-of-service standards, future residential development will demand 2,850 additional square feet of stations (12,630 additional persons X 0.2256 square feet per person) at a cost of approximately $750,000 (2,850 square feet X $263 per square foot). Future nonresidential development will demand 1,668 additional square feet (31,117 additional vehicle trips X 0.0536 square feet per vehicle trip) at a cost of approximately $439,000 (1,668 square feet X $263 per square foot). The 10-year demand for stations equals 4,517 additional square feet at a cost of approximately $1.19 million.

Figure LE7: Growth-Related Need for Stations

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Law Enforcement Stations	0.2256 Square Feet	per Person	$263
	0.0536 Square Feet	per Vehicle Trip	

Need for Law Enforcement Stations					
Year	Population	Vehicle Trips	Residential	Nonresidential	Total Sq Ft
2018	71,711	162,575	16,180	8,713	24,893
2019	72,974	165,498	16,465	8,869	25,335
2020	74,237	168,469	16,750	9,028	25,779
2021	75,500	171,470	17,035	9,189	26,225
2022	76,763	174,515	17,320	9,352	26,673
2023	78,026	177,602	17,605	9,518	27,123
2024	79,289	180,736	17,890	9,686	27,576
2025	80,552	183,909	18,175	9,856	28,031
2026	81,815	187,129	18,460	10,028	28,489
2027	83,078	190,385	18,745	10,203	28,948
2028	84,341	193,692	19,030	10,380	29,410
10-Yr Increase	12,630	31,117	2,850	1,668	4,517

Growth-Related Expenditures	$750,389	$439,104	$1,189,493

Evidence Storage

Shown in Figure LE8, Missoula plans to serve development in 2038 with its existing evidence storage facility. Based on the planned level-of-service standards shown below, existing development requires 5,448 square feet of evidence storage and future development requires 2,027 square feet (7,475 total square feet – 5,448 existing development's share). Since Missoula oversized the evidence storage area of the new substation to serve future development, impact fees will be used to repay debt on the oversized portion of the facility. Future development's share of evidence storage accounts for 2,027 square feet at a cost of $533,720. Since the evidence storage area of the new substation includes 7,475 square feet of floor area at a cost of $1,968,291, existing development's share is 5,448 square feet at a cost of $1,434,571.

Figure LE8: Growth-Related Need for Evidence Storage

Type of Infrastructure	Level of Service	Demand Unit	Cost per Sq. Ft.
Evidence Storage Facility	0.0501 Square Feet	per Person	$263
	0.0114 Square Feet	per Vehicle Trip	

Need for Evidence Storage Facilities					
Year	Population	Vehicle Trips	Residential	Nonresidential	Total Sq Ft
2018	71,711	162,575	3,593	1,855	5,448
2019	72,974	165,498	3,656	1,888	5,545
2020	74,237	168,469	3,720	1,922	5,642
2021	75,500	171,470	3,783	1,956	5,739
2022	76,763	174,515	3,846	1,991	5,837
2023	78,026	177,602	3,910	2,026	5,936
2024	79,289	180,736	3,973	2,062	6,035
2025	80,552	183,909	4,036	2,098	6,134
2026	81,815	187,129	4,099	2,135	6,235
2027	83,078	190,385	4,163	2,172	6,335
2028	84,341	193,692	4,226	2,210	6,436
2033	90,656	210,893	4,542	2,406	6,949
2038	96,971	229,293	4,859	2,616	7,475
20-Yr Increase	25,260	66,718	1,266	761	2,027

Growth-Related Expenditures	$333,268	$200,452	$533,720

Law Enforcement Impact Fees

Revenue Credits

A revenue credit is necessary for Law Enforcement impact fees because the City of Missoula is using property tax revenue to retire existing debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Law Enforcement Impact Fees

Figure LE9 shows the proposed maximum supportable Law Enforcement impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $60.28 per person and $14.24 per vehicle trip.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. Total costs per service demand unit include a facilities credit to offset future debt payments for the police substation. For a residential unit with 1,800 square feet, the fee is $135 ($60.28 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of nonresidential vehicle trip ends per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017), nonresidential trip rate adjustment factors, and the total cost per vehicle trip. Total costs per service demand unit include a facilities credit to offset future debt payments for the police substation. Commercial / Retail development will pay $177 per 1,000 square feet of floor area ($14.24 per vehicle trip X 37.75 vehicle trip ends per 1,000 square feet X 33 percent trip rate adjustment).

Figure LE9: Proposed Law Enforcement Impact Fees

Fee Component	Cost per Person	Cost per Vehicle Trip
Stations	$59.41	$14.11
Evidence Storage	$13.19	$3.00
Facilities Debt Credit	($15.20)	($3.55)
Subtotal	$57.41	$13.56
Administration Fee (5%)	$2.87	$0.68
Total	$60.28	$14.24

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$61**	$13	$48
751 to 1,000	1.37	**$83**	$14	$69
1,001 to 1,250	1.65	**$99**	$15	$84
1,251 to 1,500	1.88	**$113**	$17	$96
1,501 to 1,750	2.07	**$125**	$19	$106
1,751 to 2,000	2.24	**$135**	$20	$115
2,001 to 2,250	2.38	**$143**	$22	$121
2,251 to 2,500	2.51	**$151**	$23	$128
2,501 to 2,750	2.63	**$159**	$24	$135
2,751 to 3,000	2.74	**$165**	$25	$140
3,001 to 3,250	2.84	**$171**	$26	$145
3,251 to 3,500	2.93	**$177**	$26	$151
3,501 to 3,750	3.02	**$182**	$26	$156
3,751 to 4,000	3.10	**$187**	$26	$161
4,000 or More	3.17	**$191**	$26	$165

Nonresidential Development	Development Fees per 1,000 Square Feet				
Development Type	Avg Wkdy Veh Trip Ends[1]	Trip Rate Adjustment	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	37.75	33%	**$177**	$31	$146
Industrial	4.96	50%	**$35**	$8	$27
Office / Other Service	9.74	50%	**$69**	$32	$37
Institutional	10.72	50%	**$76**	$32	$44

1. See Land Use Assumptions

Projected Law Enforcement Impact Fee Revenue

Revenue projections assume implementation of the proposed Law Enforcement impact fees and that future development is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure LE10, Law Enforcement fee revenue is expected to total approximately $1.16 million over the next 20 years, compared to projected expenditures of $2.60 million. The funding gap between projected revenues and expenditures, $1.43 million, approximately represents existing development's share of the costs to build the new substation.

Figure LE10: Projected Law Enforcement Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Stations	$1,189,493	$0	$1,189,493
Evidence Storage	$533,720	$1,434,571	$1,968,291
Facilities Debt Credit	($621,058)	$0	($621,058)
Administration Fee	$57,291	$0	$57,291
Total	$1,159,446	$1,434,571	$2,594,018

		Single Family $145 per unit	Multi-Family $97 per unit	Comm / Ret $177 per KSF	Industrial $35 per KSF	Office / Other $69 per KSF	Institutional $76 per KSF
Year		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
Year 15	2033	23,702	19,501	9,861	4,622	6,940	7,982
Year 20	2038	24,916	21,607	10,489	4,830	7,529	9,325
20-Year Increase		4,853	8,427	2,274	780	2,121	4,874
Projected Revenue		$340,735	$395,273	$179,715	$12,630	$65,280	$165,983

Projected Fee Revenue	$1,159,616
Total Expenditures	$2,594,018
Existing Development Share	$1,434,401

PARKS AND OPEN SPACE SERVICE AREA REPORT

The Parks and Open Space Service Area Report includes components for community/regional park land, park amenities, trailheads, and vehicles and equipment. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula provides parks and recreational facilities and services citywide. As a result, the service area for the Parks and Open Space Service Area Report is citywide.

Cost Allocation

Costs for Parks and Open Space are allocated to residential development only, on a per capita basis. Costs are not allocated to nonresidential development because these parks are overwhelmingly used by residents, not workers. For example, consider that a non-Missoula resident who commutes into the City for work is highly unlikely to recreate in Missoula's parks – instead, the individual will most likely return home and recreate at a park within in that community. Because the vast majority of Missoula's parks are used by residents, as opposed to workers, 100 percent of costs are allocated towards residential development.

Service Demand Units

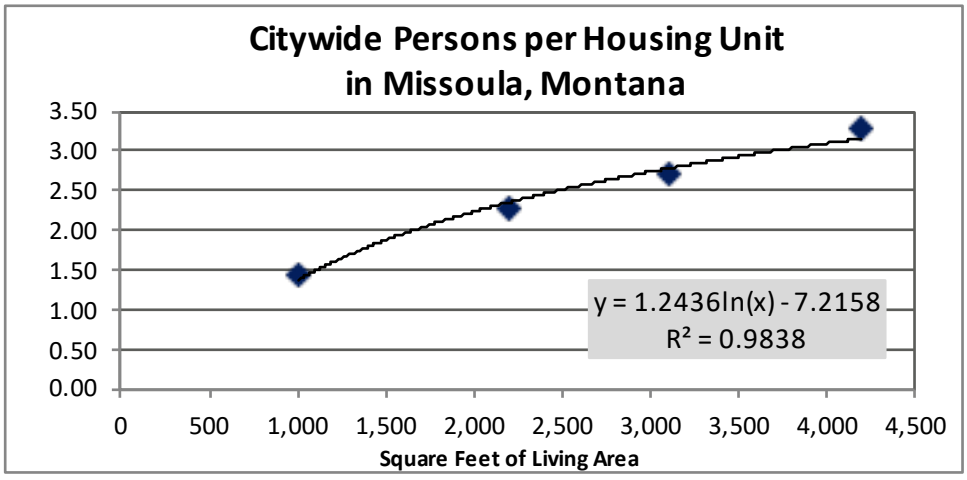
Parks and Open Space impact fees for residential development are calculated on a per capita basis, and then converted to an appropriate amount for each square footage range based on a persons per housing unit (PPHU) ratio. The PPHU ratios based on floor area were derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in the Census West region. Average floor area and number of persons by bedroom range are plotted in Figure P1 with a logarithmic trend line. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

Figure P1: Persons by Dwelling Size

Actual Averages per Housing Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per housing unit derived from 2016 ACS PUMS data for the area that includes Missoula. Unit size for 0-2 bedroom is from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms is from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Existing Conditions and Level-of-Service Standards

Community/Regional Park Land

The first component of the Parks and Open Space impact fee is community/regional park land. The incremental expansion methodology is used to calculate the park land component of the impact fee. Level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P2, Missoula has 292.5 acres of community and regional park land. Neighborhood parks were excluded because the land for these parks is typically set aside by developers, rather than purchased by the City. Based on land acquisitions for recent parks, the City of Missoula Parks and Recreation Department assumes future land for community and regional parks will cost $149,500 per acre. To derive the residential level-of-service standard, the total existing park land acreage is multiplied by the proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.00408 acres per person. The level-of-service standard is converted to a cost per person by multiplying it by the cost per acre ($149,500), yielding a cost per person of $609.79. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P2: Existing Level-of-Service Standards

Description	Acres
Caras	4.5
Fort Missoula	158.0
Greenough	42.6
McCormick	24.5
Playfair	62.9
Total	292.5

Cost Allocation Factors	
Cost per Acre[1]	$149,500

Level-of-Service (LOS) Standards	
Existing Acres	292.5
Residential	
Residential Share	100%
2018 Population	71,711
Acres per Person	0.00408
Cost per Person	**$609.79**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Acres per Job	0.00000
Cost per Job	**$0.00**

1. City of Missoula Parks and Recreation

Park Amenities

The second component of the Parks and Open Space impact fee is park amenities. The incremental expansion methodology is used to calculate the amenities component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A). As shown in Figure P3, Missoula has a total of 416.5 acres of park amenities.

Figure P3: Existing Park Amenities

Description	Acres
44 Ranch	5.7
Bellevue	7.9
Ben Hughes	8.0
Bess Reed	3.1
Bonner	4.8
Caras	4.5
Clark Fork Natural Area	9.8
Fort Missoula Regional Park	158.0
Franklin	3.2
Greenough	10.6
Hellgate	3.9
Jeffery Park	5.9
Kiwanis	6.9
LaFray	1.6
LW Heritage	3.2
Maloney Ranch	8.7
Marilyn	9.3
McCormick	24.5
McLeod	2.5
Memorial Rose Garden	3.8
MRL Park	4.0
Nicole	3.2
Northside	2.6
Pineview	4.6
Playfair	62.9
Pleasant View	5.4
Rainbow	5.4
Silver	12.0
Skyview	4.0
Southside Lions	2.2
Syringa Park	2.1
Toole Park	15.9
Wapikia	3.8
White Pine	2.6
Total	416.5

The park amenity acreage, or developed acreage, includes neighborhood parks because, while land for neighborhood parks is generally set aside by developers and conferred to the City, the costs to improve the land with park amenities is borne by the City. The Missoula Parks and Recreation Department estimates the average cost to improve an acre of park land with amenities is $242,992. The cost per acre was derived from three recent park improvement projects completed by the City of Missoula: MRL Park, and phases I and II of Fort Missoula Regional Park. These three projects improved a total of 161 acres of park land at a cost of $39.12 million, or $242,992 per acre. To derive the residential level-of-service standard, the total existing developed park acreage (416.5 acres) is multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.00581 developed acres per person. The level-of-service standard is converted to a cost per person by multiplying it by the cost per developed acre ($242,922), yielding a cost of $1,411.47 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P4: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Developed Acre[1]	$242,992

Level-of-Service (LOS) Standards	
Existing Developed Acres	416.5
Residential	
Residential Share	100%
2018 Population	71,711
Developed Acres per Person	0.00581
Cost per Person	**$1,411.47**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Developed Acres per Job	0.00000
Cost per Job	**$0.00**

1. City of Missoula Parks and Recreation

Trailheads

The third component of the Parks and Open Space impact fee is trailheads. The incremental expansion methodology is used to calculate the trailheads component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P5, Missoula currently has 12 major and 17 minor trailheads. The Missoula Parks and Recreation Department estimates the average replacement costs of a major and minor trailhead to be $76,000 and 28,400, respectively. Collectively, the City's 29 trailheads have a total replacement cost of $1,394,800, or $48,097 per trailhead. To derive the residential level-of-service standard, the total existing number of trailheads is multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.0004 trailheads per person. The level-of-service standard is converted to a cost per person by multiplying it by the average cost per trailhead ($48,097), yielding a cost of $19.45 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P5: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Primary (Major)	12	$76,000	$912,000
Secondary (Minor)	17	$28,400	$482,800
Total	29	$48,097	$1,394,800

Cost Allocation Factors	
Cost per Trailhead	$48,097

Level-of-Service (LOS) Standards	
Existing Trailheads	29
Residential	
Residential Share	100%
2018 Population	71,711
Trailheads per Person	0.0004
Cost per Person	**$19.45**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Trailheads per Job	0.0000
Cost per Job	**$0.00**

Source: City of Missoula Parks and Recreation

Vehicles and Equipment

The fourth component of the Parks and Open Space impact fee is vehicles and equipment. The incremental expansion methodology is used to calculate the vehicles and equipment component of the Parks and Open Space fee. Residential level-of-service standards are assessed based on the 2018 population (see the Land Use Assumptions in Appendix A).

As shown in Figure P6, Missoula's current inventory includes nine units of vehicles and equipment. The Missoula Parks and Recreation Department estimates the average replacement cost of its fleet to be $850,000, or $94,444 per unit. To derive the residential level-of-service standard, the total existing units are multiplied by the residential proportionate share (100 percent) and divided by the 2018 population (71,711), yielding 0.0001 units per person. The level-of-service standard is converted to a cost per person by multiplying it by the average cost per unit ($94,444), yielding a cost of $11.85 per person. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P6: Existing Level-of-Service Standards

Description	Units	Unit Cost	Replacement Cost
Back Hoe	2	$125,000	$250,000
Two-Ton Dumptruck	1	$60,000	$60,000
Climbing Truck	1	$90,000	$90,000
Aerial Lift	1	$175,000	$175,000
Chip Truck	1	$85,000	$85,000
Chipper	1	$85,000	$85,000
Chipper	1	$60,000	$60,000
Watering Truck	1	$45,000	$45,000
Total	9	$94,444	$850,000

Cost Allocation Factors	
Cost per Unit	$94,444

Level-of-Service (LOS) Standards	
Existing Units	9
Residential	
Residential Share	100%
2018 Population	71,711
Units per Person	0.0001
Cost per Person	**$11.85**
Nonresidential	
Nonresidential Share	0%
2018 Jobs	57,674
Units per Job	0.0000
Cost per Job	**$0.00**

2014 Parks & Trail Bond Credit

In 2014, Missoula County voters approved a $42.0 million Parks & Trail Bond that included funding for improvements to Fort Missoula Regional Park ($36.225 million). Because the City of Missoula is using property tax revenue to retire existing debt on Fort Missoula Regional Park, a credit must be given to offset the City's debt payments through 2036. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure P7. The total principal amount of the 2014 Parks & Trail Bond related to Fort Missoula Regional Park is $36.225 million and the City of Missoula's share is $20.0 million. The annual principal payment is divided by that year's population to determine the principal cost per person. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person, based on the average coupon rate of the bond (4.14 percent). This produces a credit amount of $152.09 per person. This credit is integrated directly into the fee calculation. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P7: 2014 Parks & Trail Bond Credit

2014 Parks & Trail Bond				
Year	Total	City Share	Population	Per Person
2017	$1,060,000	$584,747		
2018	$1,235,000	$681,285	71,711	$9.50
2019	$1,255,000	$692,318	72,974	$9.49
2020	$1,295,000	$714,384	74,237	$9.62
2021	$1,360,000	$750,241	75,500	$9.94
2022	$1,425,000	$786,098	76,763	$10.24
2023	$1,500,000	$827,472	78,026	$10.61
2024	$1,575,000	$868,846	79,289	$10.96
2025	$1,655,000	$912,978	80,552	$11.33
2026	$1,720,000	$948,835	81,815	$11.60
2027	$1,790,000	$987,450	83,078	$11.89
2028	$1,875,000	$1,034,340	84,341	$12.26
2029	$1,970,000	$1,086,747	85,604	$12.70
2030	$2,070,000	$1,141,911	86,867	$13.15
2031	$2,175,000	$1,199,835	88,130	$13.61
2032	$2,280,000	$1,257,758	89,393	$14.07
2033	$2,375,000	$1,310,164	90,656	$14.45
2034	$2,470,000	$1,362,571	91,919	$14.82
2035	$2,535,000	$1,398,428	93,182	$15.01
2036	$2,635,000	$1,453,593	94,445	$15.39
Total	$36,255,000	$20,000,000	22,734	$230.63
		Coupon Rate		4.14%
		Net Present Value		**$152.09**

2018 Open Space Bond Credit

In 2018, Missoula County voters approved a $15.0 million Open Space Bond that included funding for open space, trailheads, and trails. Because the City of Missoula will use property tax revenue to fund parks and open space infrastructure that is also included as part of this impact fee study, a credit must be given to offset the City's debt payments through 2038. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure P8. The total principal amount of the 2018 Open Space Bond is $15.0 million and the City of Missoula's share is $7.5 million. The City's share includes $5.25 million related to parks and open space infrastructure that is included as part of this impact fee study and $2.25 million related to transportation infrastructure (trails) that is included as part of this impact fee study. The annual principal payment related to parks and open space infrastructure is divided by that year's population to determine the principal cost per person. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person, based on the expected coupon rate of the bond (4.00 percent). This produces a credit amount of $39.74 per person for the share of the bond related to parks and open space infrastructure – the transportation portion is outlined in the Transportation section of this report. This credit is integrated directly into the fee calculation. Because the nonresidential proportionate share is zero percent for Parks and Open Space, there is no cost allocated to nonresidential development.

Figure P8: 2018 Open Space Bond Credit

2018 Open Space Bond			
Year	Total	Parks	Transportation
2019	$219,280	$153,496	$65,784
2020	$255,482	$178,837	$76,645
2021	$259,619	$181,734	$77,886
2022	$267,894	$187,526	$80,368
2023	$281,341	$196,938	$84,402
2024	$294,787	$206,351	$88,436
2025	$310,302	$217,211	$93,091
2026	$325,817	$228,072	$97,745
2027	$342,367	$239,657	$102,710
2028	$355,813	$249,069	$106,744
2029	$370,294	$259,206	$111,088
2030	$387,878	$271,514	$116,363
2031	$407,530	$285,271	$122,259
2032	$428,217	$299,752	$128,465
2033	$449,938	$314,957	$134,981
2034	$471,659	$330,161	$141,498
2035	$491,312	$343,918	$147,393
2036	$510,964	$357,675	$153,289
2037	$524,410	$367,087	$157,323
2038	$545,097	$381,568	$163,529
Total	$7,500,000	$5,250,000	$2,250,000

2018 Open Space Bond			
Year	Parks	Population	Per Person
2019	$153,496	72,974	$2.10
2020	$178,837	74,237	$2.41
2021	$181,734	75,500	$2.41
2022	$187,526	76,763	$2.44
2023	$196,938	78,026	$2.52
2024	$206,351	79,289	$2.60
2025	$217,211	80,552	$2.70
2026	$228,072	81,815	$2.79
2027	$239,657	83,078	$2.88
2028	$249,069	84,341	$2.95
2029	$259,206	85,604	$3.03
2030	$271,514	86,867	$3.13
2031	$285,271	88,130	$3.24
2032	$299,752	89,393	$3.35
2033	$314,957	90,656	$3.47
2034	$330,161	91,919	$3.59
2035	$343,918	93,182	$3.69
2036	$357,675	94,445	$3.79
2037	$367,087	95,708	$3.84
2038	$381,568	96,971	$3.93
Total	$5,250,000	23,997	$60.87
	Coupon Rate		4.00%
	Net Present Value		**$39.74**

Projected Service Unit Demand and Demand for Services

To accommodate projected development over the next 10 years, Missoula will acquire additional acres of community/regional park land, construct additional park amenities, and construct additional trailheads to serve future development.

Community/Regional Park Land

Shown in Figure P9, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 51.5 additional acres of land for community and regional parks (12,630 additional persons X 0.00408 acres per person) at a cost of approximately $7.70 million (51.5 acres X $149,500 per acre). Future nonresidential development will demand no additional acres.

Figure P9: Growth-Related Need for Community/Regional Park Land

Type of Infrastructure	Level of Service	Demand Unit	Cost per Acre
Community & Regional Park Land	0.00408 Acres	per Person	$149,500
	0.00000 Acres	per Job	

Need for Community & Regional Park Land					
Year	Population	Jobs	Residential	Nonresidential	Total Acres
2018	71,711	57,674	292.5	0.0	292.5
2019	72,974	58,438	297.7	0.0	297.7
2020	74,237	59,214	302.8	0.0	302.8
2021	75,500	59,999	308.0	0.0	308.0
2022	76,763	60,795	313.1	0.0	313.1
2023	78,026	61,602	318.3	0.0	318.3
2024	79,289	62,420	323.4	0.0	323.4
2025	80,552	63,249	328.6	0.0	328.6
2026	81,815	64,090	333.7	0.0	333.7
2027	83,078	64,941	338.9	0.0	338.9
2028	84,341	65,804	344.0	0.0	344.0
10-Yr Increase	12,630	8,130	51.5	0.0	51.5

Growth-Related Expenditures	$7,701,665	$0	$7,701,665

Park Amenities

Shown in Figure P10, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 73.4 additional acres of park amenities (12,630 additional persons X 0.00581 acres per person) at a cost of approximately $17.83 million (73.4 acres X $242,992 per acre). Future nonresidential development will demand no additional acres.

Figure P10: Growth-Related Need for Park Amenities

Type of Infrastructure	Level of Service	Demand Unit	Cost per Acre
Park Amenities	0.00581 Developed Acres	per Person	$242,992
	0.00000 Developed Acres	per Job	

Need for Park Amenities					
Year	Population	Jobs	Residential	Nonresidential	Total Acres
2018	71,711	57,674	416.5	0.0	416.5
2019	72,974	58,438	423.9	0.0	423.9
2020	74,237	59,214	431.2	0.0	431.2
2021	75,500	59,999	438.6	0.0	438.6
2022	76,763	60,795	445.9	0.0	445.9
2023	78,026	61,602	453.2	0.0	453.2
2024	79,289	62,420	460.6	0.0	460.6
2025	80,552	63,249	467.9	0.0	467.9
2026	81,815	64,090	475.2	0.0	475.2
2027	83,078	64,941	482.6	0.0	482.6
2028	84,341	65,804	489.9	0.0	489.9
10-Yr Increase	12,630	8,130	73.4	0.0	73.4

Growth-Related Expenditures	$17,826,859	$0	$17,826,859

Trailheads

Shown in Figure P11, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 5.1 additional trailheads (12,630 additional persons X 0.0004 units per person) at a cost of approximately $246,000 (5.1 units X $48,097 per unit). Future nonresidential development will demand no additional trailheads.

Figure P11: Growth-Related Need for Trailheads

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Trailheads	0.0004 Units	per Person	$48,097
	0.0000 Units	per Job	

Need for Trailheads					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	29.0	0.0	29.0
2019	72,974	58,438	29.5	0.0	29.5
2020	74,237	59,214	30.0	0.0	30.0
2021	75,500	59,999	30.5	0.0	30.5
2022	76,763	60,795	31.0	0.0	31.0
2023	78,026	61,602	31.6	0.0	31.6
2024	79,289	62,420	32.1	0.0	32.1
2025	80,552	63,249	32.6	0.0	32.6
2026	81,815	64,090	33.1	0.0	33.1
2027	83,078	64,941	33.6	0.0	33.6
2028	84,341	65,804	34.1	0.0	34.1
10-Yr Increase	12,630	8,130	5.1	0.0	5.1

Growth-Related Expenditures	$245,657	$0	$245,657

Vehicles and Equipment

Shown in Figure P12, 10-year population growth equals 12,630 persons, and employment growth equals 8,130 jobs during the same period. Using the 2018 level-of-service standards, future residential development will demand 1.6 additional units (12,630 additional persons X 0.00013 units per person) at a cost of approximately $150,000 (1.6 units X $94,444 per unit). Future nonresidential development will demand no additional trailheads.

Figure P12: Growth-Related Need for Vehicles and Equipment

Type of Infrastructure	Level of Service	Demand Unit	Cost per Unit
Vehicles and Equipment	0.00013 Units	per Person	$94,444
	0.00000 Units	per Job	

Need for Vehicles and Equipment					
Year	Population	Jobs	Residential	Nonresidential	Total Units
2018	71,711	57,674	9.0	0.0	9.0
2019	72,974	58,438	9.2	0.0	9.2
2020	74,237	59,214	9.3	0.0	9.3
2021	75,500	59,999	9.5	0.0	9.5
2022	76,763	60,795	9.6	0.0	9.6
2023	78,026	61,602	9.8	0.0	9.8
2024	79,289	62,420	10.0	0.0	10.0
2025	80,552	63,249	10.1	0.0	10.1
2026	81,815	64,090	10.3	0.0	10.3
2027	83,078	64,941	10.4	0.0	10.4
2028	84,341	65,804	10.6	0.0	10.6
10-Yr Increase	12,630	8,130	1.6	0.0	1.6

Growth-Related Expenditures	$149,705	$0	$149,705

Parks and Open Space Impact Fees

Revenue Credits

A revenue credit is necessary for Parks and Open Space impact fees because the City of Missoula is using property tax revenue to retire debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Parks and Open Space Impact Fees

Figure P13 shows the proposed maximum supportable Parks and Open Space impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $1,953.77 per person and $0.00 per job.

Residential fees are derived from the average number of persons per housing unit and the total cost per person. For a residential unit with 1,800 square feet, the fee is $4,376 ($1,953.77 per person X 2.24 persons per housing unit).

Nonresidential fees are the product of the average number of jobs per 1,000 square feet of floor area (*Trip Generation,* ITE, 2017) and the total cost per job. Commercial / Retail development will pay $0 per 1,000 square feet of floor area ($0.00 per job X 2.34 jobs per 1,000 square feet).

Figure P13: Proposed Parks and Open Space Impact Fees

Fee Component	Cost per Person	Cost per Job
Community/Regional Park Land	$609.79	$0.00
Park Amenities	$1,411.47	$0.00
Trailheads	$19.45	$0.00
Vehicles and Equipment	$11.85	$0.00
2014 Parks & Trail Bond Credit	($152.09)	$0.00
2018 Open Space Bond Credit	($39.74)	$0.00
Subtotal	$1,860.73	$0.00
Administration Fee (5%)	$93.04	$0.00
Total	$1,953.77	$0.00

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$1,993**	$286	$1,707
751 to 1,000	1.37	**$2,677**	$320	$2,357
1,001 to 1,250	1.65	**$3,224**	$380	$2,844
1,251 to 1,500	1.88	**$3,673**	$380	$3,293
1,501 to 1,750	2.07	**$4,044**	$422	$3,622
1,751 to 2,000	2.24	**$4,376**	$422	$3,954
2,001 to 2,250	2.38	**$4,650**	$453	$4,197
2,251 to 2,500	2.51	**$4,904**	$453	$4,451
2,501 to 2,750	2.63	**$5,138**	$481	$4,657
2,751 to 3,000	2.74	**$5,353**	$481	$4,872
3,001 to 3,250	2.84	**$5,549**	$481	$5,068
3,251 to 3,500	2.93	**$5,725**	$481	$5,244
3,501 to 3,750	3.02	**$5,900**	$481	$5,419
3,751 to 4,000	3.10	**$6,057**	$481	$5,576
4,000 or More	3.17	**$6,193**	$481	$5,712

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$0**	$0	$0
Industrial	1.63	**$0**	$0	$0
Office / Other Service	2.97	**$0**	$0	$0
Institutional	0.93	**$0**	$0	$0

1. See Land Use Assumptions

Projected Parks and Open Space Impact Fee Revenue

Revenue projections assume implementation of the proposed Parks and Open Space impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure P14, Parks and Open Space fee revenue is expected to total approximately $24.68 million over the next 10 years, compared to projected expenditures of approximately $24.84 million.

Figure P14: Projected Parks and Open Space Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Community/Regional Park Land	$7,701,665	$0	$7,701,665
Park Amenities	$17,826,859	$0	$17,826,859
Trailheads	$245,657	$0	$245,657
Vehicles and Equipment	$149,705	$0	$149,705
2014 Parks & Trail Bond Credit	($1,920,856)	$0	($1,920,856)
2018 Open Space Bond Credit	($451,770)	$0	($451,770)
Administration Fee	$1,288,709	$0	$1,288,709
Total	$24,839,969	$0	$24,839,969

Year		Single Family $4,709 per unit	Multi-Family $3,146 per unit	Comm / Ret $0 per KSF	Industrial $0 per KSF	Office / Other $0 per KSF	Institutional $0 per KSF
		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$11,423,030	$13,253,956	$0	$0	$0	$0

Projected Fee Revenue	**$24,676,987**
Total Expenditures	**$24,839,969**

TRANSPORTATION SERVICE AREA REPORT

The Transportation Service Area Report includes components for Complete Streets, improved intersections, and commuter trails. The analysis uses an incremental expansion methodology, based on the existing level of service, for all components.

Service Area

The City of Missoula's transportation infrastructure functions as an integrated network. As a result, the service area for the Transportation Service Area Report is citywide.

Cost Allocation

Costs for Transportation are allocated to residential and nonresidential development based on average weekday person trips generated by type of development. Trip generation rates and trip adjustment factors are used to determine the proportionate impact of residential, commercial, industrial, office, and institutional development on Missoula's transportation network.

Service Demand Units

Average Weekday Person Trips are used as a measure of demand by land use. Person trips are based on vehicle occupancy, transportation mode share, and vehicle trips ends from the reference book, *Trip Generation, 10th Edition*, published by the Institute of Transportation Engineers (ITE) in 2017. A detailed explanation of the conversion from vehicle trips to person trips is included in Appendix B.

Trip Rate Adjustments

A vehicle trip end represents a vehicle entering or exiting a development (as if a traffic counter were placed across a driveway). Adjustment factors must be used when calculating vehicle trips in order to avoid double counting each trip, both at the origin and the destination. The basic trip adjustment factor is 50 percent. As discussed further below, the development impact fee methodology includes additional adjustments to make the fees proportionate to the infrastructure demand for particular types of development.

Commuter Trip Adjustment

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional two percent allocation of trips to residential development.

Adjustment for Pass-By Trips

For nonresidential development, the basic trip adjustment factor of 50 percent is applied to industrial, office/other services, and institutional categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The

remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Shown below in Figure T1, TischlerBise derived the estimated average number of person trips for residential development, by dwelling size, using 15 size thresholds. For nonresidential development, totals represent person trips generated per 1,000 square feet of floor area, by land use.

Figure T1: Person Trips by Dwelling Size

Development Type	Weekday Person Trip Ends	Trip Adjustment Factor	Weekday Person Trips/Service Demand Unit			
			Total	Vehicle	Transit	Non-Motorized
Residential (per housing unit)						
750 or less square feet	8.49	52%	4.41	3.88	0.04	0.49
751 to 1,000 sq. ft.	10.69	52%	5.56	4.89	0.06	0.61
Multi-Family Average	11.97	52%	6.22	5.47	0.06	0.68
1,001 to 1,250 sq. ft.	12.38	52%	6.44	5.67	0.06	0.71
1,251 to 1,500 sq. ft.	13.78	52%	7.17	6.31	0.07	0.79
1,501 to 1,750 sq. ft.	14.94	52%	7.77	6.84	0.08	0.85
1,751 to 2,000 sq. ft.	15.97	52%	8.30	7.30	0.08	0.91
2,001 to 2,250 sq. ft.	16.87	52%	8.77	7.72	0.09	0.96
Single Family Average	17.24	52%	8.96	7.88	0.09	0.99
2,251 to 2,500 sq. ft.	17.66	52%	9.18	8.08	0.09	1.01
2,501 to 2,750 sq. ft.	18.40	52%	9.57	8.42	0.10	1.05
2,751 to 3,000 sq. ft.	19.06	52%	9.91	8.72	0.10	1.09
3,001 to 3,250 sq. ft.	19.67	52%	10.23	9.00	0.10	1.13
3,251 to 3,500 sq. ft.	20.23	52%	10.52	9.26	0.11	1.16
3,501 to 3,750 sq. ft.	20.75	52%	10.79	9.50	0.11	1.19
3,751 to 4,000 sq. ft.	21.24	52%	11.04	9.72	0.11	1.21
4,001 or More sq. ft.	21.71	52%	11.29	9.94	0.11	1.24
Nonresidential (per 1,000 square feet)						
Commercial / Retail	80.65	33%	26.61	23.42	0.27	2.93
Industrial	10.60	50%	5.30	4.66	0.05	0.58
Office / Other Services	20.81	50%	10.41	9.16	0.10	1.15
Institutional	22.90	50%	11.45	10.08	0.11	1.26

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

Existing Conditions and Level-of-Service Standards

Complete Streets

The first component of the Transportation impact fee is Complete Streets. Missoula adopted a Complete Streets policy designed to ensure that all users of its transportation system are able to travel safely and conveniently on all streets and roadways. This includes providing facilities to better serve the needs of those who use transit by providing access to transit systems and providing access and safety for those who cannot or choose not to drive motor vehicles. The incremental expansion methodology is used to calculate the Complete Streets component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T2, Missoula has 32.1 lane miles of Complete Streets. Based on recent projects and projects included in the Activate Missoula 2045 Long Range Transportation Plan (March 2017), this analysis uses a cost per lane mile of $1.6 million. To derive the level-of-service standard, existing lane miles of Complete Streets are divided by 2018 person trips, yielding 0.52671 lane miles per 10,000 person trips (32.1 lane miles / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per lane mile, yielding a cost per person trip of $84.27 (0.52671 lane miles per 10,000 person trips / 10,000 X $1.6 million per lane mile).

Figure T2: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Lane Mile[1]	$1,600,000

Level-of-Service (LOS) Standards	
Existing Lane Miles of Complete Streets	32.1
2018 Person Trips	609,066
Lane Miles per 10,000 Person Trips	0.52671
Cost per Person Trip	**$84.27**

1. City of Missoula

Improved Intersections

The next component of the Transportation impact fee is improved intersections. This includes roundabouts and signalized intersections. The incremental expansion methodology is used to calculate the improved intersections component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T3, Missoula has 48 improved intersections – this does not include traffic signals located at the entrance of shopping centers, since those are project-level improvements designed to serve a specific development. Based on recent projects and projects included in the Activate Missoula 2045 Long Range Transportation Plan (March 2017), this analysis uses a cost per improved intersection of $450,000. To derive the level-of-service standard, existing improved intersections are divided by 2018 person trips, yielding 0.78809 improved intersections per 10,000 person trips (48 improved intersections / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per improved intersections, yielding a cost per person trip of $35.46 (0.78809 improved intersections per 10,000 person trips / 10,000 X $450,000 per improved intersection).

Figure T3: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Improved Intersection[1]	$450,000

Level-of-Service (LOS) Standards	
Existing Improved Intersections	48
2018 Person Trips	609,066
Improved Intersections per 10,000 Person Trips	0.78809
Cost per Person Trip	**$35.46**

1. City of Missoula

Commuter Trails

The final component of the Transportation impact fee is commuter trails. These trails were identified by Missoula staff because they are used by cyclists and pedestrians for commuting purposes. The incremental expansion methodology is used to calculate the commuter trails component of the impact fee. Level-of-service standards are assessed based on the 2018 person trips (see Figure T6).

As shown in Figure T4, Missoula has 20.3 miles of commuter trails. Based on recent projects, this analysis uses a commuter trail cost of $1.45 million per mile. To derive the level-of-service standard, existing miles of commuter trails are divided by 2018 person trips, yielding 0.33395 miles per 10,000 person trips (20.3 miles / (609,066 person trips / 10,000)). The level-of-service standard is converted to a cost per person trip by multiplying it by the cost per mile, yielding a cost per person trip of $48.42 (0.33395 miles per 10,000 person trips / 10,000 X $1.45 million per mile).

Figure T4: Existing Level-of-Service Standards

Cost Allocation Factors	
Cost per Mile[1]	$1,450,000

Level-of-Service (LOS) Standards	
Existing Miles of Commuter Trails	20.3
2018 Person Trips	609,066
Miles per 10,000 Person Trips	0.33395
Cost per Person Trip	**$48.42**

1. City of Missoula

2018 Open Space Bond Credit

In 2018, Missoula County voters approved a $15.0 million Open Space Bond that included funding for open space, trailheads, and trails. Because the City of Missoula will use property tax revenue to transportation infrastructure that is also included as part of this impact fee study, a credit must be given to offset the City's debt payments through 2038. This is done to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

The credit amount is based on the City of Missoula's future annual principal payments used to pay down the debt, shown in Figure T5. The total principal amount of the 2018 Open Space Bond is $15.0 million and the City of Missoula's share is $7.5 million. The City's share includes $5.25 million related to parks and open space infrastructure that is included as part of this impact fee study and $2.25 million related to transportation infrastructure (commuter trails) that is included as part of this impact fee study. The annual principal payment related to transportation infrastructure is divided by that year's person trips to determine the principal cost per person trip. Finally, the credit amount per service demand unit is found by taking the net present value of the annual principal costs per person trip, based on the expected coupon rate of the bond (4.00 percent). This produces a credit amount of $1.98 per person trip for the share of the bond related to transportation infrastructure – the parks and open space portion is outlined in the Parks and Open Space section of this report. This credit is integrated directly into the fee calculation.

Figure T5: 2018 Open Space Bond Credit

2018 Open Space Bond			
Year	Total	Parks	Transportation
2019	$219,280	$153,496	$65,784
2020	$255,482	$178,837	$76,645
2021	$259,619	$181,734	$77,886
2022	$267,894	$187,526	$80,368
2023	$281,341	$196,938	$84,402
2024	$294,787	$206,351	$88,436
2025	$310,302	$217,211	$93,091
2026	$325,817	$228,072	$97,745
2027	$342,367	$239,657	$102,710
2028	$355,813	$249,069	$106,744
2029	$370,294	$259,206	$111,088
2030	$387,878	$271,514	$116,363
2031	$407,530	$285,271	$122,259
2032	$428,217	$299,752	$128,465
2033	$449,938	$314,957	$134,981
2034	$471,659	$330,161	$141,498
2035	$491,312	$343,918	$147,393
2036	$510,964	$357,675	$153,289
2037	$524,410	$367,087	$157,323
2038	$545,097	$381,568	$163,529
Total	$7,500,000	$5,250,000	$2,250,000

2018 Open Space Bond			
Year	Transportation	Person Trips	Per Person Trip
2019	$65,784	620,107	$0.11
2020	$76,645	631,248	$0.12
2021	$77,886	642,454	$0.12
2022	$80,368	653,756	$0.12
2023	$84,402	665,147	$0.13
2024	$88,436	676,634	$0.13
2025	$93,091	688,209	$0.14
2026	$97,745	699,884	$0.14
2027	$102,710	711,635	$0.14
2028	$106,744	723,495	$0.15
2029	$111,088	735,446	$0.15
2030	$116,363	747,482	$0.16
2031	$122,259	759,622	$0.16
2032	$128,465	771,865	$0.17
2033	$134,981	784,216	$0.17
2034	$141,498	796,658	$0.18
2035	$147,393	809,213	$0.18
2036	$153,289	821,859	$0.19
2037	$157,323	834,628	$0.19
2038	$163,529	847,501	$0.19
Total	$2,250,000	227,394	$3.03
	Coupon Rate		4.00%
	Net Present Value		**$1.98**

Projected Service Unit Demand and Demand for Services

To accommodate demand from projected development over the next 10 years, Missoula will construct additional lane miles of Complete Streets, improved intersections, and commuter trails. Trip generation rates and trip adjustment factors convert projected development into average weekday person trips. Based on estimates shown in Figure T6, existing development generates 609,066 person trips (weekday person trips by type of development X existing development). As shown in Figure T6, future development in Missoula will generate 114,429 additional person trips over the next 10 years.

Missoula's existing infrastructure, highlighted in yellow, includes 32.1 lane miles of Complete Streets, 48.0 improved intersections, and 20.3 miles of commuter trails. To maintain the existing infrastructure standards, Missoula needs approximately 6.0 additional lane miles of Complete Streets, approximately 9.0 additional improved intersections, and approximately 3.9 additional miles of commuter trails to accommodate projected development over the next 10 years.

Figure T6: Projected Travel Demand

Development Type	Development Unit	ITE Code	Weekday PTE	Trip Adjustment	Weekday Person Trips
Single Family	Housing Unit	210	17.24	52%	8.96
Multi-Family	Housing Unit	220	11.97	52%	6.22
Commercial / Retail	1,000 Sq Ft	820	80.65	33%	26.61
Industrial	1,000 Sq Ft	110	10.60	50%	5.30
Office / Other Service	1,000 Sq Ft	710	20.81	50%	10.41
Institutional	1,000 Sq Ft	520	22.90	50%	11.45

		2018	2019	2020	2021	2022	2023	2028	10-Year
		Base Year	1	2	3	4	5	10	Increase
Development	Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	22,489	**2,426**
	Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	17,394	**4,214**
	Commercial / Retail KSF	8,215	8,315	8,416	8,518	8,622	8,727	9,275	**1,060**
	Industrial KSF	4,050	4,085	4,121	4,158	4,195	4,232	4,423	**373**
	Office / Other Service KSF	5,408	5,500	5,594	5,689	5,785	5,883	6,393	**985**
	Institutional KSF	4,451	4,665	4,882	5,101	5,324	5,549	6,725	**2,275**
Avg Wkdy Person Trips	Single-Family Trips	179,761	181,935	184,110	186,284	188,458	190,632	201,502	**21,741**
	Multi-Family Trips	81,982	84,603	87,223	89,844	92,465	95,086	108,190	**26,208**
	Residential Trips	261,743	266,538	271,333	276,128	280,923	285,718	309,692	**47,949**
	Commercial / Retail Trips	218,604	221,251	223,944	226,660	229,421	232,216	246,806	**28,202**
	Industrial Trips	21,463	21,652	21,843	22,038	22,233	22,431	23,442	**1,979**
	Office / Other Service Trips	56,295	57,257	58,232	59,221	60,225	61,242	66,550	**10,254**
	Institutional Trips	50,960	53,409	55,896	58,407	60,955	63,540	77,005	**26,045**
	Nonresidential Trips	347,322	353,569	359,915	366,326	372,833	379,429	413,802	**66,480**
	Total Person Trips	609,066	620,107	631,248	642,454	653,756	665,147	723,495	**114,429**
Demand	Complete Street Lane Miles	32.1	32.7	33.3	33.9	34.5	35.1	38.1	**6.0**
	Improved Intersections	48.0	48.9	49.7	50.6	51.5	52.4	57.0	**9.0**
	Commuter Trails	20.3	20.7	21.1	21.5	21.8	22.2	24.2	**3.9**

Transportation Impact Fees

Revenue Credits

A revenue credit is necessary for Transportation impact fees because the City of Missoula will use property tax revenue to retire debt. A credit must be given to offset the City's debt payments. This is done so as to avoid double payment – once through the payment of impact fees and again through the payment of property taxes.

Proposed Transportation Impact Fees

Figure T7 shows the proposed maximum supportable Transportation impact fees for residential and nonresidential development in Missoula and includes an administration fee of five percent. The cost per service demand unit is $174.49 per person trip.

All fees are derived from the average weekday person trips and the total cost per person trip. For a residential unit with 1,800 square feet, the fee is $1,356 ($174.49 per person trip X 8.30 person trips per housing unit). Commercial / Retail development will pay $4,643 per 1,000 square feet of floor area ($174.49 per person trip X 26.61 person trips per 1,000 square feet).

Figure T7: Proposed Transportation Impact Fees

Fee Component	Cost per Trip
Complete Streets	$84.27
Improved Intersections	$35.46
Commuter Trails	$48.42
2018 Open Space Bond Credit	($1.98)
Subtotal	$166.18
Administration Fee (5%)	$8.31
Total	$174.49

Residential Development	Development Fees per Unit			
Size of Unit	Avg Wkdy Person Trips[1]	Proposed Fees	Current Fees	Increase / Decrease
750 or Less	4.41	**$769**	$733	$36
751 to 1,000	5.56	**$970**	$814	$156
1,001 to 1,250	6.44	**$1,124**	$871	$253
1,251 to 1,500	7.17	**$1,251**	$972	$279
1,501 to 1,750	7.77	**$1,356**	$1,100	$256
1,751 to 2,000	8.30	**$1,448**	$1,174	$274
2,001 to 2,250	8.77	**$1,530**	$1,273	$257
2,251 to 2,500	9.18	**$1,602**	$1,331	$271
2,501 to 2,750	9.57	**$1,670**	$1,411	$259
2,751 to 3,000	9.91	**$1,729**	$1,459	$270
3,001 to 3,250	10.23	**$1,785**	$1,505	$280
3,251 to 3,500	10.52	**$1,836**	$1,505	$331
3,501 to 3,750	10.79	**$1,883**	$1,505	$378
3,751 to 4,000	11.04	**$1,926**	$1,505	$421
4,000 or More	11.29	**$1,970**	$1,505	$465

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Avg Wkdy Person Trips[1]	Proposed Fees	Current Fees	Increase / Decrease
Commercial / Retail	26.61	**$4,643**	$3,205	$1,438
Industrial	5.30	**$925**	$550	$375
Office / Other Service	10.41	**$1,816**	$1,447	$369
Institutional	11.45	**$1,998**	$1,447	$551

1. See Land Use Assumptions

Projected Transportation Impact Fee Revenue

Revenue projections assume implementation of the proposed Transportation impact fees and that development over the next 10 years is consistent with the Land Use Assumptions described in Appendix A. To the extent the rate of development either accelerates or slows down, there will be a corresponding change in the impact fee revenue. As shown in Figure T8, Transportation fee revenue is expected to total approximately $19.97 million over the next 10 years, compared to projected expenditures of $19.99 million.

Figure T8: Projected Transportation Impact Fee Revenue

Fee Component	Growth Share	Existing Share	Total
Complete Streets	$9,643,337	$0	$9,643,337
Improved Intersections	$4,058,137	$0	$4,058,137
Commuter Trails	$5,541,049	$0	$5,541,049
2018 Open Space Bond Credit	($204,941)	$0	($204,941)
Administration Fee	$951,879	$0	$951,879
Total	$19,989,461	$0	$19,989,461

		Single Family $1,563 per unit	Multi-Family $1,085 per unit	Comm / Ret $4,643 per KSF	Industrial $925 per KSF	Office / Other $1,816 per KSF	Institutional $1,998 per KSF
Year		Housing Unit	Housing Unit	KSF	KSF	KSF	KSF
Base	2018	20,063	13,180	8,215	4,050	5,408	4,451
Year 1	2019	20,305	13,602	8,315	4,085	5,500	4,665
Year 2	2020	20,548	14,023	8,416	4,121	5,594	4,882
Year 3	2021	20,791	14,444	8,518	4,158	5,689	5,101
Year 4	2022	21,033	14,866	8,622	4,195	5,785	5,324
Year 5	2023	21,276	15,287	8,727	4,232	5,883	5,549
Year 6	2024	21,519	15,708	8,833	4,270	5,982	5,778
Year 7	2025	21,761	16,130	8,941	4,308	6,082	6,010
Year 8	2026	22,004	16,551	9,051	4,346	6,185	6,246
Year 9	2027	22,246	16,973	9,162	4,384	6,288	6,483
Year 10	2028	22,489	17,394	9,275	4,423	6,393	6,725
10-Year Increase		2,426	4,214	1,060	373	985	2,275
Projected Revenue		$3,792,829	$4,572,998	$4,920,837	$345,238	$1,789,262	$4,544,583

Projected Fee Revenue	**$19,965,746**
Total Expenditures	**$19,989,461**

APPENDIX A: LAND USE ASSUMPTIONS

The City of Missoula, Montana, retained TischlerBise to analyze the impacts of development on its capital facilities and to calculate development impact fees based on that analysis. The population, housing unit, and job projections contained in this document provide the foundation for the development impact fee study. To evaluate demand for growth-related infrastructure from various types of development, TischlerBise prepared documentation on demand indicators by type of housing unit, jobs and floor area by type of nonresidential development, and average weekday vehicle trip generation rates. These metrics (explained further below) are the service units and demand indicators used in the development impact fee study.

Development impact fees are based on the need for growth-related improvements, and they must be proportionate by type of land use. The demographic data and development projections are used to demonstrate proportionality and to anticipate the need for future infrastructure. Demographic data reported by the U.S. Census Bureau, and data provided by Missoula's Development Services Department, are used to calculate base year estimates and annual projections for a 10-year horizon. Development impact fee studies typically look out five to ten years, with the expectation that fees will be updated every three to five years.

Summary of Growth Indicators

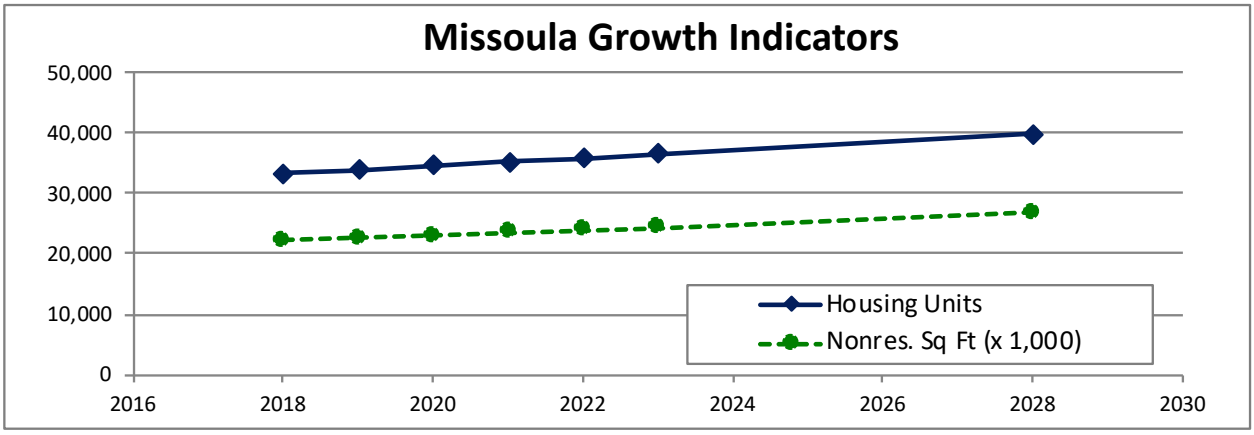
Key development projections for Missoula's development impact fee study are housing units and nonresidential floor area, summarized in Figure A1. These projections are used to estimate development fee revenue and to indicate the anticipated need for growth-related infrastructure. Development impact fees methodologies are designed to reduce sensitivity to development projections in the determination of the proportionate-share fee amounts. If actual development is slower than projected, fee revenue will decline, but so will the need for growth-related infrastructure. In contrast, if development is faster than anticipated, Missoula will receive more fee revenue, but it will also need to accelerate infrastructure improvements to keep pace with the actual rate of development.

Residential development projections use population and household estimates, by Traffic Analysis Zone (TAZ), provided by Missoula's Development Services Department. Household projections through 2027 are used to project population growth over the same time period. Nonresidential projections are based on *Activate Missoula 2045* employment estimates, data provided by Missoula's Development Services Department, and Institute of Transportation Engineers employees per square foot factors.

Based on these projections, development over the next ten years averages 664 residential units per year and 469,000 square feet of nonresidential floor area per year.

Figure A1: Summary of Development Projections and Growth Rates

	2018	2019	2020	2021	2022	2023	2028	2018 to 2028 Average Annual Increase	2018 to 2028 Average Annual Compound Growth Rate
Housing Units	33,243	33,907	34,571	35,235	35,899	36,563	39,883	664	1.92%
Nonres. Sq Ft (x 1,000)	22,123	22,565	23,013	23,466	23,925	24,391	26,816	469	1.97%



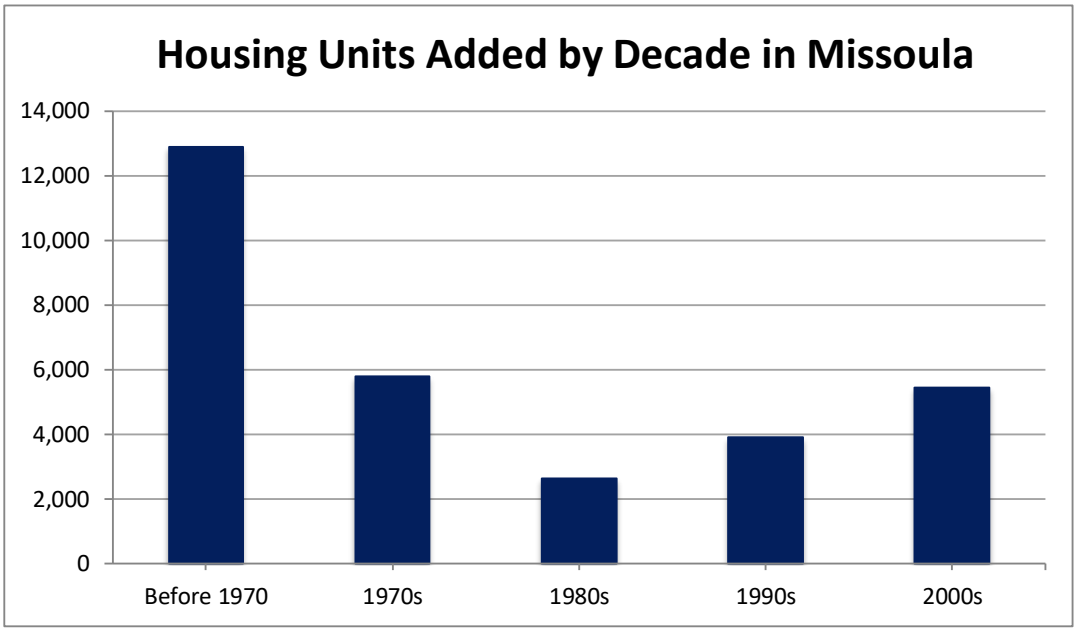
Residential Development

In 2000, the U.S. Census Bureau estimated Missoula's population at 57,053 with approximately 25,225 housing units. By the 2010 Census total population grew to approximately 66,788 persons and housing units increased to 30,682.

Figure A2: Historical Residential Construction

Census 2010 Population	66,788
Census 2010 Housing Units	30,682
Census 2000 Housing Units	25,225
New Housing Units 2000 to 2010	5,457

Missoula added an average of 546 housing units per year from 2000 to 2010.



Source: U.S. Census Bureau, Census 2010 Summary File 1, Census 2000 Summary File 1, 2012-2016 5-Year American Community Survey (for 1990s and earlier, adjusted to yield total units in 2000).

Housing permit data by housing type for the last ten years are shown in Figure A3. Missoula has seen a greater percentage of multi-dwelling unit permits over the last ten years. Over the last five years, multi-dwelling unit permits have increased at a greater rate than single and duplex permits, resulting in a 2013-2017 housing permit mix of 37 percent single and duplex permits and 63 percent multi dwelling permits. Over the last five years an average of 648 units were permitted annually. Approximately 36 permits annually are located in the County.

Figure A3: Building Permit History – Missoula Growth Area

	Housing Mix		Average Annual Permits	
Housing Type	5-Year	10-Year	5-Year	10-Year
Single & Duplex	37%	41%	237	199
Multi-Dwelling	63%	59%	411	292
Total	100%	100%	648	491

Source: City of Missoula.

Persons per Housing Unit

According to the U.S. Census Bureau, a household is a housing unit occupied by year-round residents. Development fees often use per capita standards and persons per housing unit (PPHU) or persons per household (PPH) to derive proportionate share fee amounts. When PPHU is used in the fee calculations, infrastructure standards are derived using year-round population. When PPH is used in the fee calculations, the development fee methodology assumes a higher percentage of housing units will be occupied, thus requiring seasonal or peak population to be used when deriving infrastructure standards. **TischlerBise recommends that development fees for residential development in Missoula be imposed according to the year-round number of residents per housing unit.**

Persons per housing unit (PPHU) calculations require data on population and the types of units by structure. The 2010 census did not obtain detailed information using a "long-form" questionnaire. Instead, the U.S. Census Bureau switched to a continuous monthly mailing of surveys, known as the American Community Survey (ACS), which has limitations due to sample-size constraints. For example, data on detached housing units are now combined with attached single units (commonly known as townhouses). For development fees in Missoula, detached stick-built units and attached units (commonly known as townhouses, which share a common sidewall, but are constructed on an individual parcel of land) are included in the "Single-Family Unit" category. The second residential category includes duplexes and all other structures with two or more units on an individual parcel of land. This category is referred to as "Multi-Family" Unit. (Note: housing unit estimates from ACS will not equal decennial census counts of units. These data are used only to derive the custom PPHU factors for each type of unit).

Figure A4 below shows the 2012-2016 5-year ACS estimates for Missoula. Single-family units averaged 2.41 persons per housing unit (46,825 persons / 19,429 housing units). Multi-family units averaged 1.61 persons per housing unit (20,083 persons / 12,507 housing units). In 2016, Missoula's housing stock averaged 2.10 persons per housing unit. This PPHU factor will be used in later calculations.

Figure A4: Persons per Housing Unit by Type of Unit

Type of Structure	Persons	House-holds	Persons per Household	Housing Units	Persons per Housing Unit	Housing Mix	Vacancy Rate
Single-Family Unit[1]	46,734	18,888	2.47	19,383	2.41	60.69%	2.6%
Multi-Family Unit[2]	20,174	11,327	1.78	12,553	1.61	39.31%	9.8%
Total	66,908	30,215	2.21	31,936	2.10	100.00%	5.4%

Source: TischlerBise analysis; U.S. Census Bureau, 2012-2016 American Community Survey, 5-Year Estimates.

1. Includes detached, attached (townhouse), and mobile home units.

2. Includes duplexes and structures with two or more units.

Current Estimate of Population and Housing Units

Missoula's Development Services Department provided population and household estimates for 2017. The 2017 household population was 70,448, and the 2017 group quarters population was 3,209. In 2017, Missoula had an estimated total population of 73,657 (70,448 + 3,209) occupying 30,646 households. TischlerBise uses these estimates in combination with household projections and building permit data provided by the Missoula's Development Services Department to derive base year population and housing unit estimates.

Based on Missoula's household projections, the City expects to add a baseline of 571 households per year over the next twenty years. A 10 percent adjustment factor is applied to this estimate to account for annexations, based on discussions with Missoula's Development Services Department and analysis of building permits from the last ten years. As a result, Missoula expects to add 629 households annually over the next twenty years. Thus, there are an estimated 31,274 households (30,646 households in 2017 + 629 new households) in Missoula in 2018.

To determine the total number of housing units in 2018, TischlerBise converts 2018 households (31,274) to housing units by dividing the increase in households between 2017 and 2018 by the 2016 ACS occupancy rate (629 increase in households / 94.6 percent occupancy rate). This number is added to the 2017 estimate of housing units. In 2018, Missoula has a total of 33,244 housing units. 2017 housing units are allocated by type based on the ACS housing mix shown in Figure A4. The projected annual increase in housing units are allocated by type based on historical building permit data provided by Missoula, as shown in Figure A3. Between 2013 and 2017, 37 percent of new units permitted were single-family, while 63 percent of new units permitted were multi-family. In 2018, Missoula has 20,063 single-family units and 13,181 multi-family units.

TischlerBise converts the increase in housing units to household population based on the 2016 ACS PPHU factors shown in Figure A4 (70,448 household population in 2017 + (243 new single-family units x 2.41 persons per unit) + (422 new multi-family units x 1.61 persons per unit)). The group quarters population is assumed to remain constant at 3,209 throughout the ten-year study period. As a result, Missoula's 2018 total population is 74,921.

Projected Population and Housing Units

Missoula's Development Services Departments produced population and household projections through 2027. Based on these projections and historical building permit data, TischlerBise assumes an annual increase of 629 households over the next twenty years. The household projections serve as the basis for the housing unit and population projections. TischlerBise converts households to housing units by dividing the annual increase in households by the 2016 ACS occupancy rate (94.6%). This number is added to the previous year's estimate of housing units. Housing unit type is estimated based on the average share of new units by type in Missoula between 2013 and 2017. For example, to determine the number of single-family units in 2019, the increase in housing units between 2018 and 2019 (664) is multiplied by the single-family share of units (37%). This results in an increase of 243 single-family units. TischlerBise adds this increase to the 2018 number of housing units (243 new single-family units + 20,063 single-family units in 2018) which results in 20,306 single-family housing units in 2019.

These projections result in an estimated 10-year increase of 6,644 housing units, as shown in Figure A5. The annual increase in housing units is used to project future population growth based on 2016 ACS PPHU factors derived in Figure A4. As previously discussed, the estimated group quarters population is held constant over the 10-year study period. This results in a 10-year increase of 12,639 persons.

Figure A5: Population and Housing Unit Projections

	2018	2019	2020	2021	2022	2023	2028	10-Year
	Base Yr	1	2	3	4	5	10	Increase
Population								
HH Population	71,711	72,974	74,237	75,500	76,763	78,026	84,341	**12,630**
Group Quarters	3,209	3,209	3,209	3,209	3,209	3,209	3,209	**0**
Total Population	**74,920**	**76,183**	**77,446**	**78,709**	**79,972**	**81,235**	**87,550**	**12,630**
Housing								
Households	31,275	31,903	32,532	33,160	33,789	34,418	37,561	**6,286**
Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	22,489	**2,426**
Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	17,394	**4,214**
Total Housing Units	**33,243**	**33,907**	**34,571**	**35,235**	**35,899**	**36,563**	**39,883**	**6,640**

	2018-19	2019-20	2020-21	2021-22	2022-23	2027-28	Avg
	1	2	3	4	5	10	Increase
Total Population	1,263	1,263	1,263	1,263	1,263	1,263	**1,263**
Households	629	629	629	629	629	629	**629**
Single-Family Units	243	243	243	243	243	243	**243**
Multi-Family Units	421	421	421	421	421	421	**421**
Total Housing Units	664	664	664	664	664	664	**664**

Nonresidential Development

In addition to data on residential development, the calculation of development impact fees requires data on nonresidential development. TischlerBise uses the term "jobs" to refer to employment by place of work. In Figure A6, gray shading indicates the nonresidential development prototypes used by TischlerBise to derive nonresidential floor area and average weekday vehicle trips ends.

The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 427 square feet per job. For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 615 square feet per job. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 337 square feet per job. For Institutional development both Elementary School (ITE 520), with an average of 1,076 square feet per job, and Hospital (ITE 610) with 354 square feet per job, are reasonable proxies.

Figure A6: Nonresidential Service Units per Development Unit

ITE Code	Land Use / Size	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	**Light Industrial**	**1,000 Sq Ft**	**4.96**	**3.05**	**1.63**	**613**
130	Industrial Park	1,000 Sq Ft	3.37	2.91	1.16	862
140	Manufacturing	1,000 Sq Ft	3.93	2.47	1.59	629
150	Warehousing	1,000 Sq Ft	1.74	5.05	0.34	2,941
254	Assisted Living	bed	2.60	4.24	0.61	na
310	Hotel	room	8.36	14.34	0.58	na
520	**Elementary School**	**1,000 Sq Ft**	**19.52**	**21.00**	**0.93**	**1,075**
530	High School	1,000 Sq Ft	14.07	22.25	0.63	1,587
540	Community College	student	1.15	14.61	0.08	na
550	University/College	student	1.56	8.89	0.18	na
610	**Hospital**	**1,000 Sq Ft**	**10.72**	**3.79**	**2.83**	**353**
620	Nursing Home	bed	3.06	2.91	1.05	na
710	**General Office (average size)**	**1,000 Sq Ft**	**9.74**	**3.28**	**2.97**	**337**
715	Single Tenant Office	1,000 Sq Ft	11.25	3.77	2.98	336
720	Medical-Dental Office	1,000 Sq Ft	34.80	8.70	4.00	250
730	Government Office	1,000 Sq Ft	22.59	7.45	3.03	330
820	**Shopping Center (average size)**	**1,000 Sq Ft**	**37.75**	**16.11**	**2.34**	**427**

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Current Estimate of Nonresidential Floor Area and Employment

TischlerBise uses *Activate Missoula 2045* employment projections to estimate the base year number of jobs. The number of jobs in Missoula in 2018 is estimated to be 57,674. Missoula's Development Services Department provided floor area estimates with the exception of exempt properties. The floor area for University of Montana and St. Patrick Hospital were estimated using ITE factors, as shown in Figure A6, and employment estimates for the two institutions as published in the FY2018 Adopted Budget. 2018 estimated floor area totals 22.12 million square feet. Base year Commercial/Retail development accounts for approximately 8.22 million square feet, Industrial development is approximately 4.05 million square feet, Office / Other Service development totals approximately 5.41 million square feet, and Institutional development totals approximately 4.45 million square feet.

Figure A7: Estimated Nonresidential Floor Area and Employment

Nonresidential Category	2018 Jobs[1]	Percent of Total Jobs	2018 Estimated Floor Area[2]	Jobs per 1,000 Sq. Ft.[3]
Commercial / Retail[4]	16,970	29.4%	8,215,103	2.07
Industrial[5]	6,652	11.5%	4,049,655	1.64
Office / Other Service[6]	19,175	33.2%	5,407,821	3.55
Institutional[7]	14,877	25.8%	4,450,654	3.34
Total	57,674	100.0%	22,123,233	

1. Source: Missoula staff, Activate Missoula 2045.
2. Source: Missoula staff.
3. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).
4. Major sectors are Retail Trade and Food Services.
5. Major sectors are Wholesale Trade, Manufacturing, and Construction.
6. Major sectors are Professional, Scientific, & Technical Services and Administration & Support.
7. Major sectors are Education (University of Montana) and Health Care (St. Patrick Hospital).

Projected Nonresidential Floor Area and Employment

Missoula's Development Services Department provided employment estimates and projections for the years between 2015 and 2045 by industry sector. TischlerBise projects annual employment growth in Missoula between 2018 and 2028 based on the compound annual growth rates for jobs by industry sector between 2015 and 2045. TischlerBise uses ITE square foot per employee factors, as shown in Figure A6, to project the corresponding growth in nonresidential square footage over the same time period. For example, Commercial/Retail employment is projected to increase by 233 jobs between 2018 and 2019. TischlerBise applies the square foot per employee factor shown in Figure A6 to the increase in jobs to project the increase in Commercial/Retail square footage between 2018 and 2019 (233 jobs x 427 square feet per job), resulting in an increase of approximately 106,000 square feet of Commercial/Retail development. These calculations result in an estimated 10-year increase of 8,130 jobs and 4.69 million square feet.

Figure A8: Employment and Nonresidential Floor Area Projections

	2018	2019	2020	2021	2022	2023	2028	10-Year
	Base Yr	1	2	3	4	5	10	Increase
Jobs	2.157	1.902						
Commercial / Retail	16,970	17,203	17,440	17,679	17,922	18,168	19,452	**2,482**
Industrial	6,652	6,710	6,769	6,829	6,889	6,950	7,261	**609**
Office / Other Service	19,175	19,449	19,727	20,009	20,295	20,585	22,098	**2,923**
Institutional	14,877	15,076	15,278	15,482	15,689	15,899	16,993	**2,116**
Total Jobs	**57,674**	**58,438**	**59,214**	**59,999**	**60,795**	**61,602**	**65,804**	**8,130**
Nonresidential Floor Area (x 1,000)								
Commercial / Retail	8,215	8,315	8,416	8,518	8,622	8,727	9,275	**1,060**
Industrial	4,050	4,085	4,121	4,158	4,195	4,232	4,423	**373**
Office / Other Service	5,408	5,500	5,594	5,689	5,785	5,883	6,393	**985**
Institutional	4,451	4,665	4,882	5,101	5,324	5,549	6,725	**2,275**
Total Nonresidential KSF	**22,123**	**22,565**	**23,013**	**23,466**	**23,925**	**24,391**	**26,816**	**4,693**

	2018-19	2019-20	2020-21	2021-22	2022-23	2027-28	Avg
	1	2	3	4	5	10	Increase
Commercial / Retail Jobs	233	237	239	243	246	264	**248**
Industrial Jobs	58	59	60	60	61	63	**61**
Office / Other Service Jobs	274	278	282	286	290	311	**292**
Institutional Jobs	199	202	204	207	210	225	**212**
Total Jobs	764	776	785	796	807	863	**813**
Commercial / Retail KSF	99	101	102	104	105	113	**106**
Industrial KSF	36	36	37	37	37	39	**37**
Office / Other Service KSF	92	94	95	96	98	105	**99**
Institutional KSF	214	217	219	223	226	242	**227**
Total Nonresidential KSF	441	448	453	459	466	498	**469**

Average Weekday Vehicle Trips

Average Weekday Vehicle Trips are used as a measure of demand by land use. Vehicle trips are estimated using average weekday vehicle trip ends from the reference book, *Trip Generation, 10th Edition*, published by the Institute of Transportation Engineers (ITE) in 2017. A vehicle trip end represents a vehicle entering or exiting a development (as if a traffic counter were placed across a driveway). Adjustment factors must be used when calculating vehicle trips in order to avoid double counting each trip, both at the origin and the destination.

Trip Rate Adjustments

The basic trip adjustment factor is 50 percent. As discussed further below, the development impact fee methodology includes additional adjustments to make the fees proportionate to the infrastructure demand for particular types of development.

Commuter Trip Adjustment

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional 2 percent allocation of trips to residential development.

Adjustment for Pass-By Trips

For nonresidential development the basic trip adjustment factor of 50 percent is applied to industrial, institutional, and office/other service categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Average Residential Vehicle Trip Rates

The Institute of Transportation Engineers (ITE) publishes national average trip generation rates for residential development. Based on data published by the Institute of Transportation Engineers (*Trip Generation, 10th Edition, 2017)*, single-family residential development generates 9.44 (ITE 210) average weekday vehicle trip ends per dwelling. Multi-family residential development generates 6.65 (ITE 221) average weekday vehicle trip ends per dwelling on average.

Demand Indicators by Dwelling Size

As an alternative to simply using national average trip generation rates for residential development, published by the Institute of Transportation Engineers (ITE), TischlerBise derived custom trip rates using local demographic data. Key inputs needed for the analysis (i.e. average number of persons and vehicles available per housing unit) are available from American Community Survey (ACS) data.

Missoula Control Totals

The 2010 census did not obtain detailed information using a "long-form" questionnaire. Instead, the U.S. Census Bureau switched to a continuous monthly mailing of surveys, known as the American Community Survey (ACS), which has limitations due to sample-size constraints. For example, data on detached housing units are now combined with attached single units (commonly known as townhouses). Part of the rationale for deriving fees by house size, as discussed further below, is to address this ACS data limitation. Because townhouses generally have fewer bedrooms and less living space than detached units, fees by house size ensure proportionality and facilitate construction of affordable units.

According to the U.S. Census Bureau, a household is a housing unit occupied by year-round residents. Development fees often use per capita standards and persons per housing unit (PPHU) or persons per household (PPH) to derive proportionate share fee amounts. TischlerBise recommends that development fees for residential development in Missoula be imposed according to the year-round number of residents per housing unit. Figure A9 indicates the average number of year-round residents per housing unit. In 2016, the control total for Missoula is 2.10 persons per dwelling (i.e. weighted average for all types of housing).

Figure A9: Persons per Housing Unit

Type of Structure	Persons	House-holds	Persons per Household	Housing Units	Persons per Housing Unit	Housing Mix	Vacancy Rate
Single-Family Unit[1]	46,734	18,888	2.47	19,383	2.41	60.69%	2.6%
Multi-Family Unit[2]	20,174	11,327	1.78	12,553	1.61	39.31%	9.8%
Total	66,908	30,215	2.21	31,936	2.10	100.00%	5.4%

Source: TischlerBise analysis; U.S. Census Bureau, 2012-2016 American Community Survey, 5-Year Estimates.

1. Includes detached, attached (townhouse), and mobile home units.

2. Includes duplexes and structures with two or more units.

Trip generation rates are also dependent upon the average number of vehicles available per dwelling. Key independent variables needed for the analysis (i.e., vehicles available, housing units, households, and persons) are available from the U.S. Census Bureau American Community Survey (ACS). Figure A10 indicates an average of 1.62 vehicles per housing unit in Missoula.

Figure A10: Vehicles Available by Type of Housing Unit

Tenure	Vehicles Available[1]	Households[2] Single Family[3]	Households[2] Multi-Family	Households[2] Total	Vehicles per HH by Tenure
Owner-occupied	29,648	13,727	647	14,374	2.06
Renter-occupied	22,177	5,207	10,634	15,841	1.40
Total	51,825	18,934	11,281	30,215	1.72

Units per Structure	Vehicles Available	Housing Units[4]	Vehicles per Housing Unit
Single Family	35,567	19,429	1.83
Multi-Family	16,220	12,507	1.30
Total	51,787	31,936	1.62

1. Vehicles available by tenure from Table B25046, American Community Survey, 2012-2016.
2. Households by tenure and units in structure from Table B25032, American Community Survey, 2012-2016.
3. Attached or Detached.
4. Housing units from Table B25024, American Community Survey, 2012-2016.

Demand Indicators by Dwelling Size

Impact fees must be proportionate to the demand for infrastructure. Because averages per housing unit, for both persons and vehicle trip ends, have a strong, positive correlation to the number of bedrooms, TischlerBise recommends residential fee schedules that increase by unit size. Custom tabulations of demographic data by bedroom range can be created from individual survey responses provided by the U.S. Census Bureau in files known as Public Use Microdata Samples (PUMS). PUMS files are only available for areas of at least 100,000 persons with Missoula included in Public Use Microdata Areas (PUMA) 00200 (Appendix D).

Cells shaded yellow below are survey results for PUMA 00200. Unadjusted persons per housing unit (1.96), derived from PUMS data for the PUMA listed above, are adjusted upward to match the control totals for Missoula (2.10), as shown above in Figure A9. Adjusted persons per housing unit totals are shaded in gray.

Figure A11: Persons by Bedroom Range

Bedroom Range	Persons[1]	Vehicles Available[1]	Housing Units[1]	Housing Mix	Unadjusted PPHU	Adjusted PPHU[2]
0-2	2,531	2,639	1,901	38%	1.33	**1.43**
3	3,879	3,740	1,833	37%	2.12	**2.27**
4	2,188	1,999	870	17%	2.51	**2.70**
5+	1,135	971	373	7%	3.04	**3.27**
Total	9,733	9,349	4,977	100%	1.96	**2.10**

1. American Community Survey, Public Use Microdata Sample for Montana PUMA 200 (2012-2016 5-Year unweighted data).
2. Adjusted PPHU scaled to make unadjusted PPHU values match control totals for Missoula based on American Community Survey 2012-2016 5-Year Estimates.

Persons by Dwelling Size

Average floor area and number of persons by bedroom range are plotted in Figure A12 with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average number of persons, by dwelling size, using 15 size thresholds.

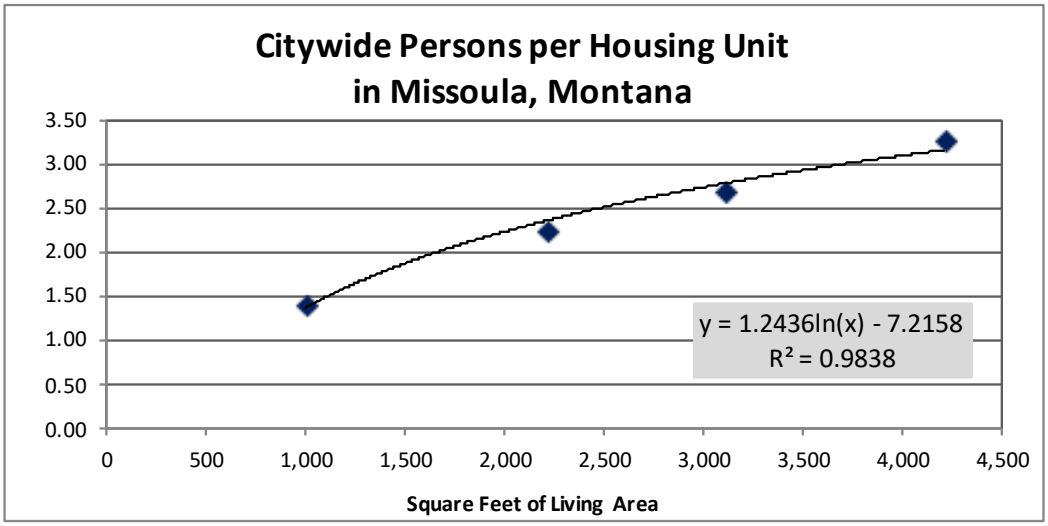
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) has an estimated average of 1.02 persons per dwelling. The largest floor area range (4,001 square feet or more) has an estimated average of 3.17 persons per dwelling.

Figure A12: Persons by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Persons
0-2	1,000	1.43
3	2,200	2.27
4	3,100	2.70
5+	4,200	3.27

Average persons per dwelling derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Unit size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the U.S. Census West region.

Fitted-Curve Values	
Sq Ft Range	Persons
750 or Less	1.02
751 to 1,000	1.37
1,001 to 1,250	1.65
1,251 to 1,500	1.88
1,501 to 1,750	2.07
1,751 to 2,000	2.24
2,001 to 2,250	2.38
2,251 to 2,500	2.51
2,501 to 2,750	2.63
2,751 to 3,000	2.74
3,001 to 3,250	2.84
3,251 to 3,500	2.93
3,501 to 3,750	3.02
3,751 to 4,000	3.10
4,001 or More	3.17



Trip Generation by Dwelling Size

Rather than rely on one methodology, the recommended trip generation rates shown at the bottom of Figure A13, shaded gray, are an average of trip rates based on persons and vehicles available for all types of housing units. In Missoula, each housing unit is expected to yield an average of 7.80 Average Weekday Vehicle Trip Ends (AWVTE), compared to the national average of 8.34 trip ends per household.

Figure A13: Average Weekday Vehicle Trip Ends by Bedroom Range

Bedroom Range	Persons[1]	Vehicles Available[1]	Housing Units[1]	Housing Mix	Unadjusted PPHU	Adjusted PPHU[2]	Unadjusted VPHU	Adjusted VPHU[2]
0-2	2,531	2,639	1,901	38%	1.33	**1.43**	1.39	1.20
3	3,879	3,740	1,833	37%	2.12	**2.27**	2.04	1.76
4	2,188	1,999	870	17%	2.51	**2.70**	2.30	1.98
5+	1,135	971	373	7%	3.04	**3.27**	2.60	2.25
Total	9,733	9,349	4,977	100%	1.96	**2.10**	1.88	1.62

National Averages According to ITE

ITE Code	AWVTE per Person	AWVTE per Vehicle	AWVTE per HU	Missoula Housing Mix
210 SFD	2.65	6.36	9.44	61%
220 Apt	3.31	5.10	6.65	39%
Weighted Avg	2.91	5.86	8.34	100%

Persons per Household
3.56
2.01
2.95

Vehicles per Household
1.48
1.30
1.41

Recommended AWVTE per Housing Unit

Bedroom Range	AWVTE per HU Based on Persons[3]	AWVTE per HU Based on Vehicles[4]	AWVTE per Housing Unit[5]
0-2	4.16	7.03	**5.60**
3	6.61	10.31	**8.46**
4	7.86	11.60	**9.73**
5+	9.52	13.19	**11.36**
Average	6.11	9.49	**7.80**

1. American Community Survey, Public Use Microdata Sample for Montana PUMA 200 (2012-2016 5-Year unweighted data).
2. Adjusted multipliers are scaled to make the average PUMS values match control totals for Missoula based on American Community Survey 2012-2016 5-Year Estimates.
3. Adjusted persons per housing unit multiplied by national weighted average trip rate per person.
4. Adjusted vehicles available per housing unit multiplied by national weighted average trip rate per vehicle.
5. Average trip rates based on persons and vehicles per housing unit.

Vehicle Trip Ends by Dwelling Size

To derive AWVTE by dwelling size, TischlerBise matched trip generation rates and average floor area, by bedroom range, as shown in Figure A13, with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average weekday vehicle trip ends, by dwelling size, using 15 size thresholds.

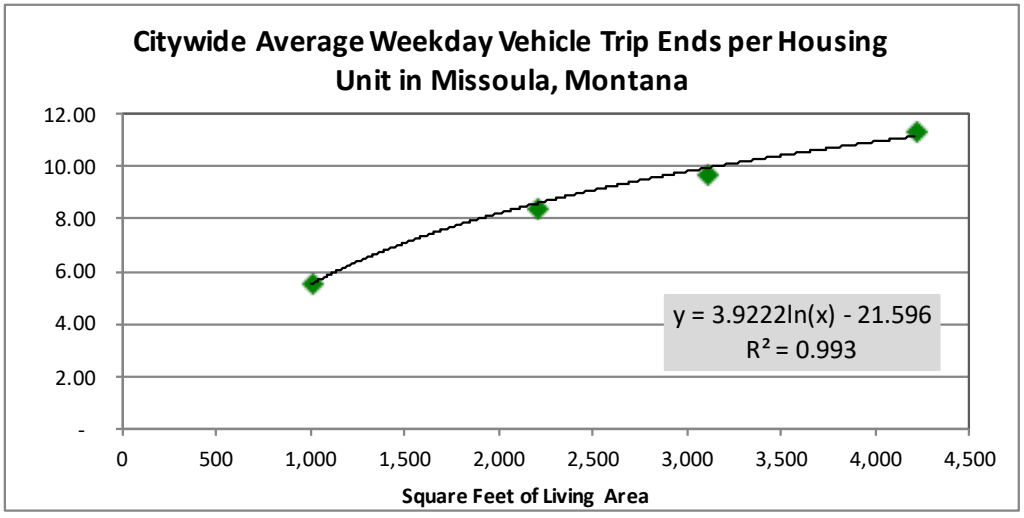
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) generates an estimated average of 4.37 trip ends per dwelling. The largest floor area range (4,001 square feet or more) generates an estimated average of 11.17 trip ends per dwelling.

Figure A14: Vehicle Trip Ends by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Trip Ends
0-2	1,000	5.60
3	2,200	8.46
4	3,100	9.73
5+	4,200	11.36

Average weekday vehicle trip ends derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Dwelling size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Trip Ends
750 or Less	4.37
751 to 1,000	5.50
1,001 to 1,250	6.37
1,251 to 1,500	7.09
1,501 to 1,750	7.69
1,751 to 2,000	8.22
2,001 to 2,250	8.68
2,251 to 2,500	9.09
2,501 to 2,750	9.47
2,751 to 3,000	9.81
3,001 to 3,250	10.12
3,251 to 3,500	10.41
3,501 to 3,750	10.68
3,751 to 4,000	10.93
4,001 or More	11.17



Functional Population

TischlerBise recommends functional population to allocate the cost of certain facilities to residential and nonresidential development. As shown in Figure A15, functional population accounts for people living and working in a jurisdiction. OnTheMap is a web-based mapping and reporting application that shows where workers are employed and where they live. It describes geographic patterns of jobs by their employment locations and residential locations as well as the connections between the two locations. OnTheMap was developed through a unique partnership between the U.S. Census Bureau and its Local Employment Dynamics (LED) partner states.

Residents that do not work are assigned 20 hours per day to residential development and four hours per day to nonresidential development (annualized averages). Residents that work in Missoula are assigned 14 hours to residential development and 10 hours to nonresidential development. Residents that work outside Missoula are assigned 14 hours to residential development. Inflow commuters are assigned 10 hours to nonresidential development. Based on 2015 functional population data for Missoula, the cost allocation for residential development is 65 percent while nonresidential development accounts for 35 percent of the demand for municipal facilities.

Figure A15: Functional Population

Service Demand Units in 2015				Demand Hours/Day	Person Hours
Residential					
Population	66,029				
Residents Not Working		32,408		20	648,160
Employed Residents		33,621			
Employed in Missoula			24,969	14	349,566
Employed outside Missoula			8,652	14	121,128
			Residential Subtotal		1,118,854
			Residential Share		**65%**
Nonresidential					
Non-working Residents		32,408		4	129,632
Jobs Located in Missoula		48,275			
Residents Employed in Missoula			24,969	10	249,690
Non-Resident Workers (inflow commuters)			23,306	10	233,060
			Nonresidential Subtotal		612,382
			Nonresidential Share		**35%**
				Total	1,731,236

Source: U.S. Census Bureau, OnTheMap 6.5 Application and LEHD Origin-Destination Employment Statistics.

Development Projections

Provided below is a summary of cumulative development projections used in the impact fee study. Base year estimates for 2018 are used in the impact fee calculations. Development projections are used to illustrate a possible future pace of demand for service units and cash flows resulting from revenues and expenditures associated with those demands.

Figure A16: Development Projections Summary

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	10-Year
	Base Yr	1	2	3	4	5	6	7	8	9	10	Increase
Population												
HH Population	71,711	72,974	74,237	75,500	76,763	78,026	79,289	80,552	81,815	83,078	84,341	**12,630**
Group Quarters	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	3,209	**0**
Total Population	**74,920**	**76,183**	**77,446**	**78,709**	**79,972**	**81,235**	**82,498**	**83,761**	**85,024**	**86,287**	**87,550**	**12,630**
Housing												
Households	31,275	31,903	32,532	33,160	33,789	34,418	35,046	35,675	36,303	36,932	37,561	**6,286**
Single-Family Units	20,063	20,305	20,548	20,791	21,033	21,276	21,519	21,761	22,004	22,246	22,489	**2,426**
Multi-Family Units	13,180	13,602	14,023	14,444	14,866	15,287	15,708	16,130	16,551	16,973	17,394	**4,214**
Total Housing Units	**33,243**	**33,907**	**34,571**	**35,235**	**35,899**	**36,563**	**37,227**	**37,891**	**38,555**	**39,219**	**39,883**	**6,640**
Jobs	2.157	1.902										
Commercial / Retail	16,970	17,203	17,440	17,679	17,922	18,168	18,418	18,671	18,928	19,188	19,452	**2,482**
Industrial	6,652	6,710	6,769	6,829	6,889	6,950	7,011	7,073	7,135	7,198	7,261	**609**
Office / Other Service	19,175	19,449	19,727	20,009	20,295	20,585	20,879	21,177	21,480	21,787	22,098	**2,923**
Institutional	14,877	15,076	15,278	15,482	15,689	15,899	16,112	16,328	16,547	16,768	16,993	**2,116**
Total Jobs	**57,674**	**58,438**	**59,214**	**59,999**	**60,795**	**61,602**	**62,420**	**63,249**	**64,090**	**64,941**	**65,804**	**8,130**
Nonresidential Floor Area (x 1,000)												
Commercial / Retail	8,215	8,315	8,416	8,518	8,622	8,727	8,833	8,941	9,051	9,162	9,275	**1,060**
Industrial	4,050	4,085	4,121	4,158	4,195	4,232	4,270	4,308	4,346	4,384	4,423	**373**
Office / Other Service	5,408	5,500	5,594	5,689	5,785	5,883	5,982	6,082	6,185	6,288	6,393	**985**
Institutional	4,451	4,665	4,882	5,101	5,324	5,549	5,778	6,010	6,246	6,483	6,725	**2,275**
Total Nonresidential KSF	**22,123**	**22,565**	**23,013**	**23,466**	**23,925**	**24,391**	**24,863**	**25,342**	**25,827**	**26,318**	**26,816**	**4,693**

APPENDIX B: PERSON TRIPS

Missoula is a unique community with residents and workers using varying modes to travel. In general, an impact fee study calculates future developments' impact on the City's transportation infrastructure. In suburban, greenfield communities that concentrate on roadway expansion to accommodate new vehicles, a development's impact is best estimated by calculating the new vehicle trips or vehicle miles traveled (VMT) generated by the development. However, based on the urban environment and residents' travel behaviors, a multimodal approach is necessary for the City of Missoula. This is also consistent with the capital improvements identified in the City's Capital Improvement Plan and Missoula's desire to develop Complete Streets to serve all modes of travel. As such, the multimodal approach will calculate the daily person trips generated by the varying development types in the study. To encompass the varying modes of travel used in Missoula, the methodology includes persons per vehicle trip, transit trip, and non-motorized trips.

Person Trip Methodology

According to the Institute of Transportation Engineers (ITE), there are several elements necessary to calculate person trips. The following equation is provided in the ITE's Trip Generation Handbook (2017):

> Person trips = [(vehicle occupancy) x (vehicle trips)] + transit trips + walk trips + bike trips

To create a more streamlined approach, this study uses "non-motorized trips" as the sum of walk and bike trips. The Trip Generation Handbook outlines the general approach to calculating person trips:

1. **Estimate vehicle trip ends generated by development type.** This study uses the vehicle trip rates found in ITE's Trip Generation Manual (2017).
2. **Determine mode share and vehicle occupancy.** Trip survey data from the National Household Transportation Survey (2017) is used to calculate needed factors.
3. **Convert vehicle trips to person trips.** This conversion calculates the total person trips by combining the vehicle trip mode share and vehicle occupancy.
4. **Calculate the estimated person trips by mode.** The mode share split is applied to the total person trip rate to calculate the specific person trip rate for vehicle, transit, and non-motorized trips per land use.

Residential Vehicle Trip Ends

The person trip methodology uses average weekday vehicle trip ends (AWVTE), shown in Figure A13, to calculate residential person trips. To derive AWVTE by dwelling size, TischlerBise matched trip generation rates and average floor area, by bedroom range, as shown in Figure B1, with a logarithmic trend line derived from 2016 square footage estimates provided by the U.S. Census Bureau (west region). Dwellings with two bedrooms or less average 1,000 square feet of floor area—based on multi-family dwellings

constructed in West census region. Three-bedroom dwellings average 2,200 square feet, four-bedroom dwellings average 3,100 square feet, and dwellings with five or more bedrooms average 4,200 square feet—based on single-family dwellings constructed in West census region. Using the trend line formula shown in the chart, TischlerBise derived the estimated average weekday vehicle trip ends, by dwelling size, using 15 size thresholds.

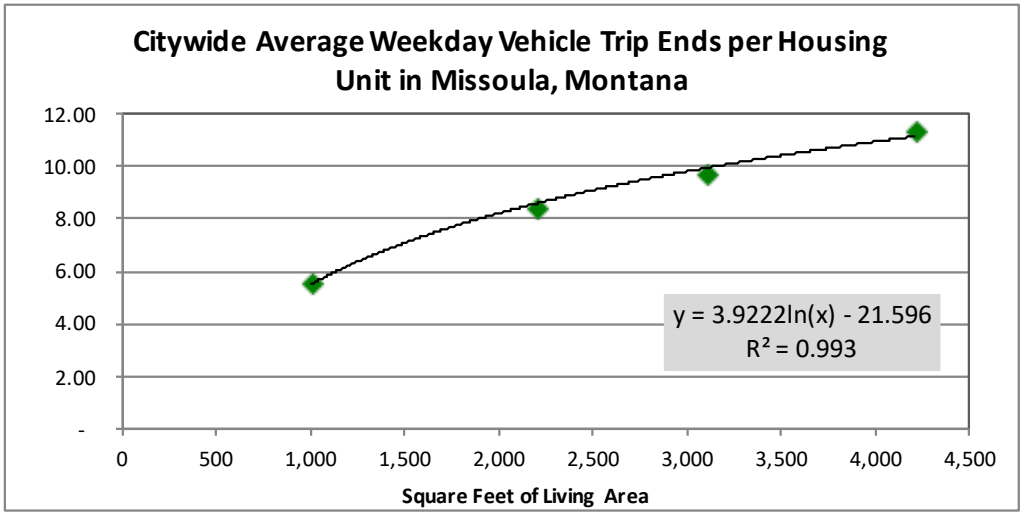
As shown in the upper-right corner of the table below, the smallest floor area range (750 square feet or less) generates an estimated average of 4.37 trip ends per dwelling. The largest floor area range (4,001 square feet or more) generates an estimated average of 11.17 trip ends per dwelling.

Figure B1: Vehicle Trip Ends by Dwelling Size

Actual Averages per Hsg Unit		
Bedrooms	Square Feet	Trip Ends
0-2	1,000	5.60
3	2,200	8.46
4	3,100	9.73
5+	4,200	11.36

Average weekday vehicle trip ends derived from 2016 ACS PUMS data for the area that includes Missoula. Dwelling size for 0-2 bedroom from the 2016 U.S. Census Bureau average for all multi-family units constructed in the Census West region. Dwelling size for all other bedrooms from the 2016 U.S. Census Bureau average for single-family units constructed in the Census West region.

Fitted-Curve Values	
Sq Ft Range	Trip Ends
750 or Less	4.37
751 to 1,000	5.50
1,001 to 1,250	6.37
1,251 to 1,500	7.09
1,501 to 1,750	7.69
1,751 to 2,000	8.22
2,001 to 2,250	8.68
2,251 to 2,500	9.09
2,501 to 2,750	9.47
2,751 to 3,000	9.81
3,001 to 3,250	10.12
3,251 to 3,500	10.41
3,501 to 3,750	10.68
3,751 to 4,000	10.93
4,001 or More	11.17



Nonresidential Vehicle Trip Ends

Vehicle trip generation for nonresidential land uses are calculated by using ITE's average daily trip end rates found in their recently published 10th edition of Trip Generation. The weekday trip end per 1,000 square feet factors highlighted in Figure B2 are used to estimate trip generation in Missoula.

The prototype for future Commercial/Retail development is an average-size Shopping Center (ITE 820). Commercial/Retail development (i.e. retail and eating / drinking places) is assumed to average 37.75 vehicle trip ends per 1,000 square feet of floor area. For future Industrial development, Light Industrial (ITE 110) is a reasonable proxy with an average of 4.96 vehicle trip ends per 1,000 square feet of floor area. For Office/Other Service development, General Office (ITE 710) is the prototype for future development, with an average of 9.74 vehicle trip ends per 1,000 square feet of floor area. For Institutional development Hospital (ITE 610) with 10.72 vehicle trip ends per 1,000 square feet of floor area, is a reasonable proxy.

Figure B2: Institute of Transportation Engineers Trip Generation Factors

ITE Code	Land Use / Size	Demand Unit	Wkdy Trip Ends Per Dmd Unit[1]	Wkdy Trip Ends Per Employee[1]	Emp Per Dmd Unit	Sq Ft Per Emp
110	**Light Industrial**	**1,000 Sq Ft**	**4.96**	**3.05**	**1.63**	**613**
130	Industrial Park	1,000 Sq Ft	3.37	2.91	1.16	862
140	Manufacturing	1,000 Sq Ft	3.93	2.47	1.59	629
150	Warehousing	1,000 Sq Ft	1.74	5.05	0.34	2,941
254	Assisted Living	bed	2.60	4.24	0.61	na
310	Hotel	room	8.36	14.34	0.58	na
520	**Elementary School**	**1,000 Sq Ft**	**19.52**	**21.00**	**0.93**	**1,075**
530	High School	1,000 Sq Ft	14.07	22.25	0.63	1,587
540	Community College	student	1.15	14.61	0.08	na
550	University/College	student	1.56	8.89	0.18	na
610	**Hospital**	**1,000 Sq Ft**	**10.72**	**3.79**	**2.83**	**353**
620	Nursing Home	bed	3.06	2.91	1.05	na
710	**General Office (average size)**	**1,000 Sq Ft**	**9.74**	**3.28**	**2.97**	**337**
715	Single Tenant Office	1,000 Sq Ft	11.25	3.77	2.98	336
720	Medical-Dental Office	1,000 Sq Ft	34.80	8.70	4.00	250
730	Government Office	1,000 Sq Ft	22.59	7.45	3.03	330
820	**Shopping Center (average size)**	**1,000 Sq Ft**	**37.75**	**16.11**	**2.34**	**427**

1. Trip Generation, Institute of Transportation Engineers, 10th Edition (2017).

Mode Share and Vehicle Occupancy

Data from the National Household Travel Survey (NHTS) is used to approximate the percentage split of total person trips by transportation modes in the City of Missoula. NHTS has been conducting stratified, random surveys for nearly 50 years with the aim to understand the modes and purposes of travel in the US. For this study, the most recent survey, 2017, is refined to create a database of survey responses that is both from similar cities to Missoula and statistically significant. Initially, the national database of responses is refined by location and population, the results are limited to areas in the Mountain region (AZ, CO, ID, MT, NM, NV, UT, WY) with less than one million residents[1] and not in a metropolitan statistical area. The database is further filtered to only include responses from urban areas. Lastly, only responses for trips on weekdays are included. As a result, there are 3,117 NHTS responses in the database that are used to approximate the mode splits and vehicle occupancy.

Data from NHTS indicates the purpose of a trip which allows for the mode share and vehicle occupancy to be calculated for residential and nonresidential land uses separately. It is assumed that trips for residential and nonresidential purposes have different characteristics, so by calculating separately the analysis results in more accurate trip factors. There are 1,709 survey responses that are attributed to residential and 1,408 responses attributed to nonresidential land uses. Both databases are well within a 95 percent confidence level with a confidence interval (margin of error) of less than three.[2]

The transportation mode split for residential purpose trips is listed in Figure B3. Of the 1,709 total trips, 88.0 percent are by vehicle, 1.0 percent by transit, and 11.0 percent are non-motorized. Additionally, during the vehicle trips there were 2,588 passengers, resulting in an average vehicle occupancy of 1.71 passengers per vehicle trip.

Figure B3: Residential Purpose Person Trips by Mode

Mode	Trips	Share
Vehicle	1,510	88.0%
Transit	6	1.0%
Non-Motorized	193	11.0%
Total	**1,709**	**100.0%**

Source: National Household Travel Survey, 2017; TischlerBise analysis.
Note: Percentages have been rounded

[1] The location and population size are used to create a database of surveys that best reflects Missoula, but is also statically significant.

[2] A confidence level expresses the certainty that the true mean of the population falls within the confidence interval, the margin of error of the results.

The transportation mode split for nonresidential purpose trips is listed in Figure B4. Of the 1,408 total trips, 88.0 percent are by vehicle, 1.0 percent by transit, and 11.0 percent are non-motorized. Additionally, during the vehicle trips there were 2,335 passengers, resulting in an average vehicle occupancy of 1.88 passengers per vehicle trip.

Figure B4: Nonresidential Purpose Person Trips by Mode

Mode	Trips	Share
Vehicle	1,242	88.0%
Transit	8	1.0%
Non-Motorized	158	11.0%
Total	**1,408**	**100.0%**

Source: National Household Travel Survey, 2017; TischlerBise analysis.
Note: Percentages have been rounded

Calculation of Person Trip Ends

The total person trip end rate for each land use can be calculated using the vehicle trip end rate, vehicle occupancy rate, and vehicle mode share. The following formula to calculate vehicle trip ends is provided in the ITE's Trip Generation Handbook (2017):

Vehicle trip ends = [(person trip ends x (vehicle mode share)]/(vehicle occupancy)

This is rearranged to calculate total person trips:

Person trip ends = [(vehicle trip ends) x (vehicle occupancy)]/(vehicle mode share)

To calculate the daily person trip rate for each land use, the analysis inputs the vehicle trip rate, vehicle occupancy, and vehicle mode share factors found in earlier sections. For example, the daily vehicle trip rate for a 2,000-square-foot housing unit is 8.22, the vehicle occupancy rate is 1.71, and the vehicle mode share is 88.0 percent. Inputting these factors into the formula generates a daily person trip end rate of 15.97 ([8.22 vehicle trips ends X 1.71 occupancy rate] / 88.0 percent vehicle mode share). Figure B5 lists the calculated daily person trip end rate for each land use.

Figure B5: Daily Person Trip Ends by Land Use

Development Type	Weekday Vehicle Trip Ends	Vehicle Occupancy Rate	Vehicle Mode Share	Weekday Person Trip Ends
Residential (per housing unit)				
750 or less square feet	4.37	1.71	88%	8.49
751 to 1,000 sq. ft.	5.50	1.71	88%	10.69
Multi-Family Average	6.16	1.71	88%	11.97
1,001 to 1,250 sq. ft.	6.37	1.71	88%	12.38
1,251 to 1,500 sq. ft.	7.09	1.71	88%	13.78
1,501 to 1,750 sq. ft.	7.69	1.71	88%	14.94
1,751 to 2,000 sq. ft.	8.22	1.71	88%	15.97
2,001 to 2,250 sq. ft.	8.68	1.71	88%	16.87
Single Family Average	8.87	1.71	88%	17.24
2,251 to 2,500 sq. ft.	9.09	1.71	88%	17.66
2,501 to 2,750 sq. ft.	9.47	1.71	88%	18.40
2,751 to 3,000 sq. ft.	9.81	1.71	88%	19.06
3,001 to 3,250 sq. ft.	10.12	1.71	88%	19.67
3,251 to 3,500 sq. ft.	10.41	1.71	88%	20.23
3,501 to 3,750 sq. ft.	10.68	1.71	88%	20.75
3,751 to 4,000 sq. ft.	10.93	1.71	88%	21.24
4,001 or More sq. ft.	11.17	1.71	88%	21.71
Nonresidential (per 1,000 square feet)				
Commercial / Retail	37.75	1.88	88%	80.65
Industrial	4.96	1.88	88%	10.60
Office / Other Services	9.74	1.88	88%	20.81
Institutional	10.72	1.88	88%	22.90

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

Trips Adjustment Factors

A person trip end is the out-bound or in-bound leg of a trip. To prevent double counting trips, a standard adjustment of 50 percent is applied to trip ends to calculate a person trip. For example, the out-bound trip from a person's home to work is attributed to the housing unit and the trip from work back home is attributed to the employer.

Residential development has a trip adjustment factor of 52 percent to account for commuters leaving Missoula for work. According to the 2009 National Household Travel Survey, weekday work trips are typically 31 percent of production trips (i.e., all out-bound trips, which are 50 percent of all trip ends). Based on 2011-2015 ACS data, approximately 16 percent of residents commute outside of Missoula for work. In combination, these factors (0.31 x 0.50 x 0.16 = 0.02) support the additional two percent allocation of trips to residential development.

For nonresidential development the basic trip adjustment factor of 50 percent is applied to industrial, institutional, and office/other service categories. The commercial/retail category has a trip factor of less than 50 percent because this type of development attracts vehicles as they pass by on arterial and collector roads. For example, for an average size shopping center, the ITE (2017) indicates that on average 34 percent of the vehicles that enter are passing by on their way to some other primary destination. The remaining 66 percent of attraction trips have the shopping center as their primary destination. Because attraction trips are half of all trips, the trip adjustment factor (0.66 x 0.50 = 0.33) is approximately 33 percent of the trip ends.

Person Trips by Mode

In Figure B6, the trip adjustment factor is applied to the person trip end rate of each land use to calculate person trips. For example, a 2,000-square-foot housing unit generates 15.97 person trip ends and has a trip adjustment factor of 52 percent, resulting in a daily person trip rate of 8.30. The impact fee analysis outlined in this report uses the person trip totals, by type of development, shaded in gray.

Figure B6: Person Trips by Mode

Development Type	Weekday Person Trip Ends	Trip Adjustment Factor	Weekday Person Trips/Service Demand Unit			
			Total	Vehicle	Transit	Non-Motorized
Residential (per housing unit)						
750 or less square feet	8.49	52%	4.41	3.88	0.04	0.49
751 to 1,000 sq. ft.	10.69	52%	5.56	4.89	0.06	0.61
Multi-Family Average	11.97	52%	6.22	5.47	0.06	0.68
1,001 to 1,250 sq. ft.	12.38	52%	6.44	5.67	0.06	0.71
1,251 to 1,500 sq. ft.	13.78	52%	7.17	6.31	0.07	0.79
1,501 to 1,750 sq. ft.	14.94	52%	7.77	6.84	0.08	0.85
1,751 to 2,000 sq. ft.	15.97	52%	8.30	7.30	0.08	0.91
2,001 to 2,250 sq. ft.	16.87	52%	8.77	7.72	0.09	0.96
Single Family Average	17.24	52%	8.96	7.88	0.09	0.99
2,251 to 2,500 sq. ft.	17.66	52%	9.18	8.08	0.09	1.01
2,501 to 2,750 sq. ft.	18.40	52%	9.57	8.42	0.10	1.05
2,751 to 3,000 sq. ft.	19.06	52%	9.91	8.72	0.10	1.09
3,001 to 3,250 sq. ft.	19.67	52%	10.23	9.00	0.10	1.13
3,251 to 3,500 sq. ft.	20.23	52%	10.52	9.26	0.11	1.16
3,501 to 3,750 sq. ft.	20.75	52%	10.79	9.50	0.11	1.19
3,751 to 4,000 sq. ft.	21.24	52%	11.04	9.72	0.11	1.21
4,001 or More sq. ft.	21.71	52%	11.29	9.94	0.11	1.24
Nonresidential (per 1,000 square feet)						
Commercial / Retail	80.65	33%	26.61	23.42	0.27	2.93
Industrial	10.60	50%	5.30	4.66	0.05	0.58
Office / Other Services	20.81	50%	10.41	9.16	0.10	1.15
Institutional	22.90	50%	11.45	10.08	0.11	1.26

Source: Trip Generation, Institute of Transportation Engineers, 10th Edition (2017); National Household Travel Survey data, 2017; TischlerBise analysis

APPENDIX C: LAND USE DEFINITIONS

Residential Development

As discussed below, residential development categories are based on data from the U.S. Census Bureau, American Community Survey. Missoula will collect development fees from all new residential units. One-time development fees are determined by site capacity (i.e. number of residential units).

Single-Family:

1. Single-family detached is a one-unit structure detached from any other house, that is, with open space on all four sides. Such structures are considered detached even if they have an adjoining shed or garage. A one-family house that contains a business is considered detached as long as the building has open space on all four sides.
2. Single-family attached (townhouse) is a one-unit structure that has one or more walls extending from ground to roof separating it from adjoining structures. In row houses (sometimes called townhouses), double houses, or houses attached to nonresidential structures, each house is a separate, attached structure if the dividing or common wall goes from ground to roof.
3. Mobile home includes both occupied and vacant mobile homes, to which no permanent rooms have been added, are counted in this category. Mobile homes used only for business purposes or for extra sleeping space and mobile homes for sale on a dealer's lot, at the factory, or in storage are not counted in the housing inventory.

Multi-Family:

1. 2+ units (duplexes and apartments) are units in structures containing two or more housing units, further categorized as units in structures with "2, 3 or 4, 5 to 9, 10 to 19, 20 to 49, and 50 or more apartments."
2. Boat, RV, Van, Etc. includes any living quarters occupied as a housing unit that does not fit the other categories (e.g., houseboats, railroad cars, campers, and vans). Recreational vehicles, boats, vans, railroad cars, and the like are included only if they are occupied as a current place of residence.

Nonresidential Development

The proposed general nonresidential development categories (defined below) can be used for all new construction within Missoula. Nonresidential development categories represent general groups of land uses that share similar average weekday vehicle trip generation rates and employment densities (i.e., jobs per thousand square feet of floor area).

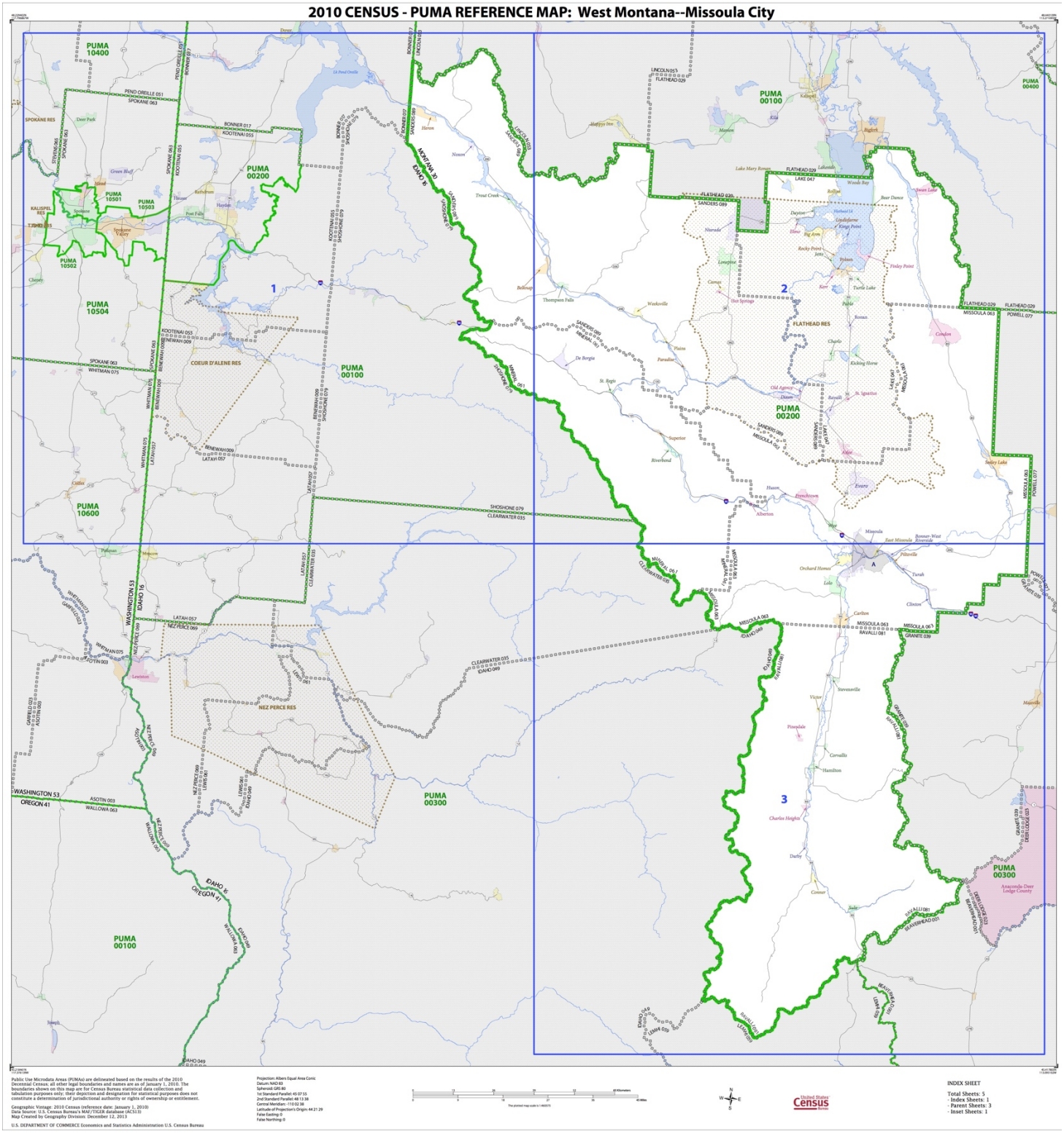
Commercial / Retail: Establishments primarily selling merchandise, eating/drinking places, and entertainment uses. By way of example, *Commercial / Retail* includes shopping centers, supermarkets, pharmacies, restaurants, bars, nightclubs, automobile dealerships, and movie theaters, hotels, and motels.

Industrial: Establishments primarily engaged in the production, transportation, or storage of goods. By way of example, *Industrial* includes manufacturing plants, distribution warehouses, trucking companies, utility substations, power generation facilities, and telecommunications buildings.

Office / Other Service: Establishments providing management, administrative, professional, or business services; personal and health care services; public and quasi-public buildings providing educational, social assistance, or religious services. By way of example, *Office / Other Service* can include banks, business offices, assisted living facilities, nursing homes, hospitals, medical offices, veterinarian clinics, schools, universities, churches, daycare facilities, government buildings, and prisons.

Institutional: Establishments providing education and healthcare services. By way of example, *Institutional* includes universities, nursing homes, daycare facilities, and hospitals.

APPENDIX D: PUMA REFERENCE MAP



APPENDIX E: COMMUNITY SERVICES VEHICLES AND EQUIPMENT

Traffic Division	Units	Unit Cost	Total Cost
Isuzu NPR Paint Truck	1	$250,000	$250,000
Isuzu NPR	2	$73,000	$146,000
Ford F550	1	$195,000	$195,000
GMC Sierra	1	$40,000	$40,000
Pacesetter	2	$9,000	$18,000
EDCO 8 Inch Cement Grinder	1	$15,000	$15,000
Total	8	$83,000	$664,000

Fleet Services	Units	Unit Cost	Total Cost
Toyota Prius	1	$35,000	$35,000
Dodge Grand Caravan	1	$35,000	$35,000
Jeep Grand Cherokee	1	$35,000	$35,000
Total	3	$35,000	$105,000

Development Services	Units	Unit Cost	Total Cost
Ford Escape	1	$35,000	$35,000
Jeep Liberty	1	$35,000	$35,000
Chevrolet Impala	1	$35,000	$35,000
Chevrolet Colorado	3	$35,000	$105,000
GMC Sierra 2500	1	$35,000	$35,000
Nissan Frontier	1	$35,000	$35,000
Ford F250	1	$45,000	$45,000
Ford Escape	1	$30,000	$30,000
Total	10	$35,500	$355,000

Fleet Maintenance	Units	Unit Cost	Total Cost
Hyster Forklift	1	$40,000	$40,000
CAT - Olympian	1	$90,000	$90,000
Cargo Trailer	1	$10,000	$10,000
Geni One Man Lift	1	$15,000	$15,000
BENPAK Vehicle Lift	1	$85,000	$85,000
Total	5	$48,000	$240,000

Street Division	Units	Unit Cost	Total Cost
Chevrolet Silverado	1	$35,000	$35,000
Dodge 1500 4X4	2	$35,000	$70,000
Dodge 3/4 TON	1	$45,000	$45,000
F350 Flat Bed / Lift Gate	1	$45,000	$45,000
Ford F350 Crew Cab	1	$45,000	$45,000
CAT	2	$330,000	$660,000
CAT	3	$160,000	$480,000
CAT	1	$120,000	$120,000
CAT	1	$55,000	$55,000
CAT AP500E	1	$250,000	$250,000
F350 Ford Dump Box	1	$50,000	$50,000
I.H. Tandem Axle	3	$150,000	$450,000
Freightliner	3	$150,000	$450,000
Sterling Tandem Axle	1	$150,000	$150,000
Rosco SPR-H	1	$200,000	$200,000
Ford 700 w/ Rosco Distributor	1	$235,000	$235,000
Bomag	1	$100,000	$100,000
Komtsu	1	$160,000	$160,000
Ford Single Axle	1	$120,000	$120,000
BOBCAT	1	$55,000	$55,000
Ford F750	1	$185,000	$185,000
Ford\Rosco	1	$250,000	$250,000
Sterling	2	$120,000	$240,000
IH 7400 Single Axle	1	$120,000	$120,000
Freightliner	6	$120,000	$720,000
Freightliner 108SD	1	$120,000	$120,000
Cimline Crack Sealer	1	$70,000	$70,000
Hudson HD	1	$250,000	$250,000
Caterpillar PS 150B	1	$80,000	$80,000
Dynapack CP132 9	1	$80,000	$80,000
Tow Master	1	$15,000	$15,000
Econoline	1	$41,000	$41,000
Tow Master T40	1	$41,000	$41,000
Trail King	1	$41,000	$41,000
Boss RTE Plow	1	$6,500	$6,500
Schmidt Plow	6	$22,000	$132,000
Schmidt HSP4210 Polly Plow	1	$22,000	$22,000
Norton Clipper	1	$22,000	$22,000
Total	60	$104,608	$6,276,500

Impact Fees

Administration & Finance Committee

January 15, 2020

What are impact fees?

- One-time payments charged to new development
- Used to construct capital improvements needed to accommodate future development
- Represents future development's proportionate share of infrastructure costs

How are impact fees used?

- Capital improvements or debt service for growth-related infrastructure
- May not be used for operations, maintenance, replacement, or correcting existing deficiencies

This financing tool provides a mechanism for local government to fund infrastructure improvements caused by new growth without relying on additional taxes on existing residents.

Missoula's Impact Fees

The City has adopted impact fees in five service areas: Police, Fire, Community Services, Parks, and Transportation. The following table shows impact fee revenues for the past three fiscal years:

	Police	Fire	Comm Svc	Parks	Transport	Total
FY 2017 Revenues	$19,763	$111,936	$242,922	$318,544	$1,183,798	$1,876,963
FY 2018 Revenues	15,843	100,826	211,521	211,412	1,100,808	1,640,410
FY 2019 Revenues	12,473	68,277	146,150	189,067	793,038	1,209,006

Missoula's Current Impact Fees

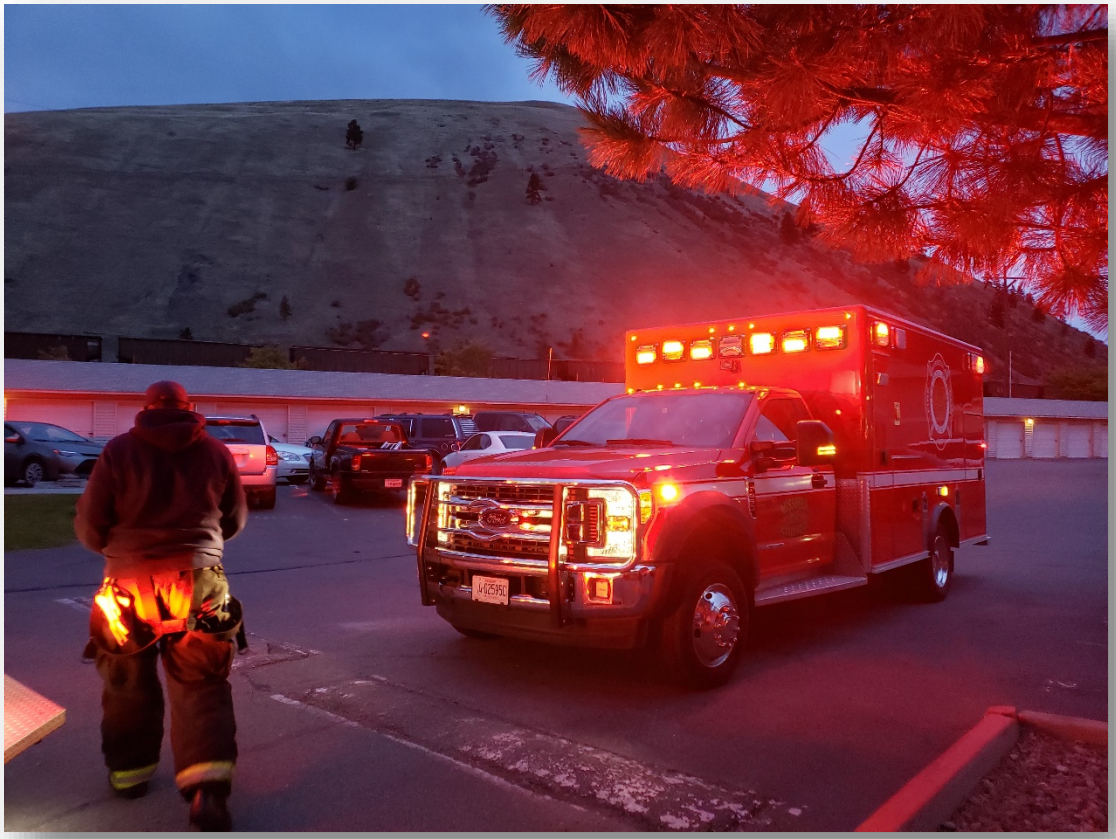
Residential Development Fees per Unit						
Size of Unit	Community Services	Fire	Law Enforce	Parks	Transpor-tation	Total
2100-2199 Sq Ft	$255	$117	$21	$453	$1,241	$2,087

Non-residential Development Fees per 1,000 Square Feet						
Land Use Type	Community Services	Fire	Law Enforce	Parks	Transpor-tation	Total
Commercial / Retail	$260	$134	$31	$0	$3,205	$3,630
Industrial	$367	$189	$32	$0	$1,447	$2,035
Office / Other Service	$210	$108	$8	$0	$550	$876
Institutional	$116	$60	$4	$0	$391	$571

Third Street

Parks & Playgrounds

Ambulance



Police Facility and Evidence Storage

Impact Fee Advisory Committee

Purpose

The Impact Fee Advisory Committee is responsible for calculating, assessing, and spending impact fees and advising the City of Missoula governing body with respect to these impact fee revenues as provided by Montana state law.

Members

•Nine members

•Four-year terms

- Seven appointed by the Mayor, subject to City Council confirmation
- Two appointed by City Council

Membership includes a development community representative, a certified public accountant and all members are required to be residents of Missoula County.

Project History:

2002 – First impact fee study conducted

2004 – First impact fees adopted in the service areas of Police, Fire, Parks, and Community Services

2005 – Transportation impact fees adopted

2018 – TischlerBise contracted to update study. Purpose of the update is to:

- Update impact fee assessment methodologies to reflect current capital plans
- Calculate maximum impact fees allowed under these methodologies
- Provide for review of impact fee use policies and procedures
- Benchmark Missoula impact fees against peer communities

Next Steps:

Jan 15 – Committee meeting to request public hearing on impact fee study and fees

Jan 27 – Set public hearing on impact fee study and fees

Jan 29 – Committee presentation of study and fees, request public hearing on ordinance

Feb 3 – Public hearing on impact fee study and fees, first reading on ordinance, set ordinance public hearing

February 24 – Public hearing on ordinance changes

Single-Family 2,200 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$8,500	$8,148	$0	$352	$0	$0	$0	$0
Grand Junction, CO	$2,779	$2,554	$0	$0	$0	$225	$0	$0
Kalispell	$2,580	$0	$277	$1,067	$1,236	$0	$0	$0
Missoula - Proposed	**$2,335**	**$1,485**	**$22**	**$120**	**$0**	**$453**	**$0**	**$255**
Missoula - Current	$2,123	$1,273	$22	$120	$0	$453	$0	$255
Coeur d'Alene, ID	$1,780	$816	$70	$138	$0	$756	$0	$0
Whitefish	$1,376	$0	$0	$446	$172	$711	$0	$47
Livingston	$1,033	$601	$132	$155	$0	$145	$0	$0
Flagstaff, AZ	$548	$0	$366	$182	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Multi-Family 1,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$3,888	$3,657	$0	$231	$0	$0	$0	$0
Grand Junction, CO	$1,994	$1,769	$0	$0	$0	$225	$0	$0
Kalispell	$1,948	$0	$210	$811	$927	$0	$0	$0
Coeur d'Alene, ID	$1,780	$816	$70	$138	$0	$756	$0	$0
Missoula - Proposed	**$1,546**	**$955**	**$14**	**$77**	**$0**	**$320**	**$0**	**$180**
Missoula - Current	$1,405	$814	$14	$77	$0	$320	$0	$180
Livingston	$1,033	$601	$132	$155	$0	$145	$0	$0
Flagstaff, AZ	$512	$0	$342	$170	$0	$0	$0	$0
Whitefish	$380	$0	$0	$220	$70	$70	$0	$20
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Commercial/Retail 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Bozeman	$526,930	$505,600	$0	$21,330	$0	$0	$0	$0
Kalispell	$472,298	$0	$55,455	$241,030	$175,813	$0	$0	$0
Grand Junction, CO	$209,450	$209,450	$0	$0	$0	$0	$0	$0
Missoula - Proposed	**$199,650**	**$178,400**	**$1,550**	**$6,700**	**$0**	**$0**	**$0**	**$13,000**
Missoula - Current	$181,500	$160,250	$1,550	$6,700	$0	$0	$0	$13,000
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0	$0
Flagstaff, AZ	$44,000	$0	$29,500	$14,500	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Office 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Kalispell	$299,132	$0	$35,123	$152,657	$111,352	$0	$0	$0
Bozeman	$196,218	$173,350	$0	$22,868	$0	$0	$0	$0
Grand Junction, CO	$157,050	$157,050	$0	$0	$0	$0	$0	$0
Missoula - Proposed	**$111,950**	**$82,550**	**$1,600**	**$9,450**	**$0**	**$0**	**$0**	**$18,350**
Missoula - Current	$101,750	$72,350	$1,600	$9,450	$0	$0	$0	$18,350
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Flagstaff, AZ	$17,000	$0	$11,500	$5,500	$0	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

Industrial 50,000 sq ft	Total	Streets	Police	Fire	Stormwater	Parks	Library	General Government
Kalispell	$155,117	$0	$18,213	$79,162	$57,742	$0	$0	$0
Grand Junction, CO	$93,200	$93,200	$0	$0	$0	$0	$0	$0
Bozeman	$90,256	$87,950	$0	$2,306	$0	$0	$0	$0
Missoula - Proposed	**$48,200**	**$31,900**	**$400**	**$5,400**	**$0**	**$0**	**$0**	**$10,500**
Missoula - Current	$43,800	$27,500	$400	$5,400	$0	$0	$0	$10,500
Livingston	$25,100	$21,850	$1,950	$1,300	$0	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$0	$1,000
Flagstaff, AZ	$5,500	$0	$4,000	$1,500	$0	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0	$0

IMPACT FEE FUND * 2321

Updated from Adopted Budget

Impact Fee Categories:	Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2016 Ending Fund Balance	31,144	289,497	619,992	540,370	2,697,774	4,178,776
FY 2017 Revenues	19,763	111,936	242,922	318,544	1,183,798	1,876,963
FY 2017 Expenses	24	322	293	483,154	2,188,020	2,671,813
FY 2017 Ending Fund Balance	50,883	401,111	862,621	375,760	1,693,552	3,383,926
FY 2018						
FY2018 Revenues	**15,843**	**100,826**	**211,521**	**211,412**	**1,100,808**	**1,640,410**
FY2018 Expenditures:						
EMS Response Unit		241,914			-	241,914
Confined Space & Rescue Training		237				237
Police Evidence & Storage Facility			1,000,000			1,000,000
VanBuren Street Phase III					34,855	34,855
Clark Fork Ln. & South of Pacific Ave.					(22,859)	(22,859)
Cregg Lane Improvements					10,183	10,183
P/T Bond - Fort Missoula Regional Park				949		949
Jeffrey Park Phase I				188,018		188,018
MRL Park Development				40,000		40,000
						-
Impact Fee Study	409	2,603	5,461	5,459	28,424	42,356
FY 2018 Total Expenditures	**409**	**244,754**	**1,005,461**	**234,426**	**50,603**	**1,535,653**
FY 2018 Ending Fund Balance	**66,317**	**257,183**	**68,681**	**352,746**	**2,743,757**	**3,488,683**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2019									
	2019 Revenues			**12,473**	**68,277**	**146,150**	**189,067**	**793,038**	**1,209,006**
	FY 2019 Expenditures	Requested	Cat.						
+	Riverfront Triangle	442,530	T						-
+	Mullan Road Reconstruction	470,000	T						-
AF	Mullan Road & George Elmer Drive Signal	820,000	T						-
AF	Cregg Lane Roadway Improvements (Orange - Hickory)	731,032	P/T	-	-	73,700	138,232	559,493	771,425
AF	Van Buren Phase III	248,000	T	-	-	-	-	190,153	190,153
AF	South Ave Improvements	2,110,000	T	-	-	-	-	126,760	126,760
AF	Higgins Ave Bridge	1,980,000		-	-	-	-	33,558	33,558
^	Parks Recreation Open Space Trails Plan (PROST)	18,000	P						-
^	Recreation Non-CDL Bus	18,300	P						-
+	Play Fair Park	20,000	P						-
+	South Hills Spur Phase III	5,000	P						-
+	Missoula Active Transportation	20,000	P						-
AF	Bellevue Park - Bike Skills Path - COMPLETED	11,042	P	-	-	-	11,042	-	11,042
AF	Fort Missoula Regional Park - Trail & Park Bond	39,219	P						-
AF	Hellgate Park	31,400	P						-
AF	Jeffrey Park Phase I - COMPLETED	189,120	P	-	-	-	982	-	982
AF	McCormick Park & Community Center	150,000	P	-	-	-	3,168	-	3,168
AF	MRL Park - COMPLETED	40,000	P	-	-	-		-	-
AF	Syringa Park - COMPLETED	40,000	P	-	-	-	40,000	-	40,000
AF	Rose Memorial park	65,000	P	-	-	-	8,500	-	8,500
^	Fire Station 6 Land Purchase	400,000	F	-	-	-	-	-	-
AF	EMS Response Unit - COMPLETED	250,000	F	-	6,813	-	-	-	6,813
									-
AF	Impact Fee Study	75,000		485	2,659	5,690	7,361	30,872	47,068
	FY 2019 Total Expenditures			**485**	**9,472**	**79,390**	**209,285**	**940,836**	**1,239,469**
	FY 2019 Ending Fund Balance			**78,305**	**315,988**	**135,441**	**332,528**	**2,595,959**	**3,458,221**

* *Future year's CIP projections are not yet approved/appropriated by City Council. They will be reviewed for approval and funding during the budget process each year.*

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2020									
	2020 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2020 Expenditures - Per Adopted CIP								
AF	Mullan & George Elmer Signal	820,000	T	-	-	-	-	145,000	145,000
AF	South Ave Roadway Improvements	2,110,000	T	-	-	-	-	650,000	650,000
AF	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	100,000	100,000
AF	Mullan Road Improvements (Widening)	300,000	T	-	-	-	-	300,000	300,000
AF	Higgins Ave Bridge	1,980,000	T	-	-	-	-	1,930,000	1,930,000
AF	Grant Creek/I-90 Intersection Improvement	200,000	T	-	-	-	-	200,000	200,000
^	Clark Fork Lane - Connector	250,000	T	-	-	-	-	250,000	250,000
AF	Rodgers Roadway Improvements	1,800,000	T	-	-	-	-	112,500	112,500
AF	Mary Jane Blvd - North	1,600,000	T	-	-	-	-	200,000	200,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	120,000	120,000
AF	Bicycle Safety Project - Orange/Stephens	18,750	T	-	-	-	-	18,750	18,750
AF	Community Center	150,000	P	-	-	-	-	-	-
AF	Dragon Hollow	25,000	P	-	-	-	25,000	-	25,000
AF	Koly Park	120,000	P	-	-	-	6,265	-	6,265
AF	Westside Playground	250,000	P	-	-	-	100,000	-	100,000
AF	Aquatics Revenue Generation	12,000	P	-	-	-	12,000	-	12,000
AF	Hellgate Park	32,000	P	-	-	-	17,000	-	17,000
AF	Downtown Area & Riverfront Parks	100,000	P	-	-	-	75,000	-	75,000
AF	Rose Memorial Park Playground	65,000	P	-	-	-	-	-	-
AF	South Hills Spur Update	32,000	P	-	-	-	32,000	-	32,000
^	Northside Park Diamond	30,000	P	-	-	-	30,000	-	30,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	20,000	-	20,000
				-	-	-	-	-	-
AF	Cold Storage	90,000	F	-	-	-	-	-	-
AF	City-Wide Facility Master Plan	100,000	C	-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
^	Riverfront Triangle	442,530	T	-	-	-	-	-	-
				-	-	-	-	-	-
	FY 2020 Total Proposed Expenditures			**-**	**-**	**-**	**317,265**	**4,026,250**	**4,343,515**
	FY 2020 Projected Ending Fund Balance			**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**
	Estimated FY2020 Ending Fund Balance w/ New Requests			**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2021									
	2021 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2021 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	200,000	200,000
AF	Mary Jane Blvd - North	1,600,000	T	-	-	-	-	1,600,000	1,600,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	80,000	80,000
^	Cregg Ln Roadway Improvement Phase II	100,000	T	-	-	-	25,540	100,000	125,540
AF	Mullan & George Elmer Signal	820,000	T	-	-	-	-	675,000	675,000
^	Riverfront Triangle	442,530	T	-	-	-	-	204,600	204,600
AF	Hellgate Park	32,000	P	-	-	-	15,000	-	15,000
AF	Koly Park	120,000	P	-	-	-	105,610	-	105,610
AF	McCormick Park & Community Center	150,000	P	-	-	-	130,381	-	130,381
^	FMRP Knife River Ponds	88,708	P	-	-	-	88,708	-	88,708
^	Playfair Park	20,000	P	-	-	-	20,000	-	20,000
^	Bitterroot Trail	200,000	P	-	-	-	100,000	-	100,000
^	Northside Greenway Trail	50,000	P	-	-	-	50,000	-	50,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	50,000	-	50,000
^	Station 4 Land	376,000	F	-	376,000	-	-	-	376,000
	FY 2021 Total Proposed Expenditures			**-**	**376,000**	**-**	**585,239**	**2,859,600**	**3,820,839**
	FY 2021 Projected Ending Fund Balance			**110,305**	**139,988**	**559,441**	**(119,976)**	**(2,123,891)**	**(1,434,133)**
FY 2022									
	2022 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2022 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	40,000	40,000
AF	South Ave Roadway Improvements	2,110,000	T	-	-	-	30,000	1,200,000	1,230,000
AF	Mary Jane Blvd - South	1,440,000	T	-	-	-	-	1,500,000	1,500,000
AF	Rodgers Roadway Improvements	1,800,000	T	-	-	-	-	1,675,000	1,675,000
^	Bitterroot Trail	200,000	P	-	-	-	100,000	-	100,000
^	North Reserve/Scott Street/I-90 Trail	350,000	P	-	-	-	300,000	-	300,000
^	Milwaukee Trail	150,000	P	-	-	-	50,000	-	50,000
^	North Riverfront Trail	200,000	P	-	-	-	100,000	-	100,000
	FY 2022 Total Proposed Expenditures			**-**	**-**	**-**	**580,000**	**4,415,000**	**4,995,000**
	FY 2022 Projected Ending Fund Balance			**126,305**	**239,988**	**771,441**	**(474,976)**	**(5,455,891)**	**(4,793,133)**

	Impact Fee Categories:			Police	Fire	Comm. Svc.	Parks	Transportation	Total
FY 2023									
	2023 Revenues - Projected			**16,000**	**100,000**	**212,000**	**225,000**	**1,083,000**	**1,636,000**
	FY 2023 Expenditures - Per Proposed CIP								
^	Lower Miller Creek Roadway Improvenents	100,000	T	-	-	-	-	70,000	70,000
^	Milwaukee Trail	150,000	P	-	-	-	50,000	-	50,000
^	North Riverfront Trail	200,000	P	-	-	-	100,000	-	100,000
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
	FY 2023 Total Proposed Expenditures			**-**	**-**	**-**	**150,000**	**70,000**	**220,000**
	FY 2023 Projected Ending Fund Balance			**142,305**	**339,988**	**983,441**	**(399,976)**	**(4,442,891)**	**(3,377,133)**

Draft dated 1/24/2020
Ordinance

An ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact fee Procedures and Requirements, to update the chapter in accordance with the Service Area Report and Impact Fee Study prepared by TischlerBise in 2019.

Be it ordained that Chapter 15.66 Missoula Municipal Code is hereby amended as follows:

CHAPTER 15.66

DEVELOPMENT IMPACT FEE PROCEDURES AND REQUIREMENTS

15.66.010 Purpose and Intent
15.66.020 Definitions
15.66.030 Applicability
15.66.040 Procedures for imposition, calculation and collection of development impact fees
15.66.050 Establishment of development impact fee accounts; appropriation of development impact fee funds; and refunds
15.66.060 Appeals
15.66.070 Annual review and adjustment
15.66.075 Impact Fee Schedules
15.66.080 Repealed~~Parks and open space development impact fee~~
15.66.090 Repealed~~Fire and emergency medical service development impact fee~~
15.66.100 Repealed~~Law enforcement development impact fee~~
15.66.110 Repealed~~Community services development impact fee~~
15.66.120 Repealed~~Transportation Impact Fee~~
15.66.130 Repealed~~Impact Fee Advisory Committee~~

Sections:

15.66.010 PURPOSE AND INTENT.

The purpose and intent of these development impact fee procedures are:

1. To establish uniform procedures for the imposition, calculation, collection, expenditure, and administration of development impact fees imposed on new development;
2. To assure that new development contributes its fair and proportionate share towards the costs of public facilities reasonably necessitated by such new development;
3. To ensure that new development benefits from the provision of the public facilities provided with the proceeds of development impact fees;
4. To ensure that impact fees collected pursuant to this Chapter are expended only on public facilities the demand for which is generated by the new development against which the fees are assessed;
5. To ensure that impact fees assessed pursuant to this Chapter are proportionate in amount to the degree of impact new development has on public facilities; and

To ensue that all applicable legal standards and criteria are properly incorporated in these procedures

15.66.020 DEFINITIONS.

In this Chapter, unless otherwise indicated below, words and terms shall have the meaning prescribed in Title 20, MMC:

1. **Applicant**: any person, most generally the property owner or agent authorized by the owner, who files an application with the City for a building permit to undertake new development within the City.
2. **Appropriation or To Appropriate**: an action by the City to identify specific public facilities for which development impact fee funds may be utilized. Appropriation shall include, but shall not necessarily be limited to: inclusion of a public facility in the adopted City budget or Capital Improvements program; execution of a contract or other legal encumbrance for construction of a public facility using development impact fee funds in whole or in part; and/or actual expenditure of development impact fee funds through payments made from a development impact fee account.
3. **Capital Improvement Program**: the schedule of public facility improvements to be undertaken by the City as set forth in the capital budget, the City of Missoula Capital Improvement Program, or an adopted public facility plan, consistent with the requirements of Montana Code Annotated Section 7-6-1602, with the exception of the portions of this chapter not amended by this ordinance that were enacted previously and grandfathered as authorized by Section 9. "Applicability," Chapter, No. 299, Senate Bill 185 of the Montana Session Laws 2005."
4. **Chief Financial Officer**: the Director of the Missoula City Finance Office or his or her designee.
5. **City**: City of Missoula, Montana.
6. **Commercial ~~Use~~**: the purchase, sale, offering for sale, or other transaction involving the handling or disposition of any article, service, substance or commodity for livelihood or profit; or the management or occupancy of recreation or amusement enterprises; or the maintenance and use of buildings, structures, or premises by trades or persons rendering commercial services.
7. **Community Services Development Impact Fee**: a development impact fee imposed on residential and nonresidential development to fund the proportionate share of the costs generated by new development for public facilities, including municipal buildings, vehicles, and equipment.
8. **Development Impact Fee**: a fee imposed on new development on a pro rata basis in connection with and as a condition of the issuance of a building permit and which is calculated to defray all or a portion of the costs of the public facilities required to accommodate new development at City-designated level of service (LOS) standards and which benefits the new development and is proportionate in amount to actual impact of new development on the public facilities to be funded with development impact fee funds.
9. ~~**Director of**~~ **Development Services Director:** The Director of Development Services or his or her designee.
10. **Fire and Emergency Medical Service Development Impact Fee**: a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the costs generated by new development for public facilities including fire stations, ~~emergency vehicles, trucks, pumpers, water tenders,~~ related fire apparatus and other fire protection buildings, facilities, and equipment created by new development.
11. **Office**: nonresidential uses that include, but are not limited to, professional services, insurance companies, investment brokers, health care (where no overnight care for patients is given), and tenant services such as banking, restaurants, and service retail facilities ancillary to the principal office uses.
12. **Industrial**: a use devoted to the manufacture, assembly, packaging, processing, fabrication, storage, extraction, reduction, destruction, conversion or distribution of any article, substance, goods, commodities and materials whether new or used, or any treatment thereof in such a manner as to change the form, character, or appearance thereof. Uses include, but are not limited to, printing plants, material-testing laboratories, assembling of data processing equipment, and the substantial refinishing, repair and/or rebuilding of vehicles or boats.
13. **Institutional or Civic Use**: premises reserved for use by organizations considered to support the common good. Civic uses include, but are not limited to, governmental offices and services;

cultural, social, educational, and service organizations; not-for-profit organizations; recreational, athletic, convention and entertainment facilities owned or operated by a government agency.

14. **Law Enforcement Development Impact Fee**: a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the costs for public facilities, including law enforcement buildings, evidence storage facilities, vehicles, and equipment generated by new development.

15. **Methodology Reports**: reports prepared in support of this Chapter titled "Impact Fees: City and County of Missoula, Montana," by Tischler & Associates, Inc., dated December 27, 2002, and "Transportation Impact Fee Study," by TischlerBise, dated March 8, 2007, and the current report entitled, "Service Area Report and Impact Fee Study" by TischlerBise which sets forth the methodology and rational basis for the calculation of the impact of new development and the proper and proportional amount of the development impact fee to be assessed against new development.

16. **New Development**: any new construction, reconstruction, redevelopment, rehabilitation, structural alteration, structural enlargement, structural extension, or new use within the City that requires a building permit, including any damage in use of an existing building, structure, or lot, which increases the demand for one (1) or more public facilities; except as otherwise provided in subsection 15.66.030.

17. **Non-Residential**: any building, structure, use or development designed, intended, or used for purposes other than those of a dwelling or its accessory buildings.

18. **Offset**: a waiver of a portion or all of certain required development impact fees, pursuant to subsection 15.66.040(5) of this Chapter.

19. **Parks and Open Space Development Impact Fee**: a development impact fee imposed on new residential development to fund the proportionate share of the costs generated by new development for public facilities, including community and regional park land, park amentities including recreation facilities, trailheads and park equipment.~~neighborhood, community and regional park and recreation facilities; and for acquisition and improvements of open space lands and trails.~~

20. **Public Facility**: public capital improvements, buildings, vehicles, apparatus, equipment, land acquisitions, and facilities with a useful life of ten (10) years or more, that increase or improve the service capacity of a public facility such as parks, recreation facilities and amenities, open space, trails, fire and emergency medical service facilities, law enforcement facilities, and community services facilities included in the calculation of development impact fees in the methodology report ~~and transportation facilities included on the City's capital improvement program with the exception of the portions of this chapter not amended by this ordinance that were enacted previously and grandfathered as authorized by Section 9. "Applicability", Chapter No.299, Senate Bill 185 of the Montana Session Laws 2005".~~

21. **Residential**: any building, structure, use or development designed, intended or used as a dwelling unit or its accessory buildings, or that results in the expansion of a dwelling unit or units.

22. **Shopping Center**: a retail business area comprised of one or more adjacent or adjoining commercial establishments on a parcel planned, constructed and managed as a unit in one or more buildings. A Shopping Center contains a building or buildings with a total gross floor area of thirty thousand square feet or more, with adjoining or adjacent off-street parking. Shopping centers consist primarily of commercial retail establishments; however they also may contain non-merchandizing facilities such as offices, movie theaters, restaurants, post offices, banks, health clubs, and recreational facilities.

23. **Transportation Development Impact Fee:** a development impact fee imposed on new residential and non-residential development to fund the proportionate share of the cost generated by new development for public facilities including complete streets, intersection improvements and commuter trails. ~~public facility costs generated by new development for arterial and collector~~

~~roads designated on the City's capital improvement program, including roads, streets, bridges, rights-of-way, traffic signal, and landscaping.~~

24. **Warehousing**: a use engaged in bulk storage of wholesale or distribution materials, inventory, equipment, supplies, goods, wares, merchandise, substances, articles or other materials not stored for immediate, on-site retail sale

25. **Zoning Officer**: the ~~Director of~~ Development Services Director or his or her designee.

15.66.030 APPLICABILITY.

1. **Term**. This Chapter and the procedures established herein shall remain in effect unless and until repealed, amended, or modified by the City Council in accordance with applicable State law and the City Code, ordinances, and resolutions.

2. **Affected Area**. Development impact fees shall be imposed on new development proposed within the corporate boundaries of the City.

3. **Type of Development Affected**. This Chapter shall apply to all new development.

4. **Type of Development Not Affected**. This Chapter shall not apply to:

   ~~**Previously-Issued Building Permits**. No development impact fee shall be imposed on new development for which a building permit has been issued prior to the effective date of sections 15.66.080 through 15.66.120 of this Chapter, as applicable.~~

   a. **No Net Increase in Square Footage**. No development impact fee shall be imposed on any new development that does not result in the creation of new square footage.

   b. **Other Uses**. No development impact fee shall be imposed on new development, whether or not a building permit is required, which does not result in an increase in the demand for public facilities. Such development may include, but is not limited to, fences, signs, retaining walls, and residential storage sheds.

   c. **Development Agreements**. No development impact fee shall be imposed on development projects that are the subject of a duly executed and lawful development agreement entered into by an applicant and the City prior to the effective date of this Chapter, which agreement contains provisions in conflict or inconsistent with this Chapter, but only to the extent of the conflict or inconsistency.

5. **Effect of Payment of Development Impact Fees on Other Applicable City Land Use, Zoning, Platting, Subdivision, or Development Regulations**.

   a. The payment of development impact fees shall not entitle the applicant to a building permit unless all applicable land use, zoning, planning, dedication, platting, subdivision, or other related requirements, standards, and conditions of applicable Montana law and City of Missoula ordinances and resolutions have been met. Such other requirements, standards, and conditions are independent of the requirement for payment of a development impact fee.

   b. This Chapter shall not affect, in any manner, the permissible use of property, density/intensity of development, design and improvement standards, or other applicable standards or requirements of the Buildings and Construction Code and the Missoula City Zoning Ordinance, which shall be operative and remain in full force and effect without limitation.

6. **Amendments**. This Chapter, and any ordinance adopting development impact fees for any particular public facility pursuant to this Chapter, may be amended from time to time by the City Council; provided, however, that no such amendment shall be adopted without a written report detailing the reasons and need for the development impact fee revision nor without proper notice and public hearing as required by state law and the Missoula Municipal Code.

15.66.040 PROCEDURES FOR IMPOSITION, CALCULATION AND COLLECTION OF DEVELOPMENT IMPACT FEES.

A. In General.

An applicant shall be notified by the City of the applicable development impact fee requirements, including applicable service charges, at the time of application for a building permit on a form provided by the City for such purposes. Preliminary development impact fees shall be calculated by the Building Official at the time of application for a Building permit. The final development impact fees shall be paid by the applicant prior to the issuance of a building permit. In lieu of payment prior to building permit issuance, an applicant may provide a Certificate of Deposit payable to the City, Letter of Credit issued by a financial institution in favor of the City, or other reasonable security in an amount equal to the development impact fee calculated to be due, in a form satisfactory to the City Attorney and the Chief Financial Officer, and redeemed or paid in full upon completion of the final inspection by the Building official.

B. Calculation.

1. Upon receipt of an application for a building permit, the Development Services staff shall determine (a) whether it is a residential or non-residential use; (b) the specific category of residential or non-residential development, if applicable; and (c) additional square feet of gross floor area of the proposed use.
2. Upon receipt of an application for a building permit, the Development Services staff shall determine whether the development proposed involves a change in use. In such cases, the development impact fee due shall be based only on the incremental increase in the fee for the increase in the public facility capacity created by the proposed change in square footage.
3. After making these determinations, the Building Official shall calculate the demand for the public facility created by the new development for each public facility category for which a development impact fee is being imposed, and shall calculate the applicable development impact fee by multiplying the demand added by the new development by the amount of the applicable development impact fee per unit of development, incorporating any applicable offset as discussed in subsection (5) below.
4. If the type of land use proposed for new development is not expressly listed in the particular development impact fee ordinance and schedule, the Building Official, in consultation with the Zoning Officer, as necessary, shall:
    i. identify the most similar land use type listed and calculate the development impact fee based on the development impact fee for the land use identified;
    ii. identify the broader land use category within which the specified land use would apply and calculate the development impact fee based on the development impact fee for that land use category; or
    iii. as appropriate, determine the basis used to calculate the fee pursuant to an independent impact analysis pursuant to subsection (3) below.
5. The calculation of development impact fees due from a multiple-use new development shall be based upon the aggregated demand for each public facility generated by each land use type in the new development.
6. The calculation of development impact fees due from a phased new development shall be based upon the demand generated by each specific land use within the phase of development for which a separate building permit is requested.
7. Development impact fees shall be calculated based on the development impact fee amount in effect at the time of submittal of a complete application for a building permit.

C. Independent Impact Analysis.

The following provisions shall apply to any independent impact analysis:

1. The applicant shall be responsible, at its sole expense, for preparing the independent impact analysis, which shall be reviewed for approval by the Director Development Services, and, as appropriate, other City staff or officials, prior to payment of the fee.
2. The independent impact analysis shall measure the impact that the proposed new development will have on the particular public facility at issue, shall be based on the same methodologies used in the methodology report, and shall be supported by professionally acceptable data and assumptions.
3. Within thirty (30) days of submittal of the independent impact fee analysis, the Development Services Director shall provide written notice to the applicant as to whether the independent impact analysis is accepted or rejected based on the provisions of this section. If the independent impact analysis is rejected, the written notice shall provide an explanation of the insufficiencies of the analysis.
4. The final decision of the Development Services Director may be appealed pursuant to Section 15.66.060 of this Chapter.

D. Development Impact Fee Estimates.

1. Non-binding Estimate. An applicant may request a non-binding estimate of development impact fees due for a particular new development at any time by filing a request on a form provided for such purpose by the City; provided, however, that such estimate may be subject to change when a final application for a building permit for new development is made. Such non-binding estimate is solely for the benefit of the prospective applicant and shall in no way bind the City nor preclude it from making amendments or revisions to any provisions of this Chapter or the specific development impact fee implementing ordinances.
2. Binding Pre-Determination. An applicant may request a pre-determination of development impact fees due for a particular new development at any time by filing a request on a form provided for such purpose by the City. The pre-determination shall be binding for a period not to exceed ninety (90) days provided, however, that no change has occurred: a) in the square footage and use of the proposed development as presented in a final application for a building permit for the new development; or b) in the schedule of fees as presented in adopted ordinance and modified by annual adjustments. Such binding pre-determination shall not preclude the City from making amendments or revisions to any provisions of this Chapter or the specific development impact fee implementing ordinances.

E. Offsets.

1. Offsets against the amount of a development impact fee due from a new development shall be provided for contributions made or to be made in the future by the affected property owner in cash, or by dedication of land, or by actual construction of all or part of a public facility or public facilities identified in an adopted CIP, or land-use or facilities master plan, or impact fee methodology report and meeting or exceeding the demand generated by the new development. The contribution must be a reasonable substitute for the cost and level of service of public facilities included in the City adopted or City CIP, or land-use or facilities master plan, or impact fee methodology report, as determined by the Development Services Director, the Chief Financial Officer, and representatives of potentially affected departments.
2. The amount of any excess contribution shall be determined by the Development Services Director and the Chief Financial Officer upon receipt of an application form requesting an offset; provided, however, that (a) the City will make no reimbursement for excess contributions unless and until the particular development impact fee account has sufficient revenue to make the

reimbursement without overdrawing the account or jeopardizing the continuity of the City's Capital Improvements Program; and (b) the excess contribution may not be transferred or credited to any other types of development impact fees calculated to be due from that development for other types of public facilities. The determination of the eligibility for and the amount of the offset shall be made by the Development Services Director and the Chief Financial Officer, based on the fair market value of the proposed dedication, construction, or contribution, as established by appraisals and construction receipts or construction bids, as applicable. If the applicant contends that any aspect of the City's decision constitutes an abuse of discretion, the applicant shall be entitled to appeal pursuant to Section 15.66.060 of this Chapter.

3. No offset shall be allowed unless the City has clearly documented the need for the dedication or construction, pursuant to Montana Code Annotated Section 7-6-1602, has approved the contribution or expenditure before it is made, in accordance with the provisions of this subsection, and has determined that any proposed land dedication is appropriate for the proposed use by the City.
4. Offsets for dedication of land or provision of public facilities shall be applicable only as to development impact fees imposed for the same types of public facilities that are proposed to be dedicated or provided. Even if the value of the dedication of land or provision of a public facility exceeds the development impact fee due for the type of public facility, the excess value may not be transferred to development impact fees calculated to be due from the applicant for other types of public facilities for which development impact fees may be imposed. Offsets for excess capacity may, however, be transferred to the same applicant or to other applicants for new development that creates a demand for the same type of public facility and which development impact fees are due pursuant to this Chapter.
5. Any offset or reimbursement shall be pursuant to a duly executed development agreement.
6. No offsets shall be given for the construction of local on-site facilities, structures, improvements, or other project improvements required by zoning, subdivision, or other city regulations unless the improvement is identified in the Capital Improvement Program, or impact fee methodology report, or there is a finding that the proposed improvements meet the same need as improvements identified in the Capital Improvements Program or impact fee methodology report.

F. Collection.

1. The City shall collect all development impact fees and service charges in the amounts set forth in this Chapter and shall issue a receipt to the applicant for such payment unless:
   a. the applicant is entitled to a full offset;
   b. the applicant is not otherwise subject to the payment of a development impact fee; or the applicant has filed an appeal as required by Section 15.66.060 and has filed a bond or other surety in the amount of the development impact fee as calculated by the City and approved by file City Attorney and Finance Director/Treasurer.

15.66.050 ESTABLISHMENT OF DEVELOPMENT IMPACT FEE ACCOUNTS; APPROPRIATION OF DEVELOPMENT IMPACT FEE FUNDS; AND REFUNDS

A. Development Impact Fee Accounts.

The City shall establish a development impact fee account for each area indicated in the Service Area Report and Impact Fee Study ~~category of public facility~~ for which development impact fees are imposed. Such account shall clearly identify the service area ~~category~~, account, or fund for which the development impact fee has been imposed. Sub-accounts may be established for individual development impact fee districts. All development impact fees collected by the City shall be deposited into the appropriate development impact fee account. Unless otherwise prohibited by law, all interest earned on monies deposited to such account shall be credited to and shall be considered funds of the account. The funds of each ~~such account~~ service area shall be capable of being accounted for separately from all other City funds. The City shall establish and implement necessary accounting controls to ensure that the

development impact fee funds are properly deposited, accounted for, and appropriated in accordance with this Chapter and any other applicable legal requirements.

B. Appropriation of Development Impact Fee Funds.

1. **Use of Funds**. All appropriations from development impact fee accounts shall be detailed on a form provided for such purpose and filed in the City Finance Department. Development impact fee funds may be used only for:
    i. expenditures on public facilities;
    ii. the payment of principal, interest, and other financing costs on contracts bonds, notes, or other obligations issued by or on behalf of the City to finance public facilities;
    iii. financing of offsets as set forth in Section 15.66.040 (5); or
    iv. financing the costs of updating this chapter.
2. **Restrictions on Use**. Development impact fees appropriations shall be reasonably related to the benefits accruing to new development subject to the provisions of this Chapter and shall not be appropriated for repair or maintenance of public facilities, for operational or personnel expenses associated with the provision of public facilities, to correct an existing deficiency, or for any facility that provides capacity for development other than new development. Additionally, development impact fees shall be appropriated only:
    i. for the particular public facility for which they were imposed, calculated, and collected; and
    ii. within six (6) years of the beginning of the City's fiscal year immediately succeeding the date of collection, unless such time period is extended as provided herein.
3. **Appropriation of Development Impact Fee Funds beyond Six (6) Years of Collection**. Notwithstanding the provisions of subsection (2)(b) above, development impact fee funds may be appropriated beyond six (6) years from the beginning of the City's fiscal year immediately succeeding the date of collection, if the appropriation is for a public facility that requires more than six (6) years to plan, design, finance and construct. Funds held over must be specifically identified and described in the impact fee annual financial report. The City shall document compliance with the provisions of this paragraph.

C. Procedure for Appropriation of Development Impact Fee Funds.

1. Each year the City shall identify public facility projects anticipated to be funded in whole or in part with development impact fees. Public facility expenditures shall be based upon the development impact fee annual review set forth in Section 15.66.070 of this Chapter, the methodology report, the City Capital Improvement Program and such other information as may be relevant, and shall be part of the City's annual budget and capital improvements programming process.
2. The recommendations shall be consistent with the provisions of this Chapter, the methodology report, particular public facility development impact fee ordinances other applicable legal requirements, and any guidelines adopted by the City Council.
3. The City Council may include public facilities funded with development impact fees in the City’s annual budget and capital improvements program. If included, the description of the public facility shall specify the nature of the public facility, the location of the public facility, the capacity to be added by the public facility, the service area of the public facility, the need/demand for the public facility and the anticipated timing of completion of the public facility.
4. The City Council may authorize public facilities funded by development impact fees at such other times, as they deem necessary and appropriate by a majority vote of the City Council.

5. The City Council shall verify that adequate development impact fee funds are or will be available from the appropriate development impact fee account for the particular public facility.
6. Development impact fee funds shall be spent on a first in/first out basis.

D. Refunds.

Eligibility.

1. **Expiration or Revocation of Building Permit.** An applicant who has paid a development impact fee for a new development for which the necessary building permit has expired or for which the building permit has been revoked prior to construction may apply for a refund of development impact fees paid. Refunds made pursuant to this subparagraph shall be made payable to the owner of the property upon which the development was to occur. The refund application shall be made on a form provided by the City for such purposes.
2. **Failure of City to Appropriate Development Impact Fee Funds within Time Limit**. The current property owner may apply for a refund of development impact fees paid by an applicant if the City has failed to appropriate the development impact fees collected from the applicant within the time limit established in subsection (2) above. Refunds made pursuant to this subparagraph shall be to the current property owner. The refund application shall be made on a form provided by the City for such purposes.
3. **Administrative Fee**. Except when a refund is warranted due to timeliness (see paragraph vi below), a five percent (5%) administrative fee, not to exceed two-hundred dollars ($200), shall be deducted from the amount of any refund granted and shall be retained by the City in the appropriate development impact fee account to defray the administrative expenses associated with the processing of a refund application.
4. **Processing of Applications for a Refund**. Applications for a refund shall be made on a form provided by the City for such purposes. Upon receipt of a complete application for a refund, the Development Services Director shall review the application and documentary evidence submitted by the applicant as well as such other information and evidence as may be deemed relevant, and make a determination as to whether a refund is due. Refunds by direct payment shall be made following an affirmative determination by the Development Services Director.
5. **Due to Expiration or Revocation**. Applications for refunds due to expiration or revocation of a building permit shall be made on a form provided by the City for such purposes and shall be made within sixty (60) days following expiration or revocation of the building permit. The applicant shall submit: (a) evidence that the person applying for the refund was the initial applicant who paid the fee, or the duly designated agent of the initial applicant; (b) the amount of the development impact fees paid by public facility category and receipts evidencing such payments; and (c) documentation evidencing the expiration or revocation of the building permit. Failure to apply for a refund within sixty (60) days following expiration or revocation of the building permit shall constitute a waiver of entitlement to a refund. No interest shall be paid by the City in calculating the amount of the refunds.
6. **Due to Timeliness**. Applications for refunds due to the failure of the City to appropriate development impact fees collected from the applicant within the time limits established in subsection (2)(a) above shall be made on forms provided by the Finance Office and shall be made within one (1) year following the expiration of such time limit. The applicant shall submit: (a) evidence that the applicant is the property owner or the duly designated agent of the property owner; (b) the amount of the development impact fees paid by public facility category and receipts evidencing such payments; and (c) description and documentation of the City's failure to appropriate development impact fee funds for relevant public facilities. Interest shall be paid by the City in calculating the amount of the refunds based upon actual interest earned, and the Administrative Fee for processing refunds shall be waived.

Section 15.66.060 APPEALS.

A. Initiation.

1) An appeal from any decision of a City officer pursuant to this Chapter shall be made within fifteen (15) working days of notice of the decision being sent by certified mail, to the Chief Financial Officer who shall refer it immediately to an Appeals Committee consisting of the Chief Administrative Officer, Chief Financial Officer, Development Services Director, and City Attorney. When filing an appeal, the fee payer shall submit a letter providing a full explanation of the request, the reason for the appeal, as well as all supporting documentation and an administrative fee of five percent (5%) of the impact fee, not to exceed two-hundred dollars ($200). In the event the appeal is successful, the City Council may refund all or a portion of the administrative fee to the payer.
2) Upon review and consideration of information presented by the appellant, the Appeals Committee shall formulate a recommended action and forward it for consideration to the City Council pursuant to Title 20 of the, Missoula Municipal Code. Such appeal shall be based on the record and on other such written argument which appellant has filed with the appeal and the staff response to such argument.
3) The filing of an appeal shall not stay the imposition or the collection of the development impact fee as calculated by the City unless a Certificate of Deposit payable to the City, Letter of Credit issued by a financial institution in favor of the City, or other sufficient surety has been provided.
4) If the notice of appeal is accompanied by a cash bond or letter of credit in a form satisfactory to the City Attorney and the Chief Financial Officer in an amount equal to the development impact fee calculated to be due, a building permit may be issued to the new development.

B. Contents.

The notice of appeal shall detail the specific grounds therefore and all other relevant information and shall be filed with the Finance Office on a form provided by the City for such purposes.

15.66.070 ANNUAL REVIEW AND ADJUSTMENT.

1. **Annual Review**.
    a. Not later than March 1st of each year, beginning March 1, 2005, and prior to City Council adoption of the Annual Budget and Capital Improvements Program, the Chief Financial Officer shall coordinate the preparation and submission of an Annual Report to the Mayor and City Council on the subject of development impact fees. The Annual Report shall recap results of the most recently completed fiscal year, and disclose any annual adjustments made appropriate by the Engineering News Record Construction Cost Index.
    b. In addition to the requirements of Montana Code Annotated Section 7-6-1602(1), the Annual Report may include any or all of the following:
        i. recommendations for amendments if appropriate, to these procedures or to specific ordinances adopting development impact fees for particular public facilities;
        ii. proposed changes to any applicable ordinance or policy, including the identification of additional public facility projects anticipated to be funded wholly or partially with development impact fees;
        iii. creation of development impact fee districts, as necessary;
        iv. proposed changes to development impact fee schedules as set forth in the ordinances imposing and setting development impact fees for particular public facilities;
        v. proposed changes to level of service standards for particular public facilities;
        vi. proposed changes to any development impact fee calculation methodology;

vii. proposed changes to the population, housing, land use, persons per household or non-residential development projections included in the methodology report and upon which the development impact fee amounts have been determined; or

viii. other data, analyses, or recommendations as the Chief Financial Officer or appropriate designee may deem appropriate, or as may be requested by the Mayor and City Council.

c. The Annual Report may additionally include any or all of the following background data:

i. number of building permits issued by type of residential or non-residential development;

ii. gross floor area of new development by type;

iii. total amount of development impact fees collected, by public facility and by land use type;

iv. the amount of expenditure made from the development impact fee account or sub-accounts and the purpose for which the expenditure was made, i.e., the description, type and location of the public facility project;

v. when the public facility project was or will be initiated and completed;

vi. whether additional development impact fee funds will be appropriated for the same project in the future;

vii. whether supplemental non-development impact fee funds have been used for file project and, if so, how much;

viii. the service area of the public facility project;

ix. the total estimated cost of the project and the portion funded with development impact fees;

x. whether the public facility project is in the City's current Annual Budget or Capital Improvements Program;

xi. the estimated useful life of the project; or

xii. such other facts as may be deemed relevant by the Mayor or City Council.

d. Submission of Development Impact Fee Annual Report and City Council Action. The Chief Financial Officer shall submit the annual report to the Mayor and City Council, which shall receive the annual report and which may take such actions as deemed appropriate, including, but not limited to, requesting additional data or analyses and holding public workshops and/or public hearings.

e. Except for the annual adjustment identified in Section 15.66.070 (2), no increase in development impact fees will be enacted before:

i. completion and City Council approval of a new methodology report that ties any impact fees to the City Capital Improvement Program; and

ii. a public hearing.

2. **Annual Adjustments**.

a. On March 1, 2005, and on March 1st of each year thereafter in which this Chapter is in effect, the amount of any development impact fee shall be adjusted to account for inflationary changes in the cost of providing public facilities utilizing the most recent twenty (20) city annual national average data from the Engineering News Record Construction Cost Index.

b. The Chief Financial Officer shall make the annual adjustment unless the City Council, in its Annual Review, determines an alternate adjustment.

c. Nothing herein shall prevent the City Council from electing to retain existing development impact fees or from electing to waive the inflation adjustment for any given fiscal year.

15.66.075 IMPACT FEE SCHEDULES

The City Council shall establish and amend impact fees by resolution after conducting a public hearing.

15.66.080 REPEALED~~PARKS AND OPEN SPACE DEVELOPMENT IMPACT FEE.~~

~~All new residential development within the City of Missoula shall be subject to the payment of a parks and open space development impact fee payable pursuant to this Chapter, as follows:~~

~~Development Type~~	~~Fee per DU~~
~~Single Dwelling Unit, Detached (SDU) & Mobile Home (MH) < 1,000 Square Feet~~	~~$320~~
~~SDU & MH 1,000-1,499 Sq Ft~~	~~$380~~
~~SDU & MH 1,500-1,999 Sq Ft~~	~~$422~~
~~SDU & MH 2,000-2,499 Sq Ft~~	~~$453~~
~~SDU & MH over 2,500 Sq Ft~~	~~$481~~
~~All Other Housing~~	~~$286~~

15.66.090 REPEALED

15.66.100 REPEALED ~~LAW ENFORCEMENT DEVELOPMENT IMPACT FEE.~~

~~1. **Development Impact Fee for Residential Development.**~~

~~a. All new residential development within the City of Missoula shall be subject to the payment of a law enforcement development impact fee payable pursuant to this Chapter, as follows:~~

~~Development Type~~	~~Square Feet~~	~~Fee per DU~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~less than 1200~~	~~$ 14~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1200-1299~~	~~$ 15~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1300-1399~~	~~$ 16~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1400-1499~~	~~$ 17~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1500-1599~~	~~$ 17~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1600-1699~~	~~$ 18~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1700-1799~~	~~$ 19~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1800-1899~~	~~$ 19~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~1900-1999~~	~~$ 20~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2000-2099~~	~~$ 21~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2100-2199~~	~~$ 21~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2200-2299~~	~~$ 22~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2300-2399~~	~~$ 22~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2400-2499~~	~~$ 23~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2500-2599~~	~~$ 23~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2600-2699~~	~~$ 24~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2700-2799~~	~~$ 24~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2800-2899~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~2900-2999~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3000-3099~~	~~$ 25~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3100-3199~~	~~$ 26~~
~~Single Dwelling Unit, Detached and Mobile Home~~	~~3200 or larger~~	~~$ 26~~
~~All Other Housing~~		~~$ 13~~

~~2. **Development Impact Fee for Nonresidential Development.**~~

~~. All new nonresidential development within the City of Missoula shall be subject to the payment of a law enforcement development impact fee payable pursuant to this Chapter, as follows:~~

Development Type	Square Feet (SF)	Fee per 1,000 SF of Total GFA
Commercial/Shopping Center	50,000 or less	$ 31
Commercial/Shopping Center	50,001 to 100,000	$ 28
Commercial/Shopping Center	100,001 to 200,000	$ 24
Commercial/Shopping Center	200,000 and over	$ 21
Office/Institutional	25,000 or less	$ 32
Office/Institutional	25,001 to 50,000	$ 20
Office/Institutional	50,001 to 100,000	$ 14
Office/Institutional	100,000 or more	$ 11
Industrial		$ 8
Warehousing		$ 4

15.66.110 COMMUNITY SERVICES DEVELOPMENT IMPACT FEE.

A. Development Impact Fee for Residential Development.

All new residential development within the City of Missoula shall be subject to the payment of a community services development impact fee payable pursuant to this Chapter, as follows:

Development Type	Fee per DU
Single Dwelling Unit, Detached (SDU) & Mobile Home (MH) < 1,000 Square Feet	$180
SDU & MH 1,000-1,499 Sq Ft	$213
SDU & MH 1,500-1,999 Sq Ft	$238
SDU & MH 2,000-2,499 Sq Ft	$255
SDU & MH over 2,500 Sq Ft or greater	$270
All Other Housing	$161

B. Development Impact Fee for Nonresidential Development.

All new nonresidential development within the City of Missoula shall be subject to the payment of a community services development impact fee payable pursuant to this Chapter, as follows:

Development Type	Fee per 1,000 sq.ft. of total GFA
Commercial (Com)/ Shopping Center (Shop/Ctr), 50,000 Sq Ft or less	$260
Com/Shop Ctr 50,001-100,000 Sq Ft	$227
Com/Shop Ctr 100,001 – 200,000 Sq Ft	$201
Com/Shop Ctr > 200,000 Sq Ft	$181
Office/Institutional (Inst) < 25,001 Sq Ft	$367
Office/Inst 25,001-50,000 Sq Ft	$344
Office/Inst 50,001-100,000 Sq Ft	$324
Office/Inst > 100,000 Sq Ft	$304
Industrial	$210
Warehousing	$116

15.66.120 REPEALEDTRANSPORTATION IMPACT FEE

0. **Transportation Impact Fee for Residential Development.**

. All new residential development within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Square Feet	Fee per DU
Single Dwelling Unit, Detached and Mobile Home	less than 1200	$ 814
Single Dwelling Unit, Detached and Mobile Home	1200-1299	$ 871
Single Dwelling Unit, Detached and Mobile Home	1300-1399	$ 923
Single Dwelling Unit, Detached and Mobile Home	1400-1499	$ 972

Development Type	Square Feet	Fee per DU
Single Dwelling Unit, Detached and Mobile Home	1500-1599	$ 1,017
Single Dwelling Unit, Detached and Mobile Home	1600-1699	$ 1,060
Single Dwelling Unit, Detached and Mobile Home	1700-1799	$ 1,100
Single Dwelling Unit, Detached and Mobile Home	1800-1899	$ 1,138
Single Dwelling Unit, Detached and Mobile Home	1900-1999	$ 1,174
Single Dwelling Unit, Detached and Mobile Home	2000-2099	$ 1,209
Single Dwelling Unit, Detached and Mobile Home	2100-2199	$ 1,241
Single Dwelling Unit, Detached and Mobile Home	2200-2299	$ 1,273
Single Dwelling Unit, Detached and Mobile Home	2300-2399	$ 1,303
Single Dwelling Unit, Detached and Mobile Home	2400-2499	$ 1,331
Single Dwelling Unit, Detached and Mobile Home	2500-2599	$ 1,359
Single Dwelling Unit, Detached and Mobile Home	2600-2699	$ 1,386
Single Dwelling Unit, Detached and Mobile Home	2700-2799	$ 1,411
Single Dwelling Unit, Detached and Mobile Home	2800-2899	$ 1,436
Single Dwelling Unit, Detached and Mobile Home	2900-2999	$ 1,459
Single Dwelling Unit, Detached and Mobile Home	3000-3099	$ 1,483
Single Dwelling Unit, Detached and Mobile Home	3100-3199	$ 1,505
Single Dwelling Unit, Detached and Mobile Home	3200 or larger	$ 1,505
All Other Housing		$ 733

0. **Transportation Impact Fee for Nonresidential Development.**

. All new nonresidential development within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Square Feet (SF)	Fee per 1,000 SF of Total GFA (Gross Floor Area)
Commercial/Shopping Center	50,000 or less	$ 3,205
Commercial/Shopping Center	50,001 to 100,000	$ 3,205
Commercial/Shopping Center	100,001 to 200,000	$ 2,743
Commercial/Shopping Center	200,000 and over	$ 2,331
Business Park		$ 664
Medical-Dental Office Building		$ 2,849
Office/Institutional	25,000 or less	$ 1,447
Office/Institutional	25,001 to 50,000	$ 1,234
Office/Institutional	50,001 to 100,000	$ 1,052
Office/Institutional	100,000 or more	$ 1,052
Hospital		$ 1,385
Mini-Warehouse		$ 197
Industrial		$ 550
Warehousing		$ 391
Manufacturing		$ 301

0. Transportation Impact Fee for Nonresidential Development per Unique Demand Indicator.

. All new nonresidential development with a unique demand indicator within the City of Missoula shall be subject to the payment of a transportation impact fee payable pursuant to this Chapter, as follows:

Development Type	Unique Indicator	Fee per Indicator
Nursing Home (per bed)	Number of beds	$ 187
Daycare (per student)	Number of students	$ 170
Secondary School (per student)	Number of students	$ 97
Elementary School (per student)	Number of students	$ 67
Lodging (per room)	Number of rooms	$ 444

~~**1. Downtown Transportation Impact Fee**~~

~~a. Based on study and analysis, the Transportation Impact Fee for residential development contained within the Downtown Transportation Impact Fee boundary (see Exhibit A) has been calculated to be a lesser amount and therefore, pursuant to this review and analysis, shall be reduced by multiplying the calculated Transportation Impact Fee per 15.66.120 (1a) by a factor of 0.58 for single dwelling unit and 0.67 for all other housing.~~

~~Based on study and analysis, the Transportation Impact Fee for non-residential development contained within the Downtown Transportation Impact Fee boundary (see Exhibit A) has been calculated to be a lesser amount and therefore, pursuant to this review and analysis, shall be reduced by multiplying the calculated Transportation Impact Fee per 15.66.120 (2a) and (3a) by a factor of 0.76.~~

15.66.130 IMPACT FEE ADVISORY COMMITTEE

1. **Membership**.
   a. The Impact Fee Advisory Committee shall consist of nine (9) members, with two (2) members appointed by City Council and seven (7) members appointed by the Mayor with the advice and consent of the City Council.
   b. In accordance with Montana Code Annotated Section 7-6-1604 the Committee membership shall include at least one (1) representative of the development community and one (1) certified public accountant.
2. **Term.** Each member shall serve a four (4) year term.
3. **Purpose.** The Impact Fee Advisory Committee shall review and monitor the process of calculating, assessing and spending impact fees and advise the City of Missoula governing body with respect to these impact fee revenues as provided by Montana state law.

Severability. If any section, subsection, sentence, clause, phrase or word of this ordinance is for any reason held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining portions of this ordinance. The council hereby declares that it would have passed this ordinance and each section, subsection, sentence, clause, phrase and words thereof, irrespective of the fact that any one or more sections, subsections, sentences, for any reason this ordinance should be declared invalid or unconstitutional, then the remaining ordinance provisions will be in full force and effect.

First reading and preliminary adoption on the _____ day of _____, 2019, by a vote of __ ayes, _____ _____; __ Nays, _____; _____ Abstain, _____ _____; and __ Absent, _____

Second and final reading and on the _____ day of _____, 2019, by a vote of __ ayes, _____ _____; __ Nays, _____; _____ Abstain, _____ _____; and __ Absent, _____

ATTEST:

_____
Martha L. Rehbein, CMC
City Clerk

APPROVED:

_____
John Engen
Mayor

Impact Fees

Administration & Finance Committee

January 29, 2020

City Council Actions for Impact Fees

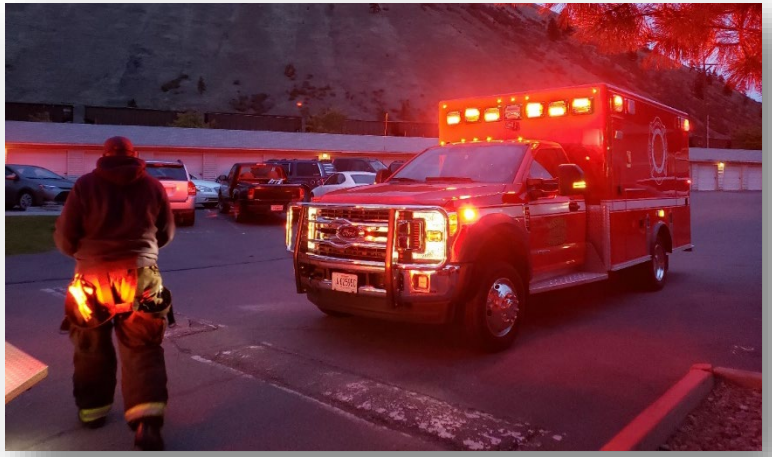
- Considerations:
  - Adopt Impact Fee Study
  - Set impact fee rates – change in fees requires a supermajority (8 votes of Council Members)
  - Adopt Ordinance changes

Purpose of Impact Fee Study

- Update impact fee assessment methodologies to reflect current capital plans
- Calculate maximum impact fees allowed under these methodologies
- Provide for review of impact fee use policies and procedures
- Benchmark Missoula impact fees against peer communities

Summary of Major Changes

- Proposed new rates
- Additional tiers for residential square footages
  - Current minimum tier is 1200 sq ft
  - Proposed minimum tier is 750 sq ft
  - Smaller houses pay lower fees
- Transportation impact fee encompasses city complete streets policy



Summary of Major Changes

- Downtown transportation fee reduction area not supported by study
  - Previous ordinance provided a 33%-42% reduction in residential and 24% for commercial transportation impact fees
- New eligibility criteria for impact fee projects – Impact Fee Advisory Committee
- Ordinance changes – housekeeping changes to conform to new study

Ordinance Updating: MMC 15.66

- 15.66.020 Definition:
  - Impact Fee Service area definitions updated to match definitions from the Tischler Bise study.
- 15.66.050 Development Fee Accounts
  - Narrative updated to use “service area” in place of category
- 15.66.075 Impact Fee Schedules
  - Will be repealed and replaced by new schedule once adopted

Overview

- TischlerBise Background
- Impact Fee Fundamentals
- Development Projections
- Proposed Impact Fees
  - Community Services
  - Fire
  - Law Enforcement
  - Parks and Open Space
  - Transportation
- Impact Fee Summary
- Peer City Comparison

TischlerBise Background

40-year consulting practice serving local government nationwide

- Impact fees/infrastructure financing strategies
- Fiscal/economic impact analyses
- Capital improvement planning
- Infrastructure finance/revenue enhancement
- Real estate and market feasibility

What are impact fees?

- One-time payments charged to new development
- Used to construct capital improvements needed to accommodate future development
- Represents future development's proportionate share of infrastructure costs

Impact Fee Fundamentals

- One-time payment for growth-related infrastructure, usually collected at the time building permits are issued
- Can’t be used for operations, maintenance, or replacement
- Not a tax but more like a contractual arrangement to build infrastructure, with three requirements
  - Need (system improvements, not project-level improvements)
  - Benefit
    - Short range expenditures
    - Geographic service areas and/or benefit districts
  - Proportionate

Why impact fees?

- Infrastructure capacity is essential to accommodate new development
- New growth pays its equitable share
- Encourages disciplined capital improvement planning
  - Earmarks money for capital improvements
- Promotes comprehensive planning and growth management
  - Helps ensure adequate public facilities
- Compared to negotiated agreements, streamlines approval process with known costs (predictability)
- Anti-growth pressure can be eased

Common Impact Fee Methodologies

- Cost Recovery (past)
  - Oversized and unique facilities
  - Funds typically used for debt service
- Incremental Expansion (present)
  - Formula-based approach documents level of service with both quantitative and qualitative measures
- Plan-Based (future)
  - Common for utilities but can also be used for other public facilities with non-impact fee funding

Evaluate Need for Credits

- Site specific
  - Developer constructs a capital facility included in fee calculations
- Debt service
  - Avoid double payment due to existing or future bonds
- Dedicated revenues
  - Property tax, local option sales tax, gas tax

10-Year Development Projections

- Based on *Activate Missoula 2045*
- Residential Growth
  - 12,630 persons
  - 6,640 housing units
- Nonresidential Growth
  - 8,130 jobs
  - 4.7 million square feet of floor area

Community Services

- Service Area: Citywide
- Components
  - Facilities (incremental)
  - Vehicles and Equipment (incremental)
- 10-Year Demand
  - Facilities: 83k sq ft, $8.4 million
  - Vehicles and Equipment: 14 units, $1.3 million

Community Services

Fee Component	Cost per Person	Cost per Job
Facilities	$464.22	$310.80
Vehicles and Equipment	$69.25	$46.37
Subtotal	$533.47	$357.17
Administration Fee (5%)	$26.67	$17.86
Total	$560.15	$375.03

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$571**	$161	$410
751 to 1,000	1.37	**$767**	$180	$587
1,001 to 1,250	1.65	**$924**	$213	$711
1,251 to 1,500	1.88	**$1,053**	$213	$840
1,501 to 1,750	2.07	**$1,160**	$238	$922
1,751 to 2,000	2.24	**$1,255**	$238	$1,017
2,001 to 2,250	2.38	**$1,333**	$255	$1,078
2,251 to 2,500	2.51	**$1,406**	$255	$1,151
2,501 to 2,750	2.63	**$1,473**	$270	$1,203
2,751 to 3,000	2.74	**$1,535**	$270	$1,265
3,001 to 3,250	2.84	**$1,591**	$270	$1,321
3,251 to 3,500	2.93	**$1,641**	$270	$1,371
3,501 to 3,750	3.02	**$1,692**	$270	$1,422
3,751 to 4,000	3.10	**$1,736**	$270	$1,466
4,000 or More	3.17	**$1,776**	$270	$1,506

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$878**	$260	$618
Industrial	1.63	**$611**	$210	$401
Office / Other Service	2.97	**$1,114**	$367	$747
Institutional	0.93	**$349**	$367	($18)

1. See Land Use Assumptions

Fire

- Service Area: Citywide
- Components
  - Facilities (incremental)
  - Apparatus (incremental)
- 10-Year Demand
  - Facilities: 10k sq ft, $2.7 million
  - Apparatus: 6 units, $1.4 million

Fire

Fee Component	Cost per Person	Cost per Job
Facilities	$127.29	$134.30
Apparatus	$64.84	$68.41
Subtotal	$192.13	$202.71
Administration Fee (5%)	$9.61	$10.14
Total	$201.74	$212.84

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$206**	$69	$137
751 to 1,000	1.37	**$276**	$77	$199
1,001 to 1,250	1.65	**$333**	$82	$251
1,251 to 1,500	1.88	**$379**	$92	$287
1,501 to 1,750	2.07	**$418**	$104	$314
1,751 to 2,000	2.24	**$452**	$111	$341
2,001 to 2,250	2.38	**$480**	$120	$360
2,251 to 2,500	2.51	**$506**	$126	$380
2,501 to 2,750	2.63	**$531**	$133	$398
2,751 to 3,000	2.74	**$553**	$138	$415
3,001 to 3,250	2.84	**$573**	$142	$431
3,251 to 3,500	2.93	**$591**	$142	$449
3,501 to 3,750	3.02	**$609**	$142	$467
3,751 to 4,000	3.10	**$625**	$142	$483
4,000 or More	3.17	**$640**	$142	$498

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Jobs per 1,000 Sq Ft[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	2.34	**$498**	$134	$364
Industrial	1.63	**$347**	$108	$239
Office / Other Service	2.97	**$632**	$189	$443
Institutional	0.93	**$198**	$189	$9

1. See Land Use Assumptions

Law Enforcement

- Service Area: Citywide
- Components
  - Stations (incremental)
  - Evidence Storage (cost recovery)
- 10-Year Demand
  - Stations: 5k sq ft, $1.2 million
- 20-Year Demand (debt retired in 2038)
  - Evidence Storage
    - Growth Share: 2k sq ft, $0.5 million
    - Existing Share: 5k sq ft, $1.4 million

Law Enforcement

Fee Component	Cost per Person	Cost per Vehicle Trip
Stations	$59.41	$14.11
Evidence Storage	$13.19	$3.00
Facilities Debt Credit	($15.20)	($3.55)
Subtotal	$57.41	$13.56
Administration Fee (5%)	$2.87	$0.68
Total	$60.28	$14.24

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$61**	$13	$48
751 to 1,000	1.37	**$83**	$14	$69
1,001 to 1,250	1.65	**$99**	$15	$84
1,251 to 1,500	1.88	**$113**	$17	$96
1,501 to 1,750	2.07	**$125**	$19	$106
1,751 to 2,000	2.24	**$135**	$20	$115
2,001 to 2,250	2.38	**$143**	$22	$121
2,251 to 2,500	2.51	**$151**	$23	$128
2,501 to 2,750	2.63	**$159**	$24	$135
2,751 to 3,000	2.74	**$165**	$25	$140
3,001 to 3,250	2.84	**$171**	$26	$145
3,251 to 3,500	2.93	**$177**	$26	$151
3,501 to 3,750	3.02	**$182**	$26	$156
3,751 to 4,000	3.10	**$187**	$26	$161
4,000 or More	3.17	**$191**	$26	$165

Nonresidential Development	Development Fees per 1,000 Square Feet				
Development Type	Avg Wkdy Veh Trip Ends[1]	Trip Rate Adjustment	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	37.75	33%	**$177**	$31	$146
Industrial	4.96	50%	**$35**	$8	$27
Office / Other Service	9.74	50%	**$69**	$32	$37
Institutional	10.72	50%	**$76**	$32	$44

1. See Land Use Assumptions

Parks and Open Space

- Service Area: Citywide
- Components
  - Amenities (incremental)
  - Community and Regional Park Land (incremental)
  - Trailheads (incremental)
  - Vehicles and Equipment (incremental)
- 10-Year Demand
  - Amenities : 73 acres, $17.8 million
  - Community and Regional Park Land : 52 acres, $7.7 million
  - Trailheads: 5 units, $250k
  - Vehicles and Equipment: 2 units, $150k

Parks and Open Space

Fee Component	Cost per Person	Cost per Job
Community/Regional Park Land	$609.79	$0.00
Park Amenities	$1,411.47	$0.00
Trailheads	$19.45	$0.00
Vehicles and Equipment	$11.85	$0.00
2014 Parks & Trail Bond Credit	($152.09)	$0.00
2018 Open Space Bond Credit	($39.74)	$0.00
Subtotal	$1,860.73	$0.00
Administration Fee (5%)	$93.04	$0.00
Total	$1,953.77	$0.00

Residential Development	Development Fees per Unit			
Size of Unit	Persons per Housing Unit[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	1.02	**$1,993**	$286	$1,707
751 to 1,000	1.37	**$2,677**	$320	$2,357
1,001 to 1,250	1.65	**$3,224**	$380	$2,844
1,251 to 1,500	1.88	**$3,673**	$380	$3,293
1,501 to 1,750	2.07	**$4,044**	$422	$3,622
1,751 to 2,000	2.24	**$4,376**	$422	$3,954
2,001 to 2,250	2.38	**$4,650**	$453	$4,197
2,251 to 2,500	2.51	**$4,904**	$453	$4,451
2,501 to 2,750	2.63	**$5,138**	$481	$4,657
2,751 to 3,000	2.74	**$5,353**	$481	$4,872
3,001 to 3,250	2.84	**$5,549**	$481	$5,068
3,251 to 3,500	2.93	**$5,725**	$481	$5,244
3,501 to 3,750	3.02	**$5,900**	$481	$5,419
3,751 to 4,000	3.10	**$6,057**	$481	$5,576
4,000 or More	3.17	**$6,193**	$481	$5,712

1. See Land Use Assumptions

Transportation

- Service Area: Citywide
- Components
  - Complete Streets (incremental)
  - Improved Intersections (incremental)
  - Commuter Trails (incremental)
- 10-Year Demand
  - Complete Streets: 6 lane miles, $9.6 million
  - Improved Intersections: 9 intersections, $4.1 million
  - Commuter Trails: 3.9 miles, $5.5 million

Transportation

Fee Component	Cost per Trip
Complete Streets	$84.27
Improved Intersections	$35.46
Commuter Trails	$48.42
2018 Open Space Bond Credit	($1.98)
Subtotal	$166.18
Administration Fee (5%)	$8.31
Total	$174.49

Residential Development	Development Fees per Unit			
Size of Unit	Avg Wkdy Person Trips[1]	Max. Fees	Current Fees	Increase / Decrease
750 or Less	4.41	**$769**	$733	$36
751 to 1,000	5.56	**$970**	$814	$156
1,001 to 1,250	6.44	**$1,124**	$871	$253
1,251 to 1,500	7.17	**$1,251**	$972	$279
1,501 to 1,750	7.77	**$1,356**	$1,100	$256
1,751 to 2,000	8.30	**$1,448**	$1,174	$274
2,001 to 2,250	8.77	**$1,530**	$1,273	$257
2,251 to 2,500	9.18	**$1,602**	$1,331	$271
2,501 to 2,750	9.57	**$1,670**	$1,411	$259
2,751 to 3,000	9.91	**$1,729**	$1,459	$270
3,001 to 3,250	10.23	**$1,785**	$1,505	$280
3,251 to 3,500	10.52	**$1,836**	$1,505	$331
3,501 to 3,750	10.79	**$1,883**	$1,505	$378
3,751 to 4,000	11.04	**$1,926**	$1,505	$421
4,000 or More	11.29	**$1,970**	$1,505	$465

Nonresidential Development	Development Fees per 1,000 Square Feet			
Development Type	Avg Wkdy Person Trips[1]	Max. Fees	Current Fees	Increase / Decrease
Commercial / Retail	26.61	**$4,643**	$3,205	$1,438
Industrial	5.30	**$925**	$550	$375
Office / Other Service	10.41	**$1,816**	$1,447	$369
Institutional	11.45	**$1,998**	$1,447	$551

1. See Land Use Assumptions

Rate Proposals

Residential Fees Per Unit

Size of Unit (sq. ft.)	Max. Fees per Unit	Proposed Fees per Unit**	Current Fees per Unit*
750 or Less	$3,601	$1,388	$1,405
751 to 1,000	$4,773	$1,546	$1,405
1,001 to 1,250	$5,704	$1,717	$1,561
1,251 to 1,500	$6,470	$1,841	$1,674
2,001 to 2,250	$8,137	$2,335	$2,123
2,251 to 2,500	$8,569	$2,407	$2,188
2,501 to 2,750	$8,971	$2,551	$2,319
2,751 to 3,000	$9,335	$2,610	$2,373
3,001 to 3,250	$9,669	$2,666	$2,424
4,000 or More	$10,770	$2,939	$2,424

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Non-Residential Fees

Development Type	Max. Fees per 1,000 sq. ft.	Proposed Fees per Unit** 1,000 sq. ft.	Current Fees per Unit* 1,000 sq. ft.
Commercial / Retail	$6,196	$3,993	$3,630
Industrial	$1,918	$1,236	$876
Office / Other Service	$3,632	$2,341	$2,035
Institutional	$2,621	$1,689	$2,035

* Current Development fees are restated to conform to the new square footage categories in the study.

**Proposed Development fee is calculated to maximize transportation impact fee, then allocate remaining balance on the Maximum Development Fee Allocation % without Transportation.

Estimated Revenue

	Police	Fire	Comm Svc	Parks	Transport	Total
2019 Revenues	$12,473	$68,277	$146,150	$189,067	$793,038	$1,209,006
Estimated revenue increase	$0	$0	$0	$0	$120,901	$120,901
Estimated total annual impact fee revenue	**$12,473**	**$68,277**	**$146,150**	**$189,067**	**$913,939**	**$1,329,907**

Impact Fee Capital Plan

Impact Fee Fund Balance Projections

	Impact Fee Categories:	Police	Fire	Comm. Svc.	Parks	Transport.	Total
FY 2019	Revenues	12,473	68,277	146,150	189,067	793,038	1,209,006
	Total Expenditures	485	9,472	79,390	209,285	940,836	1,239,469
	Ending Fund Balance	**78,305**	**315,988**	**135,441**	**332,528**	**2,595,959**	**3,458,221**
FY 2020	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	317,265	4,026,250	4,343,515
	Projected Ending Fund Balance	**94,305**	**415,988**	**347,441**	**240,263**	**(347,291)**	**750,706**
FY 2021	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	376,000	-	585,239	2,859,600	3,820,839
	Projected Ending Fund Balance	**110,305**	**139,988**	**559,441**	**(119,976)**	**(2,123,891)**	**(1,434,133)**
FY 2022	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	580,000	4,415,000	4,995,000
	Projected Ending Fund Balance	**126,305**	**239,988**	**771,441**	**(474,976)**	**(5,455,891)**	**(4,793,133)**
FY 2023	Revenues - Projected	16,000	100,000	212,000	225,000	1,083,000	1,636,000
	Proposed Expenditures	-	-	-	150,000	70,000	220,000
	Projected Ending Fund Balance	**142,305**	**339,988**	**983,441**	**(399,976)**	**(4,442,891)**	**(3,377,133)**

Funding projects in future years is contingent upon actual revenues received and changes to project timelines and City Council annual budget approval.

Negative balances are shown in projections to illuminate shortfalls in meeting current needs.

Peer City Benchmarks

City Comparison – Single Family

Single-Family 2,200 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$8,500	$8,148	$0	$352	$0	$0	$0
Grand Junction, CO	$2,779	$2,554	$0	$0	$225	$0	$0
Kalispell	$2,580	$0	$277	$1,067	$0	$1236	$0
Missoula - Proposed	**$2,335**	**$1,485**	**$22**	**$120**	**$453**	**$0**	**$255**
Missoula - Current	$2,123	$1,273	$22	$120	$453	$0	$255
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Whitefish	$1,376	$0	$0	$446	$711	$172	$47
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$548	$0	$366	$182	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

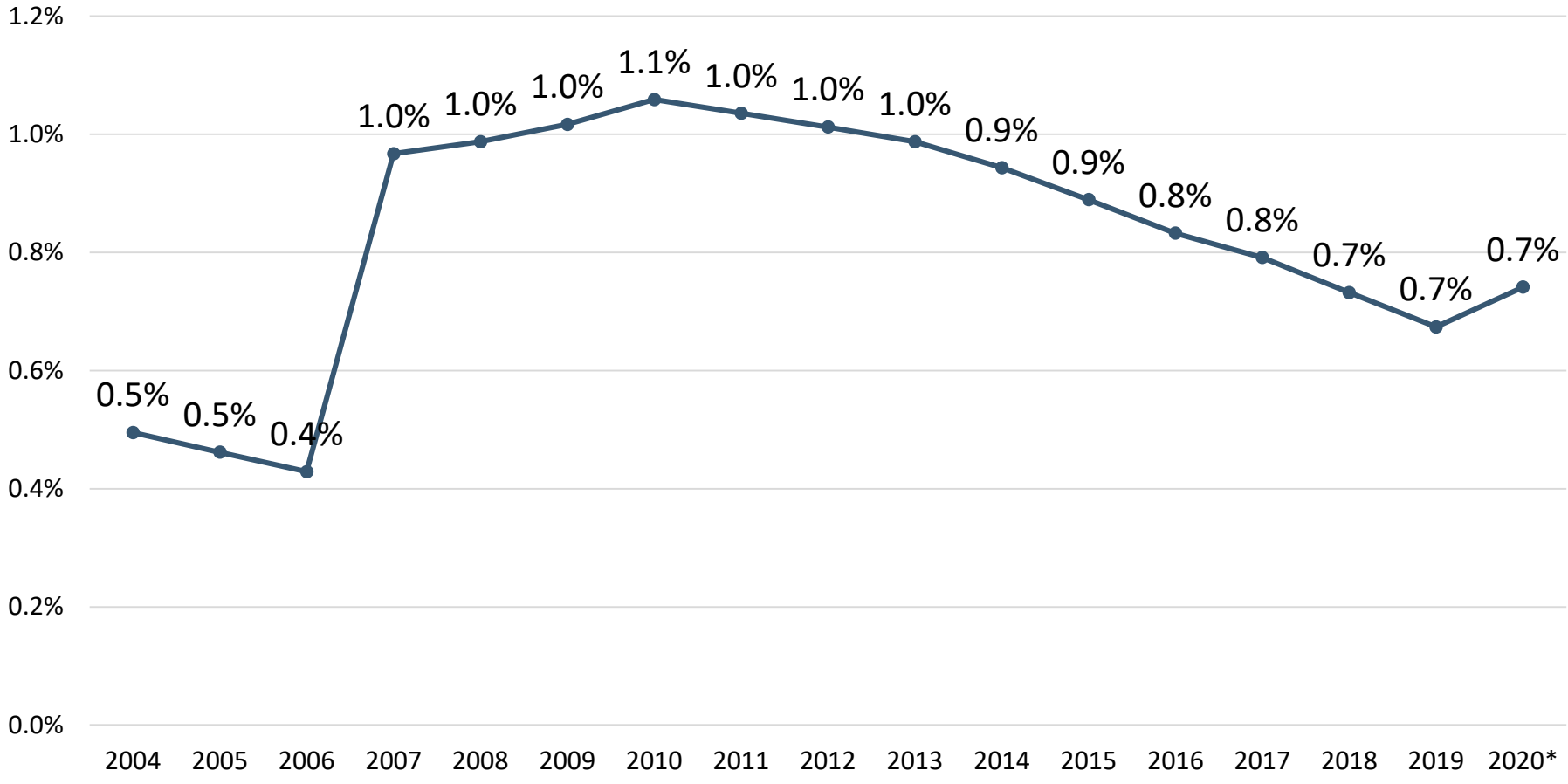
City Comparison - Multi-Family

Multi-Family 1,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Bozeman	$3,888	$3,657	$0	$231	$0	$0	$0
Grand Junction, CO	$1,994	$1,769	$0	$0	$225	$0	$0
Kalispell	$1,948	$0	$210	$811	$0	$927	$0
Coeur d'Alene, ID	$1,780	$816	$70	$138	$756	$0	$0
Missoula - Proposed	**$1,546**	**$955**	**$14**	**$77**	**$320**	**$0**	**$180**
Missoula - Current	$1,405	$814	$14	$77	$320	$0	$180
Livingston	$1,033	$601	$132	$155	$145	$0	$0
Flagstaff, AZ	$512	$0	$342	$170	$0	$0	$0
Whitefish	$380	$0	$0	$220	$70	$70	$20
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

City Comparison - Office

Office 50,000 sq. ft.	Total	Streets	Police	Fire	Parks	Other	General Gov.
Kalispell	$299,132	$0	$35,123	$152,657	$0	$111,352	$0
Bozeman	$196,218	$173,350	$0	$22,868	$0	$0	$0
Grand Junction, CO	$157,050	$157,050	$0	$0	$0	$0	$0
Missoula - Proposed	**$111,950**	**$82,550**	**$1,600**	**$9,450**	**$0**	**$0**	**$18,350**
Missoula - Current	$101,750	$72,350	$1,600	$9,450	$0	$0	$18,350
Livingston	$80,050	$69,650	$6,200	$4,200	$0	$0	$0
Whitefish	$19,000	$0	$0	$11,000	$3,500	$3,500	$1,000
Flagstaff, AZ	$17,000	$0	$11,500	$5,500	$0	$0	$0
Coeur d'Alene, ID	$4,343	$756	$1,211	$2,376	$0	$0	$0
Big Sky	$0	$0	$0	$0	$0	$0	$0
Helena	$0	$0	$0	$0	$0	$0	$0
Grand Forks, ND	$0	$0	$0	$0	$0	$0	$0
Pocatello, ID	$0	$0	$0	$0	$0	$0	$0

Impact Fee as Percentage of Median Home Price



**2020 percentage uses the proposed impact fees and the 2019 median home price.*

Next Steps:

Jan 15 – Feb 3 – Public hearing on impact fee study and fees, first reading on ordinance, set ordinance public hearing

February 24 – Public hearing on ordinance changes

Missoula City Council Administration and Finance Committee Minutes

January 29, 2020
12:30 PM
City Council Chambers
140 W. Pine Street, Missoula , MT

Members present: **Stacie Anderson, Mirtha Becerra, John P. Contos, Heather Harp, Jordan Hess, Gwen Jones (chair), Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg, Heidi West**

Members absent: **Jesse Ramos**

1. ADMINISTRATIVE BUSINESS

1.1 Roll Call

1.2 Approval of the Minutes

Change to January 15, 2020, meeting minutes:

Correction on item 3.2 regarding the GIS Professional Services Agreement for Aerial Imagery - the minutes indicate that Amber Sherrill voted no and Sandra Vasecka voted yes. The correct vote information was SHERRILL voting YES and VASECKA voting NO. Corrected minutes stand as approved.

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

No public comment.

3. COMMITTEE BUSINESS

3.1 Review items held in City Council committees

5 minutes

One item held on referral list: Parental Leave Policy sponsored by Heidi West. Plan to keep the item for now.

No motion—review held items and identify those that can be removed and/or assigned a new sponsor.

3.2 Resolution adopting the 2019 Service Area Report Impact Fee Study and associated fees and Ordinance amending Impact Fee regulations and procedures

30 minutes

Dale Bickell, City of Missoula Chief Administration Officer, presented the agenda item and introduced Carson Bise, principal with consultant firm TischlerBise hired for the impact fee study.

Mr. Bickell shared a PowerPoint presentation.

Mr. Bise described impact fees and explained the 2019 Service Area Report and Impact Fee Survey.

Stacie Anderson asked for clarification on the legal framework for how impact fees can be used as it is important to understand the laws that dictate impact fee usage. Mr. Bise explained the state and federal requirements around impact fees. Ms. Anderson emphasized that the City is following the law related to how impact fees can be used, on which projects, and for what reasons.

Mr. Bise proceeded with his presentation.

Heather Harp asked whether different methodologies are being used for different projects. Mr. Bise explained that the same methodology is being used for all projects with the exception of the Police Department evidence room and that he would expound upon that later in the presentation.

Mr. Bise proceeded with his presentation.

Jordan Hess asked about dedicated revenue funding for neighborhood parks and Mr. Bise explained how that works. Mr. Hess asked Mr. Bickell to explain the funding for neighborhood parks. Mr. Bickell explained.

Mr. Bise proceeded with his presentation.

Stacie Anderson asked a question related to impact fee for Fire services. Mr. Bise explained the growth projection numbers. Mrs. Anderson followed up with how does the City use impact fees to build the Police evidence locker room compared to the this Fire example.

Julie Merritt asked for clarification related to the 10-year demand.

Mr. Bise explained both and gave examples, then proceeded with his presentation.

Jordan Hess asked for clarification related to the difference in commuter patterns between vehicles and alternative modes of transportation like walking or biking; Mr. Bise explained.

Mr. Bickell explained the fees and allocations recommended by City administration.

Mrs. Anderson pointed out there was a technical issue with the streaming and recording audio, which was corrected.

Mr. Bickell shared a comparison of other communities with impact fees.

Mrs. Anderson stated the impact fees have always been a fixed, flat fee and not based on a percentage, but compared to the Percentage of Medial Home Price slide, that could be confusing for some. Mr. Bickell concurred impact fees have been a flat fee and have not changed since 2007. Mrs Anderson also noted it is also hard to compare Missoula to Whitefish because Whitefish has a Local Option Sales Tax to use for alternative funding, and Missoula is not allowed to do so per state legislature.

Mr. Bickell noted that although Whitefish has a Local Option Sales Tax, it also has impact fees. It is not an apples-to-apples comparison. Mr. Bickell reviewed the "next steps" timeline of dates for the impact fee process (Monday, February 3 - Public Hearing on the adoption of the 2019 Service Area Report and Impact Fee Study and setting rates;

Monday, February 24 - Public Hearing on ordinance changes; Thursday, January 30, 5:30pm - open house with development community) and Chairwoman Gwen Jones clarified the motion for today's vote.

Heidi West asked for clarification whether impact fees are used on new construction and not extensive remodels. Mr. Bise explained that impact fees are designed for new building permits with further explanation related to size. Mr. Bickell provided additional comments. Mrs. West requested that the presentation of the Peer City slide also include the peer city median house price.

Heather Harp asked that because fees haven't been increased since 2007, whether there could be incremental impact fee increases considered on a more regular basis, for a smaller bump in the rate at a time. Mr. Bickell stated yes that with the new study to rely on, Council could consider impact fee changes annually on a budgetary basis. She asked too, if all the projected impacts could be placed on one slide for comparison, and stated she and he could talk after the meeting for clarification.

Amber Sherrill asked what is the average number of years these studies are conducted. Mr. Bickell confirmed the study was conducted in 2007 and implemented the transportation impact fee the same year, but no other increases occurred.

She also inquired about how impact fees relate to affordable housing and Mr. Bise clarified.

Julie Merritt asked what the Impact Fee Advisory Committee comments were related to this study from the IFAC meeting held this morning. Mr. Bickell stated the committee adopted the study and it is compliant with state law. He further explained that the Impact Fee Advisory Committee has no authority to establish fees - that is Council policy approval - but IFAC is discussing the eligibility of projects.

Mrs. Anderson made the motion and previewed questions she will bring to the next meeting. Committee Chairwoman Jones recommended Mrs. Anderson present these questions related to the housing policy instead and they would not be appropriate related to the rate structure.

Mrs. West asked how impact fees interact with the Adaptive Reuse ordinance for historic buildings related to the potential new use of a building. Mr. Bickell responded to how impact fees would be used related to change of use.

No public comment.

Voice vote was taken and was unanimous in favor to set the public hearing on Monday, February 24, 2020.

Moved by: Stacie Anderson

[First reading and preliminary adoption] Set a public hearing on February 24, 2020 and preliminarily adopt an ordinance generally amending Chapter 15.66 Missoula Municipal Code entitled "Development Impact Fee Procedures and Requirements" to update the procedures and requirements associated with impact fees in accordance with the 2019 Service Area Report and Fee Study.

AYES: (10): Stacie Anderson, Mirtha Becerra, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg, and Heidi West

ABSENT: (2): John Contos, and Jesse Ramos

Vote results: Approved (10 to 0)

4. ADJOURNMENT

Meeting adjourned at 1:34 PM.

Missoula City Council Committee of the Whole Minutes

January 29, 2020
10:40 AM
City Council Chambers
140 W. Pine Street, Missoula , MT

Members present: **Stacie Anderson, Mirtha Becerra, John P. Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg, Heidi West**

Members absent: **Jesse Ramos**

1. ADMINISTRATIVE BUSINESS

1.1 Roll Call

1.2 Approval of the Minutes

1.2.1 Minutes from the January 15, 2020 meeting

The minutes were approved as submitted.

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

von Lossberg - There are no members of the public present.

3. COMMITTEE BUSINESS

3.1 Review items held in City Council committees

von Lossberg - We are doing our yearly review of items held in committee. There are four items on this list: a joint meeting of the Missoula County Board of County Commissioners and the City Council, the Max Wave project and permitting update, the water utility litigation update and the Missoula Economic Partnership update. I would like to keep all four of these items on this list. The joint meetings with the County do not reference all the types of meetings we hold with the County, but we do have meetings and I would like to keep this on here. We had a COW meeting where we received an update on the Max Wave project. This is still in the works so it seems pertinent to keep this on. The water utility litigation is on going. We also receive periodic updates with Missoula Economic Partnership and I will be contacting them to arrange another one. I would like to keep all of these items on our held list.

Merritt - I would like to keep all of these as well. Considering that Gallitin County is suing the City of Bozeman, I think it is important to maintain that relationship.

von Lossberg - Michelle Cares is the current sponsor of the the joint meeting with the County Commissioners. Ms. Hands, please replace Ms. Cares with Me. There are other updates with various organization and projects that aren't on here. We address those as they arise.

West - When I first started with Council, we used to have a regular meeting with the University. Should we have that again?

von Lossberg - I don't want to get in to a discussion here because that is not on the agenda. However, I would like to change the nature of those get togethers so I welcome ideas. If you have and ideas, please chat with me. Marilyn Marler started these meetings when she was on City Council. She worked at the University and was able to coordinate those meetings with the University President and his cabinet.

Harp - How can we be better communicators among ourselves with the various things we are involved in? Can we have quarterly updates in this committee so we are each apprised of what the members of the Council doing?

von Lossberg - Will you submit a referral for this quarterly update?

Harp - I will.

Merritt - I thing it would be good to have a regular check-in the Missoula County Public Schools.

von Lossberg - Will you put in that referral?

Merritt - Yes.

von Lossberg - Gwen and I met with the new superintendent of Missoula County Public Schools along with the County Commissioners. Although the Commissioners are scheduling that quarterly, I think we schedule an update as well.

Harp - About a year ago we did a tour with our service organizations, I would be happy to initiate that again. We did something similar to a town hall meeting with the service clubs.

von Lossberg - That is a good idea, but we don't need a referral to initiate that.

No motion—review held items and identify those that can be removed and/or assigned a new sponsor.

4. ADJOURNMENT

10:51 am

Missoula City Council Land Use and Planning Appointments Subcommittee Minutes

January 22, 2020
8:50 am
Development Services
435 Ryman St, Missoula, MT

Members present: **Jordan Hess (chair), Bryan von Lossberg, Gwen Jones**

1. ADMINISTRATIVE BUSINESS

1.1 Roll Call

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

3. COMMITTEE BUSINESS

3.1 Appointments to the Missoula Planning Board

Brad Benshaw

1. Please introduce yourself. Feel free to highlight useful experiences, knowledge or perspectives you would bring to the Planning Board.

Brad has been a caretaker for his daughter for 10 years and now is interested in civic work. He served in the military and is now interested in doing something for the community. He has general contractor license and many certifications to go along with it from Colorado. He has worked in subdivisions, strip malls. He is concerned about the growth in Missoula would like to be more involved.

2. Planning Board advises the City Council and the Board of County Commissioners on land use issues. Planning Board members are asked to weigh in on the growth policy, the zoning ordinance, and subdivision regulations. What about this work appeals to you? Are there particular issues you hope to address?

The traffic patterns are a big problem and the way the city being laid out. Missoula is growing 3.2 % and the salary range needs to be addressed. Environmental issues are an interest also.

3. Rezoning requests can be very contentious. Please describe your approach to reviewing a development proposal that seems to comply with the growth policy and other relevant regulations but is opposed by a large amount of testimony to the board? How do you weigh testimony, geographically and otherwise?

He likes to deal with facts, and has no vested interest in people's business, only the community. Environment issues are his interest. This is a difficult question. There are alot of examples out there and see what works and don't work.

4. A major tenet of the *Our Missoula Growth Policy* is “focus inward.” The idea of “focus inward” is to direct new development into already developed areas in the community where services, employment centers, shopping, schools, and infrastructure already exist. Please describe the tradeoffs between infill and Greenfield development.

Infill development on vacant lots depends on what is going in there. He is not favor in high rise buildings over expensive condos. Build what fits into a neighborhood and work on problems we already have. His interest is on the environment, and no poisons poured into the ground.

5. The *Our Missoula Growth Policy* was adopted with broad public support; in contrast, the Planning Board and the City Council have reviewed numerous developments that actualize the growth policy but are very contentious. Why do you think this is the case?

Contentious, he believes a person has to have an open mind and listen to people who are addressing issues, also work together with ideas.

6. Describe the relationship between land use and transportation, as you see it.

Landuse, he is not in favor of a concrete jungle. Expand the bus service, especially on Reserve Street and create a Bitterroot bus service as that would help congestion. Fix what we have and expand the streets. He likes the roundabout’s to help make the traffic flow.

7. Are there changes you would like to see in how the Planning Board does business or in the laws it applies?

He doesn't have a lot of knowledge with the Planning Board proceedings. No opinion at this time. Planning Board is doing a good job. Concerned with businesses closing, and Missoula needs to attract more businesses.

8. The Planning Board meets on the first and third Tuesdays of the month beginning at 7 pm. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes, he can make it.

9. [*Ask if this is a candidate for a position as an alternate*] Planning Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

It’s a Possibility, but he prefers an actual regular member position.

He would like to meet the whole board and see projects they are working on.

Caroline Lauer

1. Please introduce yourself. Feel free to highlight useful experiences, knowledge or perspectives you would bring to the Planning Board.
She moved to Missoula for the second time, she worked with Energy Corp and with Chase Jones. She left and went to Climate Smart Missoula and has interest in the Planning Board and issues they grapple with, as that is what she went to school for.

2. Planning Board advises the City Council and the Board of County Commissioners on land use issues. Planning Board members are asked to weigh in on the growth policy, the zoning ordinance, and subdivision regulations. What about this work appeals to you? Are there particular issues you hope to address?

   She is interested in affordable housing and climate change and both are tough issues. She would also like to work on zoning and the growth policy with staff.

3. Rezoning requests can be very contentious. Please describe your approach to reviewing a development proposal that seems to comply with the growth policy and other relevant regulations but is opposed by a large amount of testimony to the board? How do you weigh testimony, geographically and otherwise?

   She would listen to testimonies and work with people. The contentions part. She would like to see what's on the books for long and short term contentions and take a community approach, and learn from Planning Board members.

4. A major tenet of the *Our Missoula Growth Policy* is "focus inward." The idea of "focus inward" is to direct new development into already developed areas in the community where services, employment centers, shopping, schools, and infrastructure already exist. Please describe the tradeoffs between infill and Greenfield development.

   a. Is infill development a good idea? If so, do you have any thoughts on how to encourage or incentivize infill development?
   b. What factors should be considered for land use and growth in the urban fringe – land in the county but adjacent to or near the city?

   She is interested in green fill development. Infill is how we plant green infrastructure including parking concerns and how to accommodate. Open space is huge in Missoula and would like to accommodate people. Infill has state restrictions, height restrictions, and permitting process, and look at impact fees that involve developers. She would like to help preserve agricultural land.

5. The *Our Missoula Growth Policy* was adopted with broad public support; in contrast, the Planning Board and the City Council have reviewed numerous developments that actualize the growth policy but are very contentious. Why do you think this is the case?

   The growth policy is broad and has goals, and the on-going education would help become less contentious.

6. Describe the relationship between land use and transportation, as you see it.

   Us the Land Use policy to model transportation, and encourage bus, bikes and walking. Change the character of neighborhood to make them more vibrant and colorful.

7. Are there changes you would like to see in how the Planning Board does business or in the laws it applies?

   Encourage public participation, because the public is confused with zoning changes. It is a difficult process to go to city council. Make text more accommodating to public to understand.

8. The Planning Board meets on the first and third Tuesdays of the month beginning at 7 pm. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes, she is available.

9. [*Ask if this is a candidate for a position as an alternate*] Planning Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

9. Yes

She said she is young, but likes to learn and keeps an open mind to people's ideas and opinions.

Vince Caristo

1. Please introduce yourself. Feel free to highlight useful experiences, knowledge or perspectives you would bring to the Planning Board.

Vince has been working four years as a Transportation Planner for Mountain Line. He has previously lived in several cities in East. He has been on the Planning Board for two years, and it has taken a little while to get used to way things are done. He has a strong feel for environment development.

2. Planning Board advises the City Council and the Board of County Commissioners on land use issues. Planning Board members are asked to weigh in on the growth policy, the zoning ordinance, and subdivision regulations. What about this work appeals to you? Are there particular issues you hope to address?

He likes the work because he is learning how zoning codes work, and attends subcommittee meetings to discuss issues that are regular, like spot zoning, and rezoning requests to see if projects have the right zoning. Another issue is planning costs to rezone, and should be looked at. Others issues include existing residences who don't own their homes and lose them because of rezoning. Adjacent land owners have issues with it also.

3. Rezoning requests can be very contentious. Please describe your approach to reviewing a development proposal that seems to comply with the growth policy and other relevant regulations but is opposed by a large amount of testimony to the board? How do you weigh testimony, geographically and otherwise?

He considers other people's views about issues at Planning Board meetings, and relays comments back to staff and developers. He understands issues he's hearing. Rezone issues are valid and right but is mindful of his role and is an advisory committee. Likes to be fair.

4. A major tenet of the *Our Missoula Growth Policy* is "focus inward." The idea of "focus inward" is to direct new development into already developed areas in the community where services, employment centers, shopping, schools, and infrastructure already exist. Please describe the tradeoffs between infill and Greenfield development.

c. Is infill development a good idea? If so, do you have any thoughts on how to encourage or incentivize infill development?

d. What factors should be considered for land use and growth in the urban fringe – land in the county but adjacent to or near the city?

Infill development is important for sustainability goals. Affordability crisis has changed things and there is a need to find ways to develop affordable. Has been working with transportation issues for people who live far away. Living close to amenities is important. Spoke about Ronald and 4th St. development. Green fill - not much left, need to build houses on Mullan Rd. and there is a plan for that. Need to look at limits where growth should be.

5. The *Our Missoula Growth Policy* was adopted with broad public support; in contrast, the Planning Board and the City Council have reviewed numerous developments that actualize the growth policy but are very contentious. Why do you think this is the case?

Some unavoidable, policy goals, he hears from people who live next to developments and don't like it. Affordability issues are a problem. Stay on course with policy.

6. Describe the relationship between land use and transportation, as you see it.

As a transportation designer, proximity of where people live and work makes transportation issues a growing contributor. Need safe options to get around. Learn from other cities and continue with policy goals.

7. Are there changes you would like to see in how the Planning Board does business or in the laws it applies?

Two issues, length of meetings go a long time. The format of the Planning Board, and it takes a long time to get to know each other. Need more free flowing discussions as there is no discussion between meetings, and it takes a long time to discuss issues. They don't see variances and wonders why. Variances are examples of why zoning codes don't work. Need more updates of where projects are after Planning Board.

8. The Planning Board meets on the first and third Tuesdays of the month beginning at 7 pm. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?
Yes

9. [*Ask if this is a candidate for a position as an alternate*] Planning Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?
Yes

Shane Morrissey

1. Please introduce yourself. Feel free to highlight useful experiences, knowledge or perspectives you would bring to the Planning Board.

He is an Architect and does a lot of planning and works with Development Services and would like to get more involved with process for better outcomes. Missoula is growing quickly and he would like to see it grow smarter.

2. Planning Board advises the City Council and the Board of County Commissioners on land use issues. Planning Board members are asked to weigh in on the growth policy, the zoning ordinance, and subdivision regulations. What about this work appeals to you? Are there particular issues you hope to address?

He said the growth policy is good and he is still learning about how the policies and how it works. Some of it doesn't work for certain areas of town, but can make adjustments. There is room for improvements.

3. Rezoning requests can be very contentious. Please describe your approach to reviewing a development proposal that seems to comply with the growth policy and other relevant regulations but is opposed by a large amount of testimony to the board? How do you weigh testimony, geographically and otherwise?

He believes in goals to make recommendations to the City and County. Policy use is the best judgement and weighs against the growth policy to make recommendations.

4. A major tenet of the *Our Missoula Growth Policy* is "focus inward." The idea of "focus inward" is to direct new development into already developed areas in the community where services, employment centers, shopping, schools, and infrastructure already exist. Please describe the tradeoffs between infill and Greenfield development.

e. Is infill development a good idea? If so, do you have any thoughts on how to encourage or incentivize infill development?

f. What factors should be considered for land use and growth in the urban fringe – land in the county but adjacent to or near the city?

He looks at them equally - Missoula is not a full urban core, and is growing out ward. He likes open space and supports protecting it. Needs to focus inward. Infill, money drives decisions, incentives is case by case and make it easier to build in town. TIF funding gives small amounts of money to small neighborhoods.

5. The *Our Missoula Growth Policy* was adopted with broad public support; in contrast, the Planning Board and the City Council have reviewed numerous developments that actualize the growth policy but are very contentious. Why do you think this is the case?

The Growth Policy has issues depending on what is being built.

6. Describe the relationship between land use and transportation, as you see it.

Land use and green use ties together. He likes to utilize open space. Cars are still dependent and bus use is some. Need more transportation in urban core alternatives.

7. Are there changes you would like to see in how the Planning Board does business or in the laws it applies?

The Growth Policy and zoning standard operating procedure. There is a need to look at how the community wants to grow. Contentious community meetings, needs people to listen to them and their concerns. See if Growth Plan can be altered in the future to mirror what people are asking.

8. The Planning Board meets on the first and third Tuesdays of the month beginning at 7 pm. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

   Yes

9. [*Ask if this is a candidate for a position as an alternate*] Planning Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

   Yes

   He asked about time line and understanding the selection process.

   Appoint two regular members and one alternate ___, ___, ___ to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

3.2 Appointments to the Design Review Board

Bryan Topp - 4 years

1. What is the purpose of design review and how does it contribute to the fabric of our community?

The Design Review has important tools for guidelines. Professionals with experience from other communities helps meet guidelines. The reason for it is to have standards. He is a member on the Missoula Architectural Design Review Board.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

He is a licensed architect and has dealt with standards and guidelines in his line of work. He has dealt with different guidelines and has lived in Jackson Hole, Wyoming, Colorado Springs, Colorado, and Dallas, Texas. He also has worked with HOA's.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

About design and intent. He is open to new ideas, because it is important for urban fabric. Needs high quality design, beneficial for communities. He cares about that and want it to be great.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

He comes more on creativity of designers as a member interpretation. What is the intent, and make suggestions on designs that is out there and find a solution.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

Yes he can be non-biased. He has experienced bias and does not like that. Has a good background of not being biased.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues.

He has no experience on boards, but has worked with a group to engage public and educate them.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

Yes

Donald Briggs

1. What is the purpose of design review and how does it contribute to the fabric of our community?

To protect culture and he is an architect for quality of life. Watched his home town in Oklahoma torn down and would like to help preserve this town.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

He has been designing and drawing for 40 years.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

Have to know history and culture, believes in high quality construction for safety and welfare.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

Certain codes. Good design is important. Gave example, house he's working on and people wants energy efficient because it is built with quality.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

He hopes he would be. If he sees junk coming through, he will be impartial. Has worked on projects with design of what client wants even if he doesn't like it.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues.

No service on boards. Is on BOA, but the meetings are always cancelled. He is involved with reviewing committees and professional committees.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes, he attended the training.

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

Yes

Matt Loomis

1. What is the purpose of design review and how does it contribute to the fabric of our community?

It used to be a sign board. Now projects come to DRB when they are not working. He has been here 25 years, and buildings needs to be modern and fit in. People like their neighborhoods and wants it distinctive.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

Father was a Landuse Planner for 40 years and Matt grew up with design. He is Interested in modernizing and to see thoughts behind designs and years of sitting on board. He works on Brooks Street and watched the remodel and there wasn't much done as far as green space.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

Trempers design works for their facilities.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

He is a conservative person. Believes in LEED certification, but there's more than one way to do things. Some things needs the right materials, but other things can get by with cheaper materials.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

Yes, he has experienced a project and has never recused himself because there is no personal gains.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues.

He is currently a DRB member and is still interested and likes the changes that occurs. He has participated on other committees.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes, would like to when time allows.

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

Yes, but would like to remain a full member

Maria Chesnut

1. What is the purpose of design review and how does it contribute to the fabric of our community?

It allows to create a cohesive community. She is a structural Engineer, and has been in Missoula since 2006. Signage needs to work and fit into the community.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

She reads plans, and works with architects to create the design, and ensures code interpretation.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

The City takes time on Design Excellence. Buildings built for the 20 cycle long term, but funding is a problem. Been working for long term, DRB can't do anything about that. They look at density at the core.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

She feels there is tension, and the code requirements causes this. Balance the interest is big question.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

Yes, if her involvement became a problem, she would step aside.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues.

She has served on the DRB for 18 month months. She also serves on the Impact Fee Committee, Home resource Board and is involved with school committees.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes, she attended the training three years ago.

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

8. Yes,

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

9. No, she prefers to continue serving as a regular member.

Scott Osteen

1. What is the purpose of design review and how does it contribute to the fabric of our community?

The DRB is important. He has been an architect for 20 years and there are different ways to approach with a minimum standard. If effects the community in big way. It effects lives, natural light corridors and historic structure.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

He has lived three years in Missoula, he moved from Phoenix and Tempe, AZ and has experienced areas with no regulations to higher regulations with great effects. He noted he loves Missoula.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

Quality is subjective, community fabric that exists comes down to many aspects. It is used appropriately in neighborhoods, and is important to utilize building and signage. Different places around town has different needs and neighborhood fabric needs to be considered.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

Challenges relies on the developer to design high quality buildings with available funding. Buildings needs to be quality built.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

Yes, he is here for the community and he cares.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues

Not lot of prior experience sitting on boards, but has worked with HOA's and other groups.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes.

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes.

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

Yes.

Karen Slobod

1. What is the purpose of design review and how does it contribute to the fabric of our community?

She was on the DRB in past, and as the city grows, smart planning is essential.

2. What training and experience qualify you to analyze and interpret architectural and landscape drawings, site plans, and signage?

She does designer work with architects, and works all over the country including signage, wayfinding, and storefront design.

3. In your experience, from a design perspective what makes a development high quality and responsive to Missoula's urban environment?

Two different ways to use city planning, design regulations and form base codes. These can make development better and keep proportioned.

4. Knowing that excellent urban design may add cost to a development, how would you balance those interests?

Architect and Design, design features cost more. Gave example of a building downtown which was painted over brick. Not a smart design choices and wasn't good for business.

5. The Design Review Board is a quasi-judicial board that requires objectivity and impartiality. Do you feel you can be non-biased during the design review process?

Yes, she likes to look at things fairly.

6. Please describe your previous service on a review board, panel, or commission as it relates to urban design or sign-related issues.

She was on the DRB and on the Planning Board.

7. The City Council and Missoula County Board of Commissioners have partnered to offer Board training twice a year. The training covers good governance, open meetings, public participation and right to know, ethics, conflicts of interest, bylaws, minutes, and parliamentary procedure, among other topics. The City Council feels it is very important that all city board members attend this training to assist them in carrying out their responsibilities. (Have you/will you) attend(ed) the training?

Yes, has attended various training's

8. The Design Review Board meets on the second Wednesday of each month beginning at 6.00 p.m. Does your schedule generally accommodate this meeting time and allow for reviewing the staff report and other materials attached to the agenda prior to the meeting?

Yes

9. Design Review Board alternate members attend meetings and participate in discussion like full members but only vote when there is an absence among full members. Are you willing to serve as an alternate?

Yes prefers to serve as an alternate as she travels a lot.

Appoint four members ___(graphic artist) , ___(at large), ___(alternate), and ___ for the terms beginning January 1, 2020 and ending on December 31, 2022, and appoint one

vacant alternate position to finish the term beginning immediately and ending on December 31, 2020.

4. ADJOURNMENT

Missoula City Council Land Use and Planning Appointments Subcommittee Minutes

January 28, 2020
2:00 pm
Development Services--1st Floor Conference Room
435 Ryman St.
Missoula, MT 59802

Members present: **Jordan Hess (chair), Bryan von Lossberg, Gwen Jones**

Others present: **Peter Pollock - University of Montana student; Emy Scherrer - Development Services**

1. ADMINISTRATIVE BUSINESS

1.1 Roll Call

1.2 Approval of the Minutes

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

3. COMMITTEE BUSINESS

3.1 Appointments to the Historic Preservation Commission

Chairman Jordan Hess welcomed the first candidate - Paul Filicetti.

First Candidate - Paul Filicetti

1.) What useful experience, knowledge, or perspective would you bring to the Commission?

I've been on Historic Preservation Commission since 2017, for about three years. I'm a licensed historic preservation architect at A&E Architects. Most projects I work on are related to historic preservation. The perspective I'd bring to the committee is there have been many changes for the positive, getting overlay ordinance established - I've looked at by-laws, demolition permit, reorganized it. Took proactive approach to what the commission should be doing. We established a good foundation, and now, what is the preservation plan and what's it to do for the City of Missoula.

2.) What is the purpose of historic preservation? How can the Historic Preservation Commission contribute to our city?

The contribution to city is I live historic preservation every day from writing grants to fielding questions related to materials and usage. Historic preservation is important as we are as a society and the generations before and how we interpret that for future - we are caretakers in the interim for future generations. Historic preservation is big tourism attraction. It's important to consider as we look to what the HPC does. I would like to look at more of a vision for the HPC. For instance, where do we want to go? How do we see all that working in the community as a whole?

3.) How do you see the relationship between historic preservation and economic development?

They go hand-in-hand. It creates/impacts cultural tourism, neighborhood redevelopment. I've worked with an owner of a property in the Hip Strip area and there is a potential to push preservation and it is forward-thinking in their roll in historic preservation. I support that. The Commission is working with a revised HPP permitting process.

Mr. Hess asked about historic preservation and adaptive reuse/affordability. In talking about housing, it is different, but related to affordability and rent space and support a business in downtown is something to be considered. I'm not sure that historic preservation perspective can do much, but working with clients and those who come to the HPC, the Commission is there to assist - and those improvements increase taxes and there are tax abatements available, Missoula is not real active with abatements, but might help supplement some of that, there are 25% tax credits available.

Bryan vonLossberg asked if they are state and federal. Mr. Filicetti stated yes.

Mr. Hess stated housing affordability is top-of-mind, and when community values can be competing, how do we evaluate that?

Mr. Filicetti answered that the idea of afford housing is a priority for any community especially one like Missoula and that providing or maintaining some level of affordable housing makes a community better. Integrating that with historic preservation is good and something that needs to be addressed in the city's historic preservation plan.

Mr. vonLossberg - Is that what you're looking at is the difference between the meat and potatoes work and I take to be some of the ordinance changes and to then approach the community with what do we do more strategically?

Mr. Filicetti: Bring in the community to do strategic planning. Some organizations can come in and consult on a historic preservation strategic plan. Neighborhoods and Hip Strip and downtown, and how important is it to apply certain rules in certain areas. A historic preservation plan would account for that; it looks at all the elements. What is contributing? What is not? Does it mean we need to update the districts to include properties on National Register of Historic Places? We need to look at it all in terms of our community.

4.) What is your understanding of the role the National Register of Historic Places plays on the local level? Is this adequate? What role should it play?

The idea of adaptable overlay and having local listing of historic places in a great idea; it would open doors to development. What developers can and can't do...seeing that from the architect side. It does open doors to more, better approach to preservation and how architects and developers can use a historic building. Often codes aren't sympathetic to that. To have a local listing of nominated National Register-listed properties is great idea.

5.) Do you have any recommendations about Missoula's historic preservation ordinance? Do you have any suggestions regarding the duties, responsibilities, or structure of the Commission itself? None. We did good job going through that process in terms of the structure of the Commission. I do have one suggestion: it's not good to have five members to be replaced at one time. We should have staggered membership and having everyone off at one time could change the whole context of the Commission.

6.) The Historic Preservation Commission has two functions, which can seem at odds with one another: on one hand, the Commission promotes Missoula's historic resources and advocates for historic preservation; on the other hand, the Commission must objectively review demolition and development permit requests. Describe this tension. How (do/would) you approach these objectives? Do you feel you can be non-biased during a quasi-judicial process?

Historic preservation has two functions; I don't look at that as tension. The demolition permit and process was established to root that out better. In the past what was tension is now the process, the outline has alleviated that and we haven't gone through a test case, but I'd like to think that would be helpful. For instance, the zoning on Fourth Street...with that process, the real tension came because it was fast-tracked, information to Historic Preservation Commission was so late, and there was confusion over whether the Commission had a voice. This was a zoning question where the Commission didn't have governance.

Yes, we've done a good job of being unbiased. We haven't had a lot of different things that have come before the HPC that have been really hard. The National Register of properties for the hospital was a no-brainer. Maybe that hasn't been challenged, but having that active role and seeing how the board works and my experience on the board, I would be able to react appropriately with a level head.

7.) The Historic Preservation Commission meets on the first Thursday of each month at 6:00 PM in the City Council Chambers. The Commission has struggled with attendance in the past. Does your schedule generally accommodate this meeting time and allow for reviewing staff reports and other materials prior to the meeting?

Yes, my schedule generally accommodates those meeting times. I have missed a couple [meetings] and don't recall why, but i did report to Emy Scherrer [with Development Services] that I'd be missing. They knew in advance. The time/date is not a problem.

8.) The City offers board training twice a year. The training covers good governance, open meetings, public participation, and right-to-know, ethics, conflicts of interest, by-laws, minutes, and parliamentary procedures. The City Council feels it is very important that all board members attend this training. Have you attended/will you attend the training?

I did in 2018 and I'd do it again. I found it useful. The man who did it was good.

9.) Is there anything else you would like to add about your interest in the Historic Preservation Commission?

The Downtown Business Improvement District and the Mayor's Advisory Commission - they all deal with downtown. I'm the downtown representative, but I don't have lots of time to spend going to all these other meetings. Is there sufficient HPC representation at the DBID or the Mayor's Downtown Advisory Commission meetings?

Mr. vonLossberg stated that the Mayor's Downtown Advisory is now quarterly. Gwen Jones sits on that and having an HPC representative be there might be good to have.

Mr. Hess stated that the Downtown Business Improvement District, due to its purpose, doesn't need an HPC representative to attend.

The master plan implementation would be a good idea. Emy Scherrer attends those already.

Mr. Filicetti stated he is a member of the city cemetery board, too.

Second Candidate - Cathy Bickenheuser

1.) What useful experience, knowledge, or perspective would you bring to the Commission?

I started in historic preservation thru architecture and was hired by state in Virginia City and worked in historic preservation there. I was lead of the historic preservation team. We are based in Missoula and work in Region 1 and other areas in the region. We are the only the historic preservation specialists in the Forest Service. We are the hands-on team that fixes stuff, from foundation walls doors windows, and we have a full workshop in Missoula. In the winter, we advise, write reports, plan. Everything related to repairing and historic preserving is my job.

2.) What is the purpose of historic preservation? How can the Historic Preservation Commission contribute to our city?

Many say it's just to hang on to old buildings. But we are here to represent why the buildings are important. The built environment represents our past - where are we going in future - our job is to guide that path, provide advice to city council, to property owners. It is lucky on the Historic Preservation Commission to have people from all backgrounds; we can call experts at moment's notice, not just hanging on to buildings.

3.) How do you see the relationship between historic preservation and economic development?

Times can be fractious, but we are all working to better relationships. Given information back and forth. Missoula is changing; it has to. We need to be able to house and feed residents. We don't have culture without the past, even tho we don't see eye-to-eye. We are to advise what's important. We have to work harder if rewriting city code or preservation amendments - we need to do that, also the job of having to be proactive and plan and listen like downtown planning stuff.

4.) What is your understanding of the role the National Register of Historic Places plays on the local level? Is this adequate? What role should it play?

No, the National Register of Historic Places puts the emphasis on buildings that have been nominated to it. The laws go behind it. The act that guides that gives use guidance at the federal level, at local level, we have to able to work with ordinance in concert with that. It plays out to communities similar to us, we play with it and under it. It allows money and grants, we use their website, it's a tool like any other law, guidance. We can always go to the people who work with that even more. If you want to go to sleep I can quote parts of it.

5.) Do you have any recommendations about Missoula's historic preservation ordinance? Do you have any suggestions regarding the duties, responsibilities, or structure of the Commission itself?

We are lucky to have Emy Scherrer. The ordinance needs to be stronger. We take care of buildings and contributing structures, and need to be able to highlight what we have to get money/grants. In recognition of that, to have elibigle structures, great, but our buildings none exist in vacuum. When you have neighborhoods, when you have elibible structures, the contributing structures don't get any protection. As far as working on the HPC, we're seeing changes in Missoula and will have differing opinions. We want to have ability to got to Council and want bigger say.

6.) The Historic Preservation Commission has two functions, which can seem at odds with one another: on one hand, the Commission promotes Missoula's historic resources and advocates for historic preservation; on the other hand, the Commission must objectively review demolition and development permit requests. Describe this tension. How (do/would) you approach these objectives? Do you feel you can be non-biased during a quasi-judicial process?

It doesn't have to be at odds. Just because we all know what we face and there's balance, we're going to advocate for the historic preservation part. We have a passion for that. We recognize that Missoula has growing pains. Planning thing for downtown is very important, but by same token, we recognize the monetary value in doing historic preservation; we face that every day. So you do have to look at somethings to do a complete renovation here and what can we do to represent that? If you pick up a historic preservation building and move it, that doesn't preserve it. You've lost all it's context. You cant just randomly hang on to old parts - it loses its history. There is not tension, but more working through the decision. We're all going to approach it from background and knowledge, and as Commission, come to a consensus. We need to find balance with everything. As far as being non-biased, i have to be. We all have inherent bias, but I will always speak for the building; I feel strongly about that. We've approved things that needed to be done. Look at the public schools.

7.) The Historic Preservation Commission meets on the first Thursday of each month at 6:00 PM in the City Council Chambers. The Commission has struggled with attendance in the past. Does your schedule generally accommodate this meeting time and allow for reviewing staff reports and other materials prior to the meeting?

For my work schedule, we go to job sites. Generally that runs through May and until November. That's the work schedule. If i can fit in the summer ones, I will. The 6:00 PM time works. Regarding the struggling with attendance, we are all professionals. We love it. The 6:00 PM time definitely helps.

8.) The City offers board training twice a year. The training covers good governance, open meetings, public participation, and right-to-know, ethics, conflicts of interest, by-laws, minutes, and parliamentary procedures. The City Council feels it is very important that all board members attend this training. Have you attended/will you attend the training?

I went a year ago; I enjoyed it.

9.) Is there anything else you would like to add about your interest in the Historic Preservation Commission?

Not only does it give me an opportunity to volunteer or help saving buildings, I've learned a lot. It's a whole different set of preservation with what I normally work with. It has helped my job. I can bring my job experience to HPC. I enjoy it.

Third Candidate - Kent Watson

1.) What useful experience, knowledge, or perspective would you bring to the Commission?

I am a landscape architect and historian. Out of my graduate thesis, I produced a booklet on the first master plan on the UC Berkley campus. The other thing, I'm the Historic American Landscapes Survey liaison for the State of Montana.

2.) What is the purpose of historic preservation? How can the Historic Preservation Commission contribute to our city?

Missoula has historic downtown, so the purpose is first identifying those properties that should be preserved and enhanced for active use. I know historic preservation can be controversial, but there is an opportunity for the HPC to be an integral part in development in positive way, and our historic downtown is attractive to tourism and investment to make the town what it is.

3.) How do you see the relationship between historic preservation and economic development?

First, there has to be a relationship, it's important. The vote late last night [at city council] is obviously an example where the two can't come together. I don't know outcome going forward. As a railroad buff, those houses are historic background for the whole city. How much time/investment is it to move/save those? It's important that historic preservation and economic development try to work together early in process. As a landscape architect, I want to be involved in the beginning. Coming in later to fix isn't effective. Whatever economic development is being proposed in the historic district, come in early with the HPC and staff.

4.) What is your understanding of the role the National Register of Historic Places plays on the local level? Is this adequate? What role should it play?

It's a wonderful designation. It is good information but it has no legal standing in thwarting development. If people involved get on board understanding what's there related to registered designation, work it into the design. If you can't, then have a good reason as to why. I'm still learning - the legal status the HPC has to stop a development is limited. The designation often is what makes a difference. If you can get people on board to save history and get nice development, so much the better.

5.) Do you have any recommendations about Missoula's historic preservation ordinance? Do you have any suggestions regarding the duties, responsibilities, or structure of the Commission itself?

I really don't. I have to admit I didn't go through it with a fine-tooth comb. I want to learn, listen, and comment where appropriate. I don't want to come with ideas for changes right now.

6.) The Historic Preservation Commission has two functions, which can seem at odds with one another: on one hand, the Commission promotes Missoula's historic resources and advocates for historic preservation; on the other hand, the Commission must objectively review demolition and development permit requests. Describe this tension. How (do/would) you approach these objectives? Do you feel you can be non-biased during a quasi-judicial process?

Yes to the last question - has it to do with my experience with the development process. The sooner players are in the same room talking, the better. In my previous experience I had to develop along the shoreline of San Francisco Bay - I had to take a great idea and ensure it's well thought out and brought in in timely fashion. It's important to review those permits properly. I hope they come in soon enough. To have a plan to develop, you must appreciate the timeline to get it done.

7.) The Historic Preservation Commission meets on the first Thursday of each month at 6:00 PM in the City Council Chambers. The Commission has struggled with attendance in the past. Does your schedule generally accommodate this meeting time and allow for reviewing staff reports and other materials prior to the meeting?

Yes, Thursdays are good.

8.) The City offers board training twice a year. The training covers good governance, open meetings, public participation, and right-to-know, ethics, conflicts of interest, by-laws, minutes, and parliamentary procedures. The City Council feels it is very important that all board members attend this training. Have you attended/will you attend the training?

Yes, I would definitely do that

9.) Is there anything else you would like to add about your interest in the Historic Preservation Commission?

I used to be on the Downtown Association board for nine years and was part of the North River Parks and Trails sub-committee for the master plan. This is the kind of thing to keep me engaged, I have been here 25 years; Missoula is a special place. To have the opportunity to serve the city as public citizen is important for residents to participate. I hope to be helpful to the city to be on the Commission.

Mr. Hess reminded each candidate that during the Land Use & Planning committee meeting, they would give the recommendations for candidates, and that would be voted on during the City Council meeting on Monday, February 3, 2020.

Appoint __ At Large, __ At Large, __ Professional, __ Downtown, __ and __ Alternate 1 position for the terms beginning January 1, 2020 and ending on December 31, 2022.

3.2 Appointments to the Missoula Planning Board

Appoint two regular members and one alternate ___, ___, ___ to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

3.3 Appointments to the Design Review Board

Appoint four members ___(graphic artist) , ___(at large), ___(alternate), and ___ for the terms beginning January 1, 2020 and ending on December 31, 2022, and appoint one

vacant alternate position to finish the term beginning immediately and ending on December 31, 2020.

4. ADJOURNMENT

Missoula City Council Land Use and Planning Committee Minutes

January 29, 2020
11:45 am
City Council Chambers
140 W. Pine Street, Missoula , MT

Members present: **Stacie Anderson, Mirtha Becerra, John P. Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg**

Members absent: **Jesse Ramos, Heidi West**

1. ADMINISTRATIVE BUSINESS

The meeting was called to order at 11:45.

1.1 Roll Call

1.2 Approval of the Minutes from January 15 and January 22, 2020 meetings

The minutes were approved as submitted.

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

There was no public comment.

3. COMMITTEE BUSINESS

3.1 Appointments to the Historic Preservation Commission

A Land Use and Planning Appointments subcommittee was created to interview applicants for various boards and commissions. The subcommittee was open to the public. The committee discussed the revised format of the interviews, its efficiency, and the applicants. The boards for which the applicants were interviewed act as the Coucil's expert advisers.

The Historic Preservation Commission (HPC) had five applicants and five available seats. One applicant was unavailable to interview so the position cannot yet be filled, and one applicant withdrew her application. Mr. Hess reviewed the applicants:

Paul Fillicetti, a current member of the HPC, is an historic preservation architect with A&E Architects.

Cathy Bickenheuser is another returning member of the HPC. She's an historic preservation expert with the U.S. Forest Service, who consults on historic preservation projects nationwide.

Kent Watson is a local landscape architect with a strong interest in history and experience in historical research.

It was noted that Historic Preservation Officer, Emy Scherrer, was present at the interviews. There was no public comment.

Moved by: Gwen Jones

Appoint Kent Watson (At Large), Cathy Bickenheuser (Professional), and Paul Fillicetti (Downtown) for the terms beginning January 1, 2020, and ending on December 31, 2022.

The additional seats, At Large and Alternate, will be held open and the vacancies advertised again.

AYES: (10): Stacie Anderson, Mirtha Becerra, John Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, and Bryan von Lossberg

ABSENT: (2): Jesse Ramos, and Heidi West

Vote results:Approved (10 to 0)

3.2 Appointments to the Missoula Planning Board

The Missoula City/County Consolidated Planning Board includes eleven members in total. The Council has five seats to appoint, three of which are up for appointment. There were five applicants for three seats. One applicant withdrew her application.

Jordan Hess reviewed the candidates:

Vince Caristo has previously been an alternate member on the Planning Board. He works as a transit planner for Mountain Line.

Caroline Lauer works for Climate Smart Missoula and has recently earned her Masters degree in urban planning.

Shane Morrissey is an architect with McArthur, Means, and Wells Architects.

Brad Benshoff is a certified building official.

Mr. Benshoff will be contacted and provided with additional opportunities where his expertise will be better put to use.

Moved by: Bryan von Lossberg

Appoint two regular members and one alternate Caroline Lauer, Vince Caristo, and Shane Morrissey to the Missoula Planning Board for the terms commencing January 1, 2020 and ending December 30, 2021.

AYES: (10): Stacie Anderson, Mirtha Becerra, John Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, and Bryan von Lossberg

ABSENT: (2): Jesse Ramos, and Heidi West

Vote results:Approved (10 to 0)

3.3 Appointments to the Design Review Board

The committee stated they are not prepared to take action on this item at this time.

The Land Use and Planning Appointments Subcommittee will meet again to interview additional people. The item will be held over.

Appoint four members ___(graphic artist) , ___(at large), ___(alternate), and ___ for the terms beginning January 1, 2020 and ending on December 31, 2022, and appoint one vacant alternate position to finish the term beginning immediately and ending on December 31, 2020.

3.4 Review items held in City Council committees

The committee reviewed items held in committee from the previous year.

The first item reviewed was the Title 20 Bike Parking Rewrite. It will be removed.

Title 20 Bike Parking Rewrite. It will be removed.

The second item was Our Missoula Development Guide - Looking Forward. This development guide was a framework for prioritizing where the city should be developing. It will remain held in committee.

Our Missoula Development Guide - Looking Forward. This development guide was a framework for prioritizing where the city should be developing. It will remain held in committee.

The last item reviewed was MCPB update to the LUP committee. It will be held in committee with Mr. Hess now listed as the contact in place of Dr. DiBari.

No motion—review held items and identify those that can be removed and/or assigned a new sponsor.

4. ADJOURNMENT

The meeting was adjounred at 12:06.

Missoula City Council Parks and Conservation Committee Minutes

January 29, 2020
10:55 AM
City Council Chambers
140 W. Pine Street, Missoula , MT

Members present: **Stacie Anderson, Mirtha Becerra, John P. Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill (chair), Sandra Vasecka, Bryan von Lossberg, Heidi West**

Members absent: **Jesse Ramos**

Others present: **Corena Maurer, David Selvage**

1. ADMINISTRATIVE BUSINESS

1.1 Roll Call

1.2 Approval of the Minutes from January 15, 2020

The minutes were approved as posted.

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

None.

3. COMMITTEE BUSINESS

3.1 Referral—Parks Deep Tine Aeration Services 2020

Mr. Selvage reviewed what a deep tine aeration is and why it is needed and the specific locations.

Ms. Sherrill asked how often this service is needed and what the effects would be if we chose not to do the service.

Mr. von Lossberg asked if this service would help with weeds. Mr. von Lossberg says this service will save us money on maintenance in the long term.

Ms. Vasecka asked how many people were asked for bids.

Moved by: Bryan von Lossberg

Approve a contract with Valley Landscape Inc., for provision of deep tine aeration services at Silver Park, Montana Rail Link Park, Fort Missoula and Jeffrey parks in the amount of $26,270.00

AYES: (11): Stacie Anderson, Mirtha Becerra, John Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg, and Heidi West

ABSENT: (1): Jesse Ramos

Vote results: Approved (11 to 0)

4. ADJOURNMENT

The meeting was adjourned at 11:08 am

Submitted by:

Corena Maurer, City of Missoula Parks & Recreation

Missoula City Council Public Works Committee Minutes

January 29, 2020, 11:15 am
City Council Chambers
140 W. Pine Street, Missoula , MT

Members present: **Stacie Anderson, Mirtha Becerra (chair), John P. Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, Bryan von Lossberg**

Members absent: **Jesse Ramos, Heidi West**

1. ADMINISTRATIVE BUSINESS

The meeting was called to order at 11:15.

1.1 Roll Call

1.2 Approval of the Minutes from January 15, 2020 meeting

The minutes were approved as submitted.

2. PUBLIC COMMENT ON ITEMS NOT ON THE AGENDA

There were no public comments.

3. COMMITTEE BUSINESS

3.1 Review items held in City Council committees

The committee reviewed items held in committee from the previous year.

The first item considered was the Traffic Control Devices Including Marked Crosswalks Administrative Rule, brought forward by Jordan Hess. The second item was the Ordinance creating Chapter 12.60 regulating bike and scooter share systems, also brought forward by Mr. Hess. The committee decided it be brought back to committee as a new referral if desired.

Traffic Control Devices Including Marked Crosswalks Administrative Rule, brought forward by Jordan Hess. The second item was the

Ordinance creating Chapter 12.60 regulating bike and scooter share systems, also brought forward by Mr. Hess. The committee decided it be brought back to committee as a new referral if desired.

The third item held in committee was the

St. Patrick's Hospital W. Pine Street Right-of-Way Vacation Between May and McCormick Streets. There was some discussion as to whether this project was still being considered. It was decided the item needs to be kept in committee.

No motion—review held items and identify those that can be removed and/or assigned a new sponsor.

3.2 Waiver of Missoula Municipal Code Chapter 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott.

Troy Monroe, Assistant City Engineer, spoke on the recommendation to approve a waiver from MMC 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott.

Mr. Monroe offered some background on the need for the waiver. He said the city established noise level restrictions for various zones throughout the city. The restrictions allow noise levels for construction projects to increase to industrial levels, but only during the time period of 7:00 AM to 7:00 PM. If a company wishes to work outside of those hours, they have to ask for a waiver.

The proposed waiver would allow Dick Anderson Construction to pour concrete between the hours of 10:00 PM and 4:00 AM on Tuesday, February 4, 2020.

Forrest Senterfeit, project manager, and Jamie Ketch, project engineer for Dick Anderson Construction were in attendance and stated that the adjacent property owners have been notified. They further relayed that noise levels of the proposed project will not exceed the daytime limits.

There was discussion regarding the time period of the pour in regards to poor weather. It was put forward that the motion be amended to include the dates of February 4, 5, 6, 2020, to provide for delays due to poor weather.

Moved by: Bryan von Lossberg

Approve a waiver from MMC 9.30 Noise Control for Dick Anderson Construction at 139 East Main Street for Construction of the AC Hotels by Marriott, for the dates February 4, 5, 6, 2020, to provide for delays due to poor weather.

AYES: (10): Stacie Anderson, Mirtha Becerra, John Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, and Bryan von Lossberg

ABSENT: (2): Jesse Ramos, and Heidi West

Vote results:Approved (10 to 0)

3.3 West Pine Roofing Contract

Matt Lawson, Facility Maintenance with the City of Missoula, presented the recommended motion to approve and authorize the Mayor to sign a contract for the reroofing project at 140 West Pine Street to Metalworks of Montana, the low bidder, in the amount of $44,909.

Mr. Lawson spoke on the history of the roof at 140 West Pine Street. He stated the timeline to begin is approximately March and that the project should take 7-10 days. The roof is guaranteed for the full 20-year life span of the membrane.

The committee stated this project has been budgeted for and the amount of the bid is in keeping with that budget.

Moved by: Bryan von Lossberg

Approve and authorize the Mayor to sign a contract for the reroofing project at 140 West Pine Street to Metalworks of Montana, the low bidder, in the amount of $44,909.

AYES: (10): Stacie Anderson, Mirtha Becerra, John Contos, Heather Harp, Jordan Hess, Gwen Jones, Julie Merritt, Amber Sherrill, Sandra Vasecka, and Bryan von Lossberg

ABSENT: (2): Jesse Ramos, and Heidi West

Vote results:Approved (10 to 0)

4. ADJOURNMENT

The meeting was adjourned at 11:36.

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee: **Administration and Finance**

Item: **Relationship Violence Services Agreement**

Date: January 30, 2020

Sponsor(s): **Jim Nugent**

Prepared by: Kelleen Roseboom

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☒ All Wards	☐ N/A

Action Required:
Authorize the mayor to sign the FY 2020 Relationship Violence Services Agreement in the amount of $171,214.00.

Recommended Motion(s):
I move the City Council: authorize the mayor to sign the FY 2020 Relationship Violence Services Agreement in the amount of $171,214.00.

Timeline:

Referral to committee:	February 3, 2020
Committee discussion:	February 5, 2020
Council action (or sets hearing):	February 10, 2020
Public Hearing:	Click or tap here to enter text.
Deadline:	Click or tap here to enter text.

Background and Alternatives Explored:
Annual contract renewal with Relationship Violence Services.

Financial Implications:
Budgeted for $171,214

Links to external websites:

RELATIONSHIP VIOLENCE SERVICES AGREEMENT

THIS AGREEMENT is made and entered into this _____ day of _____, 2020 by and between the **CITY OF MISSOULA, MONTANA,** a municipal corporation organized and existing under the laws of the State of Montana, 435 Ryman, Missoula, Montana 59802, hereinafter referred to as "City," and **MISSOULA COUNTY**, a political subdivision of the State of Montana, 200 W. Broadway, Missoula, MT 59802, hereinafter referred to as "County").

In consideration of the mutual covenants and agreements herein contained, the receipt and sufficiency whereof being hereby acknowledged, the parties hereto agree as follows:

1. Purpose: The County will provide Crime Victim Advocate services and Healthy Relationship services for the City. The Crime Victim Advocate services will be at least 40 hours per week of criminal and 40 hours per week civil Crime Victim Advocate services in cases arising in the City of Missoula and pending before the Missoula Municipal Court involving partner or family member violence, sexual assault, stalking & harassment, order of protection violations and other offenses involving actual or threatened physical violence and injury such as assault. The Healthy Relationship services will be at least 32 hours per week and will provide primary prevention or sexual and dating violence services to residents of the City of Missoula.

2. Term of Agreement: The initial term for this Agreement shall be **July 1, 2019 to June 30, 2020,** and be automatically renewed each fiscal year unless terminated by either party per Section 10 of this Agreement.

3. Scope of Work: County will perform the work and provide the services in accordance with the requirements of the Scope of Services attached hereto as Exhibit A; and

4. Timeline and Reporting: County shall provide the City with status reports as required by the Scope of Services, Exhibit A.

5. Payment: City agrees to pay County **$171,214** per year for the services set forth in Section 1. (Budget detail attached as Exhibit B.)

6. Records: County shall maintain reasonable and sufficient records incident to the performance of this Agreement to enable the City to document the performance of this Agreement. County shall provide access to those records by the City and any independent auditor and to representatives of the state or federal government subject to requirements of confidentiality as determined by crime victim advocate standards and State law.

7. Professional Service: County agrees that all services and work performed hereunder will be accomplished in a professional manner.

8. Compliance with Laws: Both parties agree to comply with all federal, state and local laws, ordinances, rules and regulations, including the safety rules, codes, and provisions of the Montana Safety Act in Title 50, Chapter 71, MCA.

9. **Nondiscrimination and Affirmative Action:** County agrees that all hiring by County of persons performing this Agreement will be on the basis of merit and qualification and there shall be no discrimination in employment on the basis of race, ancestry, color, physical or mental disability, religion, national origin, sex, age, marital or familial status, creed, ex-offender status, physical condition, political belief, public assistance status, sexual orientation, gender identity or expression, except where these criteria are reasonable bona fide occupational qualifications. County further agrees to comply with the City's Affirmative Action policy attached hereto as Exhibit C.

10. **Default and Termination:**

a. Termination for cause. If either party fails to comply with any condition of this Agreement at the time or in the manner provided for, the other party, at its option, may terminate this Agreement and be released from all obligations if the default is not cured within ten (10) days after written notice is provided to the defaulting party. Said notice shall set forth the items to be cured. Additionally, the non-defaulting party may bring suit for damages, specific performance, and any other remedy provided by law. These remedies are cumulative and not exclusive. Use of one remedy does not preclude use of the others. Notices shall be provided in writing and hand-delivered or mailed to the parties at the addresses set forth in Section 14 of this Agreement.

b. Termination without cause. Either party may terminate this agreement without cause by providing the other party a six-month written notice of its intent to terminate the agreement.

c. Payment. If the Agreement is terminated prior to completion, City shall be responsible for paying County for completed work within thirty (30) days of termination.

11. **Modification and Assignability:** This document and its attachments contain the entire agreement between the parties and no statements, promises or inducements made by either party or agents of either party, which are not contained in this written Agreement, may be considered valid or binding. This Agreement may not be enlarged, modified or altered except by written agreement signed by both parties hereto. The County may not subcontract or assign County's rights, including the right to compensation or duties arising hereunder, without the prior written consent of City. Any subcontractor or assignee will be bound by all of the terms and conditions of this Agreement.

12. **Public Access to Information:** Both parties agree that they are local government entities and their records are subject to disclosure under Montana Law. Certain information may be protected from disclosure. Protected information includes confidential criminal justice information, information concerning an individual privacy interest, advocate privilege, legitimate trade secrets and other constitutionally protected proprietary information and certain information relating to individual or public safety. The parties agree to confer prior to disclosure of information relating to this Agreement and its performance which may include protected information.

13. **Principal Contacts:** All notices, demands, consents and reports must be given in writing and delivered personally or mailed to the following designated contacts:

City's designated contacts are:

John Engen	Dale Bickell	Jim Nugent
Mayor	Chief Admin. Officer	City Attorney
435 Ryman	435 Ryman	435 Ryman
Missoula, Montana 59802	Missoula, Montana 59802	Missoula, Montana 59802

County's designated contacts are:

Chris Lounsbury	Shantelle Gaynor
Chief Operations Officer	Relationship Violence Services Director
200 West Broadway	200 West Broadway
Missoula, Montana 59802	Missoula, Montana 59802

14. **Applicability:** This Agreement and any extensions hereof shall be governed and construed in accordance with the laws of the State of Montana. In the event of litigation concerning this Agreement, venue shall be in the 4th Judicial District in and for the County of Missoula, Montana.

15. **Severability.** Should any part of this Agreement be deemed invalid or unenforceable under applicable law, that provision shall be ineffective to the extent of such invalidity only, without in any way affecting the remaining parts of said provision or the remaining provisions of this Agreement.

16. **Waiver.** No waiver of compliance with any provision or condition of this Agreement shall constitute a waiver of any other provision or condition previously waived as to new circumstance or events.

IN WITNESS WHEREOF, the parties hereto have executed this instrument the day and year first above written.

CITY OF MISSOULA

_____

John Engen, Mayor

ATTEST:

_____

Martha L. Rehbein, CMC

APPROVED AS TO FORM AND CONTENT:

_____

Jim Nugent, City Attorney

COUNTY OF MISSOULA

_____

Juanita Vero, County Commissioner

_____

David Strohmaier, County Commissioner

_____

Josh Slotnick, County Commissioner

ATTEST:

_____

Tyler R. Gernant, Clerk and Recorder

EXHIBIT A

Scope of Services Relationship Violence Services

Referenced to and made a part of the Professional Services Agreement between the City of Missoula and Missoula County, commencing on July 1, 2019 (fiscal year 2020).

Under the terms of the Professional Services Agreement, County will provide the following services or tasks or work products:

1. County will perform 40 hours per week of criminal and 40 hours per week of civil Crime Victim Advocate services in cases arising in the City of Missoula and pending before the Missoula Municipal Court involving partner or family member violence, sexual assault, stalking and harassment, order of protection violations and other offenses involving physical violence and injury such as assault. This is specifically accomplished through the Advocacy Guiding Principles set forth in the Crime Victim Advocate Program Direct Services Procedures. Training, conferences, and certification courses pertaining to crime victim advocacy and services are encouraged and up to 40 hours annually shall be counted as service hours under this agreement. Depending on weekly caseload, training, conferences, paid time off, etc., it is the intent of this Agreement that at least one half of the total hours per week (80 hours total) shall pertain to criminal case services and remainder may pertain to civil services. County shall designate specific employees to provide these services and report these designations to the City's Principal Contacts. The designated employee providing criminal crime victim advocate services will perform these duties at an office located in the Missoula Police Department. City will provide adequate workspace, furniture, etc. County will provide necessary computer(s). The designated employee providing civil crime victim advocate services under this agreement will perform these duties at an office designated by the County. The County will provide adequate workspace, furniture, etc. and necessary computer(s).

   Crime Victim Advocate staff that is funded by the County and/or grant sources will be available to provide back-up services to City-funded advocates if they are on leave for any reason. Additionally, should a City-funded advocate have a conflict of interest in a case, another advocate will be assigned to that case. County and Grant-funded staff also provides supervision, training, and case-load management to all Relationship Violence Services staff. Finally, the Relationship Violence Services Director will continue to research funding opportunities and apply for addition grant funds to continue to enhance advocacy programming in the City of Missoula and the JUST Response Coordinator will continue to serve on the Missoula Police Department External Review Panels for cases involving sexual violence.

2. County shall perform general Crime Victim Advocacy services including, but not limited to:

   a. Provide notification to the victims of the crime of the arrest of the accused person/s and the nature of the charges (when the victim can be located). Additionally, staff will secure the victims views on release pending judicial proceedings, including contact provisions. Contact with the victim will be attempted by phone before the

accused first appears in court. If the victim is not available by telephone, the Crime Victim Advocate Program will send a letter, unless victim safety may be compromised, with the above information to the victim. A copy of the letter or form, minus any confidential or personal information, will be provided to the City Attorney's Office.

b. Maintain contact (upon provision of current phone and mailing information) with the victim in order to notify and obtain his/her views regarding release, plea negotiations, case dismissal, pretrial diversion, and sentencing. The Crime Victim Advocate Program will also explain the basic criminal justice process and victims' rights.

c. Provide information regarding the State of Montana's Crime Victim's Compensation Program and assist in filling out this paperwork. The Crime Victim Advocate Program will also provide the victim a form for restitution ("loss statement"), and if the form is returned to the Crime Victim Advocate Program, it will be forwarded to the City Attorney's Office.

d. Provide information to the victim regarding dates and times of relevant hearings.

e. Provide Orders of Protection information and assistance in obtaining this civil order to qualifying victims.

f. Provide crisis counseling, follow-up counseling, and criminal justice advocacy, to help victims secure their rights and court-related services.

g. Serve as support during interviews with law enforcement, prosecutors or other criminal justice system professionals. Serve as support during court appearances and trials.

h. Consult about emergency safety planning and refer victims to other community services.

3. County shall perform specific Criminal Advocacy services as follows:

a. Excluding weekends and holidays, daily roster check for new criminal cases involving partner or family member violence, sexual assault, stalking & harassment, order of protection violations and other offenses involving actual or threatened physical violence and injury related to intimate partner violence. May provide advocacy to other assault cases upon request from the prosecuting attorney.

b. Obtain incident report from CAO to create files and perform lethality and outreach assessment.

c. Contact victims in cases prosecuted by the CAO pursuant to the Direct Services Procedures.

i. In coordination with the CAO and Missoula Police Department, for victims who cannot be reached by phone, attempt in-person contact (to be made only when accompanied by CAO representative and MPD officer).

d. Provide information to the CAO pursuant to the Direct Services Procedures.
   i. With consent of the victim, obtain information including follow-up photographs of injuries and provide to CAO; and
   ii. If known and with consent of the victim, advise CAO of any open or pending civil Orders of Protection, dissolution proceedings, or parenting plan proceedings.

e. With the consent of the victim, provide information to CAO.
   i. Coordinate with CAO to schedule and attend meeting between victim and prosecutor; and
   ii. Coordinate with CAO to schedule and attend any interview of victim by defense counsel.

f. When possible and in coordination with CAO, attend arraignments related to new cases.

g. In coordination with CAO, attempt phone contact with and also notify victims in writing of all scheduled court dates and outcomes including:
   i. notice of filed charges resulting in issuance of bench warrant;
   ii. following initial appearance/arraignment, notice of bond, conditions of release, next court date and assigned prosecutor;
   iii. notice of trial date to be sent within 10 business days of when trial date is set;
   iv. notice of any failure to appear by the defendant at pretrial hearings;
   v. change of plea and/or sentencing date;
   vi. following change of plea/sentencing, copy of sentencing order and explanation of terms of sentencing;
   vii. notification of post-sentencing violation by the defendant of terms of sentence; and
   viii. notification of completion or expiration of sentence.

h. Participate as needed in CAO pretrial preparation of victim.

i. Accompany or provide support to victim during trial.

4. To facilitate this collaboration and meet the needs of victims of crime, the Missoula City Attorney's Office will:

a. Notify the Crime Victim Advocate Program in a timely manner of relevant events. This includes notifying staff of the arrest of an accused person, as well as information about pending plea negotiations, case dismissal, pretrial diversion, trial and sentencing, if applicable.

b. Notify the Crime Victim Advocate Program of pending plea offers or proposed changes of plea offers and the scheduled date for the Change of Plea.

c. Allow the Crime Victim Advocate Program agreed upon access to City Attorney Office files and computerized database.

5. Both parties understand and stipulate to the following:

a. The Crime Victim Advocate Program understands the sensitive, confidential nature of City Attorney files, and will not disclose the contents of those files or make copies from them without the knowledge and consent of the City Attorney or authorized staff. Only Crime Victim Advocate Program paid staff, interns or work-study students who have signed a City Attorney's Office confidentiality agreement will have access to Attorney files and information. Information in these files will only be used to complete the work of the Crime Victim Advocate Program and will not be shared elsewhere.

b. The Crime Victim Advocate Program seeks to empower victims of crime by supporting their choices and desires. Services are only provided to clients who want them. Clients may use some or all available services and may discontinue services at any time. The Crime Victim Advocate Program only shares client information with their permission.

6. County will provide monthly reports and quarterly updates to the City of Missoula on tasks and accomplishments of general and specific services listed above.

7. County shall perform general Healthy Relationships Project services including, but not limited to:

a. Provide healthy relationships and consent education to Missoula County District 1 middle school students at teacher request.
b. Provide healthy relationships and consent education to Missoula County District 1 high school health classes at teacher request.
c. Provide healthy relationships and consent education workshops for Missoula County District 1 middle school health teachers.
d. Provide violence prevention/bystander intervention workshops for social service providers, bars, and medical community.
e. Serve as a liaison between CVA clients (grades 8-12) who have been victims of sexual misconduct in partnership with Missoula County Public Schools to support Title IX investigations.
f. Serve on Make Your Move Missoula Advisory Board (which includes Relationship Violence Services, the YWCA Missoula, the Forum for Children and Youth and the University of Montana) – attend monthly meetings, committee meetings, and ad hoc meetings to plan and implement primary prevention activities targeting 16-24 year old individuals. Strategies may include social marketing plan, trainings, and evaluation of project activities.
g. Supervise Make Your Move Outreach Coordinator and support her work to coordinate Make Your Move's consent education marketing campaign and bar education workshops. The Make Your Move Coordinator increases the impact of prevention programming.
h. Research funding opportunities and apply for addition grant funds, and submit quarterly reports to continue to enhance prevention programming in the City of Missoula.

i. Provide quarterly updates on prevention activities to the Missoula City Council Public Safety Committee.
j. Participate in other collaborations including but not limited to:
    - Missoula County Public Schools Graduation Matters Wellness Subcommittee and Behavioral Health Workgroup
    - University Council on Student Assault (UCSA)
    - Power Up, Speak Out! Statewide Prevention Council
    - Healthy Sexuality Network

Scope of Services Healthy Relationships Project

The City of Missoula funds .75 FTE for Kelly McGuire, the Prevention Coordinator for Relationship Violence Services.

Annual Work Plan for Kelly McGuire, Outreach Manager

1. Provide healthy relationships and consent education to Missoula County District 1 middle school students at teacher request.
2. Provide healthy relationships and consent education to Missoula County District 1 high school health classes at teacher request.
3. Provide healthy relationships and consent education workshops for Missoula County District 1 middle school health teachers.
4. Provide violence prevention/bystander intervention workshops for social service providers, bars, and medical community.
5. Serve as a liaison between CVA clients (grades 8-12) who have been victims of sexual misconduct in partnership with Missoula County Public Schools to support Title IX investigations.
6. Serve on Make Your Move Missoula Advisory Board (which includes Relationship Violence Services, the YWCA Missoula, the Forum for Children and Youth and the University of Montana) – attend monthly meetings, committee meetings, and ad hoc meetings to plan and implement primary prevention activities targeting 16-24 year old individuals. Strategies may include social marketing plan, trainings, and evaluation of project activities.
7. Supervise Make Your Move Outreach Coordinator and support her work to coordinate Make Your Move's consent education marketing campaign and bar education workshops. The Make Your Move Coordinator increases the impact of prevention programming.
8. Research funding opportunities and apply for addition grant funds, and submit quarterly reports to continue to enhance prevention programming in the City of Missoula.
9. Provide quarterly updates on prevention activities to the Missoula City Council Public Safety Committee.
10. Participate in other collaborations including but not limited to:
    1. Missoula County Public Schools Graduation Matters Wellness Subcommittee and Behavioral Health Workgroup
    2. University Council on Student Assault (UCSA)
    3. Power Up, Speak Out! Statewide Prevention Council
    4. Healthy Sexuality Network

EXHIBIT B

Annual Budget

CRIME VICTIM ADVOCATE PROGRAM (Direct Services) The requested continuation funding supports 2 FTE advocate positions within RVS (of 7.5 FTE total).

- 1 FTE CRIME VICTIM ADVOCATE – Criminal Advocate (City Attorney Office); Kim Harvey
- 1 FTE CRIME VICTIM ADVOCATE – Civil Advocate (Walk in/Order of Protection Assistance); Annelise Neirson

HEALTHY RELATIONSHIPS PROGRAM (Prevention Services) .75 FTE prevention positions within RVS (of 3.65 FTE total)

- .75 FTE PREVENTION MANAGER – Prevention services provided to area schools and businesses; Kelly McGuire

Employee Name (Last, First)	Position Title	FTE	Hourly Rate (FY20)	Total Hours	Salary	Fringe	TOTAL
McGuire, Kelly	Outreach Mgr.	0.75	25.46	1,566	39,873	14,753	54,626
Harvey, Kim	CVA I (crim)	1.00	18.30	2,088	38,217	14,140	52,357
Neirson, Annelise	CVA II (civil)	1.00	22.45	2,088	46,884	17,347	64,231
					124,974	46,240	**171,214**

RVS FY19 Fringe Rate	37.00%
Cost of living increase: FY20	3.00%

EXHIBIT C

NON-DISCRIMINATION. All hiring shall be on the basis of merit and qualification and there shall be no discrimination in employment on the basis of race, ancestry, color, physical or mental disability, religion, national origin, sex, age, marital or familial status, creed, ex-offender status, physical condition, political belief, public assistance status, sexual orientation or gender identity/expression, except where these criteria are reasonable bona fide occupational qualifications.

AFFIRMATIVE ACTION POLICY. Contractors, subcontractors, sub grantees, and other firms doing business with the City of Missoula must be in compliance with the City of Missoula's Affirmative Action Plan, and Title 49 Montana Codes Annotated, entitled "Human Rights" or forfeit the right to continue such business dealings.

The City's Affirmative Action Policy Statement is:

The Mayor of the City of Missoula or the Mayor's designee may adopt an affirmative action plan to provide all persons equal opportunity for employment without regard to race, ancestry, color, handicap, religion, creed, national origin, sex, age, or marital status. In keeping with this commitment, we are assigning to all department heads and their staff the responsibility to actively facilitate equal employment opportunity for all present employees, applicants, and trainees. This responsibility shall include assurance that employment decisions are based on furthering the principle of equal employment opportunity by imposing only valid requirements for employment and assuring that all human resource actions are administered on the basis of job necessity.

Specific responsibility for developing, implementing, monitoring and reporting are assigned to the City Human Resource staff under the supervision and direction of the Chief Administrative Officer and the Mayor.

It is the policy of the City of Missoula to eliminate any practice or procedure that discriminates illegally or has an adverse impact on an "affected" class. Equal opportunity shall be provided for all City employees during their terms of employment. All applicants for City employment shall be employed on the basis of their qualifications and abilities.

The City of Missoula, where practical, shall utilize minority owned enterprises and shall ensure that subcontractors and vendors comply with this policy. Failure of subcontractors and vendors to comply with this policy statement shall jeopardize initial, continued, or renewed funds.

Our commitment is intended to promote equal opportunity in all employment practices and provide a positive program of affirmative action for the City of Missoula, its employees, program participants, trainees and applicants.

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee:	**Administration and Finance**
Item:	**Montana Board of Crime Control Victims of Crime Act Grant Award (Victim Witness Assistant Project)**
Date:	January 30, 2020
Sponsor(s):	**Jim Nugent**
Prepared by:	Kelleen Roseboom

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☒ All Wards	☐ N/A

Action Required:
Authorize the mayor to sign the fiscal year 2020 – fiscal year 2021 Montana Board of Crime Control Victims of Crime Act grant award (18-V01-92395) in the amount of $96,441.00 for the Victim Witness Assistant Project.

Recommended Motion(s):
I move the City Council: Authorize the mayor to sign the fiscal year 2020 – fiscal year 2021 Montana Board of Crime Control Victims of Crime Act grant award (18-V01-92395) in the amount of $96,441.00 for the Victim Witness Assistant Project.

Timeline:

Referral to committee:	February 3, 2020
Committee discussion:	February 5, 2020
Council action (or sets hearing):	February 10, 2020
Public Hearing:	Click or tap here to enter text.
Deadline:	Click or tap here to enter text.

Background and Alternatives Explored:
Montana Board of Crime Control Victims of Crime Act grant award acceptance. Second award for the project, which initiated in fiscal year 2018.

Financial Implications:
Budgeted for $96,441.00 with $77,153.00 federal grant monies awarded and $19,288.00 guaranteed local match from the City of Missoula.

Links to external websites:

STATE OF MONTANA
BOARD OF CRIME CONTROL
5 Last Chance Gulch - Helena MT 59601-4178
Phone: (406) 444-3604 Fax: (406) 444-4722

GRANT AWARD

Subgrant: **18-V01-92395** **Victim Witness Assistant Project**

Grantee: Missoula City Attorney
435 Ryman
Missoula, MT 59802

FEIN: 816001293
Duration: 10/01/2019 through 06/30/2021
Proj. Dir: Kelleen Roseboom

Award Date:	10/01/2019	Personnel:	$94,551.00
Federal Amount Awarded:	$77,153.00	Contract Services:	$0.00
State Amount Awarded:	$0.00	Travel:	$0.00
Guaranteed Local Matching:	$19,288.00	Equipment:	$0.00
		Operating:	$1,890.00
Total:	$96,441.00	Total:	$96,441.00

Source of Federal Funds: 16.575 - Crime Victim Assistance (V)

Special Conditions

Please see attached Special Conditions

I am pleased to inform you that the Board of Crime Control has approved your application for financial assistance. This grant is subject to the special conditions listed above, general conditions attached hereto, and must be implemented and administered along guidelines already established by your agency. This grant shall become effective, as of the date of award, when the grantee signs and returns a copy of this grant award to the Board of Crime Control.

Funds allocated to this project, both awarded and matching, must be obligated prior to: **06/30/2021**

Natalia Bowser
Crime Control Bureau Chief
Dept. of Corrections
Montana Board of Crime Control

Date

I, as authorized representative of the above grantee agency, hereby signify acceptance of the above described grant on the terms and conditions set forth above or incorporated by reference therein.

John Engen
Mayor

Date

SPECIAL CONDITIONS

Subgrant: **18-V01-92395** **Victim Witness Assistant Project** **Missoula City Attorney**

1. The Uniform Administrative Requirements, Cost Principles, and Audit Requirements in 2 C.F.R. Part 200, as adopted and supplemented by DOJ in 2 C.F.R. Part 2800 (together, the "part 200 Uniform Requirements") apply to this award from OJP.

   The Part 200 Uniform Requirements were first adopted by DOJ on December 26, 2014. If this award supplements funds previously awarded by OJP under the same award number (e.g., funds awarded during or before December 2014), the Part 200 Uniform Requirements apply with respect to all funds under that award number (regardless of the award date, and regardless of whether derived from the initial award or supplemental award) that are obligated on or after the acceptance date of this award.

   For more information and resources on the Part 200 Uniform Requirements as they relate to OJP awards and subawards ("subgrants"), see the OJP website at https://ojp.gov/funding/Part200UniformRequirements.htm.

   In the event that an award-related question arises from documents or other materials prepared or distributed by OJP that may appear to conflict with, or differ in some way from, the provisions of the Part 200 Uniform Requirements, the sub-recipient is to contact MBCC promptly for clarification. [ML2]

2. This grant award is conditional upon availability of government funds and may be reduced at anytime due to budget reductions. [ML10]

3. Award of this grant does not commit the Board of Crime Control to future funding. [ML11]

4. Applicant must maintain time and attendance records to support personnel costs associated with grant project. [ML12]

5. State rates for mileage, per diem, and lodging are maximum amounts that can be charged to subgrants funded by MBCC.

   Mileage rate: Effective 01/01/2019 58.0 cents per mile

Meals Allowance:	In-State	Out-of State
Morning Meal (12:01AM-10:00AM)	$7.50	$13.00
Midday Meal (10:01AM-3:00PM)	$8.50	$14.00
Evening Meal (3:01PM-12:00AM)	$14.50	$23.00
	$30.50	$50.00

   In order to claim reimbursement for a meal, you must be in a travel status for more than 3 continuous hours within one of the time ranges. To receive the morning meal you must leave before 7:00AM and to receive the evening meal you must return after 6:01PM.

   The lodging rate for Montana and federal lodging rate for out-of state lodging is available through the Internet at the following location:
   https://montana.policytech.com/dotNet/documents/?docid=690&mode=view.

   Grant funds may not be used to pay for out-of state travel without prior approval from MBCC.

   Grant funds cannot be used for costs and fees associated with cancelation or changes to travel, (ie. Airline, hotels, registration, etc.) unless approved by MBCC.

   Reimbursement for lodging without a receipt will be $12.00

   Allowable expenses include emergency working supplies taxi fares, and business telephone calls. Paid receipts must support individual expense items of $25.00 or more.[ML15] [ML15]

6. The maximum rate for consultants is $650.00 (excluding travel and subsistence costs) for an eight (8) hour day. An 8-hour day may include preparation, evaluation and travel time in addition to the time required for actual performance. Prior approval is required by MBCC for a rate exceeding $650 or $81.25 per hour. [ML16]

SPECIAL CONDITIONS

Subgrant: **18-V01-92395** **Victim Witness Assistant Project** **Missoula City Attorney**

7 . The subrecipient agrees that all income generated as a direct result of this award shall be deemed program income. All program income must be accounted for and used for the purposes under the conditions applicable and must be used to further the objectives of the program or deducted from the total project costs for the purpose of determining the federal share of costs. Further, the use of program income must be shown on the quarterly Financial Status Reports. [ML19]

8 . Quarterly progress, financial, narrative and statistical reports, in a format required by MBCC are required for calendar quarters ending: September 30, December 31, March 31, and June 30. These reports are to be received by the Montana Board of Crime Control within 10 days following the end of the calendar quarter. Subgrantees who fail to submit reports by the due date will be subject to the following:

FIRST LATE REPORT: Subgrantee will be notified to cease all expenditures of grant funds until the reports are submitted.

SECOND LATE REPORT: The grant will be cancelled. The project director must appear before the Application Review Committee and petition to get the grant reinstated. [ML26]

9 . Consultant services provided by consultants employed with profit, nonprofit, and not-for-profit organizations are subject to competitive bidding procedures. Contracted services provided by other types of organizations may also have restrictions. Please check with Crime Control staff prior to committing grant funds. [ML28]

10 Subgrantee may be required to appear before a subcommittee, at the Board's discretion, to explain their progress towards successful implementation of the grant. Should grant problems or deficiencies be detected, the subcommittee is authorized to initiate corrective actions. [ML34]

11 Any funds not properly obligated during the grant period shall lapse and revert to the Montana Board of Crime Control. [ML40]

12 Upon request, the recipient (and any subrecipient at any tier) must assist BJA in complying with the National Enviromental Policy Act (NEPA), the National Historic Preservation Act, and other related federal environmental impact analyses requirements in the use of these award funds, either directly by the recipient or by a subrecipient. Accordingly, the recipient agrees to first determine if any of the following activities will be funded by the grant, prior to obligating funds for any of these purposes. If it is determined that any of the following activities will be funded by the award, the recipient agrees to contact BJA.

The recipient understands that this condition applies to new activities set out below, whether or not they are being specifically funded with these award funds. That is, as long as the activity is being conducted by the recipient, a subrecipient, or any third party, and the activity needs to be undertaken in order to use these award funds, this condition must first be met. The activities by this condition are:

a. New Construction;

b. Minor renovation or remodeling of a property located in an environmentally or historically sensative area, including properties located within a 100-year flood plain, a wetland, or habitat for endangered species, or a property listed on or eligible for listing on the National Register for Historic Places;

c. A renovation, lease, or any proposed use of a building or facility that will either (a) result in a change in its basic prior use or (b) significantly change its size;

d. Implementation of a new program involving the use of chemicals other than chemicals that are (a) purchased as an incidental component of a funded activity and (b) traditionally used, for example, in office, household, recreational, or education environments; and

e. Implementation of a program relating to clandestine methamphetamine laboratory operations, including the identification, seizure, or closure of clandestine methamphetamine laboratories.

The recipient understands and agrees that complying with NEPA may require the preparation of an Environmental Assessment and/or an Environmental Impact Statement, as directed by BJA. The recipient further understands and

agrees to the requirements for implementation of a Mitigation Plan, as detailed at https://bja.gov/Funding/nepa.html,for programs relating to methamphetamine laboratory operations.

Application of This Condition to Recipient's Existing Programs or Activities: For any of the recipient's or its subrecipients' existing programs or activities that will be funded by these award funds, the recipient, upon specific request from BJA, agrees to cooperate with BJA in any preparation by BJA of the national or program environmental assessment of that funded program or activity. [ML49]

13 COMMENCEMENT WITHIN 60 DAYS. If a project is not operational within 60 days of the original start date of the award period, the subgrantee must report by letter to MBCC the steps taken to initiate the project, the reasons for delay, and the expected start date.
OPERATIONAL WITHIN 90 DAYS: If a project is not operational within 90 days of the original start date of the award period, the subgrantee must submit a second statement to MBCC explaining the implementation delay. Upon receipt of the 90-day letter MBCC may cancel the project. MBCC may also, where extenuating circumstances warrant, extend the implementation date of the project past the 90-day period. When this occurs, the appropriate subgrantee files and records must so note the extension. [ML60]

14 The recipient, and any subrecipients ("subgrantees") at any tier, must promptly refer to the DOJ Office of the Inspector General (OIG) any credible evidence that a principal, employee, agent, subrecipient, contractor, subcontractor, or other person has, in connection with funds under this award -- (1) submitted a claim that violates the False Claims Act; or (2) committed a criminal or civil violation of laws pertaining to fraud, conflict of interest, bribery, gratuity, or similar misconduct.

Potential fraud, waste, abuse, or misconduct involving or relating to funds under this award should be reported to the OIG by--

Mail:

U.S. Department of Justice
Office of the Inspector General
Investigations Division
950 Pensylvania Avenue
N.W. Room 4706
Washington, DC 20530

OR:

e-mail: oig.hotline@usdoj.gov

OR:

DOJ OIG Hotline:
(contact information in English and Spanish): (800) 869-4499
or hotline fax: (202) 305-8447
Additional information is available from the DOJ OIG website at www.usdoj.gov/oig. [ML70]

15 Pursuant to Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving," 74 Fed. Reg. 51225 (October 1, 2009), the Department encourages recipients and sub recipients to adopt and enforce policies banning employees from text messaging while driving any vehicle during the course of performing work funded by this grant, and to establish workplace safety policies and conduct education, awareness, and other outreach to decrease crashes caused by distracted drivers. [ML76]

16 The subgrantee understands and agrees that any training or training materials developed or delivered with funding provided under this award must adhere to the OJP Training Guiding Principles for Grantees and Subgrantees, available at http://www.ojp.gov/funding/ojptrainingguidingprinciples.htm [ML78]

17 The recipient agrees to comply with all applicable laws, regulations, policies, and guidance (including specific cost limits, prior approval and reporting requirements, where applicable) governing the use of federal funds for

expenses related to conferences, meetings, trainings, and other events, including the provision of food and/or beverages at such events, and costs of attendance at such events. Information on pertinent laws, regulations, policies, and guidance is available at: https://www.ojp.gov/financialguide/doj/index.htm or http://www.ovw.usdoj.gov/grantees.html. [ML79]

18 Subgrantee agrees to comply with applicable requirements regarding registration with the System for Award Management (SAM) (or with a successor government-wide system officially designated by OMB, OJP, and/or OVW). Subgrantee agrees to obtain a Dun & Bradstreet (DUNS) number and to maintain a current registration. The details of subgrantee obligations are posted on the Office of Justice Programs web site at http://www.ojp.gov/funding/sam.htm or the Office of Violence Against Women web site at http://www.ovw.usdoj.gov/docs/sam-award-term.pdf [ML89]

19 The Grantee and Subgrantee authorizes Montana Board of Crime Control (MBCC), the Office for Victims of Crime (OVC) and/or the Office of the Chief Financial Officer (OCFO), and its representatives, access to an the right to examine all records, books, paper or documents related to the grant. [ML93]

20 The subgrantee assures that it will comply with the conditions of the Victims of Crime Act (VOCA) of 1984, sections 1404(a)(2), and 1404(b)(1) and (2), 42 U.S.C. 10603(a)(2) and (b)(1) and (2) (and the applicable program guidelines and regulations), as required.

a) be awarded only to eligible VOCA assistance organizations, 42 U.S.C. 10603(a)(2);

b) not be used to supplant State and local public funds that would otherwise be available for crime victim assistance, 42 U.S.C. 10603 (a)(2); and

c) be allocated in accordance with program guidelines or regulations implementing 42 U.S.C. 10603(a)(2)(A) and 42 U.S.C. 10603(a)(2)(B) to, at a minimum, assist victims in the following categories: sexual assault, child abuse, domestic violence, and unserved victims of violent crimes as identified by the State. [ML94]

21 The subgrantee agrees that it will collect and maintain information on race, sex, national origin, age, and disability of victims receiving assistance, where such information is voluntarily furnished by those receiving assistance. [ML95]

22 The subgrantee agrees to comply with the DOJ Grants Financial Guide as posted on the OJP website at https://ojp.gov/financialguide/DOJ/index.htm, including any updated version that may be posted during the period of performance. [ML106]

23 The subgrantee agrees to comply with any additional requirements that may be imposed by the DOJ awarding agency (OJP, or OVW, as appropriate) during the grant period of performance for this award, if the sub-recipient is designated as "high-risk" for purposes of the DOJ high-risk grantee list. [ML107]

24 The subgrantee agrees that if it currently has an open award of federal funds or if it receives an award of federal funds other than this award, and those award funds have been, are being used, in whole or in part, for one or more of the identical cost items for which funds are being provided under this award, the subgrantee must promptly notify, in writing, the MBCC grant manager of the potential duplication, and, if requested by MBCC, must seek a budget-modification or change-of-project-scope grant adjustment notice (GAN) to eliminate any inappropriate duplication of funding. [ML108]

25 The subgrantee at any tier, must comply with all applicable requirements of 28 C.F.R. Part 38, specifically including any applicable requirements regarding written notice to program beneficiaries and prospective program beneficiaries.

Among other things, 28 C.F.R. Part 38 includes rules that prohibit specific forms of discrimination on the basis of religion, a religious belief, a refusal to hold a religious belief, or refusal to attend or participate in a religious practice. Part 38 also sets out rules and requirements that pertain to partnerships with Faith-Based and Other Neighborhood Organizations. The grantee must specifically include any applicable requirements regarding written notice to program beneficiaries and prospective program beneficiaries.

Among other things, 28 C.F.R. Part 38 includes rules that prohibit specific forms of discrimination on the basis of

religion, a religious belief, a refusal to hold a religious belief, or refusal to attend or participate in a religious practice. Part 38 also sets out rules and requirements that pertain to recipient organizations that engage in or conduct explicitly religious activities as well as rules and requirements that pertain to subgrantees that are faith-based or religious organizations.

The text of the regulation, now entitled "Partnerships with Faith-Based and other Neighborhood Organizations", is available via the Electronic Code of Federal Regulations (currently accessible at https://www.ecfr.gov/cgi-bin/ECFR?page=browse), by browsing to Title 28-Judicial Administration, Chapter 1, Part 38, under e-CFR "current" data. [ML112]

26 Grant funds may be used only for the purposes in the recipient's approved application. The recipient shall not undertake any work or activities that are not described in the grant application. [ML129]

27 The subreciepient must collect, maintain, and provide to MBCC, data that measures performance and effectiveness of activities under this award, in the manner, and within the timeframes, specified in the program solicitation, or as otherwise specified by MBCC, OJP and/or OVW. Data collection supports compliance with the Government Performance and Results Act (GPRA) and the GPRA Modernization Act of 2010, and other applicable laws. [ML135]

28 A subrecipient that is eligible under the Part 200 Uniform Requirements and other applicable law to use the "de minimis" indirect cost rate described in 2 C.F.R. 200.414(f), and that elects to use the "de minimis" indirect cost rate, must advise MBCC in writing of both its eligibility and its election, and must comply with all associated requirements in the Part 200 Uniform Requirements. The "de minimis" rate may be applied only to modified total direct costs (MTDC) as defined by the Part 200 Uniform Requirements. [ML141]

29 The subgrantee at any tier, must comply with all applicable requirements for authorization of any subaward. This condition applies to agreements that -- for purposes of federal grants administrative requirements -- OJP considers a "subaward" (and therefore does not consider a procurement "contract").

The details of the requirement for authorization of any subaward are posted on the OJP web site at http://ojp.gov/funding/Explore/SubawardAuthorization.htm. (Award condition: All subawards must have specific federal authorization), and are incorporated by reference here. [ML142]

30 The subrecipient must comply with all applicable requirements (including requirements to report allegations) pertaining to prohibited conduct related to the trafficking of persons, whether on the part of recipients, subrecipients, or individuals defined (for purposes of this condition) as "employees" of the recipient or of any subrecipient. The details of the recipient's obligations related to prohibited conduct related to trafficking in persons are posted on the OJP web site at http://ojp.gov/funding/Explore/ProhibitedConduct-Trafficking.htm (Award condition: Prohibited conduct by recipients and subrecipients related to trafficking in persons (including reporting requirements and OJP authority to terminate award)), and are incorporated by reference here. [ML143]

31 The recipient must comply with, and is subject to, all applicable provisions of 41 U.S.C. 4712, including all applicable provisions that prohibit, under specified circumstances, discrimination against an employee as reprisal for the employee's disclosure of information related to gross mismanagement of a federal grant, a gross waste of federal funds, an abuse of authority relating to a federal grant, a substantial and specific danger to public health or safety, or a violation of law, rule, or regulation related to a federal grant.

The recipient also must inform its employees, in writing (and in the predominant native language of the workforce), of employee rights and remedies under 41 U.S.C. 4712.

Should a question arise as to the applicability of the provisions of 41 U.S.C. 4712 to this award, the recipient is to contact the DOJ awarding agency (OJP or OVW, as appropriate) for guidance. [ML145]

32 Specific post-award approval required to use a noncompetitive approach in any procurement contract that wouldexceed $250,000. The recipient, and any subrecipient ("subgrantee") at any tier, must comply with all applicable requirements to obtain specific advance approval to use a noncompetitive approach in any procurement contract that would exceed the Simplified Acquisition Threshold (currently, $150,000). This condition applies to agreements that -- for purposes of federal grants administrative requirements -- OJP considers a procurement "contract" (and therefore does not consider a subaward). The details of the requirement for advance approval to

use a noncompetitive approach in a procurement contract under an OJP award are posted on the OJP web site at http://ojp.gov/funding/Explore/NoncompetitiveProcurement.htm (Award condition: Specific post-award approval required to use a noncompetitive approach in a procurement contract (if contract would exceed $250,000)), and are incorporated by reference here. [ML146]

33 In general, as a matter of federal law, federal funds awarded by OJP may not be used by the recipient, or any subrecipient ("subgrantee") at any tier, either directly or indirectly, to support or oppose the enactment, repeal, modification, or adoption of any law, regulation, or policy, at any level of government. See 18 U.S.C. 1913. (There may be exceptions if an applicable federal statue specifically authorizes certain activities that otherwise would be barred by law.)

Another federal law generally prohibits federal funds awarded by OJP from being used by the recipient, or an subrecipient at any tier, to pay any person to influence (or attempt to influence) a federal agency, a <e,ber of Congress, or Congress (or an official oe employee of any of them) with respect to the awarding of a federal grant or cooperative agreement, subgrant, contract, subcontract, or loan, or with respect to actions such as renewing, extending, or modifying any such award. See 31 U.S.C. 1352. Certain exceptions to this law apply, including an exception that applies to Indian tribes and tribal organizations.

Should any question arise as to whether a particular use of federal funds by a recipient (or subrecipient) would or might fall within the scope of these prohibitions, the subrecipient is to contact MBCC for guidance, and may not proceed without the express prior written approval of OJP and MBCC. [ML147]

34 Compliance with general appropriations-law restrictions on the use of federal funds

The recipient, and any subrecipient ("subgrantee") at any tier, must comply with all applicable restrictions on the use of federal funds set out in federal appropriations statutes. Pertinent restrictions, including from various "general provisions" in the Consolidated Appropriations Act, are set out at http://ojp.gov/funding/Explore/FY18AppropriationsRestrictions.htm, and are incorporated by reference here.

Should a question arise as to whether a particular use of federal funds by a recipient (or a subrecipient) would or might fall within the scope of an appropriations-law restriction, the recipient is to contact OJP for guidance, and may not proceed without the express prior written approval of OJP. [ML148]

35 Restrictions and certifications regarding non-disclosure agreements and related matters.

No subrecipient ("subgrantee") under this award, or entity that receives a procurement contract or subcontract with any funds under this award, may require any employee or contractor to sign an internal confidentiality agreement or statement that prohibits or otherwise restricts, or purports to prohibit or restrict, the reporting (in accordance with law) of waste, fraud, or abuse to an investigative or law enforcement representative of a federal department or agency authorized to receive such information.

The foregoing is not intended, and shall not be understood by the agency making this award, to contravene requirements applicable to Standard Form 312 (which relates to classified information), Form 4414 (which relates to sensitive compartmented information), or any other form issued by a federal department or agency governing the nondisclosure of classified information.

1. In accepting this award, the subrecipient--

a. represents that it neither requires nor has required internal confidentiality agreements or statements from employees or contractors that currently prohibit or otherwise currently restrict (or purport to prohibit or restrict) employees or contractors from reporting waste, fraud, or abuse as described above; and

b. certifies that, if it learns or is notified that it is or has been requiring its employees or contractors to execute agreements or statements that prohibit or otherwise restrict (or purport to prohibit or restrict), reporting of waste, fraud, or abuse as described above, it will immediately stop any further obligations of award funds, will provide prompt written notification to the federal agency making this award, and will resume (or permit resumption of) such obligations only if expressly authorized to do so by that agency.

2. If the subrecipient does or is authorized under this award to make subawards ("subgrants"), procurement contracts, or both--

a. it represents that--

(1) it has determined that no other entity that the subrecipient's application proposes may or will receive award funds (whether through a subaward ("subgrant"), procurement contract, or subcontract under a procurement contract) either requires or has required internal confidentiality agreements or statements from employees or contractors that currently prohibit or otherwise currently restrict (or purport to prohibit or restrict) employees or contractors from reporting waste, fraud, or abuse as described above; and

(2) it has made appropriate inquiry, or otherwise has an adequate factual basis, to support this representation; and

b. it certifies that, if it learns or is notified that any subrecipient, contractor, or subcontractor entity that receives funds under this award is or has been requiring its employees or contractors to execute agreements or statements that prohibit or otherwise restrict (or purport to prohibit or restrict), reporting of waste, fraud, or abuse as described above, it will immediately stop any further obligations of award funds to or by that entity, will provide prompt written notification to the federal agency making this award, and will resume (or permit resumption of) such obligations only if expressly authorized to do so by that agency. [ML149]

36 The conditions of this award are material requirements of the award. Compliance with any certifications or assurances submitted by or on behalf of the recipient or sub-recipient that relate to the conduct during the period of performance also is a material requirement of this award.

Failure to comply with any one or more of these award requirements -- whether a condition set out in full below, a condition incorporated by reference below, or a certification or assurance related to conduct during the award period -- may result in the Office of Justice Programs ("OJP") taking appropriate action with respectto the recipient, sub-recipient, and the award. Among other things, the OJP may withhold award funds, disallow costs, or suspend or terminate the award. The Department of Justice ("DOJ"), including OJP, also may take other legal action as appropriate.

Any materially false, fictitious, or fraudulent statement to the federal government related to this award (or concealment or omission of a material fact) may be the subject of criminal prosecution (including under 18 U.S.C. 1001 and/or 1621, and/or 42 U.S.C. 3795a), and also may lead to imposition of civil penalties and administrative remedies for false claims or otherwise (including under 31 U.S.C. 3729-3730 and 3801-3812).

Should any provision of a requirement of this award be held to be invalid or unenforceable by its terms, that provision shall first be applied with a limited construction so as to give it the maximum effect permitted by law. Should it be held, instead, that the provision is utterly invalid or -unenforceable, such provision shall be deemed severable from this award. [ML0]

37 The recipient and sub-recipient understands and agrees that the DOJ awarding agency (OJP or OVW, as appropriate) may withhold award funds, or may impose other related requirements, if (as determined by the DOJ awarding agency) the recipient or sub-recipient does not satisfactorily and promptly address outstanding issues from audits required by the Part 200 Uniform Requirements (or by the terms if this award), or other outstanding issues that arise in connection with audits, investigations, or reviews of DOJ awards. [ML178]

38 The recipient, and any subrecipient ("subgrantee") at any tier, must comply with all applicable requirements of 28 C.F.R. Part 42, specifically including any applicable requirements in Subpart E of 28 C.F.R. Part 42 that relate to an equal employment opportunity program. [ML179]

39 The recipient, and any subrecipient ("subgrantee") at any tier, must comply with all applicable requirements of 28 C.F.R. Part 54, which relates to nondiscrimination on the basis of sex in certain "education programs." [ML180]

40 If the recipient or any subrecipient ("subgrantees") at any tier, is designated "high risk" by a federal grant-making agency outside of DOJ, currently or at any time during the period of performance under this award, the recipient must disclose that fact and certain related information to OJP by email at

OJP.ComplianceReporting@ojp.usdoj.gov. For purposes of this disclosure, high risk includes any status under which a federal awarding agency provides additional oversight due to the recipient's past performance, or other programmatic or financial concerns with the recipient or subrecipient. The recipient's or subrecipient's disclosure must include the following:

1. The federal awarding agency that currently designates the recipient or subrecipient high risk

2. The date the recipient or subrecipient was designated high risk

3. The high-risk point of contact at that federal awarding agency (name, phone number, and email address)

4. The reasons for the high-risk status, as set out by the federal awarding agency [ML181]

41 The recipient and subrecipient ("subgrantee") assures that in the event that a Federal or State court or Federal or State administrative agency makes a finding of discrimination after a due process hearing on the ground of race, religion, national origin, sex, or disability against a recipient of victim assistance formula funds under this award, the recipient will forward a copy of the findings to the Office for Civil Rights of OJP. [ML182]

42 Responsibility for the day-to-day conduct of the project rests with the sub-recipient. This specifically includes operations, data collection, analysis and interpretation.

Responsibility for the general oversight and redirection of the project, if necessary, rests with MBCC. MBCC will review and approve all activities in the requirements under the various stages, as approved in this award. [ML201]

43 On September 1, 2017, various statutory provisions previously codified elsewhere in the U.S. Code were editorially reclassified to a new Title 34, entitled "Crime Control and Law Enforcement." The reclassification encompassed a number of statutory provisions pertinent to OJP awards (that is, OJP grants and cooperative agreements), including many provisions previously codified in Title 42 of the U.S. Code.

Effective September 1, 2017, any reference in this award document to a statutory provision that has been reclassified to the new Title 34 of the U.S. Code is to be read as a reference to that statutory provision as reclassified to Title 34. This rule of construction specifically includes references set out in award conditions, and references set out in other award requirements. [ML202]

44 The recipient (and any "subrecipient" at any tier) must have written procedures in place to respond in the event of an actual or imminent "breach" (OMB M-17-12) if it (or a subrecipient)-- 1) creates, collects, uses, processes, stores, maintains, disseminates, discloses, or disposes of "personally identifiable information (PII)" (2 CFR 200.79) within the scope of an OJP grant-funded program or activity, or 2) uses or operates a "Federal information system" (OMB Circular A-130). The recipients breach procedures must include a requirement to report actual or imminent breach of PII to an MBCC Program Manager no later than 24 hours after an occurrence of an actual breach, or the detection of an imminent breach. [ML203]

I, as authorized representative of the above grantee agency, hereby signify acceptance of the above special conditions.

_____ _____

John Engen
Mayor

Date

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee:	**Land Use and Planning**
Item:	Informational Item—Change to Development Services Walk-In Hours
Date:	January 30, 2020
Sponsor(s):	**Jeremy Keene**
Prepared by:	Lori Hart

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☐ Ward 3	☐ Ward 6
☒ All Wards	☐ N/A

Action Required:
No action—informational only.

Recommended Motion(s):
No motion—informational only.

Timeline:

Referral to committee:	February 3, 2020
Committee discussion:	February 5, 2020
Council action (or sets hearing):	N/A
Public Hearing:	N/A
Deadline:	N/A

Background and Alternatives Explored:
Effective February 10, 2020, the Development Services Department will be changing its walk-in service hours Monday through Friday to the following:

- 8 a.m. to 2 p.m. for business licensing and permitting and building services and
- 10 a.m. to 2 p.m. for engineering, planning, and zoning information.

This change will provide more consistent staffing levels during walk-in hours and will allow staff more uninterrupted blocks of time for comprehensive review of existing plans, permits, and licenses. The intent is to balance face-to-face customer service time with behind-the-scenes staff work time while continuing to provide citizens with the high quality, personalized support they expect.

Financial Implications:
None.

Links to external websites:

City of Missoula, Montana
Item to be Referred to City Council Committee

Committee:	**Public Works**
Item:	**Bid Award for the 3rd Street Water Main Replacement Project**
Date:	January 29, 2020
Sponsor(s):	**Ross Mollenhauer**
Prepared by:	Katie Emery

Ward(s) Affected:

☐ Ward 1	☐ Ward 4
☐ Ward 2	☐ Ward 5
☒ Ward 3	☐ Ward 6
☐ All Wards	☐ N/A

Action Required:
Award bid to the lowest bidder for the 3rd Street Water Main Replacement Project and authorize the return of bid bonds.

Recommended Motion(s):
I move the City Council: award the bid for construction services on the 3rd Street Water Main Replacement Project to Western Excavating for an amount not to exceed $515,742.00 and authorizes the return of bid bonds.

Timeline:

Referral to committee:	February 3, 2020
Committee discussion:	February 5, 2020
Council action (or sets hearing):	Click or tap here to enter text.
Public Hearing:	Click or tap here to enter text.
Deadline:	Click or tap here to enter text.

Background and Alternatives Explored:
A bid opening for this project was conducted on January 21, 2020, by the City's consultant engineer Territorial Landworks, Inc. Seven bids were received, all of which were considered responsive by the City Clerk. Following the bid opening, Territorial Landworks recommended that the City award the project to Western Excavating as the low bidder.

The 3rd Street project will replace approximately 1,850 lineal feet of 6-inch Kalamein water main between Orange Street and Oak Street that was originally installed in 1914. Missoula Water is coordinating this work with the Stormwater Utility and Streets Department to improve stormwater infrastructure, install ADA ramps, and mill and overlay the full width of 3rd Street. Water services will be replaced from the water main to the curb stop.

A public meeting has not been scheduled yet but is anticipated to be held in late February/early March. Construction dates for this project have not been fully determined yet, but are anticipated to occur between April 1st and July 1st, 2020.

Financial Implications:
$515,742.00 from the Water Enterprise Fund

Links to external websites:

- Bid summary and bid tabulation sheet
- Construction area maps

TERRITORIAL LANDWORKS, INC.

Missoula Corporate | 1817 South Avenue W, Suite A | Missoula, MT 59801

January 24, 2020

City of Missoula / Missoula Water
c/o Logan McInnis & Ross Mollenhauer
1345 West Broadway
Missoula, MT 59802

sent via email:
lmcinnis@ci.missoula.mt.us
rmollenhauer@ci.missoula.mt.us

RE: Missoula Water – South 3rd Street West Water Main Replacement
City Project #2018-052
Bid Award Recommendation

Dear Logan and Ross,

As a summary, the bids for the above project were due electronically only via the QuestCDN bidding site on January 21, 2020 at 2:00pm (local time) and then opened online via the QuestCDN bid site and read aloud by the City of Missoula Clerk, Marty Rehbein. At the time of bid opening, seven (7) electronic bids were received and all bids were reviewed and considered responsive by the City Clerk at that time. Territorial-Landworks then conducted an additional and more thorough review of the electronic bids to confirm the responsiveness of the bidders. Of the submitted bids, four (4) of the contractors submitted the City of Missoula Apprenticeship Form with their Bid Form to apply for the bidder's preference.

A review of the Bid Form completeness was conducted. All contractors acknowledged the one (1) addendum, listed 3 projects of similar complexity, listed ACI technician information, completed the Bid Form, and provided unit prices and totals for all items and schedules through the QuestCDN website.

After completing the Bid Tabulation in Microsoft Excel based on the unit prices provided by the Contractors' submitted bids, there were no apparent math errors and the bids submitted as is, appear correct. Additional analysis of the Bid Tabulation in relation to the Apprenticeship Bidder's Preference was conducted to determine if the apprenticeship preference of 5% (up to a maximum of $100,000) should apply to the contractors the bid evaluation pricing.

We have reviewed the submitted bids for completeness and accuracy and based on the unit prices, total bid price, and the application of the apprenticeship bidder's preference (for bid evaluation only), we have determined that Western Excavating is the apparent lowest responsive bidder with a total bid of $515,742.00 (without bidder's preference). This winning contractor did apply for the Bidder's Apprenticeship Preference, even though they were the lowest responsive bidder anyways.

Therefore, based on the thorough review of all bid conditions and unit price bid sheet with no math corrections required, Territorial-Landworks, Inc. recommends Western Excavating for the Missoula Water – South 3rd Street West Water Main Replacement.

If you have any questions, comments, or concerns, please feel free to contact us at (406) 721-0142 or at andrewm@territoriallandworks.com / coryd@territoriallandworks.com.

Sincerely,

Territorial-Landworks, Inc.

Andrew Mill, E.I.

Territorial-Landworks, Inc.

Cory Davis, P.E.

Enclosures:

- Bid Tabulation
- Bid Form & Bid Bond – Western Excavating

Attached Separately:

- Bid Form & Bid Bond – Doug Smith Grading
- Bid Form & Bid Bond – Knife River
- Bid Form & Bid Bond – Williams Civil
- Bid Form & Bid Bond – Dick Anderson Construction
- Bid Form & Bid Bond – FirstMark Construction
- Bid Form & Bid Bond – Western Municipal Construction

C. Scan & File (w/ enclosures)

T:\1_ACTIVE FILES\2018 Projects\5173 - Missoula Water 3rd ST Orange-Ash Replacement\5_CONSTRUCTION\5.5_Bidding Process, Addendums, Award\5.5.3_Bid Tabs & Award\ltr.2020-01-24.MslaWater.Bid Recommendation.3rd Street Water Main.doc

Territorial-Landworks, Inc.
(406) 721-0142

PO Box 3851
Missoula, MT 59806

BID TAB Unit Price Bid Tab Sheet

Missoula Water - South 3rd Street West Water Main Replacement

Bid Due & Opening Date: 1/21/2020 @ 2:00 pm (local time)

City of Missoula Project Number: 2018-052

TLI Project Number: 18-5173

					Engineer Estimate		Western Excavating		Doug Smith Grading LLC		Knife River - Missoula		Williams Civil		Dick Anderson Construction		FirstMark Construction		Western Municipal Construction	
Line Item	Item Code	Description	U/M	Qty.	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total
SCHEDULE A: WATER MAIN REPLACEMENT																				
A1	A1	Miscellaneous Work	EA	26,000	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00	$ 1.00	$ 26,000.00
A2	A2	Permits & Permit Compliance (Water Main per City of Missoula)	LS	1	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00	$ 3,635.00
A3	A3	Water Service Repair Permit(s) (per City of Missoula)	EA	50	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00	$ 227.00	$ 11,350.00
A4	A4	Mobilization / Demobilization	LS	1	$ 30,000.00	$ 30,000.00	$ 10,000.00	$ 10,000.00	$ 24,750.00	$ 24,750.00	$ 17,000.00	$ 17,000.00	$ 71,000.00	$ 71,000.00	$ 40,000.00	$ 40,000.00	$ 28,900.00	$ 28,900.00	$ 45,000.00	$ 45,000.00
A5	A5	Construction Traffic Control (MPWSS 01570)	LS	1	$ 15,000.00	$ 15,000.00	$ 10,500.00	$ 10,500.00	$ 13,200.00	$ 13,200.00	$ 14,000.00	$ 14,000.00	$ 13,000.00	$ 13,000.00	$ 15,000.00	$ 15,000.00	$ 20,000.00	$ 20,000.00	$ 12,500.00	$ 12,500.00
A6	A6	Testing and Start Up (including temporary blowoffs or air reliefs)	EA	6	$ 2,000.00	$ 12,000.00	$ 600.00	$ 3,600.00	$ 2,300.00	$ 13,800.00	$ 1,200.00	$ 7,200.00	$ 2,800.00	$ 16,800.00	$ 2,200.00	$ 13,200.00	$ 1,600.00	$ 9,600.00	$ 1,250.00	$ 7,500.00
A7	A7	Connection to Existing 6" Water Main(s) (includes any pups of 6" D.I.P.)	EA	4	$ 2,000.00	$ 8,000.00	$ 2,975.00	$ 11,900.00	$ 1,550.00	$ 6,200.00	$ 1,800.00	$ 7,200.00	$ 2,500.00	$ 10,000.00	$ 4,500.00	$ 18,000.00	$ 5,400.00	$ 21,600.00	$ 3,250.00	$ 13,000.00
A8	A8	Cut and Cap Existing 6" Water Main(s)	EA	4	$ 700.00	$ 2,800.00	$ 500.00	$ 2,000.00	$ 300.00	$ 1,200.00	$ 580.00	$ 2,320.00	$ 1,500.00	$ 6,000.00	$ 1,200.00	$ 4,800.00	$ 2,700.00	$ 10,800.00	$ 500.00	$ 2,000.00
A9	A9	Water Main Work at 3rd Street & Oak Street - Cut Out Existing Tee and Replace with 6" 90-degree Bend (includes connection to existing 6" mains with restrained couplers, fittings, pipe, etc.; and cap/abandonment of 3" water main)	LS	1	$ 5,000.00	$ 5,000.00	$ 5,340.00	$ 5,340.00	$ 3,350.00	$ 3,350.00	$ 2,200.00	$ 2,200.00	$ 9,000.00	$ 9,000.00	$ 9,000.00	$ 9,000.00	$ 7,200.00	$ 7,200.00	$ 4,850.00	$ 4,850.00
A10	A10	8" Class 350 D.I.P. Water Main	LF	1,870	$ 95.00	$ 177,650.00	$ 59.00	$ 110,330.00	$ 94.00	$ 175,780.00	$ 96.00	$ 179,520.00	$ 89.00	$ 166,430.00	$ 125.00	$ 233,750.00	$ 105.00	$ 196,350.00	$ 115.00	$ 215,050.00
A11	A11	8" x 6" Reducer	EA	4	$ 800.00	$ 3,200.00	$ 480.00	$ 1,920.00	$ 315.00	$ 1,260.00	$ 740.00	$ 2,960.00	$ 490.00	$ 1,960.00	$ 400.00	$ 1,600.00	$ 515.00	$ 2,060.00	$ 1,400.00	$ 5,600.00
A12	A12	8" x 8" x 8" Tee	EA	3	$ 1,500.00	$ 4,500.00	$ 750.00	$ 2,250.00	$ 800.00	$ 2,400.00	$ 1,200.00	$ 3,600.00	$ 1,100.00	$ 3,300.00	$ 920.00	$ 2,760.00	$ 1,030.00	$ 3,090.00	$ 2,000.00	$ 6,000.00
A13	A13	8" Gate Valve and Valve Box	EA	8	$ 1,800.00	$ 14,400.00	$ 2,150.00	$ 17,200.00	$ 1,400.00	$ 11,200.00	$ 1,700.00	$ 13,600.00	$ 1,675.00	$ 13,400.00	$ 1,700.00	$ 13,600.00	$ 1,665.00	$ 13,320.00	$ 2,000.00	$ 16,000.00
A14	A14	8" Bend (Any Angle)	EA	8	$ 800.00	$ 6,400.00	$ 500.00	$ 4,000.00	$ 395.00	$ 3,160.00	$ 780.00	$ 6,240.00	$ 675.00	$ 5,400.00	$ 400.00	$ 3,200.00	$ 565.00	$ 4,520.00	$ 1,250.00	$ 10,000.00
A15	A15	3" Blow-Off Assembly (permanent, includes tapped cap for required main size)	EA	1	$ 2,500.00	$ 2,500.00	$ 2,250.00	$ 2,250.00	$ 1,880.00	$ 1,880.00	$ 2,200.00	$ 2,200.00	$ 2,450.00	$ 2,450.00	$ 2,400.00	$ 2,400.00	$ 2,575.00	$ 2,575.00	$ 3,500.00	$ 3,500.00
A16	A16	2" Manual Air Relief Assembly (permanent) (potential at Cottonwood, Walnut, & Ash)	EA	3	$ 2,000.00	$ 6,000.00	$ 2,155.00	$ 6,465.00	$ 1,610.00	$ 4,830.00	$ 2,000.00	$ 6,000.00	$ 2,250.00	$ 6,750.00	$ 2,200.00	$ 6,600.00	$ 2,160.00	$ 6,480.00	$ 3,500.00	$ 10,500.00
A17	A17	8" x 8" x 6" Tee	EA	4	$ 1,200.00	$ 4,800.00	$ 1,325.00	$ 5,300.00	$ 465.00	$ 1,860.00	$ 850.00	$ 3,400.00	$ 750.00	$ 3,000.00	$ 630.00	$ 2,520.00	$ 670.00	$ 2,680.00	$ 1,850.00	$ 7,400.00
A18	A18	6" Gate Valve and Valve Box	EA	4	$ 1,400.00	$ 5,600.00	$ 1,385.00	$ 5,540.00	$ 875.00	$ 3,500.00	$ 1,300.00	$ 5,200.00	$ 1,250.00	$ 5,000.00	$ 1,200.00	$ 4,800.00	$ 1,190.00	$ 4,760.00	$ 1,725.00	$ 6,900.00
A19	A19	6" Class 350 D.I.P. Hydrant Line Pipe	LF	70	$ 80.00	$ 5,600.00	$ 65.00	$ 4,550.00	$ 117.00	$ 8,190.00	$ 77.00	$ 5,390.00	$ 76.00	$ 5,320.00	$ 90.00	$ 6,300.00	$ 68.00	$ 4,760.00	$ 145.00	$ 10,150.00
A20	A20	New Fire Hydrant Assembly (including Storz Adapter)	EA	4	$ 5,000.00	$ 20,000.00	$ 4,200.00	$ 16,800.00	$ 3,750.00	$ 15,000.00	$ 4,300.00	$ 17,200.00	$ 4,800.00	$ 19,200.00	$ 4,200.00	$ 16,800.00	$ 6,175.00	$ 24,700.00	$ 6,150.00	$ 24,600.00
A21	A21	Existing Fire Hydrant Removal/Abandonment (includes removal and disposal)	EA	2	$ 1,200.00	$ 2,400.00	$ 900.00	$ 1,800.00	$ 260.00	$ 520.00	$ 660.00	$ 1,320.00	$ 1,280.00	$ 2,560.00	$ 900.00	$ 1,800.00	$ 2,660.00	$ 5,320.00	$ 650.00	$ 1,300.00
A22	A22	8" x 8" x 4" Tee for Service	EA	3	$ 1,000.00	$ 3,000.00	$ 800.00	$ 2,400.00	$ 450.00	$ 1,350.00	$ 840.00	$ 2,520.00	$ 750.00	$ 2,250.00	$ 520.00	$ 1,560.00	$ 630.00	$ 1,890.00	$ 1,850.00	$ 5,550.00
A23	A23	4" Gate Valve and Valve Box	EA	3	$ 1,200.00	$ 3,600.00	$ 1,250.00	$ 3,750.00	$ 710.00	$ 2,130.00	$ 1,200.00	$ 3,600.00	$ 1,100.00	$ 3,300.00	$ 1,000.00	$ 3,000.00	$ 1,015.00	$ 3,045.00	$ 1,500.00	$ 4,500.00
A24	A24	4" Class 350 D.I.P. Water Service Lines	LF	73	$ 75.00	$ 5,475.00	$ 75.00	$ 5,475.00	$ 83.00	$ 6,059.00	$ 76.00	$ 5,548.00	$ 65.00	$ 4,745.00	$ 90.00	$ 6,570.00	$ 155.00	$ 11,315.00	$ 145.00	$ 10,585.00
A25	A25	Connection to Existing 4" Water Service Lines (including fittings and bends)	EA	3	$ 2,000.00	$ 6,000.00	$ 1,350.00	$ 4,050.00	$ 450.00	$ 1,350.00	$ 450.00	$ 1,350.00	$ 950.00	$ 2,850.00	$ 2,300.00	$ 6,900.00	$ 3,075.00	$ 9,225.00	$ 1,850.00	$ 5,550.00
A26	A26	8" x 8" x 6" Tee for Service	EA	1	$ 1,100.00	$ 1,100.00	$ 1,300.00	$ 1,300.00	$ 465.00	$ 465.00	$ 850.00	$ 850.00	$ 750.00	$ 750.00	$ 550.00	$ 550.00	$ 645.00	$ 645.00	$ 1,150.00	$ 1,150.00
A27	A27	6" Gate Valve and Valve Box	EA	1	$ 1,400.00	$ 1,400.00	$ 1,550.00	$ 1,550.00	$ 875.00	$ 875.00	$ 1,300.00	$ 1,300.00	$ 1,250.00	$ 1,250.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,200.00	$ 1,850.00	$ 1,850.00
A28	A28	6" Class 350 D.I.P. Water Service Lines	LF	5	$ 90.00	$ 450.00	$ 150.00	$ 750.00	$ 190.00	$ 950.00	$ 120.00	$ 600.00	$ 210.00	$ 1,050.00	$ 300.00	$ 1,500.00	$ 665.00	$ 3,325.00	$ 195.00	$ 975.00
A29	A29	Connection to Existing 6" Water Service Lines (including fittings and bends)	EA	1	$ 3,000.00	$ 3,000.00	$ 1,150.00	$ 1,150.00	$ 490.00	$ 490.00	$ 550.00	$ 550.00	$ 1,680.00	$ 1,680.00	$ 2,000.00	$ 2,000.00	$ 2,900.00	$ 2,900.00	$ 1,800.00	$ 1,800.00
A30	A30	2" or Smaller Tapping Saddle for 8" Water Main	EA	46	$ 100.00	$ 4,600.00	$ 80.00	$ 3,680.00	$ 117.00	$ 5,382.00	$ 84.00	$ 3,864.00	$ 260.00	$ 11,960.00	$ 94.00	$ 4,324.00	$ 90.00	$ 4,140.00	$ 90.00	$ 4,140.00
A31	A31	2" or Smaller Corporation Stop	EA	46	$ 150.00	$ 6,900.00	$ 119.00	$ 5,474.00	$ 145.00	$ 6,670.00	$ 120.00	$ 5,520.00	$ 300.00	$ 13,800.00	$ 140.00	$ 6,440.00	$ 150.00	$ 6,900.00	$ 1,500.00	$ 69,000.00
A32	A32	Labor for Making 2" or Smaller Service Tap(s)	EA	46	$ 250.00	$ 11,500.00	$ 45.00	$ 2,070.00	$ 135.00	$ 6,210.00	$ 150.00	$ 6,900.00	$ 95.00	$ 4,370.00	$ 325.00	$ 14,950.00	$ 425.00	$ 19,550.00	$ 700.00	$ 32,200.00
A33	A33	Connection to Existing 2" or Smaller Water Service Lines	EA	46	$ 400.00	$ 18,400.00	$ 250.00	$ 11,500.00	$ 140.00	$ 6,440.00	$ 220.00	$ 10,120.00	$ 230.00	$ 10,580.00	$ 405.00	$ 18,630.00	$ 425.00	$ 19,550.00	$ 1,150.00	$ 52,900.00
A34	A34	1" SIDR 7 HDPE Water Service Lines, including Labor (Open Trench)	LF	1,106	$ 70.00	$ 77,420.00	$ 48.00	$ 53,088.00	$ 75.00	$ 82,950.00	$ 75.00	$ 82,950.00	$ 78.00	$ 86,268.00	$ 87.00	$ 96,222.00	$ 139.00	$ 153,734.00	$ 75.00	$ 82,950.00
A35	A35	1" SIDR 7 HDPE Water Service Lines, including Labor (Bored)	LF	167	$ 130.00	$ 21,710.00	$ 65.00	$ 10,855.00	$ 122.00	$ 20,374.00	$ 130.00	$ 21,710.00	$ 25.00	$ 4,175.00	$ 87.00	$ 14,529.00	$ 190.00	$ 31,730.00	$ 183.00	$ 30,561.00
A36	A36	2" SIDR 7 HDPE Water Service Lines, including Labor	LF	52	$ 95.00	$ 4,940.00	$ 55.00	$ 2,860.00	$ 111.00	$ 5,772.00	$ 77.00	$ 4,004.00	$ 79.00	$ 4,108.00	$ 87.00	$ 4,524.00	$ 160.00	$ 8,320.00	$ 75.00	$ 3,900.00
A37	A37	Curb Stops & Boxes	EA	42	$ 400.00	$ 16,800.00	$ 1,000.00	$ 42,000.00	$ 400.00	$ 16,800.00	$ 620.00	$ 26,040.00	$ 890.00	$ 37,380.00	$ 500.00	$ 21,000.00	$ 400.00	$ 16,800.00	$ 850.00	$ 35,700.00
A38	A38	Meter Pit	EA	6	$ 2,000.00	$ 12,000.00	$ 1,450.00	$ 8,700.00	$ 900.00	$ 5,400.00	$ 1,500.00	$ 9,000.00	$ 1,890.00	$ 11,340.00	$ 1,300.00	$ 7,800.00	$ 945.00	$ 5,670.00	$ 2,950.00	$ 17,700.00
A39	A39	Flowable Fill	LF	76	$ 120.00	$ 9,120.00	$ 120.00	$ 9,120.00	$ 80.00	$ 6,080.00	$ 83.00	$ 6,308.00	$ 104.00	$ 7,904.00	$ 50.00	$ 3,800.00	$ 52.00	$ 3,952.00	$ 150.00	$ 11,400.00
A40	A40	Abandon Existing Valve and/or Remove & Dispose of Existing Valve	EA	10	$ 500.00	$ 5,000.00	$ 450.00	$ 4,500.00	$ 130.00	$ 1,300.00	$ 200.00	$ 2,000.00	$ 650.00	$ 6,500.00	$ 250.00	$ 2,500.00	$ 865.00	$ 8,650.00	$ 900.00	$ 9,000.00
A41	A41	Tree Removal & Disposal	EA	4	$ 1,500.00	$ 6,000.00	$ 900.00	$ 3,600.00	$ 1,375.00	$ 5,500.00	$ 1,100.00	$ 4,400.00	$ 550.00	$ 2,200.00	$ 3,000.00	$ 12,000.00	$ 750.00	$ 3,000.00	$ 1,750.00	$ 7,000.00
A42	A42	Asphalt Cushion & Backfill Replacements (per City of Missoula requirements) (includes asphalt millings to finished grade until City Street paving)	LF	2,720	$ 30.00	$ 81,600.00	$ 17.00	$ 46,240.00	$ 26.25	$ 71,400.00	$ 33.00	$ 89,760.00	$ 21.00	$ 57,120.00	$ 33.00	$ 89,760.00	$ 18.00	$ 48,960.00	$ 28.50	$ 77,520.00
		Subtotal, SCHEDULE A				**$ 666,850.00**		**$ 486,842.00**		**$ 587,012.00**		**$ 626,429.00**		**$ 677,135.00**		**$ 756,874.00**		**$ 774,201.00**		**$ 908,766.00**
SCHEDULE B: STORMWATER RELATED WORK																				
B1	B1	New 8' Precast Drywell Sump (NW corner of 3rd Street & Cottonwood Street)	EA	1	$ 2,300.00	$ 2,300.00	$ 2,500.00	$ 2,500.00	$ 2,600.00	$ 2,600.00	$ 2,900.00	$ 2,900.00	$ 5,500.00	$ 5,500.00	$ 3,000.00	$ 3,000.00	$ 3,775.00	$ 3,775.00	$ 3,900.00	$ 3,900.00
B2	B2	New Frame & Grate for Existing Sump (at 3rd Street & Ash Street)	EA	3	$ 1,000.00	$ 3,000.00	$ 600.00	$ 1,800.00	$ 500.00	$ 1,500.00	$ 1,200.00	$ 3,600.00	$ 830.00	$ 2,490.00	$ 655.00	$ 1,965.00	$ 575.00	$ 1,725.00	$ 1,450.00	$ 4,350.00
B3	B3	Re-Dig and Replacement of Existing Sump (locations TBD)	EA	5	$ 2,800.00	$ 14,000.00	$ 3,600.00	$ 18,000.00	$ 2,950.00	$ 14,750.00	$ 2,900.00	$ 14,500.00	$ 6,000.00	$ 30,000.00	$ 6,100.00	$ 30,500.00	$ 3,775.00	$ 18,875.00	$ 3,250.00	$ 16,250.00
B4	B4	4' Spot Repair of Existing Storm Line (approx. 32' east of inlets)	LS	1	$ 4,000.00	$ 4,000.00	$ 3,000.00	$ 3,000.00	$ 950.00	$ 950.00	$ 800.00	$ 800.00	$ 7,100.00	$ 7,100.00	$ 3,000.00	$ 3,000.00	$ 1,770.00	$ 1,770.00	$ 20,000.00	$ 20,000.00
B5	B5	18' Section Repair of Existing Storm Line (approx. 134' east of inlets)	LS	1	$ 5,000.00	$ 5,000.00	$ 3,600.00	$ 3,600.00	$ 1,375.00	$ 1,375.00	$ 1,200.00	$ 1,200.00	$ 7,400.00	$ 7,400.00	$ 6,000.00	$ 6,000.00	$ 3,135.00	$ 3,135.00	$ 4,500.00	$ 4,500.00
		Subtotal, SCHEDULE B				**$ 28,300.00**		**$ 28,900.00**		**$ 21,175.00**		**$ 23,000.00**		**$ 52,490.00**		**$ 44,465.00**		**$ 29,280.00**		**$ 49,000.00**

Territorial-Landworks, Inc.
(406) 721-0142

PO Box 3851
Missoula, MT 59806

BID TAB Unit Price Bid Tab Sheet

Missoula Water - South 3rd Street West Water Main Replacement

Bid Due & Opening Date: 1/21/2020 @ 2:00 pm (local time)

City of Missoula Project Number: 2018-052

TLI Project Number: 18-5173

					Engineer Estimate		Western Excavating		Doug Smith Grading LLC		Knife River - Missoula		Williams Civil		Dick Anderson Construction		FirstMark Construction		Western Municipal Construction	
Line Item	Item Code	Description	U/M	Qty.	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total	Unit Price	Total
BID TAB SUMMARY																				
					Engineer Estimate		**Western Excavating**		**Doug Smith Grading LLC**		**Knife River - Missoula**		**Williams Civil**		**Dick Anderson Construction**		**FirstMark Construction**		**Western Municipal Construction**	
		TOTAL BID COST of SCHEDULE A			$ 666,850.00		$ 486,842.00		$ 587,012.00		$ 626,429.00		$ 677,135.00		$ 756,874.00		$ 774,201.00		$ 908,766.00	
		TOTAL BID COST of SCHEDULE B			$ 28,300.00		$ 28,900.00		$ 21,175.00		$ 23,000.00		$ 52,490.00		$ 44,465.00		$ 29,280.00		$ 49,000.00	
		TOTAL BID COST OF ALL SCHEDULES (A + B)			$ 695,150.00		$ 515,742.00		$ 608,187.00		$ 649,429.00		$ 729,625.00		$ 801,339.00		$ 803,481.00		$ 957,766.00	
APPRENTICESHIP BIDDER'S PREFERENCE																				
					Engineer Estimate		**Western Excavating**		**Doug Smith Grading LLC**		**Knife River - Missoula**		**Williams Civil**		**Dick Anderson Construction**		**FirstMark Construction**		**Western Municipal Construction**	
		APPLIED FOR CITY OF MISSOULA APPRENTICESHIP BIDDER'S PREFERENCE?			N/A		YES		NO		YES		NO		YES		YES		NO	
		PREFERENCE VALUE (AT 5% OF BID)			N/A		$ 25,787.10		N/A		$ 32,471.45		N/A		$ 40,066.95		$ 40,174.05		N/A	
		BID VALUE WITH PREFERENCE APPLIED (FOR EVALUATION ONLY)			$ 695,150.00		$ 489,954.90		$ 608,187.00		$ 616,957.55		$ 729,625.00		$ 761,272.05		$ 763,306.95		$ 957,766.00	
					Engineer Estimate		**Western Excavating**		**Doug Smith Grading LLC**		**Knife River - Missoula**		**Williams Civil**		**Dick Anderson Construction**		**FirstMark Construction**		**Western Municipal Construction**	

APPARENT LOW BID VALUE (WITH APPRENTICESHIP PREFERENCE APPLIED, IF ANY): $ 489,954.90

APPARENT LOW BIDDER (WITH APPRENTICESHIP PREFERENCE APPLIED, IF ANY): Western Excavating

ACTUAL BID VALUE FOR APPARENT LOW BIDDER (CONTRACT AWARD VALUE): $ 515,742.00

SECTION 00300

BID FORM

PROJECT IDENTIFICATION:

Missoula Water – South 3rd Street West Water Main Replacement
(Name of Project)

South 3rd Street West (from Orange Street to Oak Street), Missoula, MT
(Location)

As described in the Invitation to Bid.

CONTRACT IDENTIFICATION AND NUMBER:

Missoula Water – South 3rd Street Water Main Replacement
Owner Project Number: 2018-052
Engineer Project Number: 18-5173

THIS BID SUBMITTED TO:

City of Missoula – City Clerk
(Organization)

435 Ryman Street
(Street; P.O. Box)

Missoula	Montana	59802
(City)	(State)	(Zip Code)

ARTICLE 1 – CONTRACT

1.01 The undersigned Bidder proposes and agrees if this Bid is accepted, to enter into an Agreement with Owner in the form included in the Bidding Documents, to perform and furnish all Work as specified or indicated in the Bidding Documents for the prices and within the times indicated in this Bid and in accordance with the other terms and conditions of' the Bidding Documents.

ARTICLE 2 – BIDDER'S ACKNOWLEDGEMENTS

2.01 Bidder accepts all of the terms and conditions of the Advertisement or Invitation to Bid, and Instructions to Bidders, including without limitations those dealing with the disposition of Bid Security. This Bid will remain subject to acceptance for sixty (60) days after the Bid opening, or for such longer period of time that Bidder may agree to in writing upon request of Owner.

ARTICLE 3 – BIDDER'S REPRESENTATIONS

3.01 In submitting this Bid, Bidder represents, as set forth in the Agreement, that:

A. Bidder has examined and carefully studied the Bidding Documents, other related data identified in the Bidding Documents, and the following Addenda, receipt of all which is hereby acknowledged:

Addendum No.	Addendum Date	Description
1	1-17-2020	

B. Bidder has visited the Site and has become familiar with and is satisfied as to the general, local, and Site conditions that may affect cost, progress, and performance of the Work.

C. Bidder is familiar with and is satisfied as to all federal, state and local Laws and Regulations that may affect cost, progress, and performance of the Work.

D. Bidder has carefully studied all: (1) reports of explorations and tests of subsurface conditions at or contiguous to the Site and all drawings of physical conditions in or relating to existing surface or subsurface structures at or contiguous to the Site (except Underground Facilities) which have been identified in the Special Provisions as provided in paragraph 4.02 of the General Conditions, and (2) reports and drawings of a Hazard Environmental Condition, if any, which has been identified in the Special Provisions as provided in paragraph 4.06 of the General Conditions.

E. Bidder has obtained and carefully studied (or assumes responsibility for having done so) all additional or supplementary examinations, investigations, explorations, tests, studies and data concerning conditions (surface, subsurface and Underground Facilities) at or contiguous to the Site which may affect cost, progress, or performance of the Work or which relate to any aspect of the means, methods, techniques, sequences, and procedures of construction expressly required by the Bidding Documents to be employed by Bidder, and safety precautions and programs incident thereto.

F. Bidder does not consider that any further examinations, investigations, explorations, tests, studies or data are necessary for the determination of this Bid for performance of the Work at the prices) bid and within the times and in accordance with the other terms and conditions of the Bidding Documents.

G. Bidder is aware of the general nature of the Work to be performed by Owner and others at the Site that relates to the Work as indicated in the Bidding Documents.

H. Bidder has correlated the information known to Bidder, information and observations obtained from visits to the Site, reports and drawings identified in the Bidding Documents, and all additional examinations, investigations, explorations, tests, studies and data with the Bidding Documents.

I. Bidder has given Engineer written notice of all conflicts, errors, ambiguities, or discrepancies that Bidder has discovered in the Bidding Documents, and the written resolution thereof by Engineer is acceptable to Bidder.

J. The Bidding Documents are generally sufficient to indicate and convey understanding of all terms and conditions for the performance of the Work for which this Bid is submitted.

ARTICLE 4 – BIDDER'S CERTIFICATION

4.01 Bidder further certifies that this Bid is genuine and not made in the interest of or on behalf of any undisclosed individual or entity and is not submitted in conformity with any agreement or rules of any group, association, organization or corporation; Bidder has not directly or indirectly induced or solicited any other Bidder to submit a false or sham Bid; Bidder has not solicited or induced any person, firm or corporation to refrain from bidding; and Bidder has not sought by collusion to obtain for itself any advantage over any other Bidder or over Owner.

The Bidder certifies that no official of the Owner, Engineer or any member of such officials' immediate family, has direct or indirect interest in the pecuniary profits or Contracts of the Bidder.

ARTICLE 5 – BASIS OF BID

5.01 The Bidder will complete the Work in accordance with the Contract Documents and the provisions below for the prices as shown on the attached Bid Schedule Sheet.

A. Unit Prices have been computed in accordance with paragraph 11.03. of the General Conditions.

B. Bidder acknowledges that estimated quantities are not guaranteed and are solely for the purpose of comparison of Bids, and final payment for all Unit Price Bid items will be based on actual quantities provided, determined as provided in the Contract Documents.

C. The undersigned agrees that the unit prices shall govern in checking the Bid, and should a discrepancy exist in the Total Estimated Price and Total Amount of Unit Prices Bid as listed on the attached Bid Sheet after extensions are checked and corrections made, if any, the Total Amount of Unit Prices Bid as corrected shall be used in awarding this Contract.

D. The OWNER reserves the right to reject any or all bids.

ARTICLE 6 – TIME OF COMPLETION

6.01 Bidder agrees that the Work will be substantially completed and ready for final payment in accordance with 14.07 of the General Conditions on or before the dates or within the number of calendar days indicated in the Agreement.

6.02 Bidder accepts the provisions of the Agreement as to liquidated damages in the event of failure to complete the Work within the times specified above, which shall be stated in the Agreement.

ARTICLE 7 – BID DOCUMENTS

7.01 The following documents are attached to and made a condition of the Bid:

A. Required Bid security in the amount of 10% of the maximum Bid price including alternates, if any, and in the form of a Bid Bond, or other form of Bid Security as identified in the Instructions To Bidders.

B. AGENCY required certifications. (Refer to Special Provisions, for AGENCY certifications and requirements.)

C. Any requirements per Special Provisions, including: (1) tabulation of Subcontractors, Suppliers, and others; (2) individuals and entities required to be identified in this Bid; (3) required Bidder qualifications statement with supporting data; and,

D. City of Missoula Apprenticeship Bidder's Preference Application Form.

ARTICLE 8 – CITY OF MISSOULA APPRENTICESHIP BIDDER'S PREFERENCE PROGRAM

8.01 The City of Missoula will award a 5% bidding preference (with a total value of preference not to exceed $100,000) on projects estimated to exceed $500,000 for bidders that do the following:

A. Claim preference and furnish written proof of being a party to a State approved apprenticeship training program for each apprenticeable trade the bidder will employee to construct the project; and

B. Provide evidence of their willingness to contractually commit to an apprentice utilization requirement stating at least 10% of all labor hours on the construction project site will be comprised of registered apprentices who are registered with a Montana state-approved apprenticeship training program; and

C. Provide the estimated total number of construction job site labor hours and the total number of apprenticeship hours for the project.

The lowest responsible total bid, taking the preference into consideration, shall be awarded the contract unless the solicitation provides for additional award criteria or exceptions to this policy. The contract amount awarded shall be the amount of the bid submitted, exclusive of the bidding preference.

All contractors and subcontractors applying for this bidder's preference must retain certified payroll reports on at least a monthly basis, certifying the names of all workers performing labor hours, their trade, hours worked, with designations for journey level workers or apprentices or other. Certified payroll reports provided are subject to review and inspection by the City of Missoula and/or its agents for compliance.

The failure by a contractor awarded an apprenticeship bidder's preference to comply with the City of Missoula and State of Montana registered apprentice regulations is a breach of contract for which the City is entitled to all remedies, including liquidated damages and temporary or permanent cessation of work allowed by law and under the contract. Failure to comply with all federal, state or municipal apprentice utilization requirements is evidence bearing on a contractor's qualification for award of future contracts.

ARTICLE 9 – BID SUBMITTAL

9.01 The terms used in this Bid with the initial capital letters have the meanings indicated in the Instructions To Bidders, General Conditions, and the Supplementary Conditions.

SUBMITTED on January 21 (Date), 2020 (Year)

Montana Contractor's Registration # 11305

Employer's Tax ID No. 20-1686509

Bidder Qualifications (per Article 3 of Instructions to Bidders):

Contractor or their Superintendent
Contractor or Superintendent's Name: Cody Garrick

Project name and details (location, size of main, length of main) of three (3) projects with similar scope and complexity completed in the last 5 years:

1) Project Name: Chuck Wagon Drive Transmission Main Extension
Location: Chuck Wagon Dr., Missoula, MT Date Complete: June 2019
Description (main size, type, length, etc.): 12" DIP Main, 8" DIP Main
Project Owner Contact: WGM Group Dustin Hover Phone Number: 728-4611

2) Project Name: Spruce & South Water Main Replacement
Location: Spruce St & South Ave, Missoula Date Complete: July 2019
Description (main size, type, and length): 12" DIP Main, 8" DIP Main
Project Owner Contact: City of Missoula Water Phone Number: 552-6700

3) Project Name: 4th, Howell, 2nd Water Main

Location: 4th, Howell, 2nd St., Missoula Date Complete: October 2018

Description (main size, type, and length): 12" DIP Main, 8" DIP Main, 6" DIP Main

Project Owner Contact: City of Missoula Water Phone Number: 552-6700

For Projects including any concrete curb/gutter and/or sidewalk construction (otherwise enter N/A):

Name(s) of current ACI Certified Concrete Flatwork Technician for Project: Rob Stickney
*minimum of one (1) required

ACI Concrete Flatwork Technician Certification ID#: 01321058

Name(s) of current ACI Certified Flatwork Technician for project: _____

ACI Concrete Flatwork Technician Certification ID#: _____

If BIDDER is:

A Corporation

Name: Mytty Excavating, Inc dba Western Excavating
(Corporation Name)

State of Incorporation: Montana

Type (General Business, Professional, Service, Limited Liability): general business

By: _____
(Signature of person authorized to sign)

Title: President

Attest: _____
(Signature)

Business Address: PO Box 4746
Missoula, MT 59806

Phone No.: 728-1400 FAX No: 721-4306

Date of Qualification To Do Business [in Montana] Is: 9/28/04

(Corporate Seal)

An Individual

Name: _____
(Name typed or printed)

By: _____
(Individual's Signature)

Doing business as: _____

Business Address: _____

_____

Phone No.: _____ FAX No: _____

A Partnership

Name: _____
(Partnership Name)

By: _____
(Signature)

_____
(Name, typed or printed)

Business Address: _____

_____

Phone No.: _____ FAX No: _____

A Joint Venture (Each Joint Venture must sign)

Joint Venturer Name: _____
(Name)

By: _____
(Signature of Joint Venture Partner)

Name: _____
(Name, printed or typed)

Title: _____

Business Address: _____

_____

Phone No.: _____ FAX No: _____

Joint Venturer Name: _____
(Name)

By: _____
(Signature of Joint Venture Partner)

Name: _____
(Name, printed or typed)

Title: _____

Business Address: _____

_____

Phone No.: _____ FAX No: _____

Address of Joint Venture for Receipt of Official Communication:

Address: _____

_____

Phone No.: _____ FAX No: _____

(Each Joint Venture must sign. The manner of signing for each individual, partnership and corporation that is a party to the joint venture should be in the manner indicated above.)

END OF SECTION

APPRENTICESHIP BIDDER'S PREFERENCE APPLICATION FORM

Project Name: South 3rd Street Water Main

Estimated Percentage of Apprentice Hours to Total Labor Hours: 3000

Table 1

Contractor or Sub-contractor	MT Apprentice Program Number	Apprenticeable Trades	Total Estimated Labor Hours	Estimated Apprentice Labor Hours	Percentage of Apprentice Hours to Total Labor Hours
Western Excavating	2019-MT-74214	Laborer	3000	535	17.8%

Table 2

Contractor or Sub-contractor	Apprentice Employee Name	Date of Hire	Date Enrolled in Apprentice Program	Length of Apprentice Program
Western Excavating	To be determined			

By signing and submitting this application form, the Contractor agrees to comply with the City's apprenticeship program requirements.

Signature of General Contractor _____ Date 1-20-2020

PENAL SUM FORM

BID BOND

Any singular reference to Bidder, Surety, Owner, or other party shall be considered plural where applicable.

BIDDER (Name and Address):

Mytty Excavating, Inc. dba Western Excavating
P.O. Box 4746
Missoula, MT 59806

SURETY (Name and Address of Principal Place of Business):

Berkley Insurance Company
475 Steamboat Road
Greenwich, CT 06830

BID

Bid Due Date: January 21, 2020

Project as described in the Invitation to Bid:
Missoula Water
South 3rd Street West
Water Main Replacement

BOND

Bond Number: Bid Bond

Date (Not later than Bid due date): January 21, 2020

Penal sum Ten Percent of Amount Bid --- (Words) 10% (Figures)

Surety and Bidder, intending to be legally bound hereby, subject to the terms printed on the reverse side hereof, do each cause this Bid Bond to be duly executed on its behalf by its authorized officer, agent, or representative.

BIDDER	SURETY
Mytty Excavating, Inc. (SEAL)	(SEAL)
dba Western Excavating	Berkley Insurance Company
Bidder's Name and Corporate Seal	Surety's Name and Corporate Seal
By: President	By: Pamela A. Nelson
Signature and Title	Signature and Title Pamela A. Nelson, Attorney-in-Fact
Attest: Operations Manager	Attest: Joan Fallgreen
Signature and Title	Signature and Title Joan Fallgreen, Witness

Note: Above addresses are to be used for giving required notice.

POWER OF ATTORNEY
BERKLEY INSURANCE COMPANY
WILMINGTON, DELAWARE

No. BI-SurePath-a

NOTICE: The warning found elsewhere in this Power of Attorney affects the validity thereof. Please review carefully.

KNOW ALL MEN BY THESE PRESENTS, that BERKLEY INSURANCE COMPANY (the "Company"), a corporation duly organized and existing under the laws of the State of Delaware, having its principal office in Greenwich, CT, has made, constituted and appointed, and does by these presents make, constitute and appoint: Pamela A. Nelson
PayneWest Insurance, Inc.
Missoula, MT

Surety Bond No.: Bid Bond
Principal: Mytty Excavating, Inc. DBA Western Excavating
Obligee: City of Missoula
Amount of Bond: See Bond Form

its true and lawful Attorney-in-Fact, to sign its name as surety only as delineated below and to execute, seal, acknowledge and deliver any and all bonds and undertakings, with the exception of Financial Guaranty Insurance, providing that no single obligation shall exceed **Fifty Million and 00/100 U.S. Dollars (U.S.$50,000,000.00)**, to the same extent as if such bonds had been duly executed and acknowledged by the regularly elected officers of the Company at its principal office in their own proper persons.

This Power of Attorney shall be construed and enforced in accordance with, and governed by, the laws of the State of Delaware, without giving effect to the principles of conflicts of laws thereof. This Power of Attorney is granted pursuant to the following resolutions which were duly and validly adopted at a meeting of the Board of Directors of the Company held on January 25, 2010:

RESOLVED, that, with respect to the Surety business written by Berkley Surety, the Chairman of the Board, Chief Executive Officer, President or any Vice President of the Company, in conjunction with the Secretary or any Assistant Secretary are hereby authorized to execute powers of attorney authorizing and qualifying the attorney-in-fact named therein to execute bonds, undertakings, recognizances, or other suretyship obligations on behalf of the Company, and to affix the corporate seal of the Company to powers of attorney executed pursuant hereto; and said officers may remove any such attorney-in-fact and revoke any power of attorney previously granted; and further

RESOLVED, that such power of attorney limits the acts of those named therein to the bonds, undertakings, recognizances, or other suretyship obligations specifically named therein, and they have no authority to bind the Company except in the manner and to the extent therein stated; and further

RESOLVED, that such power of attorney revokes all previous powers issued on behalf of the attorney-in-fact named; and further

RESOLVED, that the signature of any authorized officer and the seal of the Company may be affixed by facsimile to any power of attorney or certification thereof authorizing the execution and delivery of any bond, undertaking, recognizance, or other suretyship obligation of the Company; and such signature and seal when so used shall have the same force and effect as though manually affixed. The Company may continue to use for the purposes herein stated the facsimile signature of any person or persons who shall have been such officer or officers of the Company, notwithstanding the fact that they may have ceased to be such at the time when such instruments shall be issued.

IN WITNESS WHEREOF, the Company has caused these presents to be signed and attested by its appropriate officers and its corporate seal hereunto affixed this 25th day of July, 2019.

(Seal)

Attest:
By _____
Ira S. Lederman
Executive Vice President & Secretary

Berkley Insurance Company
By _____
Jeffrey M. Hafter
Senior Vice President

STATE OF CONNECTICUT)
) ss:
COUNTY OF FAIRFIELD)

Sworn to before me, a Notary Public in the State of Connecticut, this 25th day of July, 2019, by Ira S. Lederman and Jeffrey M. Hafter who are sworn to me to be the Executive Vice President and Secretary, and the Senior Vice President, respectively, of Berkley Insurance Company.

MARIA C RUNDBAKEN
NOTARY PUBLIC
CONNECTICUT
MY COMMISSION EXPIRES
APRIL 30, 2024

_____
Notary Public, State of Connecticut

CERTIFICATE

I, the undersigned, Assistant Secretary of BERKLEY INSURANCE COMPANY, DO HEREBY CERTIFY that the foregoing is a true, correct and complete copy of the original Power of Attorney; that said Power of Attorney has not been revoked or rescinded and that the authority of the Attorney-in-Fact set forth therein, who executed the bond or undertaking to which this Power of Attorney is attached, is in full force and effect as of this date.

Given under my hand and seal of the Company, this 15th day of January, 2020.

(Seal)

_____
Vincent P. Forte

Exhibit C

Stop at railroad tracks

Orange Street