



515 N Adams St. Apt. 1







FORM VIEW SITE	CENT	ER				
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Form Center ► (		plication FormPlannir	ng Board ▶ Submission ‡	#20194		CANCEL
						Form Details
Applications are due Wednesday November 20, 2			2019 by 5 p.m.			Submitted By: Submitted On: November 19, 2019 7:32 PM
	All application	ns are included in C	ity Council packets a	and published on the C	City	IP Address: 69.145.38.209
website.						Referrer: http://www.ci.missoula.mt.us/Form Clerk-2/Application-FormPlanning- Board-110
Which positio						Answered 29 of 34 (85.3%)
Please check all the Member	ne positions that a	аррту.	Alternate (votes in appointee)	the absence of a regular (	City	
Name: *			Email:			
Caroline Lauer			clauer1205@gma	ail.com		
Daytime Phone	*		Alternate Contact	Phone:		
4062036294		<i>[1</i>				
Street Address	<u>.</u> *	City, State: *		Zip: *		

59802

Missoula, MT

HOMEPAGE	DASHBOARD	MODULES			KELLY E HEL
Is your street address the san as your mailing address?*	ne				
Yes					
No					
Mailing Address: *	City, State: *		Zip: *		
	Missoula, MT				
Are you a city resident*					
Yes					
No					
How long have you been a city		In which ward do	you reside?		
5 months most recently, also fr	rom 2014 - 2016	1	▼		
Are you a U.S. citizen?*		Are you registere	ed to vote?*		
<ul><li>Yes</li><li>No</li></ul>		<ul><li>Yes</li><li>No</li></ul>			
110		- 110			
Current Occupation: *		Current Employe	er: *		
Program Director		Climate Smart M	lissoula		
	//			Δ	
If you'd like, you can attach a	resume or other docum	nent for the City			
Council to consider.	resume of other docum	none for the Oity			
PlanningBoard_Lauer.pdf	:				

Briefly describe your educational background: \*

Note: Maximum file upload is 4 MB











worked closely with the cities of Boston and Cambridge on developing a suite of innovative policies around additional dwelling units (ADUs), as well as the development of a climate resiliency plan for several neighborhoods. In addition to my design training, I was engaged in projects and courses hosted at Harvard Law School and Harvard Kennedy School of Government.

My undergraduate degree is in History and Literature (Harvard College, '14), where I studied East Africa and the Middle East from a postcolonial theory perspective. I was primarily immersed in archival research during the course of my degree.

#### List of community service experience: \*

I currently serve on the Heart of Missoula's Neighborhood Council Leadership Team, and I am beginning to volunteer for the Poverello Center. I served briefly on Chapel Hill's Design Commission prior to moving away from the area.

In Cambridge, MA, I was an active volunteer at the youth homeless shelter, and I also have several years of experience as a tutor in a women's prison, where I co-developed curricula with inmates in addition to offering GED and job training support.

#### What is your interest in serving on this board, commission, or committee? \*

We make decisions everyday, but some decisions are more important than others. Decisions around our built environment are often at the top of the list for the most impactful, long lasting decisions that we can make today. Land use decisions are also hard decisions; they require us to balance competing values. In these difficult decisions, however, we have an opportunity to assert who we are and who we want to be as a community. They give us the ability to create a more equitable and just Missoula for this generation and for future generations. Missoula is growing and will continue to grow, and we're in the midst of an incredible opportunity to grow in a smart way that is mindful of equity and climate change concerns. I want to be a part of these difficult conversations and give back to a community that has given so much to me.

#### Do you have any special knowledge, interest, or experience that would qualify you for a position on this board, commission, or committee?

I believe that my educational background as an urban planner will be incredibly advantageous for me if I were to be selected for the Planning Board. I am familiar with the complex policy tools that local governments possess, and I've spent many years thinking critically about land use in the context of climate and affordable housing crises. As a staff member of Climate Smart Missoula, I am intimately familiar with many of the issues facing Missoulians and believe I have the skills and judgment necessary to weigh difficult decisions and make thoughtful, robust recommendations to the City and County.

#### Please provide two references.









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~	KELLY	Ε

HELP

Name: *	Phone:	
Amy Cilimburg		
Address: *		
1601 Tamarack St.		
City, State: *	Zip: *	
Missoula, MT	59802	
Reference 2		
Name: *	Phone:	
Bryan von Lossberg		
	h.	1
Address: *		
522 Howell St.		
City, State: *	Zip: *	
Missoula, MT	59802	











If you'd prefer, you can mail or deliver your completed application and attachments to: **City Clerk Office** 435 Ryman St. Missoula, MT 59802

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<u>Service</u>

### CAROLINE KELSEY LAUER

Missoula, MT | clauer@post.harvard.edu

### **EDUCATION**

# **MUP** Harvard University, Cambridge, MA 2018 Housing and Neighborhood Development, with distinction Prize for Academic Excellence: highest cumulative academic record in urban planning program Thesis: Leveraging Energy Efficiency Investments to Preserve Affordable Housing in Philadelphia, Pennsylvania; winner of Best Paper on Housing from Joint Center for Housing Studies B.A. Harvard University, Cambridge, MA 2014 History and Literature, cum laude with summa cum laude thesis PROFESSIONAL AND RESEARCH EXPERIENCE Climate Smart Missoula, Missoula, MT 2019 - Present Program Director Co-lead of county-wide resiliency planning process. Leading team of city staff, design professionals, and housing developers to create inaugural green building policy initiatives. University of North Carolina, Chapel Hill, NC 2018 - 2019 PhD Student in the Department of City and Regional Planning Completed one year of coursework of a doctoral program. Led team of researchers on project addressing equity considerations of climate mitigation policies. Cambridge Environment and Transportation Department, Cambridge, MA 2017 - 2018Research Fellow Researched and modeled market-based incentives for net zero new construction. The Just City Lab at Harvard Graduate School of Design, Cambridge, MA 2016 - 2018Research Assistant Researched the concept of a "just city." Collaborated with team of three to create a framework to deploy to communities interested in a "just city" assessment. Joint Center for Housing Studies & NeighborWorks America, Boston, MA 2017 Edward M. Gramlich Fellow Designed research project, "Practicing Progressive Resilience: Leveraging Resiliency to Promote Equity." Presented findings to practitioners, policy makers, and fellow scholars. Climate Smart Missoula, Missoula, MT 2015 - 2016 Founding Member; Program Associate Member of founding team that established Climate Smart Missoula to address local climate impacts and reduce community emissions by catalyzing public-private partnerships. AmeriCorps: Energy Corps, Missoula, MT 2014 - 2015

Energy Conservation Educator

Created a system to measure and report on municipal carbon emissions.

## LEADERSHIP EXPERIENCE

## Harvard College, Cambridge, MA

2017 - 2018

Resident House Tutor

Advised and led programming for ~400 undergraduate students on academics, personal life, and post-graduate pathways as the Lead Tutor on Design and co-BGLTQ tutor.

# Phillips Brooks House Association, Cambridge, MA

2011 - 2013

Adult Services Programming Group Officer

Oversaw and managed 14 adult related programs within PBHA and their budgets while contributing to the daily running of PBHA central.

### **INVITED LECTURES & PRESENTATIONS**

"Promoting Progressive Resilience," at NeighborWorks Rural Convening	September 2017
"The Intersection of Climate Change and Health" at St. Patrick's Hospital Earth Day Summit	April 2016
"Cities, Community Climate Action Planning, and You" at University of Montana	December 2015
"Moving Missoula Towards Carbon Neutrality" at University of Montana	April 2015

## **PUBLICATIONS & PROFESSIONAL REPORTS**

Lauer, Caroline. "Bounce Forward, Not Back: Leveraging Resilience to Promote Equity in Brownsville, Texas." *Harvard Real Estate Review*. November 26, 2018.

Lauer, Caroline. "A Pathway to Preservation? Planning Processes at the Intersection of Climate Change and Affordable Housing in Philadelphia, Pennsylvania." *Joint Center for Housing Studies Working Papers.* June 2018.

"Forest Sequestration + Carbon Offset Proposal" (with Bakshi, Guinto, Haggerty, Maruca, & Zhang)	201/
"Missoula Carbon Emissions Inventory" (with Cilimburg)	2017
"Missoula Community Climate Smart Action Plan v.1.0" (with Cilimburg & Jones)	2015

## **HONORS & AWARDS**

Richard Bland Fellowship, University of North Carolina	2019
Buffalo Niagara Design Charette Fellow	2018
Doctoral Merit Assistantship, University of North Carolina	2018
Best Paper on Housing, Joint Center for Housing Studies	2018
Joint Center for Housing Studies Research Grant	2017
Presidential Public Service Summer Fellowship, Harvard University, (declined)	2017
Council for Student Sustainability Leaders	2016 & 2017
Presidential Scholarship, Harvard University	2016 & 2017
Pforzheimer Public Service Funding, Harvard University	2016 & 2017
Philippe Wamba Prize, Africa and African American Studies Department, Harvard University	2014

#### **SKILLS & INTERESTS**

**Skills:** Proficient in Adobe Creative Suite, GIS, R, HTML, Microsoft Office, and Google Docs.

Languages: Advanced Swahili, Intermediate Spanish, Basic Arabic.

**Bicycle Tourist:** Completed self-contained tours with following routes: OR - ME (2012), Maine coast (2014), Denali National Highway (2015), and the Bitterroot Valley of Montana (2016).